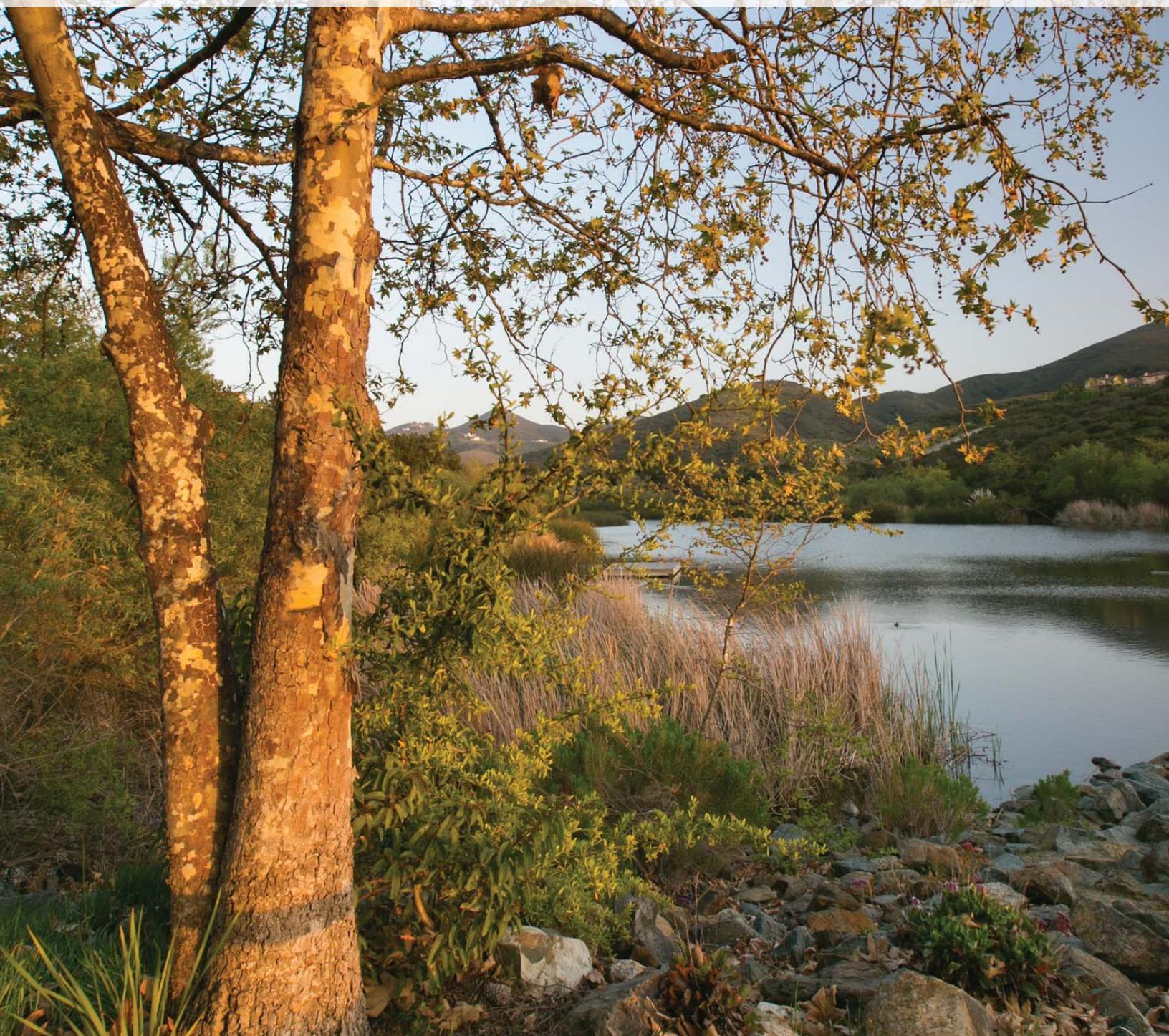


City of SAN MARCOS

Operations and Maintenance Budgets
Fiscal Year 2015-16

Capital Improvement Projects Budget
Fiscal Years 2015-16 to 2019-20



***City of San Marcos,
California,***

**Operations and Maintenance
Budget for Fiscal Year 2015-16**

**Capital Improvement Projects
Budget for Fiscal Years
2015-16 through 2019-20**

CITY OF SAN MARCOS

Operations and Maintenance Budget: FY 2015-16 Capital Improvement Projects Budget: FY 2015-16 – 2019-20

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June 9, 2015

Honorable Mayor and Members of the City Council:

It is my pleasure to submit the Fiscal Year 2015-16 Operations and Maintenance Budget (O&M) as well as the five-year Capital Improvement Program Budget (CIP) for the City of San Marcos.

As you'll recall, over the past few years, we have strived to make our budget document more transparent, comprehensive and easier to use and that effort continues with this year's budget. The most significant change is eliminating the "spending plans" for a second and third fiscal year. While taking a longer term view is a wise and beneficial practice, attempting to budget at the detail level for three years is not productive and can cause unnecessary confusion. Instead of providing three fiscal years of budget detail, we instead will be submitting for the Council's review a longer term 5 year financial forecast. That forecast will look at our major revenue and expenditure items, and provide both trend analysis and projections as to where the City's finances are from a long term perspective. We expect to provide the first five year forecast to the Council this summer.

Another change you will notice in this year's budget is that we are providing a column showing the departmental budget requests and the City Manager's recommendation. Prior budgets did not provide the departmental request information. Over the past two years, we have had each department make a presentation to the Budget Review Committee providing an overview of their budget and operations and highlighting specific requests that they made. Including those amounts in the budget reports will also provide the City Council with some insight as to what areas of departmental operations directors viewed as requiring additional funding. In most instances the departmental request and the City Manager recommendation will match, however, there will be some areas where my recommendation will differ.

From a big picture/national economic perspective, the economic upswing out of the recession continues slowly and may have stopped. It is concerning that just as we finished the budget the United States Commerce Department reported that the U.S. economy contracted by 0.7% in the first quarter of 2015. Various economists have opined that the severe winter weather that plagued much of the northeast during the early part of the year played a major role in the decline in economic activity. Time will tell whether that was the case or the drop was a momentary blip in a slow recovery or a harbinger of more difficult economic times ahead.

In our particular case, we see slow and steady growth at this point. This points us toward maintaining a conservative outlook, particularly with respect to revenues. The slowing economy seems to be borne out by the relatively slow rate of wage inflation. Based on our employee group memorandums of understanding, our staff will see salary range adjustments due to a



1.85% cost of labor increase for FY 2015-16. That low growth in wages supports the notion that the economy continues to recover very slowly. As you'll recall, our proscribed wage indexes for establishing cost of living increases include both public and private sector industries and should be a reliable snapshot of the growth of the economy from a wages perspective.

We are seeing small to moderate growth in a number of our major revenue categories including property and sales tax. Rental income, excepting the future Winco/Hobby Lobby building, is relatively flat and we continue to see a vacancy rate at City Hall higher than historic norms. The Winco/Hobby Lobby building coming on line this year will cause a significant increase in rental revenue at the Creekside Marketplace. Both of those tenants will have partial years of rent in FY 2015-16 so we will see that revenue increase further in subsequent fiscal years.

National, statewide and regional economic indicators are mixed. The unemployment rate in California dropped another percent from March of 2014 through April of 2015. Fortunately, San Diego continues to outperform the state overall. The San Diego County preliminary unemployment rate for April of 2015 was 4.8%, well below the statewide average of 6.3%. The labor force participation rate in California remains steady at about 62%, however, this steadiness is not a positive note as the participation rate of 61.8% in April of 2014 marked the lowest rate since April of 1976. The April rate of 62.1% indicates a lack of full time job growth and that long term unemployed persons continue to find it difficult to attain employment. On a positive note, in December of 2014, the preliminary California Composite Index of Consumer Sentiment reached a ten year high. A high level of consumer confidence generally is good news for cities since the reliance on sales tax and consumer spending is a major component of our revenue stream.

As with past years, the economic data is a mixed bag which makes it difficult to draw any concrete or semi-concrete conclusions. This supports our continued slow and steady approach to the budget. While you will note that the recommended budget does contain a number of additional items, many of which are one-time cost items, our overall general fund operating spending growth compared to our FY 2014-15 year end projection is 3.5% or approximately \$2.3 million. Of that increase, nearly \$350,000 of that is for one-time cost items bringing the actual operating increase down to just over 3%.

Lastly, on the economic front, San Diego County home prices, after a fairly significant jump in February of this year of 7.3%, appear to be tracking in close approximation with state and national trends at about a 4.5% increase. Slow and steady in this market is a benefit and continued avoidance of boom/bust cycles is a good thing. Various publications continue to list San Diego among the top five to ten least affordable home markets. Any significant or protracted economic downturn could have a more pronounced impact on high cost housing markets such as ours. In January of this year, there was approximately a three month supply of homes on the market in San Diego which is well below what most real estate analysts see as an optimum supply level.

In developing the budget for FY 2015-16, the first thing we did was to build on the City Council's direction to direct at least 2% of our general fund expenditures toward infrastructure,



City facility and vehicles and equipment replacement and rehabilitation. As the Council knows, with your adoption of a new Fiscal Management Policy, we actually are setting aside 2.6% of the adopted FY 2014-15 General Fund budget or \$1,648,506 in the FY 2015-16 budget for this purpose. That 2.6% makes up three-quarters of our overall General Fund increase. This means that normal City operations are showing about a 1% increase over projected FY 2014-15 spending levels. You'll see that set aside on the General Fund Summary Page and you'll note the allocations of those funds in Fund Numbers 602, 603 and 604. Beyond that, there were a number of challenges caused by the ongoing implementation of the Affordable Care Act that require both additional financial resources as well as significant additional administrative effort. One of the interesting aspects of the Affordable Care Act was that it was supposed to reduce administrative burdens on the insurance industry and, potentially, employers as well. The opposite is true for the City and likely any employer that has both full and part time employees. The changes in the definitions of those terms has required us to look very carefully at the way we utilize and manage part time employees and there are a few areas (Fire Department, Community Services and Public Works) where we are recommending converting some part time positions to full time. We are not in any way moving away from the use of part time positions and, in fact, the recommended budget contains additional part time staff. We are trying to be more strategic in how we use part time staff and recognize that the fiscal risks associated with the Affordable Care Act make the management of some part time staff untenable.

The City's financial outlook remains quite strong. While the General Fund summary page shows a deficit for the end of FY 2014-15, that includes the significant one time expenditures for Winco/Hobby Lobby and DMV which totaled \$15.4 million. Deducting those one-time expenditures from the total General Fund expenditures reveals a year end operating surplus of \$2.4 million. We are projecting that we will end FY 2014-15 with a General Fund liquid reserve level of \$31,057,167 or 48.7% of the original FY 2014-15 General Fund budget. With the Council actions on May 12, 2015 lowering the minimum unassigned General Fund reserve level from 50% to 40%, and the adopted Fiscal Management Policy, we are able to show a transfer of \$4,325,000 from the reserves to the replacement funds and maintain the new reserve level at 40%. This amount, together with the 2.6% operational set aside, provides significant funds to move forward on our needed replacement and rehabilitation efforts. In order to increase both our knowledge and confidence that we are utilizing those funds wisely, the FY 2015-16 budget contains funding for the development of a comprehensive asset management program. When completed, that program will give us the empirical data we need to fully assess not only our inventory but its condition and prioritize projects accordingly. This is a significant step forward and will place the City in a much better position to maintain its considerable physical assets at or near the high service levels we generally currently have.



GENERAL FUND

At the close of FY 2013-14, the General Fund had total reserves of \$57.7 million. Of this amount, \$40.8 million were liquid. This amount represented 73.7% of actual FY 2013-14 expenditures, well in excess of the City Council's then adopted minimum reserve level of 50%.

As we were completing the FY 2014-15 budget, the wildfires of May 2014 occurred. We assumed as part of the budget that the City would experience significant costs for the fire suppression efforts themselves as well as post fire costs. For FY 2014-15, we set aside \$2.5 million for post fire related costs. Due to the lack of significant rainfall, the nature of the soils on the slopes impacted and the decision by the State of California to approve disaster relief funds, our actual post fire costs were significantly less than we had set aside.

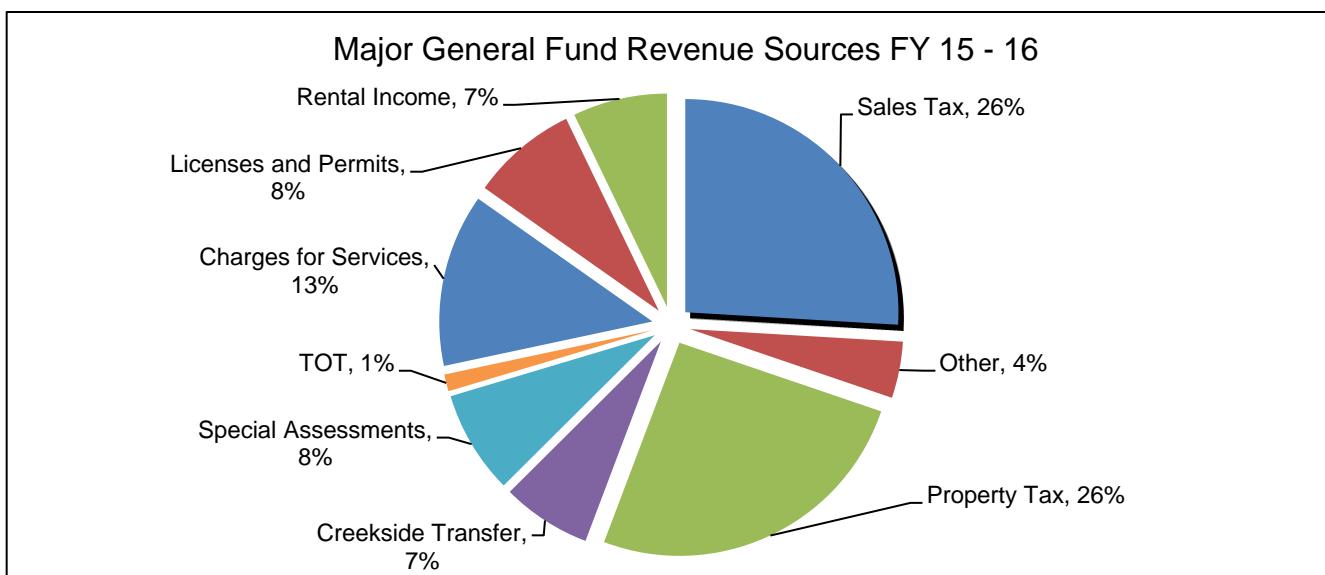
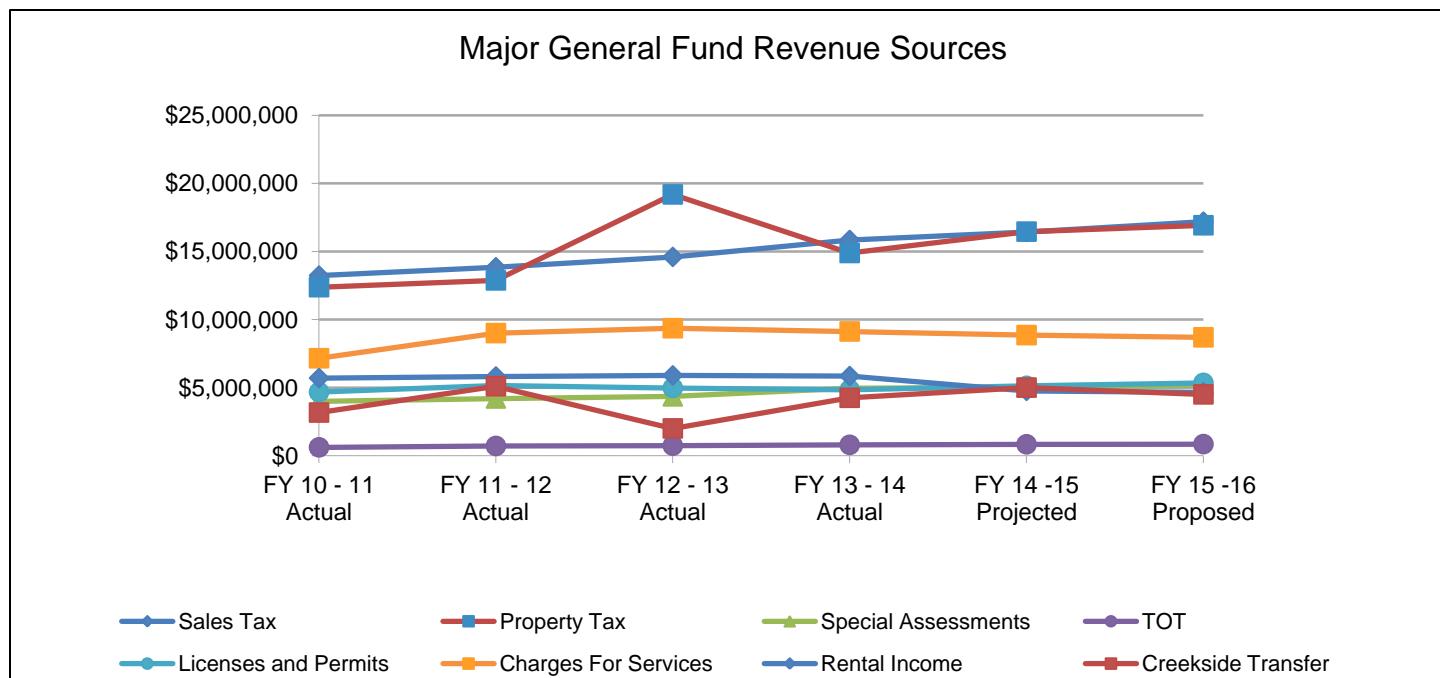
During the course of FY 2014-15, the City Council approved the use of reserves for the Winco/Hobby Lobby investment in the Creekside Marketplace, the development of a State of California Department of Motor Vehicles facility on Rancheros Drive and a one-time CalPERS correction item. It was anticipated that the combination of these factors, together with a transfer of \$3.2 million of reserves at the outset of the fiscal year, would bring the General Fund liquid reserve level down well below the Council's then adopted 50% minimum. With the savings on the post fire costs and better than expected revenues, we are projecting that the FY 2014-15 year end liquid reserve level will be at 48.7% of the adopted FY 2014-15 budget.

The recommended Fiscal Year 2015-16 budget is balanced and in compliance with the Council's amended General Fund Reserve Policy.



Revenues

In terms of revenues, below is a chart which shows trends in our major revenue sources as well as a chart showing the breakdown by percentage of those major revenue sources in the FY 2015-16 budget.

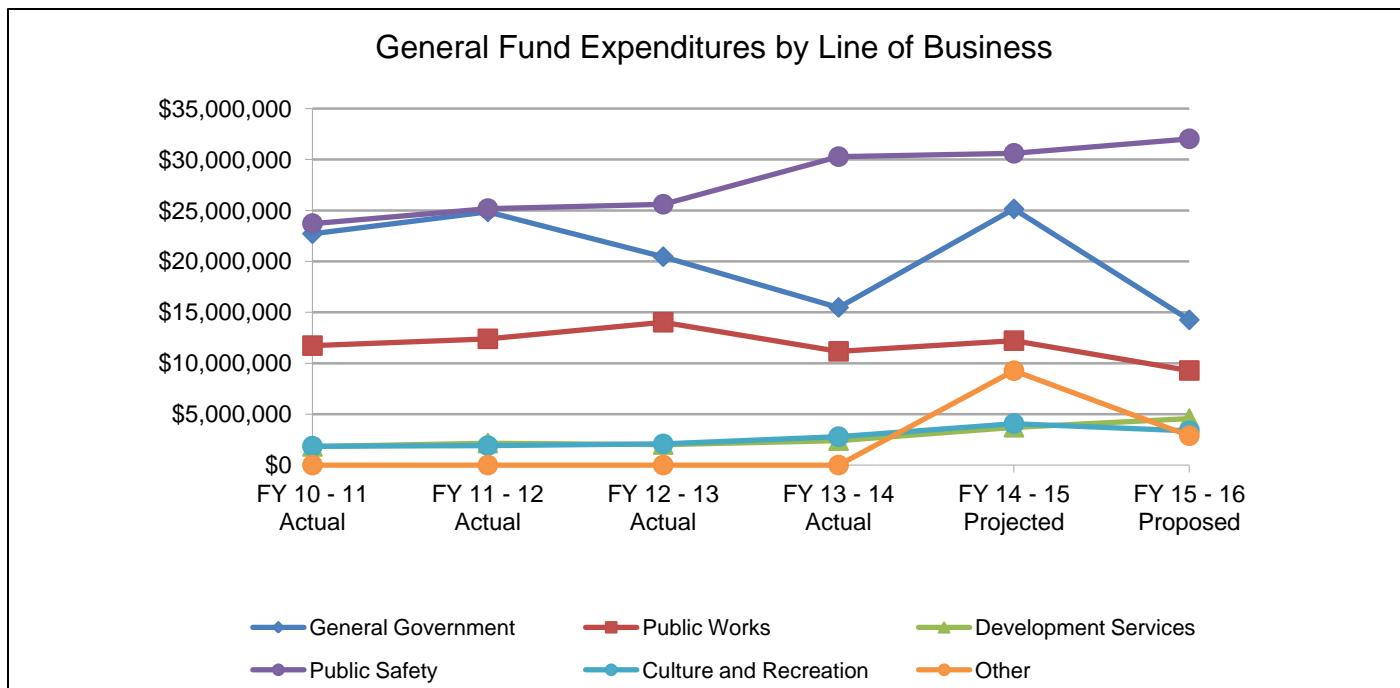




The City benefits from a diverse revenue base. Between rental income from City Hall and other land holdings as well as Creekside Marketplace, rental revenue accounts for 13.8% of General Fund revenue, behind only sales tax and property tax. This diverse revenue base has enabled the City to weather the recession storm, maintain service levels and invest in long-term rehabilitation and replacement needs.

Expenditures

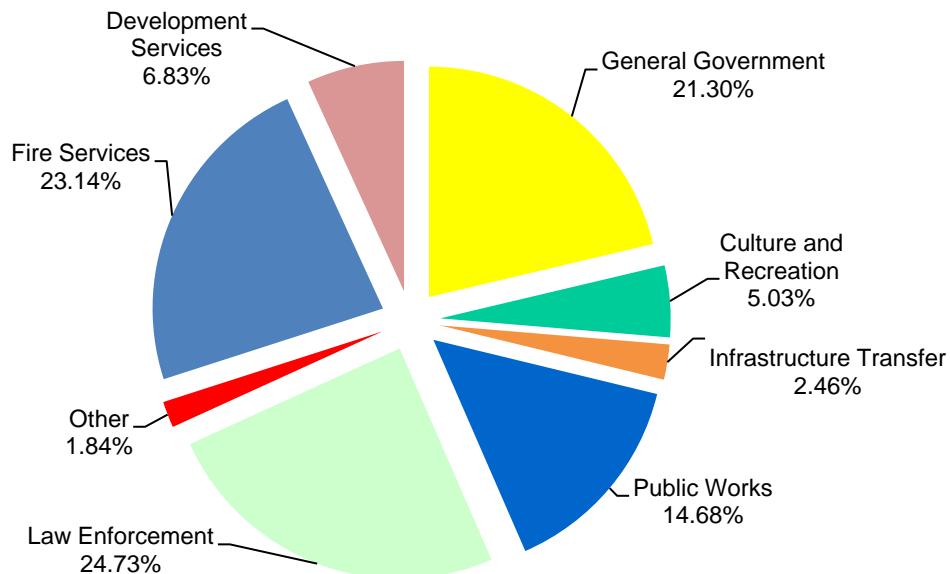
General Fund expenditures have remained steady over the past few years. The City has attempted to “hold the line” on expenditures through the recession and while there has been some downward movement, the City has been generally able to maintain service levels. In FY 2015-16, the City will be reorganizing Development Services and Public Works. The table below reflects the move of staff and operations out of Public Works to Development Services and respective drop and increase in those department’s budgets. The following charts shows General Fund expenditures over the past several years by lines of business and in terms of personnel and operational costs.



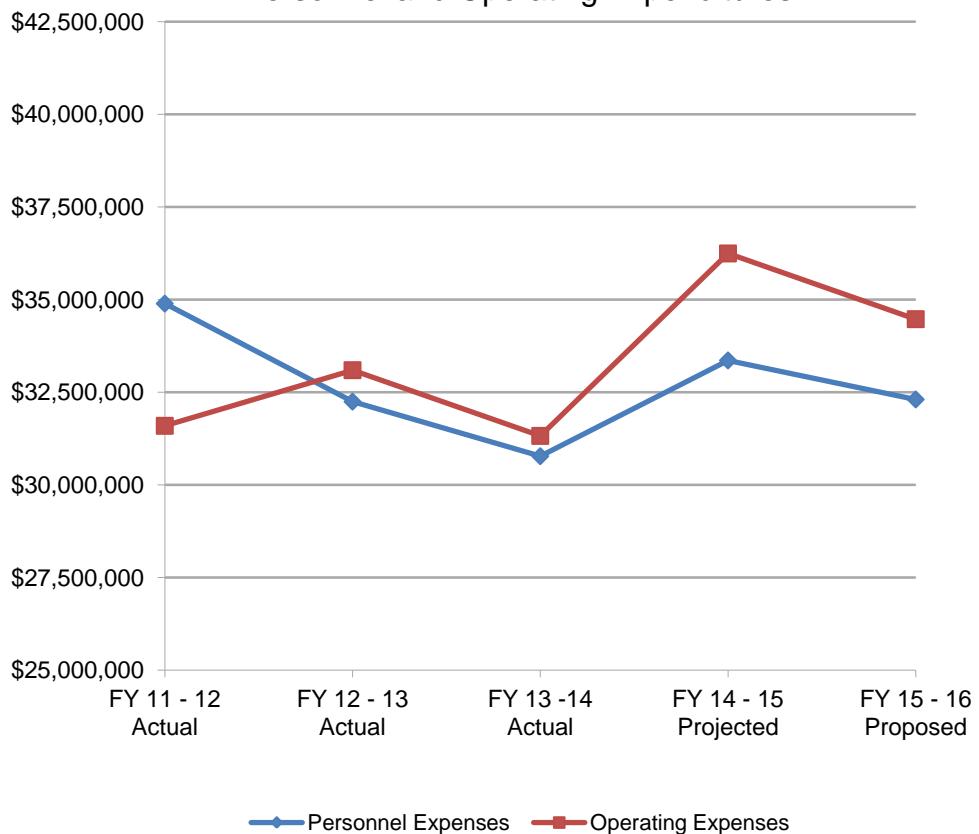
Prior to FY 13 - 14, all city employee benefits were budgeted within General Government. Beginning in FY 13 - 14, those costs have been spread to each department.



FY 15 - 16 General Fund Expenditures by Line of Business



Personnel and Operating Expenditures





The following table depicts the amounts and percentage of the total General Fund budget the categories of personnel services represent:

FY 15 - 16 Personnel Expenses		
Category	Total Amount Budgeted	Percent of Total GF Budget
Salaries and Wages	\$22,118,929	33.13%
Health Benefits	\$2,935,490	4.40%
Retirement Benefits	\$5,915,658	8.86%
Other	\$1,333,600	2.00%
Total	\$32,303,677	48.39%

The total share of the City's General Fund budget made up by personnel expenses dropped very slightly from the adopted FY 2014-15 Budget to the recommended FY 2015-16 Budget (49.09% to 48.39%).

The budget reflects the 1.85% cost of labor increases that are part of the City's memorandums of understanding with its employee groups. It also reflects projected increases in health care and pension costs. It also reflects the conversion of some part time positions to full time as part of our attempt to better manage our operations in light of challenges posed by the Affordable Care Act regarding part time employees. It also reflects changes to the City's health insurance plans with an eye toward avoiding providing what would be defined as a "Cadillac Plan" in the future.

Other Expenditure Highlights:

While the budget from an operational standpoint does not contain a large number of major enhancements, there are some noteworthy items. First, the City Council has identified economic development as a major area of concern that needs more focus. The recommended budget contains funding for a full time Economic Development Manager (\$186,000 fully loaded cost). The City has typically approached economic development with a less than full time effort. That will change with this budget. The budget also includes funding for a new Planning Technician position (\$81,000 fully loaded cost). We are undergoing a reorganization of our development services activities. It is clear that we need additional staff support to handle the substantial workload that our Development Services Department faces. This position will provide an economic and more efficient approach to handling the minor and walk up business and free up time for our more expensive planning professionals to focus on project review and management.

The City has also seen significant growth in medical response call volume. This increases our costs for dispatch services as the charges are on a call volume basis. This call volume increase, coupled with the part time challenges posed by the Affordable Care Act, leads to the



recommendation to convert 3 part time Emergency Medical Technician positions to full time. This change has a net increase cost to the General Fund of approximately \$56,000. As mentioned in previous sections, the City has been forced to strategically evaluate the use of part time employees and compliance with the Affordable Care Act. As a result of that evaluation and ongoing program staffing needs, staff recommended to the City Council earlier this spring that six part-time positions in Community Services (four positions the Raggedy Ann and Andy Preschool Program and two positions at the gym) be converted to full time positions beginning in FY2015-2016. The City has also seen a significant increase in the need for graffiti abatement. While we have kept up with the increased demand, this has come at some expense to other Public Works operations as we've pulled staff from streets and/or parks maintenance from time to time to keep up. The recommended budget contains funding to convert a part time position to a full time position (\$69,000). The last staffing change is the addition of an in-house HVAC Technician position in our Real Property Services Division. We have contracted this service out in the past and have found given the volume and variety of HVAC facilities that bringing this function into the City would be more efficient and economical in the long run. There are first year costs for the leasing of a vehicle and purchase of tools/equipment, however, the recurring costs of the position will actually generate savings beyond FY 2015-16.

There are a number of non-personnel items of note in the budget. The recommended budget includes funding for one-time improvements in our Information Technology operations (\$143,000), a fee study of our development services operations (\$60,000), a financial analysis for our Parks Master Plan Update (\$45,000) and assorted other smaller enhancements.

As discussed above, the largest single change to the general fund budget follows the Council's adoption of a new Fiscal Management Policy in May of this year which directed staff to include a general fund contribution of 2.6% of last year's adopted budget to our three rehabilitation and replacement funds (Infrastructure, City Facility and Vehicles and Equipment). As discussed earlier, in addition to the actual work that this funding will support, our Capital Improvement Program contains funding to undertake a comprehensive Asset Management Program. The Council's Fiscal Management Policy directs staff to try to increase that annual set aside amount by a minimum of 0.5% per year with a goal of getting to 6 to 10% of the operating budget in ten years. This will result in the investment of numerous millions of dollars in our aging infrastructure over time and the Asset Management Program will be a crucial tool to attempt to spend those funds as wisely as possible.

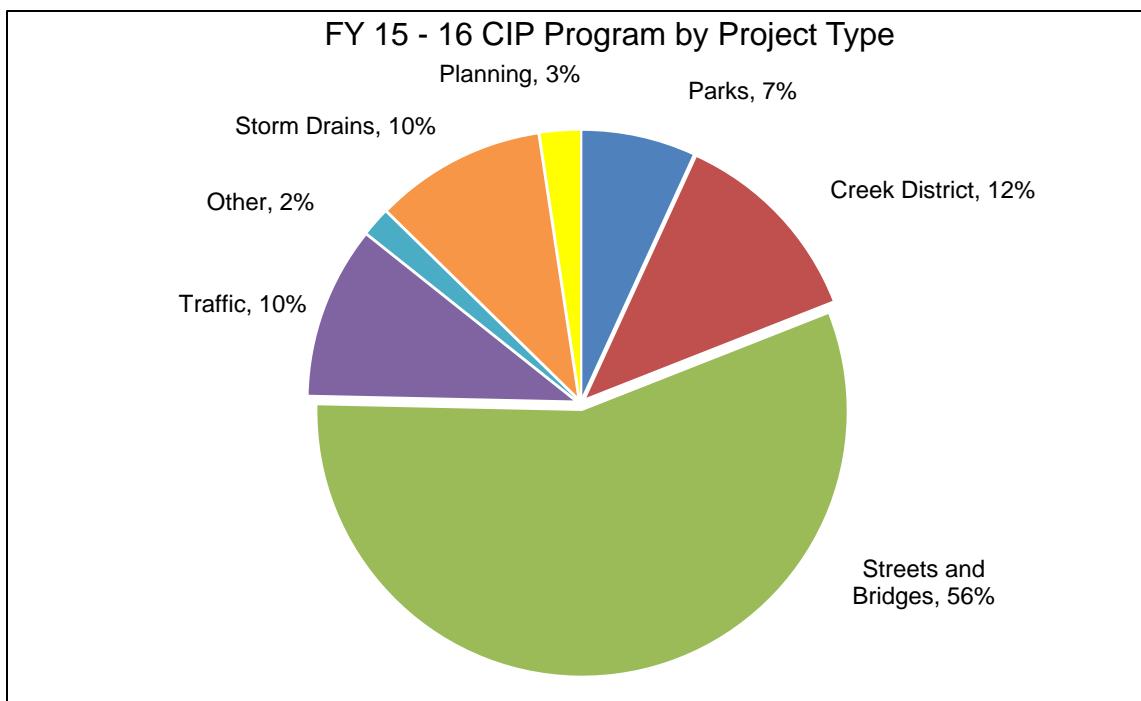
CAPITAL IMPROVEMENT PROJECTS BUDGET

With this budget the City continues to fine tune the manner in which we budget for capital projects. As the Council may recall, it has been the practice going back many years to "reappropriate" funds to projects in successive years. This practice essentially results in the same dollars being appropriated (not spent) more than once. That practice does not make sense and the funds appropriated for a project should happen once and then stay with that project through its life.



Making this structural change will make the capital improvement program more understandable and accurate. It will make the CIP budget appear very front loaded as we have a significant number of large projects that will be moving from the design/planning phase to construction over the next three years. The largest of these projects are “one off” projects such as the major infrastructure components in the Creek District as well as other large transportation improvement projects at the Woodland Park Interchange and Barham Road east of La Moree to Woodland Parkway. While the budget depicts the appropriation of funds in the five year program and a significant drop in funding in year 5, there will still be significant construction activity extending beyond the 5 year window. Once these large projects are complete, the City will likely have a fairly lengthy time before it moves ahead with any large new facilities or projects.

The total funding for Fiscal Year 15-16 for CIP projects is \$35.9 million. The following chart depicts each of the project types and their percentage of the total CIP budget.

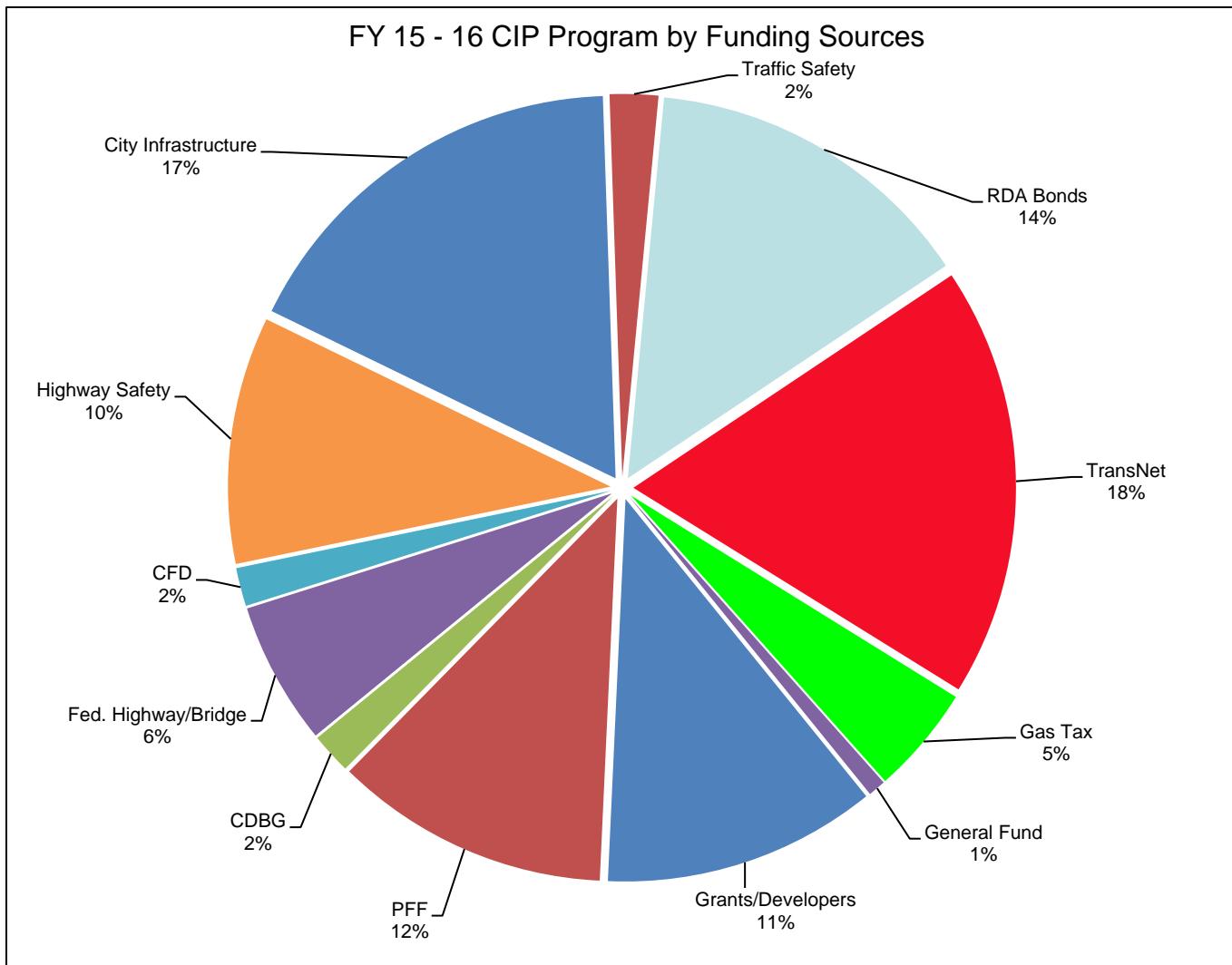


As the above graph indicates, 56% of the FY 15-16 CIP is focused on the street and bridge projects. The major projects included in that amount are:

- Woodland Parkway Interchange (\$5,771,974)
- Street Rehabilitation (\$2,990,000)
- South Santa Fe – Smilax to Bostick (\$2,348,273)
- Armorlite Drive Smart Growth Corridor (\$3,085,186)
- Surface Seal Projects (\$3,310,000)



The graph below depicts the various funding sources that the City is utilizing for the FY 2015-16 CIP.



As the Council is aware, the Creek District makes up a significant portion of the five year CIP. The total five year program starting in FY 2015-16 and extending through FY 2019-20 is \$141,866,040. The Creek District projects make up \$55,390,271 or 39% of the total CIP. The main projects in the Creek District are:

- Via Vera Cruz Bridge (\$20,655,012)
- Bent Avenue Bridge (\$13,306,229)
- Discovery Street Widening and Flood Control (\$7,678,376)
- Infrastructure Planning and Grading (\$8,869,408)
- Promenade Construction (\$4,881,246)



CONCLUSION

The City's finances remain in strong condition. The Council's adopted and amended General Fund Reserve Policy has been adhered to and while there are challenges facing the City in FY 2015-16, the continued recovery of the economy has resulted in an uptick in revenues that are able to keep pace with cost increases, fund both the rehabilitation and replacement efforts per Council policy and make some minor operational enhancements. A solid foundation exists for providing quality services while still preparing for the future. Through streamlined processes, new work procedures, and better use of technology, we have been able to maintain critical programs and carry out important infrastructure projects.

I'd like to express my appreciation to all of our Department and Division Directors as well as their budget staff. We continue to try to improve not only the budget document, but our budgeting processes as well.

I would especially like to express my appreciation to Laura Rocha, Finance Director, Lydia Romero, Deputy City Manager and Wendy Kaserman, Fiscal Services Manager/Assistant to the City Manager and the Budget Review Committee for their efforts on improving our budget program.

I would also like to express my appreciation to the City Council for providing the leadership and support necessary to pursue and achieve our goals and to City staff for their commitment in providing top-quality services to the community. Our combined efforts are critical to the City's success.

Sincerely,

A handwritten signature in blue ink, appearing to read "J. Griffin".

Jack Griffin
City Manager

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION

FUND/FUNCTION	FISCAL YEAR 2014-15			FISCAL YEAR 2015-16 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2015	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
GENERAL GOVERNMENT						
City Council	\$ 280,493	\$ 280,493	\$ 280,953	\$ 271,459	\$ 271,459	\$ 271,459
Administration	1,513,603	1,453,110	5,412,147	1,575,047	1,575,047	1,575,047
Housing & Neighborhood Services	1,093,108	1,024,038	935,827	985,013	1,066,918	1,066,918
City Attorney	720,300	720,300	730,388	841,500	841,500	841,500
City Clerk	484,391	484,391	436,868	484,705	484,705	484,705
Human Resources/Risk Management	3,588,474	3,588,474	3,618,986	2,465,681	2,465,681	2,465,681
Finance/Information Systems	2,491,226	2,705,793	2,650,883	3,031,137	2,890,717	2,890,717
Real Property Services	4,339,081	11,158,050	11,077,627	4,992,406	4,654,406	4,654,406
Total General Government	14,510,676	21,414,649	25,143,679	14,646,949	14,250,434	14,250,434
PUBLIC WORKS						
Operations	8,638,972	9,650,504	8,935,140	8,355,845	8,009,463	8,009,463
Engineering	3,182,262	3,182,262	3,274,777	1,802,219	1,812,292	1,812,292
Total Public Works	11,821,234	12,832,766	12,209,917	10,158,064	9,821,755	9,821,755
DEVELOPMENT SERVICES						
Administration	-	-	-	546,554	546,554	546,554
Planning	1,713,310	1,713,310	1,899,590	1,353,374	1,353,374	1,353,374
Building	1,330,947	1,330,947	1,127,681	1,146,336	1,146,336	1,146,336
Engineering	-	-	-	830,309	862,787	862,787
Storm Water Program Management	659,069	709,442	683,036	658,668	658,668	658,668
Total Development Services	3,703,326	3,753,699	3,710,307	4,535,241	4,567,719	4,567,719
PUBLIC SAFETY						
Fire Department	14,633,310	14,633,310	14,583,305	15,586,566	15,480,566	15,480,566
Law Enforcement	16,065,871	16,065,871	16,021,015	16,547,267	16,547,267	16,547,267
Total Public Safety	30,699,181	30,699,181	30,604,320	32,133,833	32,027,833	32,027,833
CULTURE AND RECREATION						
Community Services	2,848,696	4,133,957	4,072,359	3,409,375	3,362,375	3,362,375
Total Culture And Recreation	2,848,696	4,133,957	4,072,359	3,409,375	3,362,375	3,362,375
OTHER FINANCING USES						
Transfers Out	161,000	9,011,425	9,259,675	1,233,350	1,233,350	1,233,350
Annual Replacement/Rehab Transfers	-	-	-	-	1,648,506	1,648,506
Total Other Financing Uses	161,000	9,011,425	9,259,675	1,233,350	2,881,856	2,881,856
TOTAL GENERAL FUND	\$ 63,744,113	\$ 81,845,676	\$ 85,000,256	\$ 66,116,811	\$ 66,911,971	\$ 66,911,971

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION (cont'd)

FUND/FUNCTION	FISCAL YEAR 2014-15			FISCAL YEAR 2015-16 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2015	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
Gas Tax	\$ 3,967,113	\$ 4,382,296	\$ 3,005,440	\$ 3,133,836	\$ 3,133,836	\$ 3,133,836
Traffic Safety	566,220	581,220	-	735,743	835,743	835,743
Lighting & Landscaping Maintenance District	1,125,840	1,125,840	1,384,372	1,405,599	1,405,599	1,405,599
City Affordable Housing	1,415,160	1,415,160	319,157	1,275,000	1,275,000	1,275,000
CFD 98-02 Lighting & Landscaping	5,523,728	5,554,278	5,788,956	6,189,767	6,189,767	6,189,767
Senior Nutrition Grant	171,500	224,023	221,234	265,496	265,496	265,496
CDBG	1,186,336	1,245,336	1,058,480	792,850	792,850	792,850
HOME	253,203	253,203	253,203	141,400	141,400	141,400
Center Dr Maintenance District	88,760	88,760	11,877	14,112	14,112	14,112
CalHome Fund	-	42,000	45,000	750,000	750,000	750,000
CFD 2011-01 Congestion Management	-	-	-	-	-	-
PEG	150,000	150,000	-	250,000	250,000	250,000
Art In Public Places	5,500	5,500	5,500	3,500	3,500	3,500
San Marcos Successor Housing Agency	4,736,543	4,761,143	5,038,459	10,578,481	10,578,481	10,578,481
Total Special Revenue Funds	19,189,903	19,828,759	17,131,678	25,535,784	25,635,784	25,635,784
DEBT SERVICE FUND						
Lease Revenue Bonds	466,990	466,990	466,990	471,524	471,524	471,524
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees	2,407,250	3,356,830	479,499	4,332,971	4,332,971	4,332,971
Transnet - Streets	1,327,062	1,327,062	135,416	6,553,344	6,553,344	6,553,344
Total Capital Improvement Project Funds	3,734,312	4,683,892	614,915	10,886,315	10,886,315	10,886,315
ENTERPRISE FUND						
Creekside Marketplace	6,343,077	6,343,077	10,922,748	5,468,847	5,468,847	5,468,847
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	2,180,479	2,746,169	1,527,137	2,062,818	2,390,784	2,390,784
City Facilities Replacement/Rehabilitation	1,065,980	1,223,980	1,126,160	2,007,500	2,255,250	2,255,250
City Infrastructure Replacement/Rehabilitation	4,345,430	4,790,960	821,418	6,283,816	6,319,066	6,319,066
Total Internal Service Funds	7,591,889	8,761,109	3,474,715	10,354,134	10,965,100	10,965,100
TOTAL EXPENDITURES - ALL FUNDS	\$101,070,284	\$121,929,502	\$117,611,302	\$ 118,833,415	\$ 120,339,541	\$ 120,339,541

REVENUES - OVERVIEW BY FUND AND TYPE

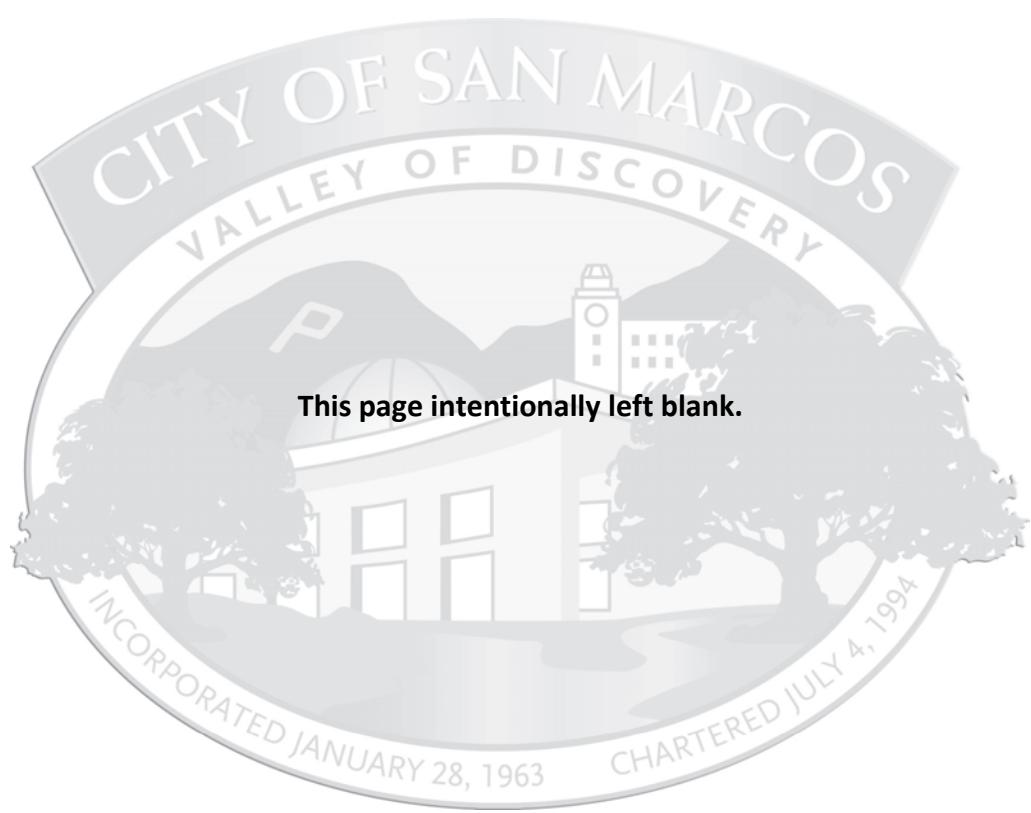
BUDGET CATEGORY	FISCAL YEAR 2014-15			FISCAL YEAR 2015-16 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2015	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
TAXES & SPECIAL ASSESSMENTS						
Sales Tax	\$ 16,477,752	\$ 16,477,752	\$ 16,477,752	\$ 17,186,158	\$ 17,186,158	\$ 17,186,158
Property Tax	15,226,534	15,226,534	16,701,105	16,452,398	16,919,586	16,919,586
Special Assessments	5,017,370	5,017,370	5,017,620	5,189,846	5,189,846	5,189,846
Transient Occupancy Tax	772,610	772,610	833,350	848,775	848,775	848,775
Total Taxes & Special Assessments	37,494,266	37,494,266	39,029,827	39,677,177	40,144,365	40,144,365
LICENSES & PERMITS						
Franchise Fees	3,657,050	3,657,050	3,933,390	4,002,216	4,002,216	4,002,216
Storm Drain Fees	-	-	-	-	-	-
Building Permit Fees	495,000	495,000	400,000	465,000	465,000	465,000
Business License Fees	212,600	212,600	214,500	215,000	215,000	215,000
Other Licenses & Permits	723,992	723,992	579,740	663,901	663,901	663,901
Total Licenses & Permits	5,088,642	5,088,642	5,127,630	5,346,117	5,346,117	5,346,117
INTERGOVERNMENTAL						
State	444,448	444,448	520,245	476,448	476,448	476,448
State Grants	209,495	209,495	1,045,403	190,074	190,074	190,074
County	231,000	231,000	280,450	264,000	279,000	279,000
Federal Grants	13,000	13,000	3,035,827	13,000	13,000	13,000
Total Intergovernmental	897,943	897,943	4,881,925	943,522	958,522	958,522
CHARGES FOR SERVICES						
Departmental Services	6,544,955	6,544,955	6,719,429	6,714,912	7,032,912	7,032,912
Reimbursements	1,760,048	1,760,048	2,134,824	1,776,511	1,657,326	1,657,326
Total Charges For Services	8,305,003	8,305,003	8,854,253	8,491,423	8,690,238	8,690,238
FINES & FORFEITURES						
	306,000	306,000	321,280	566,000	676,000	676,000
USE OF MONEY & PROPERTY						
Rental Income	5,466,393	5,466,393	4,757,613	4,652,009	4,745,009	4,745,009
Interest Income	678,673	678,673	664,216	717,216	717,216	717,216
Total Use Of Money & Property	6,145,066	6,145,066	5,421,829	5,369,225	5,462,225	5,462,225
DEVELOPER FEES						
	16,500	16,500	41,813	10,000	15,000	15,000
MISCELLANEOUS REVENUES						
Donations	2,200	2,200	4,584	4,600	4,600	4,600
Other Miscellaneous Revenue	477,070	477,070	2,009,871	151,250	551,250	551,250
Total Miscellaneous Revenues	479,270	479,270	2,014,455	155,850	555,850	555,850
OTHER FINANCING SOURCES						
Operating Transfers In - Creekside	5,000,000	5,000,000	5,000,000	4,500,000	4,500,000	4,500,000
Operating Transfers In - Other	88,500	49,500	1,316,617	607,500	607,500	607,500
Total Other Financing Sources	5,088,500	5,049,500	6,316,617	5,107,500	5,107,500	5,107,500
TOTAL GENERAL FUND	\$ 63,821,190	\$ 63,782,190	\$ 72,009,630	\$ 65,666,814	\$ 66,955,817	\$ 66,955,817

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2014-15			FISCAL YEAR 2015-16 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2015	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
GAS TAX						
Gas Tax Revenue	\$ 2,142,928	\$ 2,142,928	\$ 2,560,611	\$ 1,906,001	\$ 1,906,001	\$ 1,906,001
Interest Income	2,500	2,500	12,156	9,500	9,500	9,500
Total Gas Tax	2,145,428	2,145,428	2,572,767	1,915,501	1,915,501	1,915,501
TRAFFIC SAFETY						
Traffic Safety Revenue	327,500	327,500	327,500	330,775	330,775	330,775
Interest Income	4,250	4,250	6,825	6,500	6,500	6,500
Total Traffic Safety	331,750	331,750	334,325	337,275	337,275	337,275
LIGHTING & LANDSCAPING MAINTENANCE DISTRICT						
Special Assessments	531,478	531,478	531,478	531,478	531,687	531,687
Interest Income	550	550	550	550	550	550
Operating Transfers In - General Fund	161,000	161,000	409,250	873,350	873,350	873,350
Proceeds of Long-Term Debt	443,143	443,143	443,143	-	-	-
Total Lighting & Landscaping Maintenance District	1,136,171	1,136,171	1,384,421	1,405,378	1,405,587	1,405,587
CITY AFFORDABLE HOUSING						
City Affordable Housing Revenue	358,989	358,989	409,200	50,000	50,000	50,000
Interest Income	15,000	15,000	69,913	18,500	28,500	28,500
Total City Affordable Housing	373,989	373,989	479,113	68,500	78,500	78,500
CFD 98-02 LIGHTING & LANDSCAPING						
Special Assessments	5,498,267	5,498,267	5,498,267	5,604,032	5,604,032	5,604,032
Interest Income	17,000	17,000	56,400	45,500	45,500	45,500
Proceeds of Long-Term Debt	656,857	656,857	656,857	-	-	-
Total CFD 98-02 Lighting & Landscaping	6,172,124	6,172,124	6,211,524	5,649,532	5,649,532	5,649,532
SENIOR NUTRITION GRANT						
Nutrition Grant	95,000	105,000	95,000	92,000	92,000	92,000
Donations	40,000	43,000	43,500	43,500	43,500	43,500
Interest Income	1,000	1,000	383	550	550	550
Other Miscellaneous Revenue	-	1,500	1,500	1,500	1,500	1,500
Operating Transfers In - General Fund	-	-	-	125,000	125,000	125,000
Total Senior Nutrition Grant	136,000	150,500	140,383	262,550	262,550	262,550
CDBG	565,620	565,620	948,423	792,850	792,850	792,850
HOME	253,203	253,203	253,203	177,994	177,994	177,994
CENTER DR MAINTENANCE DISTRICT	30,243	30,243	29,982	28,860	28,860	28,860
CALHOME	-	45,000	45,000	762,001	762,001	762,001
CFD 2011-01 CONGESTION MANAGEMENT	101,092	101,092	101,468	114,161	114,161	114,161
PEG	194,112	194,112	235,142	235,318	235,318	235,318
ART IN PUBLIC PLACES	5,500	5,500	3,296	3,500	3,500	3,500
SAN MARCOS SUCCESSOR HOUSING AGENCY	846,838	846,838	1,090,530	849,047	849,047	849,047
TOTAL SPECIAL REVENUE FUNDS	\$ 12,292,070	\$ 12,351,570	\$ 13,829,577	\$ 12,602,467	\$ 12,612,676	\$ 12,612,676

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2014-15			FISCAL YEAR 2015-16 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2015	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
DEBT SERVICE FUND						
LEASE REVENUE BONDS	\$ 468,566	\$ 468,566	\$ 507,977	\$ 509,958	\$ 509,958	\$ 509,958
CAPITAL IMPROVEMENT PROJECTS FUNDS						
PUBLIC FACILITIES FEES						
Developer Fees	6,106,325	6,106,325	2,661,284	10,630,808	10,630,808	10,630,808
Interest Income	123,000	123,000	113,076	115,500	115,500	115,500
Total Public Facilities Fees	6,229,325	6,229,325	2,774,360	10,746,308	10,746,308	10,746,308
TRANSNET - STREETS	567,114	567,114	573,698	5,928,474	5,928,474	5,928,474
ENTERPRISE FUND						
CREEKSIDER MARKETPLACE						
Rental Income	3,499,362	3,499,362	3,499,362	4,264,833	4,264,833	4,264,833
Reimbursements	524,205	524,205	524,205	662,526	662,526	662,526
Interest Income	27,500	27,500	13,008	9,500	9,500	9,500
Other Miscellaneous Revenue	55,325	55,325	73,493	33,832	33,832	33,832
Operating Transfers In - General Fund	-	-	8,850,425	-	-	-
Total Creekside Marketplace	4,106,393	4,106,393	12,960,493	4,970,691	4,970,691	4,970,691
INTERNAL SERVICE FUNDS						
VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT	500	500	1,774	1,500	331,202	331,202
CITY FACILITIES REPLACEMENT/REHABILITATION	500	500	6,008	6,500	665,902	665,902
CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION	7,800	7,800	20,443	20,500	679,902	679,902
TOTAL REVENUES - ALL FUNDS	\$ 87,493,458	\$ 87,513,958	\$ 102,683,960	\$ 100,453,212	\$ 103,400,930	\$ 103,400,930



GENERAL FUND
BUDGET SUMMARY

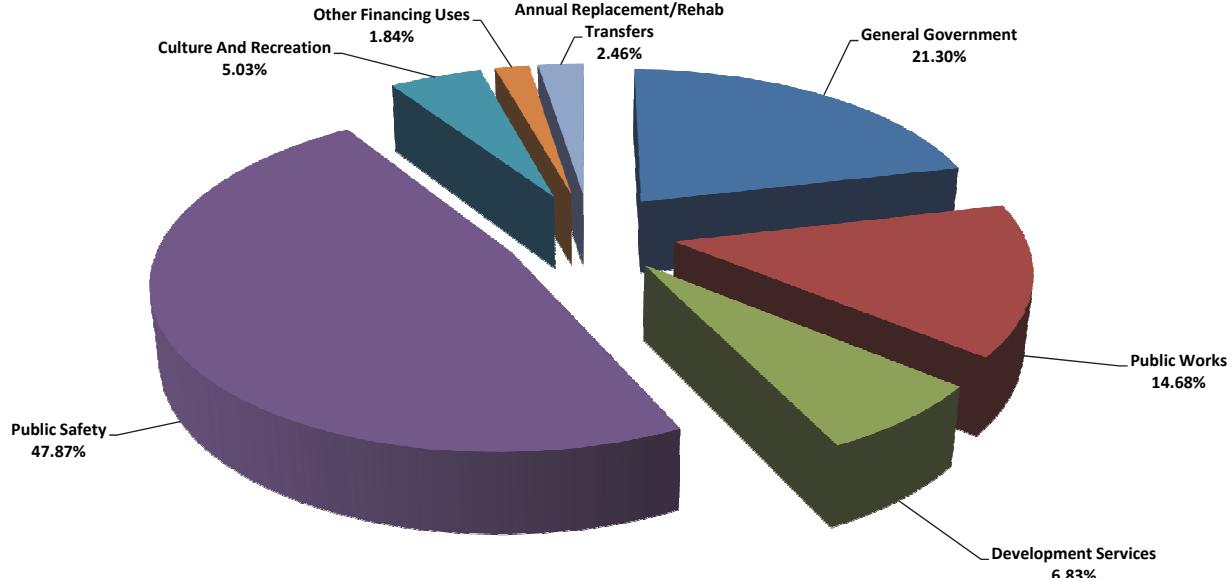
BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 38,870,897	\$ 36,472,393	\$ 39,029,827	\$ 39,677,177	\$ 40,144,365	\$ 40,144,365
Licenses & Permits	4,973,522	4,834,181	5,127,630	5,346,117	5,346,117	5,346,117
Intergovernmental	1,241,358	856,746	4,881,925	943,522	958,522	958,522
Charges for Services	9,358,893	9,120,107	8,854,253	8,491,423	8,690,238	8,690,238
Fines & Forfeitures	188,391	350,952	321,280	566,000	676,000	676,000
Use of Money & Property	6,450,819	6,697,922	5,421,829	5,369,225	5,462,225	5,462,225
Developer Fees	50,268	47,365	41,813	10,000	15,000	15,000
Miscellaneous Revenues	653,129	1,801,949	2,014,455	155,850	555,850	555,850
Other Financing Sources	7,238,742	5,003,292	6,316,617	5,107,500	5,107,500	5,107,500
TOTAL REVENUES	69,026,019	65,184,906	72,009,630	65,666,814	66,955,817	66,955,817
OPERATING EXPENDITURES						
Salaries & Wages	22,286,059	21,538,013	21,666,964	22,118,929	22,118,929	22,118,929
Health Benefits	3,310,449	2,500,247	2,695,159	2,935,490	2,935,490	2,935,490
Retirement Benefits	5,236,649	5,600,512	7,818,795	5,915,658	5,915,658	5,915,658
Other Personnel Expenses	1,411,803	1,133,427	1,176,086	1,333,600	1,333,600	1,333,600
Contractual Services	22,796,775	22,193,635	23,294,911	23,162,461	23,021,904	23,021,904
Supplies & Services	2,502,424	2,555,874	2,525,767	3,034,352	2,834,653	2,834,653
Repair & Maintenance	1,185,488	1,477,914	1,673,798	1,677,638	1,426,968	1,426,968
Utilities	3,048,404	1,831,325	2,060,509	2,194,040	2,194,040	2,194,040
Capital Expenditures (Non CIP)	308,073	98,116	213,786	510,172	348,172	348,172
Debt Service	-	78,687	78,687	81,230	81,230	81,230
Other Operating Expenses	3,252,270	3,084,794	21,795,793	3,153,241	3,052,821	3,052,821
Annual Replacement/Rehab Transfers	-	-	-	-	1,648,506	1,648,506
TOTAL OPERATING EXPENDITURES	65,338,393	62,092,543	85,000,256	66,116,811	66,911,971	66,911,971
REVENUE OVER/(UNDER) EXPENDITURES	3,687,625	3,092,364	(12,990,625)	(449,997)	43,846	43,846
FUND BALANCE						
Beginning Balance - July 1	51,159,485	57,001,899	57,696,250	41,505,624	41,505,624	41,505,624
Audit/Equity Transfer Out Adjustments	2,154,789	(2,398,013)	(3,200,000)		(4,325,000)	(4,325,000)
Revenue Over/(Under) Expenditures	3,687,625	3,092,364	(12,990,625)	(449,997)	43,846	43,846
Ending Balance - June 30	57,001,899	57,696,250	41,505,624	41,055,627	37,224,470	37,224,470
Ending Balance - June 30	57,001,899	57,696,250	41,505,624	41,055,627	37,224,470	37,224,470
Less Restricted Reserves:						
Restricted Assets	16,608,536	11,938,509	10,448,457	10,448,457	10,448,457	10,448,457
Catastrophic/Emergency Reserve	20,196,682	22,878,870	15,528,584	15,303,585	13,388,007	13,388,007
One-time Recurring Savings/Opportunity Reserve	12,118,009	13,727,322	9,317,150	9,182,151	8,032,804	8,032,804
Economic Contingency/Budget Stabilization Reserve	8,078,673	9,151,548	6,211,433	6,121,434	5,355,203	5,355,203
Total Restricted Reserves	57,001,899	57,696,250	41,505,624	41,055,627	37,224,470	37,224,470
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

GENERAL FUND

EXPENDITURE SUMMARY BY FUNCTION

FUNCTION	FISCAL YEAR 2014-15			FISCAL YEAR 2015-16 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2015	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL GOVERNMENT	\$ 14,510,676	\$ 21,414,649	\$ 25,143,679	\$ 14,646,949	\$ 14,250,434	\$ 14,250,434
PUBLIC WORKS	11,821,234	12,832,766	12,209,917	10,158,064	9,821,755	9,821,755
DEVELOPMENT SERVICES	3,703,326	3,753,699	3,710,307	4,535,241	4,567,719	4,567,719
PUBLIC SAFETY	30,699,181	30,699,181	30,604,320	32,133,833	32,027,833	32,027,833
CULTURE AND RECREATION	2,848,696	4,133,957	4,072,359	3,409,375	3,362,375	3,362,375
OTHER FINANCING USES	161,000	9,011,425	9,259,675	1,233,350	1,233,350	1,233,350
ANNUAL REPLACEMENT/REHAB TRANSFERS	-	-	-	-	1,648,506	1,648,506
TOTAL GENERAL FUND	\$ 63,744,113	\$ 81,845,676	\$ 85,000,256	\$ 66,116,811	\$ 66,911,971	\$ 66,911,971

Total General Fund Expenditures Fiscal Year 2015-16 (By Function)

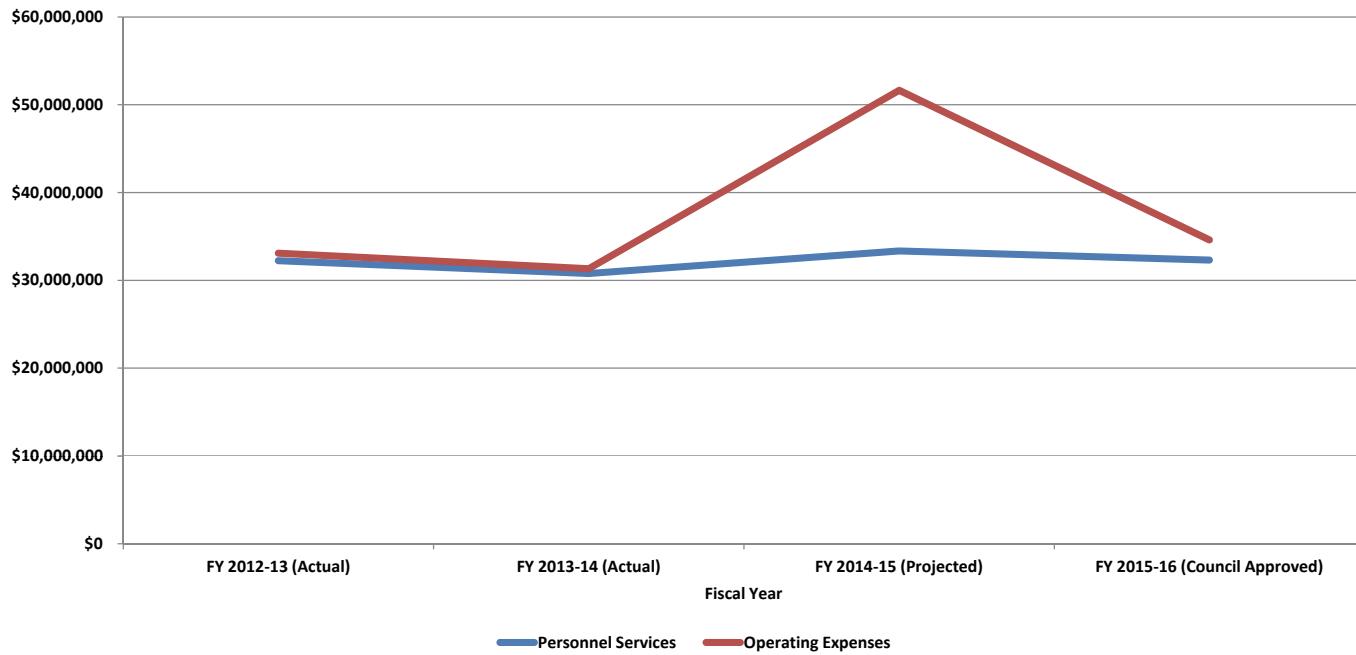


GENERAL FUND

EXPENDITURE SUMMARY BY TYPE

EXPENDITURE CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 22,286,059	\$ 21,538,013	\$ 21,666,964	\$ 22,118,929	\$ 22,118,929	\$ 22,118,929
Health Benefits	3,310,449	2,500,247	2,695,159	2,935,490	2,935,490	2,935,490
Retirement Benefits	5,236,649	5,600,512	7,818,795	5,915,658	5,915,658	5,915,658
Other Personnel Expenses	1,411,803	1,133,427	1,176,086	1,333,600	1,333,600	1,333,600
Personnel Services Subtotal	32,244,960	30,772,198	33,357,004	32,303,677	32,303,677	32,303,677
Operating Expenses						
Contractual Services	22,796,775	22,193,635	23,294,911	23,162,461	23,021,904	23,021,904
Supplies & Services	2,502,424	2,555,874	2,525,767	3,034,352	2,834,653	2,834,653
Repair & Maintenance	1,185,488	1,477,914	1,673,798	1,677,638	1,426,968	1,426,968
Utilities	3,048,404	1,831,325	2,060,509	2,194,040	2,194,040	2,194,040
Capital Expenditures (Non CIP)	308,073	98,116	213,786	510,172	348,172	348,172
Debt Service	-	78,687	78,687	81,230	81,230	81,230
Other Operating Expenses	3,252,270	3,084,794	21,795,793	3,153,241	3,052,821	3,052,821
Annual Replacement/Rehab Transfers	-	-	-	-	1,648,506	1,648,506
Operating Expenses Subtotal	33,093,433	31,320,345	51,643,252	33,813,134	34,608,294	34,608,294
TOTAL OPERATING EXPENDITURES	\$ 65,338,393	\$ 62,092,543	\$ 85,000,256	\$ 66,116,811	\$ 66,911,971	\$ 66,911,971

General Fund Operating Expenditures

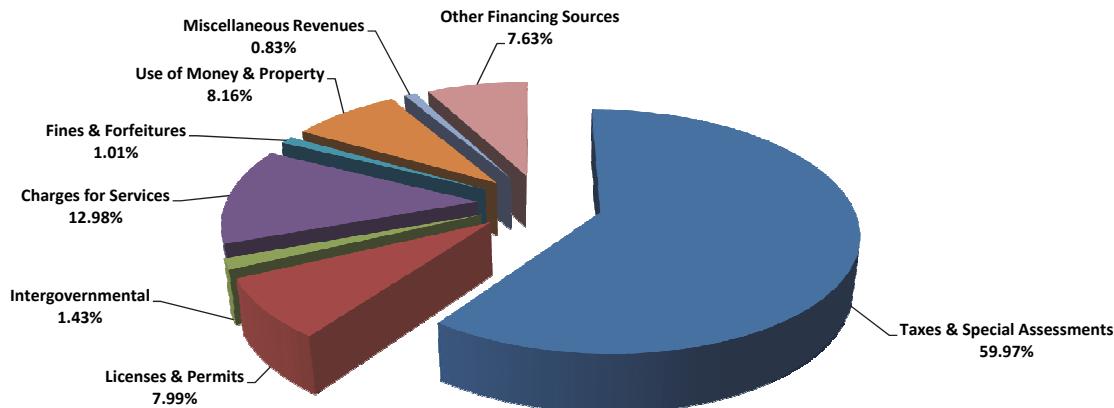


GENERAL FUND

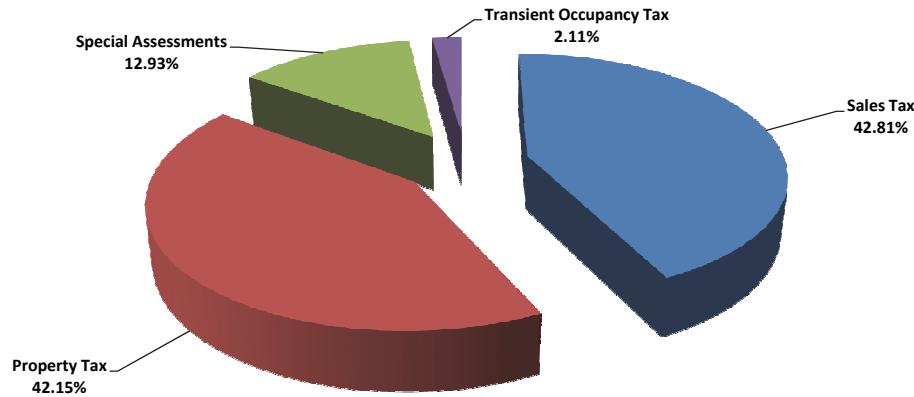
REVENUE SUMMARY BY TYPE

BUDGET CATEGORY	FISCAL YEAR 2014-15			FISCAL YEAR 2015-16 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2015	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
TAXES & SPECIAL ASSESSMENTS	\$ 37,494,266	\$ 37,494,266	\$ 39,029,827	\$ 39,677,177	\$ 40,144,365	\$ 40,144,365
LICENSES & PERMITS	5,088,642	5,088,642	5,127,630	5,346,117	5,346,117	5,346,117
INTERGOVERNMENTAL	897,943	897,943	4,881,925	943,522	958,522	958,522
CHARGES FOR SERVICES	8,305,003	8,305,003	8,854,253	8,491,423	8,690,238	8,690,238
FINES & FORFEITURES	306,000	306,000	321,280	566,000	676,000	676,000
USE OF MONEY & PROPERTY	6,145,066	6,145,066	5,421,829	5,369,225	5,462,225	5,462,225
DEVELOPER FEES	16,500	16,500	41,813	10,000	15,000	15,000
MISCELLANEOUS REVENUES	479,270	479,270	2,014,455	155,850	555,850	555,850
OTHER FINANCING SOURCES	5,088,500	5,049,500	6,316,617	5,107,500	5,107,500	5,107,500
TOTAL GENERAL FUND	\$ 63,821,190	\$ 63,782,190	\$ 72,009,630	\$ 65,666,814	\$ 66,955,817	\$ 66,955,817

Total General Fund Revenues for Fiscal Year 2015-16

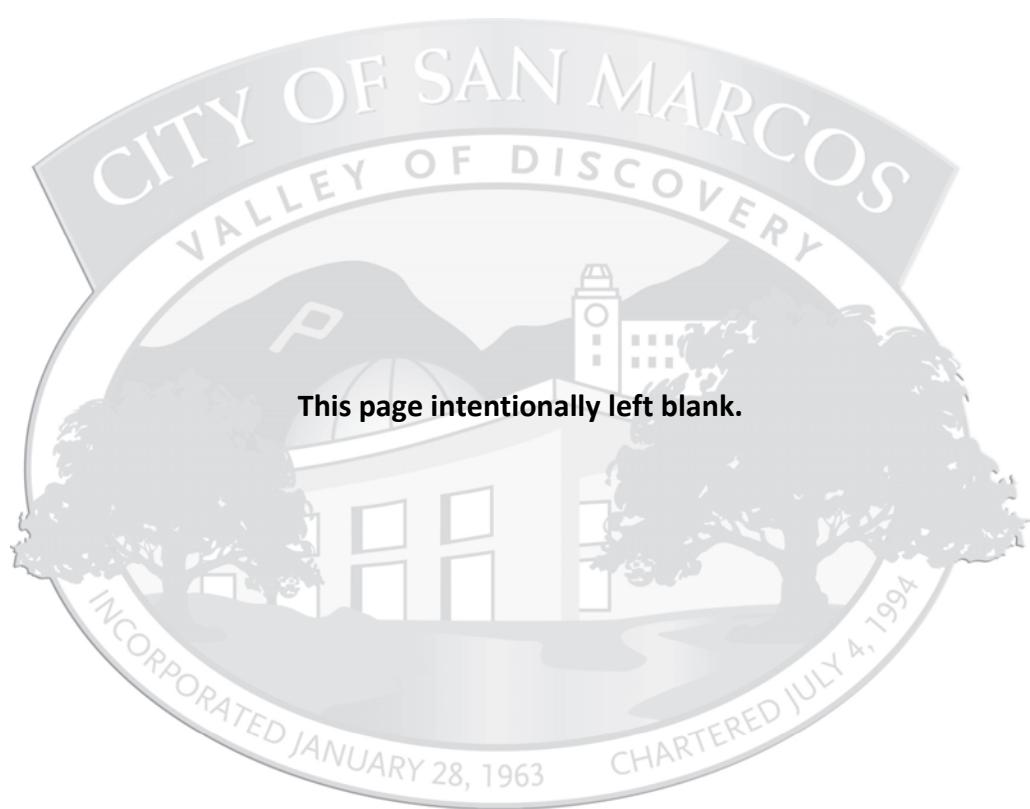


Breakdown of Taxes & Special Assessment Revenues for Fiscal Year 2015-16



GENERAL GOVERNMENT FUNCTION
BUDGET SUMMARY

BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 27,749,622	\$ 26,785,821	\$ 28,392,658	\$ 28,970,700	\$ 29,238,537	\$ 29,238,537
Licenses & Permits	2,964,103	3,921,240	4,336,542	4,406,442	4,406,442	4,406,442
Intergovernmental	568,760	425,474	4,374,857	511,500	511,500	511,500
Charges for Services	1,665,768	1,607,500	1,463,571	1,355,142	1,355,142	1,355,142
Fines & Forfeitures	178,826	339,307	292,575	550,500	660,500	660,500
Use of Money & Property	6,450,819	6,697,922	5,421,829	5,327,225	5,420,225	5,420,225
Developer Fees	7,094	11,597	7,450	-	-	-
Miscellaneous Revenues	220,366	1,432,239	1,748,193	126,150	526,150	526,150
Other Financing Sources	7,221,148	5,003,292	6,296,929	5,107,500	5,107,500	5,107,500
TOTAL REVENUES	47,026,506	46,224,394	52,334,604	46,355,159	47,225,996	47,225,996
OPERATING EXPENDITURES						
Salaries & Wages	3,756,395	3,609,986	3,512,515	3,497,151	3,497,151	3,497,151
Health Benefits	3,278,163	557,006	596,856	611,179	611,179	611,179
Retirement Benefits	5,236,649	1,563,157	1,300,942	1,389,840	1,389,840	1,389,840
Other Personnel Expenses	1,308,902	285,791	275,079	317,321	317,321	317,321
Contractual Services	3,856,727	4,352,915	4,485,493	3,687,542	3,578,432	3,578,432
Supplies & Services	624,196	765,396	793,917	924,322	1,004,507	1,004,507
Repair & Maintenance	282,685	415,223	927,887	941,031	728,861	728,861
Utilities	1,114,588	1,266,335	1,381,180	1,452,741	1,452,741	1,452,741
Capital Expenditures (Non CIP)	58,721	51,761	102,000	321,922	266,922	266,922
Debt Service	-	78,687	78,687	81,230	81,230	81,230
Other Operating Expenses	2,628,766	2,526,541	20,948,797	2,656,020	2,555,600	2,555,600
Annual Replacement/Rehab Transfers	-	-	-	-	1,648,506	1,648,506
TOTAL OPERATING EXPENDITURES	22,145,793	15,472,796	34,403,354	15,880,299	17,132,290	17,132,290
REVENUE OVER/(UNDER) EXPENDITURES	\$ 24,880,713	\$ 30,751,598	\$ 17,931,250	\$ 30,474,860	\$ 30,093,706	\$ 30,093,706



CITY COUNCIL

PURPOSE:

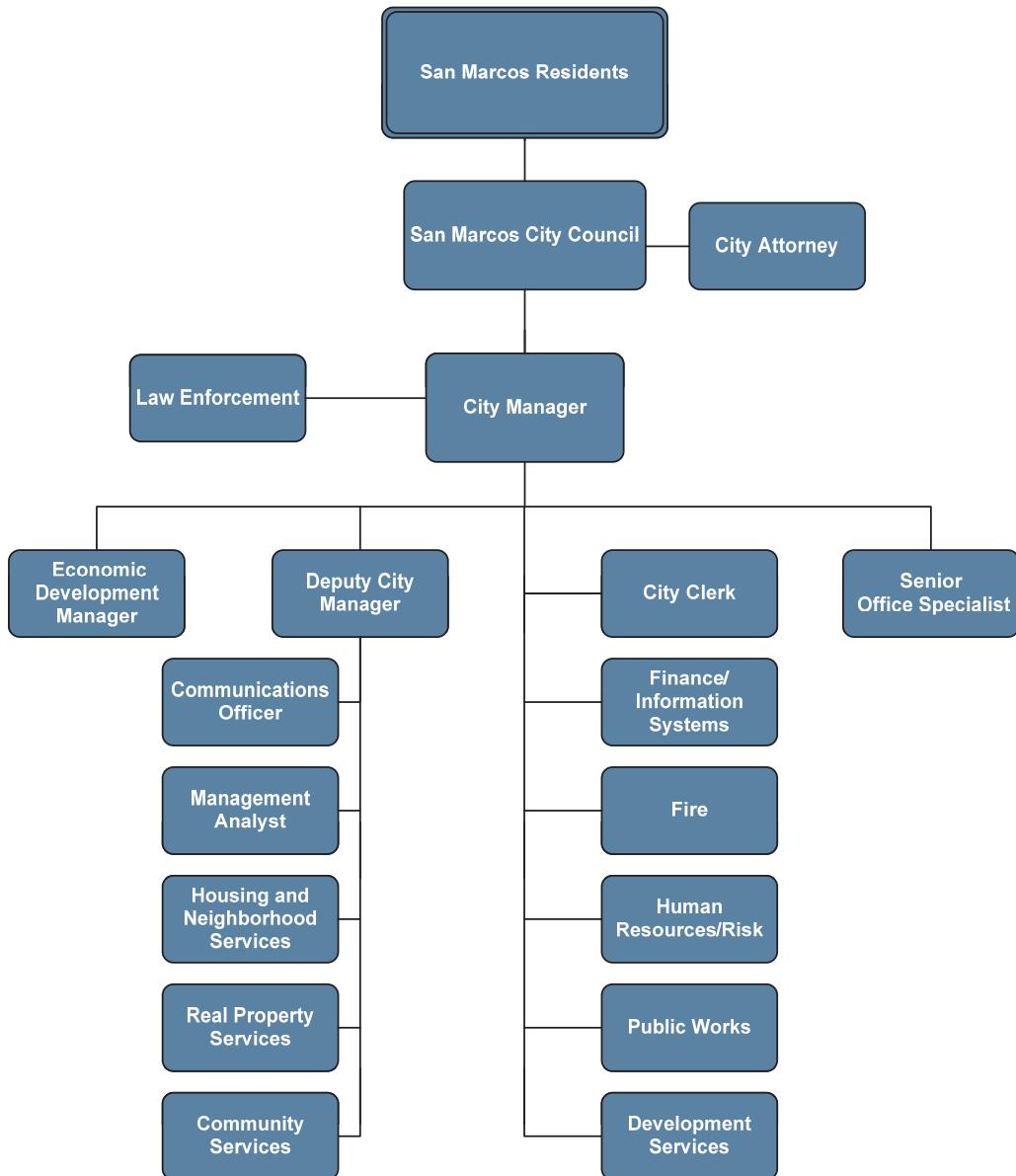
To develop strategic goals and priorities for the City through policy development and the legislative process while being mindful of the needs, interests and concerns of San Marcos residents in an open and responsive manner.

SUMMARY OF SERVICES:

This budget provides funding to support the activities of the City Council, including expenses for conferences and travel, association dues and subscriptions and intergovernmental support activities.

STRATEGIC THEMES:

- Quality of Life
- Economic Development
- Good Governance
- Planning for the Future
- Dynamic and Responsive Service Delivery



BUDGET CATEGORY	FY 2015-16 BUDGET						CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED		
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED						
EXPENDITURES										
Personnel Services										
Salaries & Wages	\$ 77,529	\$ 76,658	\$ 79,858	\$ 77,890	\$ 77,890	\$ 77,890		\$ 77,890		
Health Benefits	-	100,842	108,149	95,736	95,736	95,736		95,736		
Retirement Benefits	-	15,006	18,380	15,956	15,956	15,956		15,956		
Other Personnel Expenses	2,750	5,058	5,697	11,209	11,209	11,209		11,209		
Personnel Services Subtotal	80,279	197,565	212,084	200,790	200,790	200,790		200,790		
Operating Expenses										
Contractual Services	37	-	-	850	850	850		850		
Supplies & Services	63,831	83,149	61,819	61,819	61,819	61,819		61,819		
Repair & Maintenance	-	-	-	-	-	-		-		
Utilities	-	-	-	-	-	-		-		
Capital Expenditures (Non CIP)	-	-	-	-	-	-		-		
Debt Service	-	-	-	-	-	-		-		
Other Operating Expenses	131,281	4,524	7,050	8,000	8,000	8,000		8,000		
Operating Expenses Subtotal	195,149	87,672	68,869	70,669	70,669	70,669		70,669		
TOTAL EXPENDITURES	275,428	285,237	280,953	271,459	271,459	271,459		271,459		
REVENUES										
Taxes & Special Assessments	-	-	-	-	-	-		-		
Licenses & Permits	-	-	-	-	-	-		-		
Intergovernmental	-	-	-	-	-	-		-		
Charges for Services	-	-	500	-	-	-		-		
Fines & Forfeitures	-	-	-	-	-	-		-		
Use of Money & Property	-	-	-	-	-	-		-		
Developer Fees	-	-	-	-	-	-		-		
Miscellaneous Revenues	-	-	-	-	-	-		-		
Other Financing Sources	-	-	-	-	-	-		-		
TOTAL REVENUES	-	-	500	-	-	-		-		
NET GENERAL FUND COST	\$ 275,428	\$ 285,237	\$ 280,453	\$ 271,459	\$ 271,459	\$ 271,459		\$ 271,459		
Council Members				5.00		5.00		5.00		

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 59,890	\$ 59,890	\$ 59,890
511007 Auto Allowance		18,000	18,000	18,000
512000 Social Security		4,829	4,829	4,829
512001 Medicare		1,129	1,129	1,129
512004 Health Insurance		95,736	95,736	95,736
512010 PERS		15,956	15,956	15,956
512013 EBAP		5,250	5,250	5,250
521002 Other Contract Services		850	850	850
532001 Memberships & Subscriptions		61,819	61,819	61,819
League of California Cities	22,172			
SANDAG	18,816			
LAFCO	20,831			
581000 Travel & Training		7,000	7,000	7,000
League annual conference:	4,000			
Travel, lodging, per diem & registration				
Commissions training	2,000			
Intergovernmental agency mtg/workshops	1,000			
581001 Intergovernmental Support Accounting		1,000	1,000	1,000
Council special events				
Totals		\$ 271,459	\$ 271,459	\$ 271,459

ADMINISTRATION

PURPOSE:

To provide management systems, oversight and support necessary to ensure the ongoing efficiency and effectiveness of all City operations.

SUMMARY OF SERVICES:

The Administration Department, under the direction of the City Manager and his immediate staff, is responsible for the general management of all City operations and personnel. This responsibility includes enforcing City ordinances, administering City contracts and agreements, advising the City Council of legislative and administrative concerns, overseeing intergovernmental relations, and providing overall fiscal management. The City Manager acts as City Treasurer and Executive Director of the Public Facilities Authority, Public Financing Authority, Industrial Development Authority, California Mobilehome Park Financing Authority, and the San Marcos Successor Agency to the former Redevelopment Agency. The Administration Department also encompasses the divisions of Communications and Marketing, Economic Development, Housing and Neighborhood Services, Real Property Services, City Clerk, Finance and and Information Systems, and Human Resources/Risk Management.

CITY MANAGER

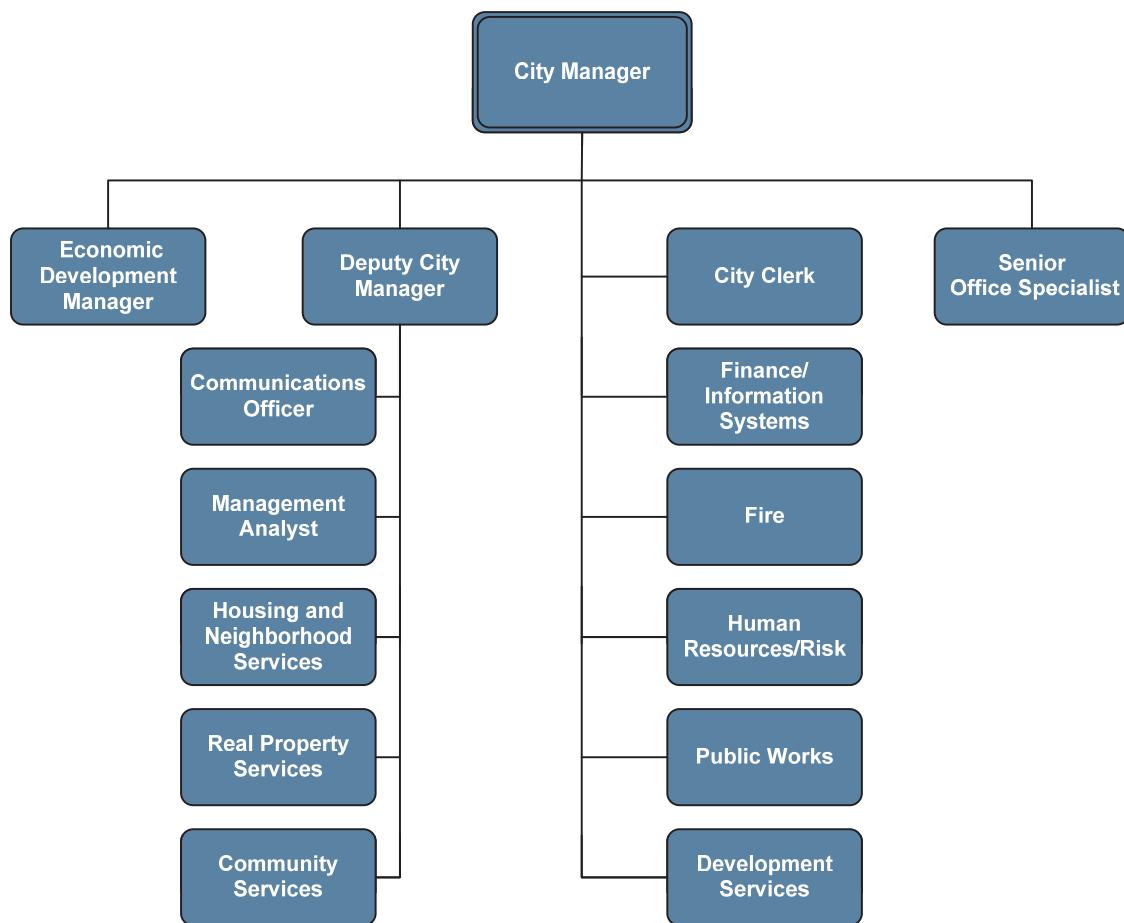
DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Provide resolution to customer inquiries received through CRM within 10 days of submittal	% of inquiries received through CRM completed within 10 days of receipt	100%	100%
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%
Enhance the City's revenue and employment base	Enter into an exclusive negotiating agreement or issue a Request for Qualifications (RFQ) for the development of City owned parcels in the Creek District		Contingent upon both DOF approval and final design of bridges/ Creek District Improvements - Project will be assigned to the new Econ Dev Mgr
Enhance the City's revenue and employment base	Finalize the University District Development Agreement		Present agreement to the City Council for adoption
Develop policies and procedures to streamline the permitting process	Analyze the City's development process and develop recommendations to streamline the process	New Planning Manager and Development Services Director to identify specific processes that will be analyzed and initiate analysis and implementation of changes	Implement comprehensive changes to processes identified in the first reporting period of the fiscal year

COMMUNICATIONS & MARKETING

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Increase use of social media	Percentage change in social media reach As of June 2015, total social media reach is approximately 8,800 E-Alert: 2,800 Facebook: 2,900 Twitter: 3,025	5%	5%
Upgrade audio/visual equipment in the City Council Chambers	Plan created, adopted, and implemented	Design plan accepted by City and build initiated	Build complete and staff trained on new equipment
Enhance the quality and consistency of internal and external City communications	Update the City's 5-year communications strategic plan	Prepare draft plan	Updated communications plan adopted and staff training completed as necessary
Enhance video outreach	# of new video spots posted to the City's public access channel	2	2
Streamline the City website and improve information access	# of web page views	8,000 average monthly views (this metric skews significantly should the City experience a major emergency event or undergo a large project that significantly impacts residents)	9,000 average monthly views (this metric skews significantly should the City experience a major emergency event or undergo a large project that significantly impacts residents)
Streamline the City website and improve information access	# of E-alert subscribers As of June, 2015, the City has 2,800 E-Alert subscribers	5% subscriber increase	5% subscriber increase
Streamline the City website and improve information access	% of website users indicating the City website was easy to navigate	70% satisfaction of existing website	85% satisfaction of new website
Streamline the City's website and improve information access	% of website users indicating the information found on the website was helpful	80% (existing website)	90% (new website)
Improve internal corporate identity/branding consistency	% of public presentations generated by staff that are consistent with identity	85%	90%

ECONOMIC DEVELOPMENT

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Continue outreach activities that promote the City as a great place to do business	# of local business visits	5	5
Begin information exchange with commercial brokers to gather information on targeted needs	# of meetings held	1	1
Staff to work with local and regional economic development organizations to facilitate open communication about investment leads	# of events	2	2



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 555,526	\$ 684,626	\$ 588,594	\$ 467,818	\$ 467,818	\$ 467,818
Health Benefits	-	47,133	45,964	62,439	62,439	62,439
Retirement Benefits	-	848,501	471,193	524,366	524,366	524,366
Other Personnel Expenses	3,667	48,963	36,558	53,226	53,226	53,226
Personnel Services Subtotal	559,193	1,629,223	1,142,309	1,107,849	1,107,849	1,107,849
Operating Expenses						
Contractual Services	42,138	67,882	75,800	70,800	70,800	70,800
Supplies & Services	93,712	126,304	127,100	140,948	140,948	140,948
Repair & Maintenance	55,279	55,863	17,000	2,100	2,100	2,100
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	2,500	-	-	-	-	-
Other Operating Expenses	104,605	283,054	4,049,938	253,350	253,350	253,350
Operating Expenses Subtotal	298,234	533,102	4,269,838	467,198	467,198	467,198
TOTAL EXPENDITURES	857,427	2,162,325	5,412,147	1,575,047	1,575,047	1,575,047
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	6,104	8,821	18,852	15,000	15,000	15,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	372	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	8,975	8,677	150	150	150	150
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	15,451	17,498	19,002	15,150	15,150	15,150
NET GENERAL FUND COST	\$ 841,976	\$ 2,144,827	\$ 5,393,145	\$ 1,559,897	\$ 1,559,897	\$ 1,559,897
Allocation of Full Time Equivalent Positions:						
Departmental - Administration						5.75
Successor Agency						0.25
AUTHORIZED FULL TIME POSITIONS						6.00

ADMINISTRATION - #101101
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 636,362	\$ 636,362	\$ 636,362
511006 Stipends		2,422	2,422	2,422
511007 Auto Allowance		9,624	9,624	9,624
511009 Bilingual Pay		900	900	900
511099 Salary Savings - Citywide		(265,000)	(265,000)	(265,000)
512000 Social Security		30,933	30,933	30,933
512001 Medicare		9,415	9,415	9,415
512004 Health Insurance		49,140	49,140	49,140
512010 PERS		188,967	188,967	188,967
512013 EBAP		5,439	5,439	5,439
512019 PERS Replacement Ben Contrib		309,004	309,004	309,004
521002 Other Contract Services Goal setting session		5,000	5,000	5,000
531000 Office Supplies		6,000	6,000	6,000
531002 Postage		1,000	1,000	1,000
532000 Printing & Duplicating		1,800	1,800	1,800
532001 Memberships & Subscriptions		1,100	1,100	1,100
532007 Household Hazardous Waste		59,317	59,317	59,317
532014 Economic Devel Program Regional Branding Efforts Broker Fam Tour/Networking Luncheon Memberships/Meetings Costar Subscription Collateral Development And Production		35,000 5,000 3,731 7,000 21,000	71,731	71,731
542002 Office Equipment Repair		2,100	2,100	2,100
581000 Travel & Training Citywide discretionary Regional meetings with other governmental agencies; Host for regional intergovernmental meetings		21,500 1,000	22,500	22,500
581001 Intergovernmental Support Accounting Legislative advocacy		112,600	112,600	112,600

ADMINISTRATION - #101101 (cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581002 Manager's Discretionary Permits the City Manager discretion when funds are needed for a previously unbudgeted item		6,000	6,000	6,000
581031 Kiwanis Holiday Parade		2,750	2,750	2,750
Totals		\$ 1,269,103	\$ 1,269,103	\$ 1,269,103

COMMUNICATIONS & MARKETING - #101105
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 82,911	\$ 82,911	\$ 82,911
511006 Stipends		600	600	600
512000 Social Security		5,178	5,178	5,178
512001 Medicare		1,211	1,211	1,211
512004 Health Insurance		13,299	13,299	13,299
512010 PERS		26,396	26,396	26,396
512013 EBAP		1,050	1,050	1,050
521001 Consulting Services		28,000	28,000	28,000
Graphic identity program	8,000			
Website upgrade	20,000			
521002 Other Contract Services		30,000	30,000	30,000
Cable casting - operations	20,000			
WIDCO - tech support	10,000			
581007 Public Relations/Newsletter		80,000	80,000	80,000
521012 Contract Maintenance Services		7,800	7,800	7,800
581008 Community Promotion		29,500	29,500	29,500
State of the City	10,000			
Education forum	2,000			
Special events	8,000			
Street fair	1,500			
Volunteer recognition event	5,000			
Misc outreach	3,000			
Totals		\$ 305,944	\$ 305,944	\$ 305,944

HOUSING & NEIGHBORHOOD SERVICES

PURPOSE:

To strengthen and revitalize neighborhoods through housing and neighborhood investment.

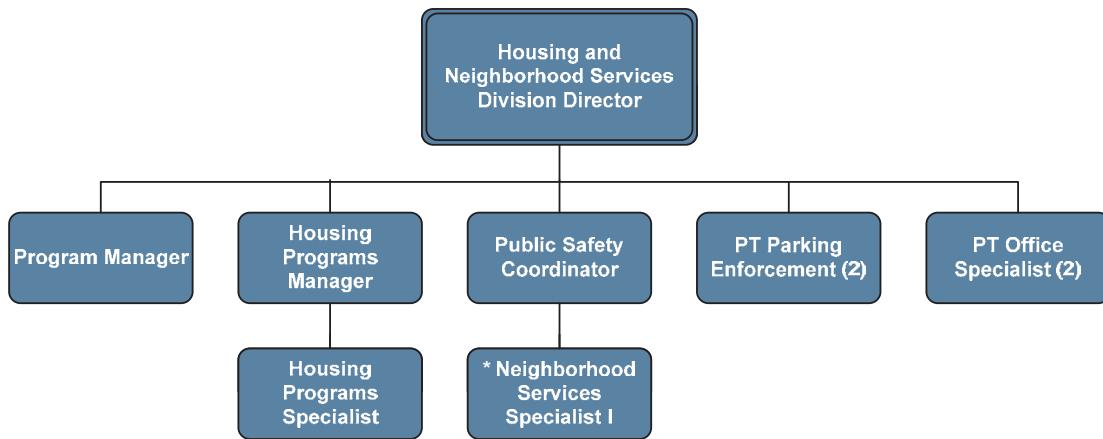
SUMMARY OF SERVICES:

This division plans, coordinates, facilitates and monitors the delivery of services related to housing programs and neighborhood services. The division is responsible for the HANS, CDBG, HOME, Successor Housing Agency and City Affordable Housing budgets. The division's core areas of responsibilities include:

Housing – Provide for housing opportunities to all income groups. Housing programs include the development of new affordable housing units; the Down Payment Assistance Program and the Homeowner Rehabilitation Program and the monitoring, reporting and inspection regimens associated with them.

Neighborhood Services – Create safe and sustainable neighborhoods with quality infrastructure, and access to community facilities, services and social networks that promote healthy lives. Programs to support this include crime prevention; which includes Neighborhood Watch, Start Smart, Kids Watch, National Night Out, Holiday Watch, residential/commercial inspections, law enforcement grant administration and graffiti abatement coordination, parking enforcement, recycling programs, animal control services and the CDBG program.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Develop a comprehensive Parking Plan	Develop and institute a parking strategy	Published revised RFP for strategic parking plan and select consulting firm	Have the strategic parking plan in development
Facilitate affordable housing production	Additional affordable housing units recommended to the City Council for approval	140 units	148 units for the six month period, 288 units approved for the fiscal year
Monitor and oversee the City's affordable housing program	# of affordable housing program inspection program site visits	3 site visits	3 site visits for the six month period, 6 total for the fiscal year
Revise City's towing contract	Conduct RFP for towing services	RFP with revised contract template completed	New contract in place
Increase crime prevention education and resources using social media	# of online and media outreach efforts for crime prevention programs and crime alerts	7 - # of events publicized using multiple media platforms	5 - # of events publicized using multiple media platforms for the six month period, for a total of 12 for the fiscal year
Continue to assist existing homeowners and first-time home buyers	# of Homeowner Rehabilitation Loans	2 loans	2 loans for the six month period, 4 total for the fiscal year
Continue to assist existing homeowners and first-time home buyers	# of Down Payment Assistance Loans for first-time home buyers	2 loans	1 loan for the six month period, a total of 3 loans for the fiscal year
Utilize technology to streamline parking citation processing and payment	Deploy system that will allow staff access to real time data	Outfit Sheriff Senior Volunteer Patrol with selected software and hardware to enhance parking citation enforcement and processing	Explore and research timed parking technology
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%



* This position is funded in the Law Enforcement budget, but due to reporting structure it is shown in the Housing and Neighborhood Services organizational chart.

BUDGET CATEGORY	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET				
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED		
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 514,799	\$ 291,026	\$ 220,733	\$ 218,486	\$ 218,486	
Health Benefits	-	30,923	32,933	23,160	23,160	
Retirement Benefits	-	51,751	48,147	47,693	47,693	
Other Personnel Expenses	4,400	23,897	15,690	12,469	12,469	
Personnel Services Subtotal	519,199	397,596	317,503	301,808	301,808	
Operating Expenses						
Contractual Services	465,726	507,656	475,148	597,090	598,480	
Supplies & Services	52,141	109,157	119,852	82,785	162,970	
Repair & Maintenance	-	-	-	330	660	
Utilities	-	-	-	-	-	
Capital Expenditures (Non CIP)	-	-	-	-	-	
Debt Service	-	-	-	-	-	
Other Operating Expenses	45,643	24,090	23,324	3,000	3,000	
Operating Expenses Subtotal	563,510	640,903	618,324	683,205	765,110	
TOTAL EXPENDITURES	1,082,710	1,038,499	935,827	985,013	1,066,918	
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	
Licenses & Permits	2,120	3,545	3,275	3,245	3,245	
Intergovernmental	-	-	-	-	-	
Charges for Services	50,571	76,775	52,533	50,000	50,000	
Fines & Forfeitures	7,140	8,494	-	-	650,000	
Use of Money & Property	-	-	-	-	-	
Developer Fees	-	-	-	-	-	
Miscellaneous Revenues	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	
TOTAL REVENUES	59,831	88,814	55,808	53,245	703,245	
NET GENERAL FUND COST	\$ 1,022,879	\$ 949,685	\$ 880,019	\$ 931,768	\$ 363,673	
Allocation of Full Time Equivalent Positions:						
Departmental - Administration					1.83	
Housing Successor Agency					2.50	
CDBG Fund					0.68	
AUTHORIZED FULL TIME POSITIONS					5.00	

HOUSING & NEIGHBORHOOD SERVICES - #101102
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 147,632	\$ 147,632	\$ 147,632
511006 Stipends		960	960	960
511007 Auto Allowance		1,901	1,901	1,901
511009 Bilingual Pay		900	900	900
511100 Salary & Wages (Part-Time)		67,093	67,093	67,093
512000 Social Security		7,831	7,831	7,831
512001 Medicare		3,168	3,168	3,168
512004 Health Insurance		23,160	23,160	23,160
512010 PERS		46,351	46,351	46,351
512012 PARS		1,342	1,342	1,342
512013 EBAP		1,470	1,470	1,470
521001 Consulting Services Parking Strategic Plan		90,000	90,000	90,000
521002 Other Contract Services Public Safety - security camera maintenance Parking - Hearing Officer Parking Management System	10,000 2,780 13,200	24,590	25,980	25,980
521005 Animal Control Services		482,500	482,500	482,500
531000 Office Supplies		1,400	1,400	1,400
531002 Postage		800	800	800
531010 Small Tools Small tools for Parking Citation Officer	200	200	200	200
531020 Uniform Expense		200	200	200
532001 Memberships & Subscriptions		185	370	370
532008 Parking Citation Surcharge		80,000	160,000	160,000
544006 RCS-800 MHz System		330	660	660
581000 Travel & Training		3,000	3,000	3,000
Totals		\$ 985,013	\$ 1,066,918	\$ 1,066,918

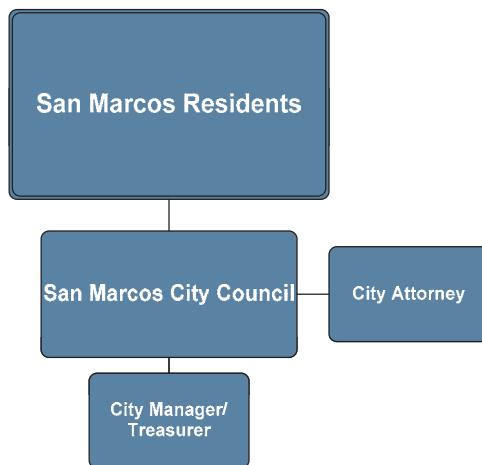
CITY ATTORNEY

PURPOSE:

To provide legal counsel to the San Marcos City Council and all City boards, commissions and departments to ensure City policy and service delivery is executed in a lawful manner.

SUMMARY OF SERVICES:

The City Attorney is appointed by the San Marcos City Council and provides legal counsel for the preparation of resolutions and ordinances; handles all litigation involving the City; provides legal opinions to guide policy-making decisions; approves all contracts; and enforces City laws and regulations.



BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Health Benefits	-	-	-	-	-	-			
Retirement Benefits	-	-	-	-	-	-			
Other Personnel Expenses	-	-	-	-	-	-			
Personnel Services Subtotal	-	-	-	-	-	-			
Operating Expenses									
Contractual Services	561,829	676,560	724,888	836,000	836,000	836,000			
Supplies & Services	4,264	4,968	5,500	5,500	5,500	5,500			
Repair & Maintenance	-	-	-	-	-	-			
Utilities	-	-	-	-	-	-			
Capital Expenditures (Non CIP)	-	-	-	-	-	-			
Debt Service	-	-	-	-	-	-			
Other Operating Expenses	-	-	-	-	-	-			
Operating Expenses Subtotal	566,093	681,528	730,388	841,500	841,500	841,500			
TOTAL EXPENDITURES	566,093	681,528	730,388	841,500	841,500	841,500			
REVENUES									
Taxes & Special Assessments	-	-	-	-	-	-			
Licenses & Permits	-	-	-	-	-	-			
Intergovernmental	-	-	-	-	-	-			
Charges for Services	-	-	799	-	-	-			
Fines & Forfeitures	-	-	-	-	-	-			
Use of Money & Property	-	-	-	-	-	-			
Developer Fees	-	-	-	-	-	-			
Miscellaneous Revenues	-	-	-	-	-	-			
Other Financing Sources	-	-	-	-	-	-			
TOTAL REVENUES	-	-	799	-	-	-			
NET GENERAL FUND COST	\$ 566,093	\$ 681,528	\$ 729,589	\$ 841,500	\$ 841,500	\$ 841,500			

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 820,000	\$ 820,000	\$ 820,000
521002 Other Contract Services		15,000	15,000	15,000
521015 MH Rent Review/Litigation		1,000	1,000	1,000
531003 State & Municipal Code Books		5,500	5,500	5,500
Totals		\$ 841,500	\$ 841,500	\$ 841,500

CITY CLERK

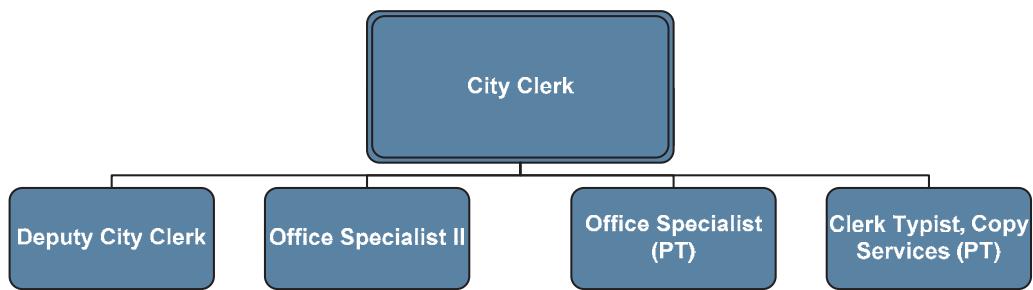
PURPOSE:

To accurately record the City of San Marcos' legislative history; to preserve all vital, historic, and permanent records of the City; to provide timely access to records and information; and to lawfully facilitate the democratic process in an impartial manner.

SUMMARY OF SERVICES:

This division maintains and coordinates with City divisions to manage all official City records including documents related to meetings of the City Council and other City boards and commissions. The division also oversees administrative matters for the City Council; recruitment of members on the City's boards and commissions as required by the MADDY Act; maintains and updates ordinances, resolutions and the municipal code; administers general and special municipal elections; acts as the filing official for the City, including forms as required by the Fair Political Practices Commission; and oversees a citywide records management program.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add one additional document type to the Laserfiche records depository	Add one additional document type to the Laserfiche records depository
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	# of inter-departmental meetings	Hold 3 Inter-departmental Meetings	Hold 3 Inter-departmental Meetings
Improve response time for customer inquiries (Public Records Act requests)	% of inquiries fully completed within the ten day statutory time frame	Complete 80% of all Public Record Acts requests with 10 days	Complete 80% of all Public Record Acts requests with 10 days
Utilize technology to improve internal business processes and quality control	Implement Granicus software to automate agenda development and staff report review	Add one commission to the agenda management software	Add one commission to the agenda management software
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase the database with 25,000 scanned images	Increase the database with 25,000 scanned images
Provide public access to the City's official record and legislative documents online	% of changes to City Code posted within 10 days of the effective date of ordinances	100% of all updates completed within 10 days of effective date	100% of all updates completed within 10 days of effective date



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 469,182	\$ 242,958	\$ 254,450	\$ 238,735	\$ 238,735	\$ 238,735
Health Benefits	-	31,790	36,399	46,498	46,498	46,498
Retirement Benefits	-	64,234	71,470	60,429	60,429	60,429
Other Personnel Expenses	1,650	19,410	20,108	19,056	19,056	19,056
Personnel Services Subtotal	470,832	358,392	382,427	364,717	364,717	364,717
Operating Expenses						
Contractual Services	6,178	23,081	39,000	44,408	44,408	44,408
Supplies & Services	9,792	13,106	11,215	71,180	71,180	71,180
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	22,058	2,908	4,226	4,400	4,400	4,400
Operating Expenses Subtotal	38,028	39,095	54,441	119,988	119,988	119,988
TOTAL EXPENDITURES	508,860	397,488	436,868	484,705	484,705	484,705
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	10,415	1,470	4,620	1,300	1,300	1,300
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	111	24	137	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	10,526	1,494	4,757	1,300	1,300	1,300
NET GENERAL FUND COST	\$ 498,334	\$ 395,993	\$ 432,111	\$ 483,405	\$ 483,405	\$ 483,405

Allocation of Full Time Equivalent Positions:

Departmental - City Clerk	2.75
Successor Agency	0.25
AUTHORIZED FULL TIME POSITIONS	
	3.00

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 210,841	\$ 210,841	\$ 210,841
511006 Stipends		684	684	684
511007 Auto Allowance		3,612	3,612	3,612
511100 Salary & Wages (Part-Time)		23,598	23,598	23,598
512000 Social Security		12,688	12,688	12,688
512001 Medicare		3,470	3,470	3,470
512004 Health Insurance		46,498	46,498	46,498
512010 PERS		59,957	59,957	59,957
512012 PARS		472	472	472
512013 EBAP		2,898	2,898	2,898
521002 Other Contract Services		39,000	39,000	39,000
Records Imaging/Scanning	10,000			
Granicus/Legistar Agenda Management Maint.	12,000			
Granicus Video Webstreaming Operation & Maint.	17,000			
521012 Contract Maintenance Services		5,408	5,408	5,408
531000 Office Supplies		4,000	4,000	4,000
531002 Postage		50,000	50,000	50,000
532000 Printing & Duplicating		9,500	9,500	9,500
532001 Memberships & Subscriptions		680	680	680
International Institute of Municipal Clerks	290			
California City Clerks Association	310			
San Diego County & City Clerk Association	40			
San Diego Deputy City Clerk Association	40			
532002 Legal & Other Advertising		7,000	7,000	7,000
581000 Travel & Training		4,400	4,400	4,400
Technical Track for Clerks	3,000			
Travel & Lodging for TTC Training	900			
City Clerk New Law and Election Training	500			
Totals		\$ 484,705	\$ 484,705	\$ 484,705

HUMAN RESOURCES/RISK MANAGEMENT

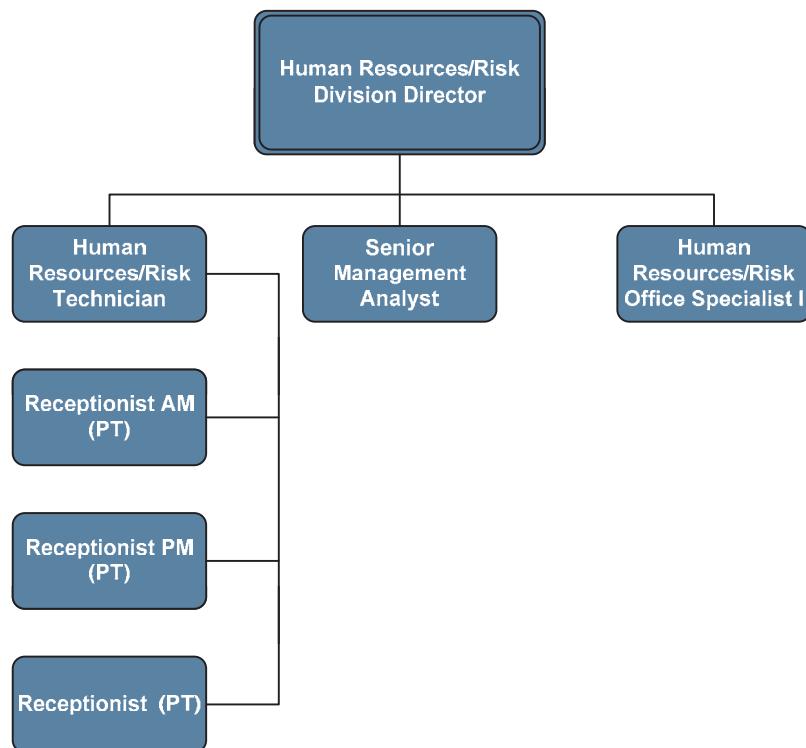
PURPOSE:

To provide services related to employee relations and development, recruitment, retention and compensation and to protect and keep safe the City's resources.

SUMMARY OF SERVICES:

This division provides City employees, departments and the public at-large with a full range of services including employee labor relations, classification and compensation, recruitment and selection, employee benefit programs, safety and risk management, policy development, and training. The division also protects the people, property, and resources of the City from identifiable and controllable risk of loss.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Improve service to internal and external customers through expanded use of alternative recruitment resources to enhance talent acquisition	% of applicants interviewed who indicate they learned about the position via alternative recruitment resources	20% alternative recruitment sources	25% alternative recruitment sources
Aggressively pursue cost containment measures and efficiencies	Issue an RFP for benefit broker services for FY 15-16	Benefit RFP completed and released for proposals	Benefit RFP completed and awarded
Aggressively pursue cost containment measures and efficiencies	Contain workers' compensation incident rates by minimizing annual increases to no more than 25% per year	7.8% incident rate	N/A this goal is reported annually in December
Focus on improved efficiencies through the use of cost efficient online tools to track employee training	% of mandatory training tracked through Target Solutions, an online training database/tool	100% HR required trainings, 40% Other Department training through Target Solutions	100% HR required trainings, 50% Other Department training through Target Solutions
Focus on continuous process improvement and technological advances through the use of online applicant tracking	% applicants utilizing online application where online applicant tracking is utilized as a means to assessing functionality and internal customer satisfaction with the online recruitment tool	40%	60%
Complete a comprehensive audit of existing Risk/Safety programs to ensure compliance and employee well being	# of programs reviewed	5	5
Increase organizational performance through implementation of an active wellness program designed to reduce employee absenteeism	% of employees participating in at least one wellness program or activity per fiscal year	N/A	20%



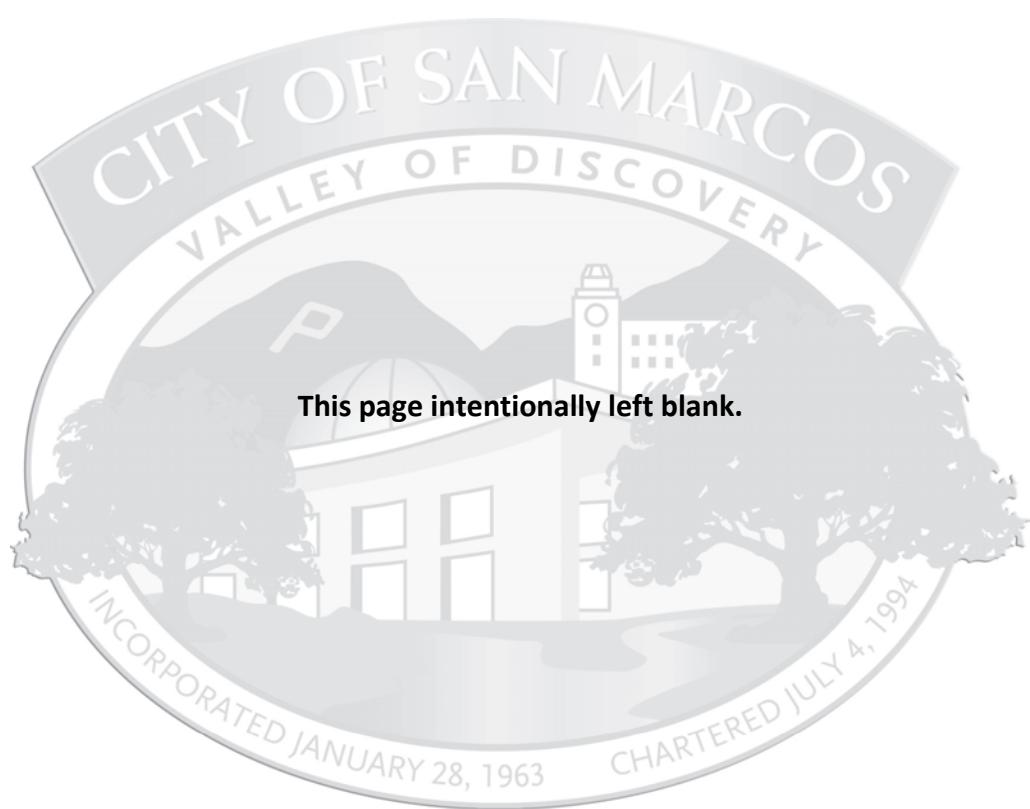
BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 334,238	\$ 374,530	\$ 373,735	\$ 370,615	\$ 370,615	\$ 370,615
Health Benefits	-	71,935	73,171	56,497	56,497	56,497
Retirement Benefits	-	93,707	111,616	102,608	102,608	102,608
Other Personnel Expenses	194,783	32,461	28,713	27,832	27,832	27,832
Personnel Services Subtotal	529,021	572,632	587,235	557,552	557,552	557,552
Operating Expenses						
Contractual Services	1,367,183	2,063,861	2,302,382	1,059,681	1,059,681	1,059,681
Supplies & Services	52,766	47,323	54,105	68,495	68,495	68,495
Repair & Maintenance	17,354	17,007	17,400	21,650	21,650	21,650
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	487,551	655,728	657,864	758,303	758,303	758,303
Operating Expenses Subtotal	1,924,853	2,783,920	3,031,751	1,908,129	1,908,129	1,908,129
TOTAL EXPENDITURES	2,453,875	3,356,552	3,618,986	2,465,681	2,465,681	2,465,681
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	810	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	-	810	-	-	-
NET GENERAL FUND COST	\$ 2,453,875	\$ 3,356,552	\$ 3,618,176	\$ 2,465,681	\$ 2,465,681	\$ 2,465,681
AUTHORIZED FULL TIME POSITIONS						4.00

HUMAN RESOURCES/RISK MANAGEMENT - #101616
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 328,705	\$ 328,705	\$ 328,705
511006 Stipends		1,500	1,500	1,500
511007 Auto Allowance		4,752	4,752	4,752
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		33,858	33,858	33,858
512000 Social Security		18,273	18,273	18,273
512001 Medicare		5,359	5,359	5,359
512003 Unemployment Insurance		60,000	60,000	60,000
512004 Health Insurance		56,497	56,497	56,497
512006 Workers Compensation		539,500	539,500	539,500
PASIS/Workers compensation CSAC premium	252,000			
Workers compensation claims	287,500			
512008 Disability		130,428	130,428	130,428
512010 PERS		101,931	101,931	101,931
512012 PARS		677	677	677
512013 EBAP		4,200	4,200	4,200
521002 Other Contract Services		181,100	181,100	181,100
San Diego County/City Consortium	1,700			
IEDA	2,100			
Regional Fire Consortium	3,000			
Employment law consultation	65,000			
Classification/compensation study	35,000			
Safety consultant	37,000			
PINS advantage	1,500			
NEOGOV applicant tracking	7,000			
OSHA First Aid Kits and Restocking - City Hall	1,200			
ARC flash analysis	5,000			
SDS Online Management System	2,600			
Litigation costs	20,000			
521003 Insurance/Liability		878,581	878,581	878,581
General liability	214,847			
Property	648,814			
Crime insurance program	2,369			
Pollution & remediation legal liability program	12,551			
532001 Memberships & Subscriptions		1,165	1,165	1,165
Memberships/publications for use in Human Resources management, labor relations, & risk management				

HUMAN RESOURCES/RISK MANAGEMENT - #101616 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532006 Job Advertising & Testing			67,330	67,330
Pre-employment physicals	30,000			
Regulated random testing	1,905			
DOT recertification	2,450			
SCBA testing	7,475			
Recruitment advertising	18,000			
Recruitment expenses	5,000			
Bilingual testing	625			
Skills testing	1,500			
Respirator testing	375			
542002 Office Equipment Repair			21,650	21,650
Ergonomic chairs, roller mouse, furniture				21,650
581000 Travel & Training			25,875	25,875
Human Resources Academy	4,000			
Crucial Conversations	1,750			
Supervisor's Academy	2,750			
Management Academy	1,125			
Parks and Recreation Training	500			
Public Works Academy	500			
Excel / Word Training	2,750			
Risk Forum	1,750			
Munis Conference	1,750			
Calperla Conference	2,500			
ACA Training	1,500			
Annual CPR Training	2,500			
Fire Chief Executive Development Course	2,500			
581007 Public Relations			2,500	2,500
Employee recognition and awards program	1,000			
Service awards	500			
Employee team building event	1,000			
Totals		\$ 2,465,681	\$ 2,465,681	\$ 2,465,681



FINANCE & INFORMATION SYSTEMS

PURPOSE:

To provide fair and accurate financial management of City resources in support of all City programs, projects and services and to provide information technology services to all City departments.

SUMMARY OF SERVICES:

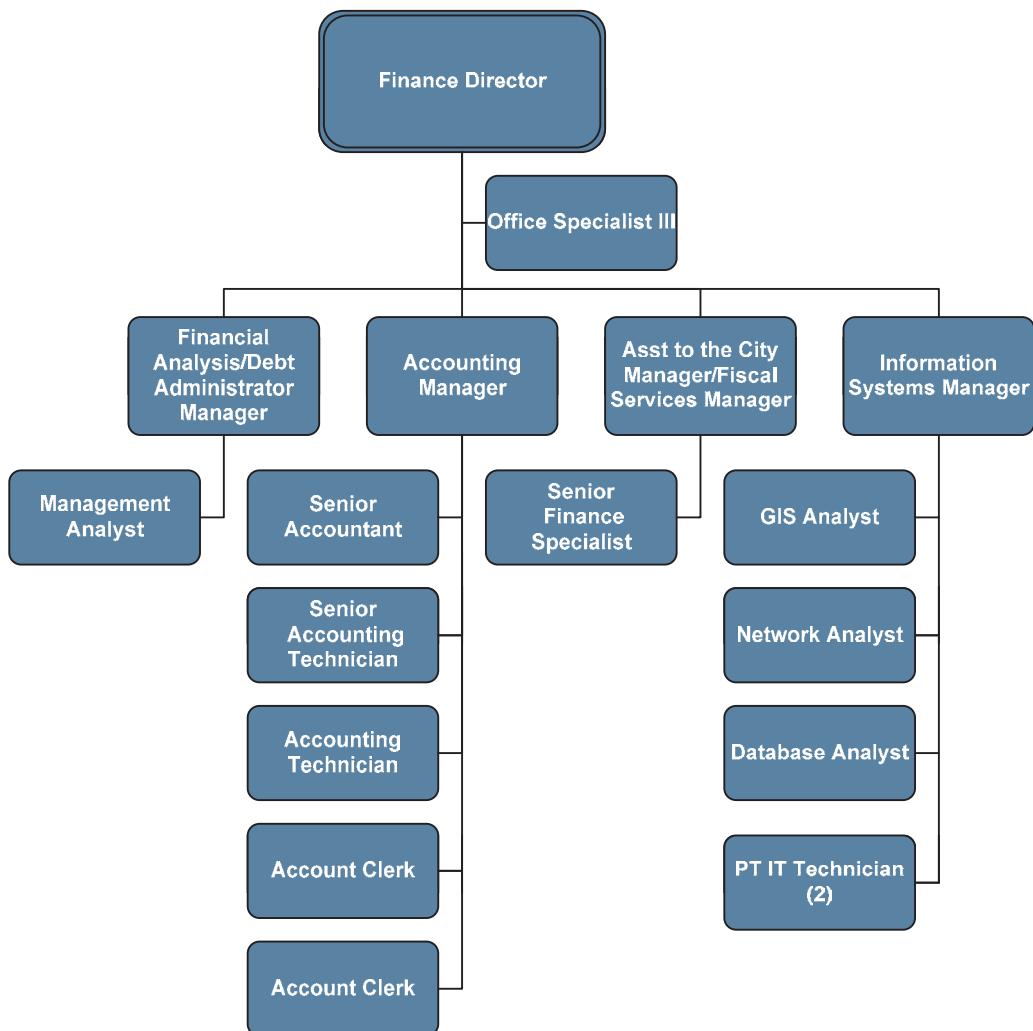
The Finance Department administers financial operations for the City and the Successor Agency and provides administrative support to the San Marcos Community Foundation including financial reporting, analysis, reconciliation and audits for all City funds including grants and the City's Community Facilities Districts. This department is also responsible for the City's information technology program.

FINANCE

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Maximize efficiency by focusing on continuous process improvement and technological advances	Implement electronic timekeeping		Electronic timekeeping fully implemented
Receive an unqualified audit opinion for the annual financial statement audit	Continue to receive an unqualified audit opinion	Receive an unqualified audit opinion	N/A - This is annual goal reported on in the first half of the fiscal year
Update the current development processing fee schedule to better align the costs of staff services to the fees charged by the City	Fee study completed and revised fee structure presented to the City Council for consideration	N/A	Fee study completed and recommendations presented to the City Council
Improve budget and contract tracking city-wide and at the department level	% of contracts issued in FY 2015-16 that have purchase orders issued and corresponding funds encumbered	10%	50%
Improve financial tracking and reporting at the department level through regular training	# of trainings offered on the City's financial system	2	2
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%

INFORMATION SYSTEMS

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Strengthen network services and infrastructure to enhance system security, dependability and capacity, improving both internal and external customer service	Successfully deploy and integrate Phase I (SAN/Virtual Platform) of the new infrastructure migration plan		All systems completely online and operational
Strengthen network services and infrastructure to enhance system security, dependability and capacity, improving both internal and external customer service	Successfully deploy and integrate Phase II (Network Switch & Routing) of the new infrastructure migration plan		All systems completely online and operational
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%
Provide high quality service to internal customers to facilitate efficient city operations and high quality service delivery to citizens	Conduct an initial internal customer service survey, followed by subsequent and periodic surveys of IT service levels	N/A	Complete initial survey to collect baseline data
Improve project management, transparency and accountability through use of enhanced tracking and reporting tool	Deploy and integrate the new IT Desktop support ticketing and tracking system	System online, operational, and metric tracking in place	N/A
Improve project management, transparency and accountability through use of enhanced tracking and reporting tool	Deploy and integrate the new Remote Assistance Solution for use in administering IT desktop support solutions	System online, operational, and metric tracking in place	N/A



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,124,801	\$ 1,174,564	\$ 1,233,317	\$ 1,214,066	\$ 1,214,066	\$ 1,214,066
Health Benefits	-	165,439	191,363	178,574	178,574	178,574
Retirement Benefits	-	298,469	352,065	373,183	373,183	373,183
Other Personnel Expenses	7,700	96,188	109,078	120,529	120,529	120,529
Personnel Services Subtotal	1,132,501	1,734,661	1,885,823	1,886,352	1,886,352	1,886,352
Operating Expenses						
Contractual Services	382,889	435,654	389,510	533,028	493,028	493,028
Supplies & Services	12,759	17,853	18,500	27,015	27,015	27,015
Repair & Maintenance	-	-	-	-	-	-
Utilities	111,491	143,599	139,000	139,000	139,000	139,000
Capital Expenditures (Non CIP)	34,768	50,312	88,500	252,922	252,922	252,922
Other Operating Expenses	270,662	328,782	129,550	192,820	92,400	92,400
Operating Expenses Subtotal	812,570	976,200	765,060	1,144,785	1,004,365	1,004,365
TOTAL EXPENDITURES	1,945,071	2,710,860	2,650,883	3,031,137	2,890,717	2,890,717
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	205,317	221,754	215,925	215,720	215,720	215,720
Intergovernmental	-	-	-	-	-	-
Charges for Services	902,260	929,919	938,579	910,821	910,821	910,821
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	265	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,107,577	1,151,673	1,154,769	1,126,541	1,126,541	1,126,541
NET GENERAL FUND COST	\$ 837,494	\$ 1,559,187	\$ 1,496,114	\$ 1,904,596	\$ 1,764,176	\$ 1,764,176
Allocation of Full Time Equivalent Positions:						
Departmental - Finance/Information Systems						13.67
CFD 98-02						0.38
Successor Agency						1.95
AUTHORIZED FULL TIME POSITIONS						16.00

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 803,639	\$ 803,639	\$ 803,639
511006 Stipends		4,166	4,166	4,166
511007 Auto Allowance		2,376	2,376	2,376
512000 Social Security		48,178	48,178	48,178
512001 Medicare		11,739	11,739	11,739
512004 Health Insurance		139,447	139,447	139,447
512010 PERS		254,943	254,943	254,943
512013 EBAP		10,206	10,206	10,206
512017 Tuition Reimb Program		17,500	17,500	17,500
521002 Other Contract Services		140,000	100,000	100,000
State Mandates (SB90)	9,000			
Sales Tax and Audit Services	30,000			
City Wide Dev Services Fee Study	60,000			
Tax/Employment Tax Services	1,000			
521007 Bond Service		17,200	17,200	17,200
Fiscal agent fees for bonds				
521008 Bank Charges		63,500	63,500	63,500
521009 Auditing & Accounting Services		25,000	25,000	25,000
Annual City Audit				
531000 Office Supplies		10,000	10,000	10,000
532000 Printing & Duplicating		5,000	5,000	5,000
532001 Memberships & Subscriptions		1,775	1,775	1,775
CSMFO memberships	330			
GFOA award application fee	600			
GFOA membership	595			
APA membership	250			
532015 State CASP Fee Expense		5,000	5,000	5,000
581000 Travel & Training		5,000	5,000	5,000
Totals		\$ 1,564,668	\$ 1,524,668	\$ 1,524,668

INFORMATION SYSTEMS - #101718
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 378,491	\$ 378,491	\$ 378,491
511006 Stipends		600	600	600
511007 Auto Allowance		3,000	3,000	3,000
511100 Salary & Wages (Part-Time)		21,795	21,795	21,795
512000 Social Security		22,903	22,903	22,903
512001 Medicare		5,856	5,856	5,856
512004 Health Insurance		39,127	39,127	39,127
512010 PERS		117,805	117,805	117,805
512012 PARS		436	436	436
512013 EBAP		4,148	4,148	4,148
521001 Consulting Services GIS & Network		16,000	16,000	16,000
521012 Contract Maintenance Services		271,328	271,328	271,328
Munis Financial System	49,678			
Tyler - ODBA	12,608			
False Alarm	4,800			
Laserfiche	12,300			
Lucity - Asset Management	20,500			
CRW - Land Management Software Support	36,500			
AutoCAD	3,605			
Arc GIS ESRI	12,096			
Websense Web Filter & Reporting	5,356			
Symantec Anti-Virus	5,997			
Anti Spam	3,321			
VX Tracker - Call Tracking	900			
VMware & CommVault	13,174			
Metroscan	9,295			
Cisco SmartNet	23,000			
TeleStaff maintenance	9,129			
Property Management	7,600			
Ricoh Large Printers	21,057			
BCS Large Printers	8,112			
Remote Assistance Software	2,000			
Help Desk Support Software	2,500			
Website Upgrade Hosting & Maintenance	7,800			
531001 Computer Supplies		5,000	5,000	5,000
532001 Memberships & Subscriptions		240	240	240
553000 Telephone		139,000	139,000	139,000

INFORMATION SYSTEMS - #101718 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
561000 Capital Equipment				
SAN, Hosts, Backup Platforms	75,000			252,922
Meoc Ipics, Switches, Gateway Platform	73,300			252,922
Workstations (PC, Laptops)	60,000			252,922
Tablets (Surface, IPad, Android)	15,000			252,922
Data Center, Storage, Backup, Servers	11,000			252,922
Peripherals (Desktop Printers, Scanners, Monitors)	7,000			252,922
Large Format Printer (PW/Eng)	7,000			252,922
Desk Phones	2,500			252,922
Membership Card Printer (CS)	1,522			252,922
Credit Card Scanner (CS)	600			252,922
581000 Travel & Training			8,000	8,000
581024 Software			179,820	79,400
TRAKIT - On-line Business License (Finance)	19,300			79,400
VMware Software Platform	18,500			79,400
Back Up Exec	15,500			79,400
Network Administration - Solarwinds	11,900			79,400
GIS-COSMO Silverlights Upgrade	5,000			79,400
Cots Software - Acrobat (All Depts.)	5,000			79,400
Synchro 9 (Traffic)	3,000			79,400
Multi-Modal Software (Traffic)	1,200			79,400
Totals		\$ 1,466,470	\$ 1,366,050	\$ 1,366,050

REAL PROPERTY SERVICES

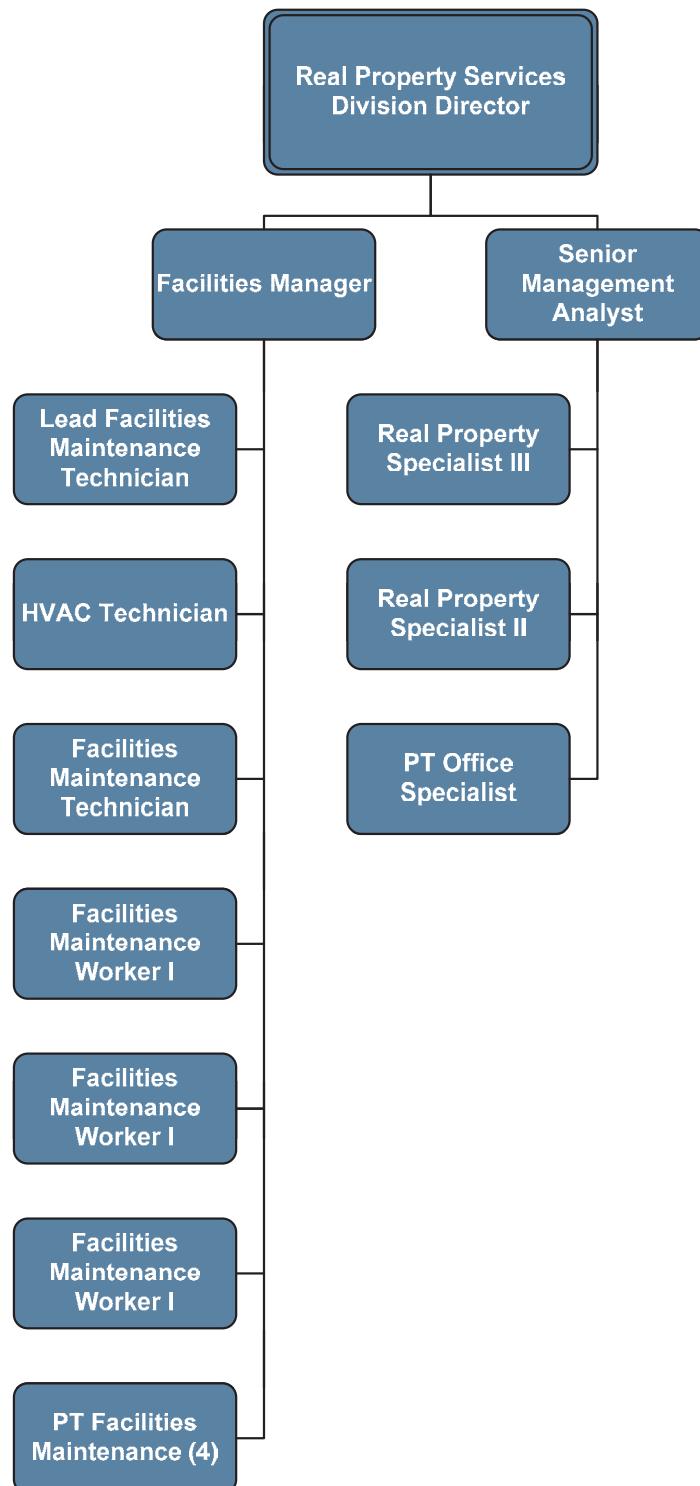
PURPOSE:

To effectively manage the City's real property interests and provide building maintenance services for all City-owned facilities.

SUMMARY OF SERVICES:

This division oversees the City's extensive real property and leasing interests, which provide significant non-tax revenue to the City's general fund. Duties include leasing, tenant improvements, renovations, building engineering, maintenance and repair. The division also oversees building maintenance and repair services for all City-owned facilities; administers maintenance contracts; and provides security services for City Hall.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Respond to and complete all customer requests for facilities maintenance within 30 days of receipt	% of requests completed within 3 business days	50%	50%
Respond to and complete all customer requests for facilities maintenance within 30 days of receipt.	% of requests completed within 30 days	90%	90%
Professionally manage the City's extensive real estate portfolio	Complete evaluation of City's properties to determine those that are problematic in terms of crime risks, visual appearance, or illegal dumping	15 parcels	15 parcels
Professionally manage the City's extensive real estate portfolio	# of properties appraised	N/A	12
Maximize revenues received from use of City-owned real estate to include tenant vacancy rates of no more than 5%	% of available/leasable units occupied	Occupancy Rates: Commercial: 91% Industrial: 95% Ground: 100% Retail: 97.1%	Occupancy Rates: Commercial: 92% Industrial: 95% Ground: 100% Retail: 99%
Maximize revenues received from use of City-owned real estate to include tenant vacancy rates of no more than 5%	% annual change in rental revenue	N/A	0%
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	# of new leases signed within year	3	3
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	% of invoiced revenues collected	95%	95%
Maintain a staff of well-trained real estate management and facilities maintenance professionals	% of employees receiving specialized department specific training	50%	50%
Maintain a staff of well-trained real estate management and facilities maintenance professionals	% of technical employees holding/maintaining technical certifications	100%	100%



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 680,319	\$ 765,624	\$ 761,828	\$ 909,541	\$ 909,541	\$ 909,541
Health Benefits	8,928	108,944	108,877	148,275	148,275	148,275
Retirement Benefits	-	191,490	228,071	265,605	265,605	265,605
Other Personnel Expenses	4,950	59,814	59,235	73,001	73,001	73,001
Personnel Services Subtotal	694,197	1,125,871	1,158,011	1,396,422	1,396,422	1,396,422
Operating Expenses						
Contractual Services	1,030,747	578,222	478,765	545,685	475,185	475,185
Supplies & Services	334,931	363,536	395,826	466,580	466,580	466,580
Repair & Maintenance	210,052	342,352	893,487	916,951	704,451	704,451
Utilities	1,003,097	1,122,735	1,242,180	1,313,741	1,313,741	1,313,741
Capital Expenditures (Non CIP)	21,453	1,449	13,500	69,000	14,000	14,000
Debt Service	-	78,687	78,687	81,230	81,230	81,230
Other Operating Expenses	126,125	111,491	6,817,170	202,797	202,797	202,797
Operating Expenses Subtotal	2,726,405	2,598,473	9,919,616	3,595,984	3,257,984	3,257,984
TOTAL EXPENDITURES	3,420,602	3,724,344	11,077,627	4,992,406	4,654,406	4,654,406
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	157	60	166	-	-	-
Charges for Services	335,476	373,782	401,088	364,021	364,021	364,021
Fines & Forfeitures	10	2,383	4,825	-	-	-
Use of Money & Property	213	21,760	20,800	20,800	20,800	20,800
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	32,625	36,000	26,750	26,000	26,000	26,000
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	368,480	433,985	453,629	410,821	410,821	410,821
NET GENERAL FUND COST	\$ 3,052,122	\$ 3,290,359	\$ 10,623,998	\$ 4,581,585	\$ 4,243,585	\$ 4,243,585

AUTHORIZED FULL TIME POSITIONS

11.00

REAL PROPERTY SERVICES - #102020
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 810,112	\$ 810,112	\$ 810,112
511001 Overtime		14,216	14,216	14,216
511006 Stipends		20,897	20,897	20,897
511007 Auto Allowance		4,752	4,752	4,752
511009 Bilingual Pay		900	900	900
511100 Salary & Wages (Part-Time)		58,664	58,664	58,664
512000 Social Security		48,709	48,709	48,709
512001 Medicare		13,042	13,042	13,042
512004 Health Insurance		148,275	148,275	148,275
512010 PERS		257,463	257,463	257,463
512012 PARS		629	629	629
512013 EBAP		11,250	11,250	11,250
512018 PERS-Part Time		7,513	7,513	7,513
521001 Consulting Services		154,500	84,000	84,000
General	76,000			
22100 Design/Space planning (Non-TI)	6,500			
22101 Environmental mitigation testing	1,500			
521002 Other Contract Services		42,500	42,500	42,500
Miscellaneous unplanned repairs	35,000			
22154 Freeway monument sign rehabilitation	7,500			
521004 Security Guard Services		145,430	145,430	145,430
General	27,600			
22524 Security guard services - City Hall CAM	117,830			
521012 Contract Maintenance Services		46,928	46,928	46,928
22133 PW: elevator maintenance	3,600			
22135 RTC: cistern cleaning	4,000			
22500 CH: signage replacement	3,650			
22501 Parking structure: elevator maintenance	4,950			
22510 Gym: window cleaning	800			
22511 SC: window cleaning	900			
22517 SMETC: window cleaning	750			
22518 Com. Ctr: window repair and cleaning	2,000			
22524 CH CAM: plants/window cleaning/elevator	24,878			
22526 PW: window cleaning	900			
22539 FS1: window cleaning	500			
521014 Property Management Services		69,018	69,018	69,018
Property services - all sites	59,018			
22543 Westlake Village Retail	10,000			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521016 Pest Control Services			18,534	18,534
All properties	16,434			18,534
22524 City Hall CAM	2,100			
521021 HVAC Technician Services			60,000	60,000
General and preventative maintenance	52,000			60,000
22510 Sports Gymnasium	1,500			
22511 Senior Center	750			
22517 Safety Center	1,500			
22524 City Hall: CAM	3,000			
22539 Fire Station 1	1,250			
521022 HVAC Chemical Treatment			3,600	3,600
22510 Sports Gymnasium	700			3,600
22511 Senior Center	400			
22517 Safety Center	700			
22518 Community Center	700			
22524 City Hall: CAM	700			
22539 Fire Station 1	400			
521023 Uniform Rental & Maintenance Services			5,175	5,175
531000 Office Supplies			3,218	3,218
531002 Postage			300	300
531004 Janitorial Services			289,838	289,838
Carpet cleaning	17,000			289,838
22500 City Hall: Non-CAM	86,000			
22506 Woodland Pool	2,400			
22507 Las Posas Pool	2,800			
22510 Sports Gymnasium	27,483			
22511 Senior Center	24,000			
22517 Safety Center	4,345			
22518 Community Center	32,000			
22524 City Hall: CAM	26,000			
22525 San Elijo Recreation Center	7,900			
22526 Public Works	30,271			
22527 Jack's Pond Park	13,452			
22528 Woodland Park (non-pool)	6,500			
22529 Walnut Grove Park	6,200			
22538 Grandon Village	3,487			
531007 Building Supplies			40,413	40,413
General properties	900			40,413
22500 City Hall	6,000			
22501 4 Civic Center	200			
22506 Woodland Pool	200			
22507 Las Posas Pool	700			
22510 Sports Gymnasium	3,000			
22511 Senior Center	1,000			
22517 Safety Center	2,500			
22518 Community Center	1,800			
22524 City Hall: CAM	10,000			
22525 San Elijo Recreation Center	1,400			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531007 Building Supplies (Cont'd)				
22526 Public Works	2,600			
22527 Jack's Pond Park	350			
22528 Woodland Park (non-pool)	500			
22529 Walnut Grove Park	500			
22530 Bradley Park	150			
22531 Mission Sports Park	150			
22532 Hollandia Park	150			
22533 Las Posas Park (non-pool)	300			
22535 Lakeview Park	150			
22536 Double Peak Park	150			
22537 Sunset Park	150			
22538 Grandon Village	150			
22539 Fire Station #1	3,400			
22540 Fire Station #2	913			
22541 Fire Station #3	800			
22542 Fire Station #4	1,200			
22543 Westlake Village Retail	300			
22551 Fulton Park	200			
22552 131 Richmar	300			
22556 Santar/Rancheros Industrial	300			
531010 Small Tools		39,000	39,000	39,000
531018 Janitorial Supplies		83,024	83,024	83,024
General properties	500			
22500 City Hall	3,500			
22507 Las Posas Pool	3,000			
22510 Sports Gymnasium	8,000			
22511 Senior Center	8,000			
22517 Safety Center	5,000			
22518 Community Center	12,000			
22524 City Hall: CAM	20,000			
22525 San Elijo Recreation Center	3,000			
22526 Public Works	5,000			
22527 Jack's Pond Park	2,500			
22528 Woodland Park (non-pool)	3,500			
22529 Walnut Grove Park	3,000			
22538 Grandon Village	1,500			
22539 Fire Station #1	1,131			
22540 Fire Station #2	1,131			
22541 Fire Station #3	1,131			
22542 Fire Station #4	1,131			
531020 Uniform Expense		1,937	1,937	1,937
532000 Printing & Duplicating		150	150	150
532001 Memberships & Subscriptions		8,300	8,300	8,300
532010 Equipment Rental		400	400	400

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
541000 Building Repair & Maintenance				
General properties	300			
22101 Environmental mitigation	6,000			
22500 City Hall	3,000			
22501 4 Civic Center	500			
22506 Woodland Pool	1,000			
22507 Las Posas Pool	2,000			
22510 Sports Gymnasium	4,000			
22511 Senior Center	900			
22517 Safety Center	2,000			
22518 Community Center	1,500			
22524 City Hall: CAM	1,200			
22525 San Elijo Recreation Center	500			
22526 Public Works	750			
22527 Jack's Pond Park	600			
22528 Woodland Park (non-pool)	300			
22529 Walnut Grove Park	750			
22530 Bradley Park	200			
22531 Mission Sports Park	200			
22532 Hollandia Park	200			
22533 Las Posas Park (non-pool)	200			
22535 Lakeview Park	200			
22536 Double Peak Park	200			
22537 Sunset Park	200			
22538 Grandon Village	200			
22539 Fire Station #1	750			
22540 Fire Station #2	300			
22541 Fire Station #3	750			
22542 Fire Station #4	300			
22543 Westlake Village Retail	200			
22548 684 Barham	200			
22551 Fulton Park	200			
22556 Santar/Rancheros Industrial	200			
541002 Electrical Repair & Maintenance				
General properties	500			
22500 City Hall	1,500			
22501 4 Civic Center	100			
22506 Woodland Pool	500			
22507 Las Posas Pool	1,000			
22510 Sports Gymnasium	700			
22511 Senior Center	500			
22517 Safety Center	650			
22518 Community Center	1,900			
22524 City Hall: CAM	2,300			
22525 San Elijo Recreation Center	100			
22526 Public Works	2,300			
22527 Jack's Pond Park	300			
22528 Woodland Park (non-pool)	500			
22529 Walnut Grove Park	200			
22530 Bradley Park	100			
22531 Mission Sports Park	100			
22532 Hollandia Park	100			
22533 Las Posas Park (non-pool)	230			
22534 Heritage Park	100			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
541002 Electrical Repair & Maintenance (Cont'd)				
22535 Lakeview Park	100			
22536 Double Peak Park	100			
22537 Sunset Park	100			
22538 Grandon Village	240			
22539 Fire Station #1	600			
22540 Fire Station #2	200			
22541 Fire Station #3	200			
22542 Fire Station #4	1,400			
22543 Westlake Village Retail	200			
22546 Miller Property	200			
22551 Fulton Park	200			
22556 Santar/Rancheros Industrial	200			
541003 HVAC Repair & Maintenance				
General properties	200	47,890	47,890	47,890
22500 City Hall	1,500			
22506 Woodland Pool	300			
22507 Las Posas Pool	300			
22510 Sports Gymnasium	3,000			
22511 Senior Center	1,000			
22517 Safety Center	13,290			
22518 Community Center	3,000			
22524 City Hall: CAM	13,000			
22525 San Elijo Recreation Center	1,750			
22526 Public Works	2,000			
22527 Jack's Pond Park	500			
22529 Walnut Grove Park	500			
22530 Bradley Park	300			
22531 Mission Sports Park	500			
22532 Hollandia Park	300			
22534 Heritage Park	500			
22535 Lakeview Park	300			
22536 Double Peak Park	300			
22537 Sunset Park	300			
22538 Grandon Village	300			
22539 Fire Station #1	1,500			
22540 Fire Station #2	750			
22541 Fire Station #3	1,000			
22542 Fire Station #4	1,000			
22543 Westlake Village Retail	250			
22552 131 Richmar	250			
541004 Mech/Hardware Repair & Maintenance				
General properties	400	31,966	31,966	31,966
22500 City Hall	650			
22501 4 Civic Center	700			
22506 Woodland Pool	100			
22507 Las Posas Pool	100			
22510 Sports Gymnasium	900			
22511 Senior Center	1,900			
22517 Safety Center	2,500			
22518 Community Center	700			
22524 City Hall: CAM	3,900			
22525 San Elijo Recreation Center	1,000			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
541004 Mech/Hardware Repair & Maintenance (Cont'd)				
22526 Public Works	4,400			
22527 Jack's Pond Park	500			
22528 Woodland Park (non-pool)	350			
22529 Walnut Grove Park	716			
22530 Bradley Park	500			
22531 Mission Sports Park	140			
22532 Hollandia Park	100			
22533 Las Posas Park (non-pool)	100			
22534 Heritage Park	100			
22535 Lakeview Park	140			
22536 Double Peak Park	140			
22537 Sunset Park	250			
22538 Grandon Village	100			
22539 Fire Station #1	4,080			
22540 Fire Station #2	2,100			
22541 Fire Station #3	1,800			
22542 Fire Station #4	3,200			
22543 Westlake Village Retail	100			
22548 684 Barham	100			
22551 Fulton Park	100			
22556 Santar/Rancheros Industrial	100			
541005 Plumbing Repair & Maintenance		47,375	47,375	47,375
General properties	300			
22500 City Hall	800			
22501 4 Civic Center	100			
22506 Woodland Pool	750			
22507 Las Posas Pool	200			
22510 Sports Gymnasium	1,500			
22511 Senior Center	4,975			
22517 Safety Center	7,500			
22518 Community Center	6,100			
22524 City Hall: CAM	15,000			
22525 San Elijo Recreation Center	250			
22526 Public Works	4,800			
22527 Jack's Pond Park	500			
22528 Woodland Park (non-pool)	300			
22529 Walnut Grove Park	400			
22530 Bradley Park	100			
22531 Mission Sports Park	100			
22532 Hollandia Park	100			
22533 Las Posas Park (non-pool)	100			
22534 Heritage Park	100			
22535 Lakeview Park	100			
22536 Double Peak Park	100			
22537 Sunset Park	100			
22538 Grandon Village	100			
22539 Fire Station #1	600			
22540 Fire Station #2	500			
22541 Fire Station #3	500			
22542 Fire Station #4	600			
22543 Westlake Village Retail	100			
22546 Miller Property	200			
22547 Richmar SPA Property	100			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
541005 Plumbing Repair & Maintenance (Cont'd)				
22548 684 Barham	100			
22551 Fulton Park	100			
22552 131 Richmar	100			
22556 Santar/Rancheros Industrial	100			
541006 Pool Repair & Maintenance			23,000	23,000
22506 Woodland Pool	16,000			23,000
22507 Las Posas Pool	7,000			
542005 Safety Equipment Repair			2,000	2,000
General properties	200			2,000
22500 City Hall	100			
22501 4 Civic Center	100			
22506 Woodland Pool	100			
22507 Las Posas Pool	100			
22511 Senior Center	100			
22517 Safety Center	100			
22518 Community Center	100			
22524 City Hall: CAM	200			
22525 San Elijo Recreation Center	100			
22526 Public Works	100			
22527 Jack's Pond Park	100			
22529 Walnut Grove Park	100			
22539 Fire Station #1	100			
22540 Fire Station #2	100			
22541 Fire Station #3	100			
22542 Fire Station #4	100			
22556 Santar/Rancheros Industrial	100			
544003 Tenant Improvements			717,500	505,000
General properties	25,000			505,000
22500 City Hall	465,000			
22526 PW: EOC	15,000			
551000 Electric & Gas			1,232,152	1,232,152
General properties	500			1,232,152
22500 City Hall	405,000			
22501 4 Civic Center	12,142			
22510 Sports Gymnasium	126,000			
22511 Senior Center	89,018			
22517 Safety Center	199,500			
22518 Community Center	57,750			
22524 City Hall: CAM	22,000			
22525 San Elijo Rec Center	24,363			
22526 Public Works	160,650			
22527 Jack's Pond Park	2,100			
22529 Walnut Grove Park	354			
22530 Bradley Park	7,035			
22531 Mission Sports Park	2,625			
22532 Hollandia Park	2,298			
22533 Las Posas Park (non-pool)	3,600			
22535 Lakeview Park	3,150			
22537 Sunset Park	1,000			
22538 Grandon Village	3,990			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
551000 Electric & Gas (Cont'd)				
22539 Fire Station 1	46,200			
22540 Fire Station 2	22,995			
22541 Fire Station 3	18,665			
22542 Fire Station 4	16,886			
22548 684 Barham	95			
22549 Freeway Monument	1,081			
22550 Richmar Park	575			
22551 Fulton Park	532			
22552 131 Richmar	1,794			
22556 Santar/Rancheros Industrial	254			
552000 Water			81,589	81,589
General properties	3,997			
22501 4 Civic Center Dr	510			
22510 Sports Gymnasium	4,471			
22511 Senior Center	4,810			
22517 Training Center	4,337			
22518 Community Center	5,316			
22524 City Hall: CAM	26,709			
22532 Hollandia Park (Caretaker)	1,219			
22535 Lakeview Park (Caretaker)	1,196			
22537 Sunset Park (Caretaker)	1,261			
22539 Fire Station 1	3,006			
22540 Fire Station 2	2,649			
22541 Fire Station 3	6,430			
22542 Fire Station 4	4,064			
22545 Grand Ave/Linda Vista Properties	1,308			
22546 Miller Property	1,897			
22547 Richmar SPA Property	802			
22548 684 Barham	390			
22552 131 Richmar	1,261			
22553 West Via Vera Cruz	710			
22556 Santar/Rancheros Industrial	1,301			
33054 Community Garden	3,945			
561000 Capital Equipment			69,000	14,000
571002 Principal-Other			74,800	74,800
CEC 1% loan for CH & PW				74,800
572002 Interest-Other			6,430	6,430
CEC 1% loan for CH & PW				6,430
581000 Travel & Training			7,500	7,500
581004 Regulatory Certifications			20,220	20,220
General properties	8,000			
22501 4 Civic Center	610			
22506 Woodland Pool	220			
22507 Las Posas Pool	220			
22510 Sports Gymnasium	220			
22511 Senior Center	1,120			
22517 Training Center	512			
22518 Community Center	1,320			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581004 Regulatory Certifications (Cont'd)				
22524 City Hall: CAM	1,850			
22526 Public Works	670			
22529 Walnut Grove Park	1,750			
22530 Bradley Park	1,500			
22537 Sunset Park	180			
22539 Fire Station 1	512			
22540 Fire Station 2	512			
22541 Fire Station 3	512			
22542 Fire Station 4	512			
581006 Security Alarm Fees Expense				
General properties	750			
22506 Woodland Pool	600			
22510 Sports Gymnasium	584			
22511 Senior Center	1,100			
22517 Training Center	394			
22518 Community Center	294			
22524 City Hall: CAM	3,800			
22526 Public Works	393			
22527 Jack's Pond Park	540			
22537 Sunset Park	420			
22539 Fire Station 1	400			
22540 Fire Station 2	300			
22541 Fire Station 3	400			
22542 Fire Station 4	400			
22543 Westlake Village Retail	600			
22556 Santar/Rancheros Industrial	600			
581010 Property Taxes & Special Asses				
General properties	42,267			
22524 City Hall: CAM	43,860			
581022 Broker/Lease Expense				
Totals		\$ 4,992,406	\$ 4,654,406	\$ 4,654,406

PUBLIC WORKS

PURPOSE:

The Department of Public Works' purpose is to create, improve, and maintain a safe, convenient, and welcoming public infrastructure and environment by being good stewards of those public investments and providing a level of service that is friendly, responsive, knowledgeable and value oriented.

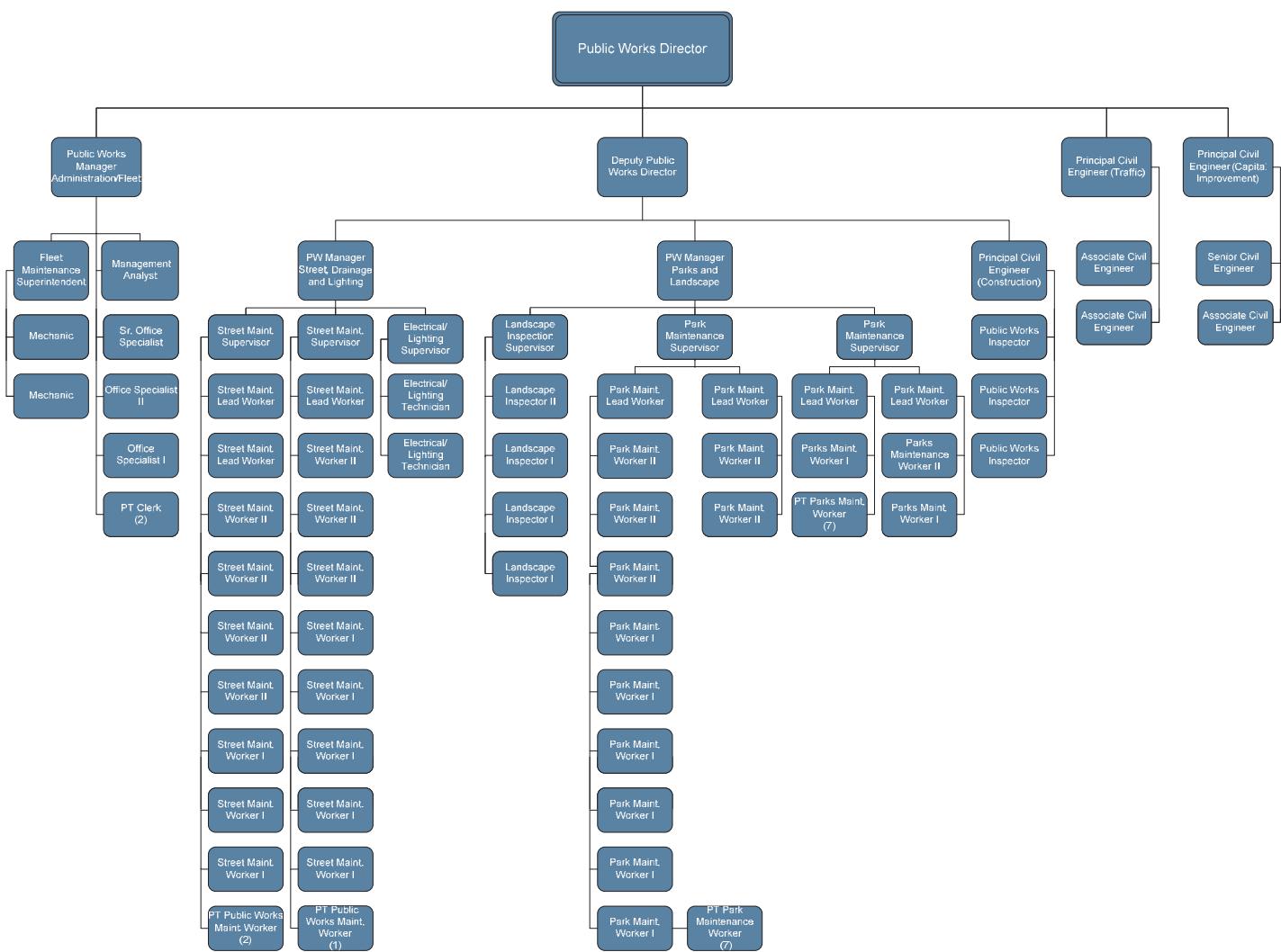
SUMMARY OF SERVICES:

This department encompasses the divisions of public works operations, traffic engineering, capital improvement projects, and construction management.

The public works operations division includes administration, street maintenance, fleet maintenance, flood control, storm drain maintenance, and parks and landscape and is responsible for maintenance and repair of City streets, storm drains, street lights, traffic signals, public places, parks, special districts, vehicles and equipment.

The engineering division administers and coordinates traffic engineering, capital improvement projects, construction management, and engineering inspections. The division also oversees the drafting and execution of a variety of consultant and construction contract agreements; coordinates with outside agencies; prepares and administers the City's capital grant program; and provides inspection and acceptance services for development and public infrastructure improvements in San Marcos.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 business days	% of PM work orders completed within 15 business days	85%	90%
Extend street life and reduce future maintenance costs through annual crack seal and seal coating program	% of streets crack sealed in advance of the annual seal coating program	100%	100%
Improve public safety by ensuring roadway markings are properly maintained	Cumulative % of roadway markings repainted annually	35%	70%
Reduce spray irrigation costs through annual rehabilitation of irrigation and landscaping on roadway medians, including conversion to drought resistant plants and drip irrigation systems	Area of landscaped median system that is rehabilitated annually	25,000 SF	55,000 SF/FY
Reduce irrigation costs through increasing system efficiency at City maintained park sites that use a domestic water source	# of sites that have baseline data documented through performing water audits	3	6/FY
Reduce CIP costs through the implementation of a quality assurance program to minimize the costs associated with change orders	% projects completed with less than 5% change orders	90%	95%
Reduce CIP costs through the implementation of a comprehensive project management system for the CIP	% of system implemented	80%	95%
Enhance employee job performance by promoting participation in educational seminars and training to develop and refine job skills and provide professional growth	% of employees participating in at least one training or educational seminar per year	95%	95%



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 5,666,479	\$ 4,796,680	\$ 4,995,289	\$ 4,029,270	\$ 4,029,270	\$ 4,029,270
Health Benefits	18,198	579,993	656,977	487,380	487,380	487,380
Retirement Benefits	-	1,086,339	1,917,280	1,113,812	1,113,812	1,113,812
Other Personnel Expenses	43,542	363,664	381,054	327,543	327,543	327,543
Personnel Services Subtotal	5,728,218	6,826,677	7,950,600	5,958,007	5,958,007	5,958,007
Operating Expenses						
Contractual Services	2,869,351	1,147,581	1,441,053	1,337,519	1,356,072	1,356,072
Supplies & Services	1,423,669	1,373,263	1,248,876	1,505,640	1,241,778	1,241,778
Repair & Maintenance	587,041	698,251	484,254	425,628	425,628	425,628
Utilities	1,873,265	483,406	600,148	670,363	670,363	670,363
Capital Expenditures (Non CIP)	14,894	29,151	69,917	139,400	49,400	49,400
Other Operating Expenses	12,906	14,337	415,069	121,507	120,507	120,507
Operating Expenses Subtotal	6,781,126	3,745,989	4,259,317	4,200,057	3,863,748	3,863,748
TOTAL EXPENDITURES	12,509,344	10,572,666	12,209,917	10,158,064	9,821,755	9,821,755
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	995,675	256,355	176,000	224,500	224,500	224,500
Intergovernmental	16,065	-	25,100	25,074	25,074	25,074
Charges for Services	1,783,414	1,374,807	1,176,132	1,224,910	1,105,725	1,105,725
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	38,964	29,378	28,513	10,000	10,000	10,000
Miscellaneous Revenues	2,751	1,113	1,089	-	-	-
Other Financing Sources	17,594	-	19,688	-	-	-
TOTAL REVENUES	2,854,463	1,661,652	1,426,523	1,484,484	1,365,299	1,365,299
NET GENERAL FUND COST	\$ 9,654,881	\$ 8,911,013	\$ 10,783,394	\$ 8,673,580	\$ 8,456,456	\$ 8,456,456
Allocation of Full Time Equivalent Positions:						
Departmental - Public Works						39.80
CFD 98-02						13.70
Successor Agency						0.65
Gas Tax Fund						11.16
Lighting & Landscaping						0.56
Flood Control/Storm Drain Maintenance						4.13
AUTHORIZED FULL TIME POSITIONS						70.00

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 517,263	\$ 517,263	\$ 517,263
511001 Overtime		100	100	100
511006 Stipends		1,656	1,656	1,656
511007 Auto Allowance		9,804	9,804	9,804
511009 Bilingual Pay		306	306	306
511100 Salary & Wages (Part-Time)		13,676	13,676	13,676
512000 Social Security		25,052	25,052	25,052
512001 Medicare		8,091	8,091	8,091
512004 Health Insurance		49,318	49,318	49,318
512010 PERS		152,491	152,491	152,491
512012 PARS		273	273	273
512013 EBAP		4,914	4,914	4,914
521002 Other Contract Services		15,000	15,000	15,000
Asset Management Implementation & Training	10,000			
Asset Management Support	5,000			
521023 Uniform Rental & Maintenance Services		1,551	1,551	1,551
531000 Office Supplies		4,680	4,680	4,680
532000 Printing & Duplicating		343	343	343
542005 Safety Equipment Repair		400	400	400
Building First Aid Kits				
544006 RCS-800 MHz System		40,789	40,789	40,789
561000 Capital Equipment		1,000	1,000	1,000
581000 Travel & Training		1,200	1,200	1,200
Totals		\$ 847,907	\$ 847,907	\$ 847,907

PUBLIC WORKS/STREETS MAINTENANCE - #103032

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 468,513	\$ 468,513	\$ 468,513
511001 Overtime		15,000	15,000	15,000
511006 Stipends		29,773	29,773	29,773
511007 Auto Allowance		960	960	960
511009 Bilingual Pay		1,521	1,521	1,521
511100 Salary & Wages (Part-Time)		28,707	28,707	28,707
512000 Social Security		29,886	29,886	29,886
512001 Medicare		7,509	7,509	7,509
512004 Health Insurance		80,452	80,452	80,452
512010 PERS		138,102	138,102	138,102
512012 PARS		574	574	574
512013 EBAP		7,218	7,218	7,218
512015 RHS		5,811	5,811	5,811
521002 Other Contract Services		3,400	3,400	3,400
NCTD permit fee	1,400			
NCTD flagging fee	2,000			
521012 Contract Maintenance Services		108,300	108,300	108,300
Concrete sidewalk inspection and grinding program	30,000			
Dead animal pick up and disposal	9,000			
Pest control	1,000			
Slurry park parking lots	8,100			
Special event traffic control	11,700			
Street sign GPS inventory	25,000			
Tack tank cleaning	900			
Tree trimming/removal	10,000			
Underground service alert	2,600			
Weed abatement	10,000			
521023 Uniform Rental & Maintenance Services		8,559	8,559	8,559
531009 Construction Materials		33,144	33,144	33,144
Graffiti abatement (Project #55021)	15,000			
Poles, mast arms, luminaries, and other components	10,000			
Various construction materials	8,144			
531010 Small Tools		6,952	6,952	6,952
Fluke power analyzer repairs	800			
Hand held power tools	3,200			
Maintenance hand tools	2,952			
531020 Uniform Expense		4,402	4,402	4,402

PUBLIC WORKS/STREETS MAINTENANCE - #103032 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532007 Household Hazardous Waste		500	500	500
532010 Equipment Rental		305	305	305
542005 Safety Equipment Repair			12,211	12,211
Chock blocks	60			
Cones and barricades	2,000			
Personal protective equipment	3,428			
Retro reflective traffic control signs	3,000			
Arc flash level 3 suits	3,000			
Vehicle first aid kits	433			
Hearing conservation & testing program	290			
544000 Sign Maintenance			7,596	7,596
New and replacement signs	2,596			
School radar feedback sign batteries	5,000			
561000 Capital Equipment			11,000	11,000
Concrete grinder vacuum	3,000			
Replacement drums for the concrete grinder	4,000			
Replacement storage shed for block enclosure	1,500			
Storage racks for electronics	2,500			
581000 Travel & Training			3,955	3,955
Guardrail training	500			
NCTD ROW training	1,840			
Supervisor training	500			
Traffic control training	615			
Traffic signal training	500			
581034 Settlement Agreement Expense			100,812	100,812
Totals			\$ 1,115,161	\$ 1,115,161

PUBLIC WORKS/FLEET MAINTENANCE - #103033

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 249,634	\$ 249,634	\$ 249,634
511001 Overtime		6,000	6,000	6,000
511006 Stipends		16,477	16,477	16,477
511100 Salary & Wages (Part-Time)		15,208	15,208	15,208
512000 Social Security		16,187	16,187	16,187
512001 Medicare		4,007	4,007	4,007
512004 Health Insurance		37,966	37,966	37,966
512010 PERS		76,451	76,451	76,451
512012 PARS		304	304	304
512013 EBAP		3,050	3,050	3,050
512015 RHS		2,034	2,034	2,034
521002 Other Contract Services		16,940	16,940	16,940
APCD compliance consultant	5,000			
APCD permit fees (various locations)	4,900			
APCD vapor recovery test (Annual)	1,100			
CARB portable equipment registration program	1,240			
DEH fuel monitor certification (annual)	700			
DEH unified program facility permit	2,700			
Gas Boy Software (Fuel Island)	500			
Lift Inspections (Bi-Annual)	800			
521012 Contract Maintenance Services		203,142	203,142	203,142
Crane inspection and certification	1,120			
Diesel retrofit filter cleaning	2,850			
Fire apparatus repairs	110,000			
Hazardous material disposal	6,500			
Mower maintenance	6,000			
Repairs (hoist/lifts & fuel island)	6,000			
Small equipment inventory vending	16,000			
Small equipment maintenance	44,000			
Fire extinguisher service	2,200			
Towing services	1,200			
Turf truckster maintenance	7,272			
521023 Uniform Rental & Maintenance Services		3,801	3,801	3,801
521024 Vehicle Rental & Maintenance Services		62,698	66,251	66,251
531005 Fuel & Lubricants		1,289,363	1,029,428	1,029,428
City fuel (includes Fire Dept.)	327,113			
Other agency fuel	695,115			
Underground storage tank fees	4,400			
Diesel fuel tax fees	2,800			

PUBLIC WORKS/FLEET MAINTENANCE - #103033 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531010 Small Tools				
Coolant exchanger	2,500			
Digital battery system tester	250			
Heat temperature gun	150			
Misc. small tools	700			
		3,600	3,600	3,600
531017 Expendable Materials				
Air conditioning parts	3,000			
Casters, swivel wheels and plates	1,500			
Cleaning supplies, detergent, soap	2,000			
Lighting supplies, bulbs, lamps, fuses	900			
Misc. parts	3,000			
Oils & Lubricants	8,241			
Vehicle and equipment keys	2,000			
Welding supplies, gas, sheet metal, tubing	500			
		21,141	21,141	21,141
531020 Uniform Expense				
		738	738	738
532007 Household Hazardous Waste				
		1,800	1,800	1,800
542000 Heavy Equipment Repair				
Alignment work	2,104			
Body work	1,683			
Brakes	4,123			
Engines	21,248			
Hydraulic systems	4,418			
Lighting and electrical	11,613			
Radiators	1,430			
Smog inspections	1,178			
Special improvements	2,188			
Street sweepers	1,809			
Transmissions	16,157			
Windshields	589			
		68,540	68,540	68,540
542001 Small Equipment Repair				
		8,400	8,400	8,400
542005 Safety Equipment Repair				
Personal protecting equipment (PPE)	600			
Vehicle first aid kits	157			
Hearing conservation and testing program	60			
		817	817	817
542006 Radio Equipment Repair				
Battery replacements	700			
Cords and antennas	50			
Electronic repairs	50			
		800	800	800
542008 Heavy Equipment Repair & Maintenance-Fire				
Alignments	2,104			
Body work	4,141			
Brakes	4,498			
Engines	29,309			
Fabrication	17,671			
Hydraulics	4,628			
Lighting and electrical	3,787			
Radiators	1,683			
		101,004	101,004	101,004

PUBLIC WORKS/FLEET MAINTENANCE - #103033 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
542008 Heavy Equipment Repair & Maintenance-Fire (Cont'd)				
Special improvements	4,207			
Suspensions	10,939			
Transmissions	17,196			
Windshields	841			
543000 Automotive Repair		22,437	22,437	22,437
Alignment work, shocks, springs, suspensions	568			
Body work and interior repair	1,010			
Brakes	2,083			
Collision	3,106			
Engines	6,960			
Lighting and electrical systems	2,524			
Radiators	505			
Smog Inspections	1,010			
Transmissions and drive trains	4,166			
Windshields	505			
543001 Tires		16,740	16,740	16,740
543002 Automotive Repair-Fire		10,100	10,100	10,100
Alignment work, shocks, springs, suspensions	700			
Body work and interior repair	400			
Brakes	900			
Collision	2,300			
Engines	2,300			
Lighting and electrical systems	400			
Radiators	500			
Smog Inspections	500			
Transmissions and drive trains	1,100			
Windshields	1,000			
543003 Tires-Fire		27,486	27,486	27,486
561000 Capital Equipment		120,400	30,400	30,400
Fuel system rehabilitation review and assessment	30,000			
Back up camera for the bucket truck	400			
581000 Travel & Training		3,675	3,675	3,675
ARB Opacity Testing Certification (Required)	175			
Automotive Training Group	400			
Call-out Reimbursement	100			
Fire Mechanic Training	2,000			
Pierce Factory School Training	1,000			
Totals		\$ 2,410,941	\$ 2,064,559	\$ 2,064,559

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 294,537	\$ 294,537	\$ 294,537
511006 Stipends		210	210	210
511007 Auto Allowance		600	600	600
511008 Uniform Allowance		368	368	368
511009 Bilingual Pay		585	585	585
511100 Salary & Wages (Part-Time)		31,621	31,621	31,621
512000 Social Security		18,473	18,473	18,473
512001 Medicare		4,811	4,811	4,811
512004 Health Insurance		33,321	33,321	33,321
512010 PERS		94,381	94,381	94,381
512012 PARS		258	258	258
512013 EBAP		4,153	4,153	4,153
512018 PERS-Part Time		5,177	5,177	5,177
521002 Other Contract Services		5,000	5,000	5,000
Storm Channel Maintenance Permits				
521012 Contract Maintenance Services		393,424	393,424	393,424
Storm drain and inlet cleaning	15,000			
Street sweeping	283,795			
Sand Grease Separators	18,629			
Water removal from Bradley Park	16,000			
Biological survey services	60,000			
531009 Construction Materials		13,000	13,000	13,000
Herbicides	6,000			
Materials for drainage system facilities	7,000			
531010 Small Tools		500	500	500
531020 Uniform Expense		356	356	356
552000 Water		2,569	2,569	2,569
581000 Travel & Training		1,500	1,500	1,500
BMP training	300			
Streets pesticide applicators license	1,200			
Totals		\$ 904,844	\$ 904,844	\$ 904,844

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 955,083	\$ 955,083	\$ 955,083
511001 Overtime		19,500	19,500	19,500
511006 Stipends		19,845	19,845	19,845
511007 Auto Allowance		1,290	1,290	1,290
511009 Bilingual Pay		9,261	9,261	9,261
511100 Salary & Wages (Part-Time)		204,348	204,348	204,348
512000 Social Security		61,744	61,744	61,744
512001 Medicare		17,133	17,133	17,133
512004 Health Insurance		156,537	156,537	156,537
512010 PERS		314,096	314,096	314,096
512012 PARS		2,142	2,142	2,142
512013 EBAP		14,585	14,585	14,585
512015 RHS		4,920	4,920	4,920
512018 PERS-Part Time		26,871	26,871	26,871
521012 Contract Maintenance Services		371,541	371,541	371,541
Backflow preventers	7,327			
Backpack herbicide application	41,993			
Ball field lighting, as needed	11,896			
Bus shelters	13,511			
Citywide park custodial services	18,551			
Citywide park restrooms automatic locks	39,000			
Citywide park tree trimming and maintenance	49,628			
Citywide plexiglass restoration	3,818			
Fiber play resurfacing	15,270			
Helen Bouger Park Veterans Memorial tile sealing	15,000			
Hydrologic engineering services	18,600			
Irrigation well maintenance	34,825			
Laser leveling of ball fields	5,128			
Plumbing repairs	5,726			
Rancho Dorado trail restoration	6,250			
Service chemical toilets	7,061			
Southlake maintenance agreement with VMD	17,430			
Splash pad repairs and maintenance	4,199			
Trail/rehab restoration	15,500			
Walnut Grove parking lot wheel stop replacement	15,000			
Woodland Park pond maintenance	6,943			
Sunset Park splash pad glass bead repair	11,250			
Mulch & DG for landscaping	7,635			
521023 Uniform Rental & Maintenance Services		10,643	10,643	10,643
531004 Janitorial Services		1,018	1,018	1,018

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531008 Fertilizers/Herbicides				
Citywide park herbicides and insecticides	24,050			59,172
Citywide park turf fertilizer	26,723			
Citywide park soil treatment materials	6,108			
Palm fertilizer	1,527			
Woodland Park pond materials	764			
531009 Construction Materials				
BMP materials - all other parks	4,581			19,852
BMP materials - Bradley Park	3,818			
Park and landscape meter electrical pedestals	11,453			
531010 Small Tools				
Maintenance hand tools	1,527			12,327
Hand held power tools	10,000			
Wire locator	800			
531020 Uniform Expense				5,956
532010 Equipment Rental				1,527
541000 Building Repair & Maintenance				
Citywide park fence repair	7,635			43,749
Citywide park site furniture	3,665			
Citywide playground replacement materials	5,726			
Electrical material for parks and landscaping	7,635			
Repair materials and supplies for restrooms	7,635			
Misc. materials	11,453			
542005 Safety Equipment Repair				
Cones & barricades	356			5,166
Personal protective equipment	3,054			
Rain Gear	916			
Chock Blocks	60			
First aid kits	400			
Hearing conservation and testing program	380			
544004 Tree & Landscape				9,765
544005 Irrigation Systems				49,628
551000 Electric & Gas				235,923
552000 Water				431,871
561000 Capital Equipment				7,000
Tow-behind trailers				
581000 Travel & Training				
Pesticide Certification	2,000			4,500
Irrigation Auditor	600			
Advisor QAL	400			
Playground Certification	1,500			
Totals		\$ 3,076,993	\$ 3,076,993	\$ 3,076,993

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,012,979	\$ 1,012,979	\$ 1,012,979
511001 Overtime		20,000	20,000	20,000
511006 Stipends		7,722	7,722	7,722
511007 Auto Allowance		13,543	13,543	13,543
511009 Bilingual Pay		594	594	594
511100 Salary & Wages (Part-Time)		62,586	62,586	62,586
512000 Social Security		60,564	60,564	60,564
512001 Medicare		15,277	15,277	15,277
512004 Health Insurance		129,787	129,787	129,787
512010 PERS		302,693	302,693	302,693
512013 EBAP		9,686	9,686	9,686
512015 RHS		2,439	2,439	2,439
521001 Consulting Services		125,000	140,000	140,000
Traffic on call consultant	40,000			
Crosstown, ITS maintenance	25,000			
Pavement management program set up	30,000			
Labor compliance consultant	30,000			
General engineering services	15,000			
521002 Other Contract Services		6,000	6,000	6,000
Virtual project management (VPM) annual maintenance				
521017 Commissioner Services		2,520	2,520	2,520
Traffic Safety Commissioners (5)				
531000 Office Supplies		12,000	9,000	9,000
531010 Small Tools		3,299	3,299	3,299
Digital camera	300			
Traffic signal testing equipment	2,000			
Laser range finder	999			
531020 Uniform Expense		2,000	2,000	2,000
532000 Printing & Duplicating		750	563	563
532001 Memberships & Subscriptions		5,415	5,175	5,175
License renewals	1,500			
ITE membership	600			
Streetsaver subscription	1,700			
Books and publications	375			
Greenbook updates	1,000			

PUBLIC WORKS/ENGINEERING - #103043 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532011 Recording Fees		1,500	1,000	1,000
581000 Travel & Training		5,865	4,865	4,865
Qualified SWPPP practitioner (QSP) training/certificate renewal	1,300			
NCTD ROW certification	300			
Erosion & sediment storm water inspector (CESSWI) cert. renewal	240			
Traffic courses (e.g., signal timing, infrastructure design)	1,000			
Project management/supervisor training	1,500			
Notary certification	525			
Totals		\$ 1,802,219	\$ 1,812,292	\$ 1,812,292

DEVELOPMENT SERVICES

PURPOSE:

To ensure planned, orderly growth of new development in the City.

SUMMARY OF SERVICES:

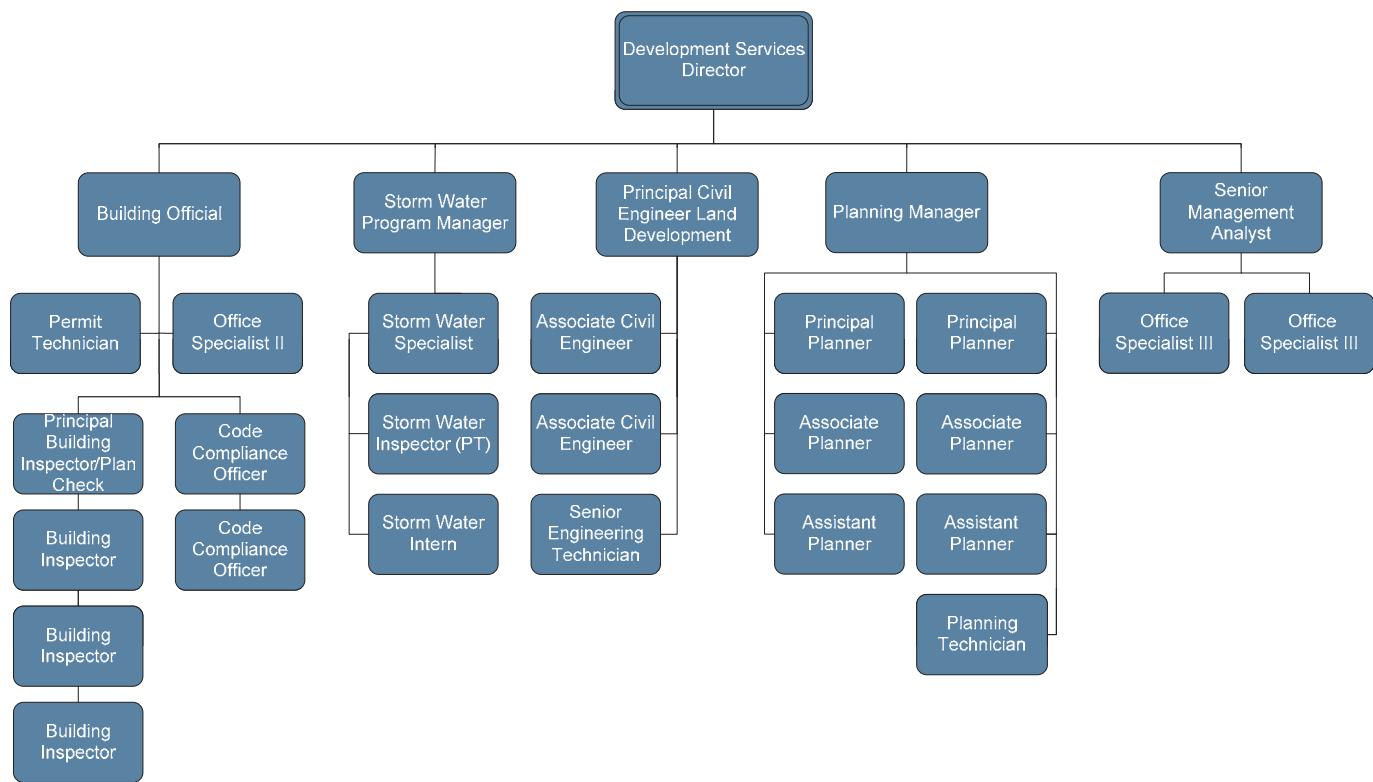
This department encompasses the building and safety and planning divisions as well as storm water program management and land development engineering.

The building and safety division protects the life, property and welfare of the community by enforcing laws, codes and ordinances that regulate all building activities in San Marcos. The division oversees plan checks, new construction and housing inspections in accordance with state law. Acting as the City's Building Official, the division director adopts and interprets building codes and standards.

The planning division analyzes and recommends measures to protect existing resources and to ensure the orderly development of the community in a manner that will maintain a balance between the quality of life, the environment and the economic stability of the City. The division administers the City's General Plan and various zoning and environmental regulations.

The stormwater/land development engineering division administers and coordinates engineering and stormwater quality aspects of land development and compliance with urban runoff regulations. The division also oversees the drafting and execution of a variety of consultant agreements and coordinating with outside agencies.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Conduct all building inspections requested by customers by 4pm on the next business day	% of inspections completed	100%	100%
Provide preliminary response to customer inquiries for information/assistance within 1 business day	% of front counter generated inquiries receiving preliminary response within 1 business day of receipt	95%	95%
Increase the efficiency of the development review and approval process	% of time City staff notifies CUP and DP holders that permit is due to expire within six months of expiration	95%	95%
Facilitate training opportunities to promote professional development and comply with state mandated education requirements	% of Building Safety employees meeting state mandated education requirements	100%	100%
Improve the efficiency of the Planning Division staff and increase communication with applicants	% of time an introductory letter is sent to applicants within 10 business days of submittal with Planner's contact information	95%	95%
Achieve voluntary compliance at all properties with reported code violations	% of cases where voluntary compliance is achieved prior to citations being issued	100%	100%
Increase the efficiency of the development review and approval process	% of new Directors Permits processed within 2 months of receiving a complete application	75%	75%
Inventory, update and create development standards/information to increase understanding of City requirements	% of development standards/information updated	50%	75%
Increase the efficiency of the development review and approval process	Implement a pre-application process for discretionary Planning applications to help applicants better understand the development process and submittal requirements	Complete the preapplication checklist and implement with staff and applicants	
Improve compliance with stormwater permit requirements through development and implementation of a stormwater permit education program	% of program complete	75%	90%
Enhance employee job performance by promoting participation in educational seminars and training to develop and refine job skills, as well as support professional growth	% of employees participating in at least one training or educational seminar per year	70%	100%
Ensure the City is accurately capturing costs associated with stormwater infrastructure through updating the City's Drainage Master Plan followed by an update to the City's stormwater public facilities fee	% of master plan completed	45%	75%



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,799,510	\$ 1,671,858	\$ 2,048,382	\$ 2,600,844	\$ 2,600,844	\$ 2,600,844
Health Benefits	-	197,404	231,979	315,991	315,991	315,991
Retirement Benefits	-	423,604	474,734	722,830	722,830	722,830
Other Personnel Expenses	10,450	135,664	131,669	202,855	202,855	202,855
Personnel Services Subtotal	1,809,960	2,428,530	2,886,764	3,842,521	3,842,521	3,842,521
Operating Expenses						
Contractual Services	590,102	329,142	541,471	451,929	478,929	478,929
Supplies & Services	18,653	14,593	18,537	26,462	30,940	30,940
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	205,238	210,798	263,535	214,329	215,329	215,329
Operating Expenses Subtotal	813,992	554,533	823,543	692,720	725,198	725,198
TOTAL EXPENDITURES	2,623,952	2,983,062	3,710,307	4,535,241	4,567,719	4,567,719
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	1,010,468	653,231	612,188	712,275	712,275	712,275
Intergovernmental	-	-	-	-	-	-
Charges for Services	861,106	868,546	696,731	731,221	731,221	731,221
Fines & Forfeitures	-	-	7,755	5,500	5,500	5,500
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	233	899	783	600	600	600
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,871,807	1,522,676	1,317,457	1,449,596	1,449,596	1,449,596
NET GENERAL FUND COST	\$ 752,146	\$ 1,460,386	\$ 2,392,850	\$ 3,085,645	\$ 3,118,123	\$ 3,118,123
Allocation of Full Time Equivalent Positions:						
Departmental - Development Services						26.30
Successor Agency						0.70
AUTHORIZED FULL TIME POSITIONS						27.00

DEVELOPMENT SERVICES - ADMINISTRATION - #104044**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 349,431	\$ 349,431	\$ 349,431
511006 Stipends		2,795	2,795	2,795
511007 Auto Allowance		4,039	4,039	4,039
511009 Bilingual Pay		900	900	900
512000 Social Security		18,970	18,970	18,970
512001 Medicare		5,179	5,179	5,179
512004 Health Insurance		50,942	50,942	50,942
512010 PERS		110,412	110,412	110,412
512013 EBAP		3,885	3,885	3,885
Totals		\$ 546,554	\$ 546,554	\$ 546,554

DEVELOPMENT SERVICES - PLANNING - #104041
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 818,659	\$ 818,659	\$ 818,659
511006 Stipends		1,365	1,365	1,365
511007 Auto Allowance		11,601	11,601	11,601
512000 Social Security		40,985	40,985	40,985
512001 Medicare		12,059	12,059	12,059
512004 Health Insurance		85,034	85,034	85,034
512010 PERS		218,756	218,756	218,756
512013 EBAP		6,951	6,951	6,951
521001 Consulting Services Climate Action Plan		9,200	9,200	9,200
521002 Other Contract Services		30,000	30,000	30,000
521017 Commissioner Services		5,500	5,500	5,500
521018 Environmental Mitigation 89000 Discovery/Bent LTM 89001 Borden Road bridge 89002 U-Boot channel 89003 TOV Rd offsite upland 89005 County Dip-Copper Creek Wetland 89008 Grand Ave. channel	5,000 40,761 22,700 8,250 8,250 14,005	98,966	98,966	98,966
521019 Environmental Permit Filing Fee CEQA Fish & Game	250 2,200	2,450	2,450	2,450
531000 Office Supplies		4,500	4,500	4,500
532000 Printing & Duplicating Publication supplies, various binding & printing costs		6,950	6,950	6,950
532001 Memberships & Subscriptions Association of Environmental Planners		150	150	150
581000 Travel & Training CEQA		250	250	250
Totals		\$ 1,353,374	\$ 1,353,374	\$ 1,353,374

DEVELOPMENT SERVICES - BUILDING - #104042
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 693,957	\$ 693,957	\$ 693,957
511007 Auto Allowance		2,910	2,910	2,910
512000 Social Security		43,206	43,206	43,206
512001 Medicare		10,105	10,105	10,105
512004 Health Insurance		105,212	105,212	105,212
512010 PERS		206,738	206,738	206,738
512013 EBAP		9,087	9,087	9,087
521013 Contract Employment Services		30,000	30,000	30,000
521020 Records Management Program		30,000	30,000	30,000
531000 Office Supplies		3,500	3,500	3,500
531010 Small Tools		1,895	1,895	1,895
531020 Uniform Expense		875	875	875
532000 Printing & Duplicating		3,400	3,400	3,400
532001 Memberships & Subscriptions		1,192	1,192	1,192
ICC (Chapter and employee memberships)	475			
CALBO Ed Week	215			
IAEI	102			
IAPMO	250			
CACEO	150			
581000 Travel & Training		4,260	4,260	4,260
CALBO ABM	1,200			
CALBO Ed Week	1,350			
ICC seminars	710			
CASP training	1,000			
Totals		\$ 1,146,336	\$ 1,146,336	\$ 1,146,336

DEVELOPMENT SERVICES - ENGINEERING - #104043
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 444,758	\$ 444,758	\$ 444,758
511001 Overtime		20,000	20,000	20,000
511006 Stipends		1,408	1,408	1,408
511009 Bilingual Pay		900	900	900
511100 Salary & Wages (Part-Time)		47,196	47,196	47,196
512000 Social Security		26,056	26,056	26,056
512001 Medicare		7,462	7,462	7,462
512004 Health Insurance		44,910	44,910	44,910
512010 PERS		123,673	123,673	123,673
512013 EBAP		4,000	4,000	4,000
521001 Consulting Services			-	27,000
Land surveying/legal document review	7,000			27,000
Plan reviews (non expedited)	15,000			
General engineering services	5,000			
521002 Other Contract Services		105,000	105,000	105,000
CFD annexation fees	100,000			
Laserfiche services	5,000			
531000 Office Supplies			-	3,000
531020 Uniform Expense			-	500
532000 Printing & Duplicating			-	188
532001 Memberships & Subscriptions			-	290
License renewals	115			290
Subdivision map act	50			
Books and publications	125			
532011 Recording Fees			-	500
581000 Travel & Training		4,945	5,945	5,945
Misc training (e.g., stormwater, subdivision act, ADA)	1,500			
Public works conference	2,000			
Fundamentals of engineering (FE) exam training	1,220			
Fundamentals of engineering (FE) exam registration	225			
Traffic courses	500			
Project management/supervisor training	500			
Totals		\$ 830,309	\$ 862,787	\$ 862,787

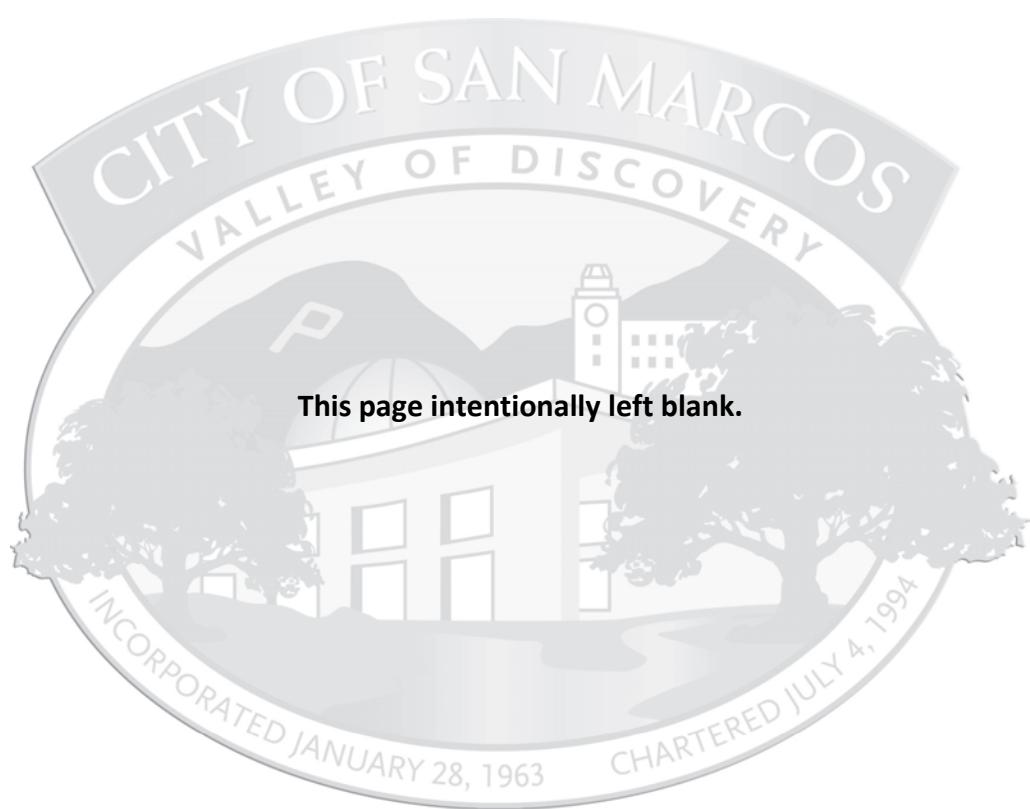
DEVELOPMENT SERVICES - STORM WATER PROGRAM MANAGEMENT - #104003
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 162,097	\$ 162,097	\$ 162,097
511001 Overtime		1,591	1,591	1,591
511006 Stipends		300	300	300
511100 Salary & Wages (Part-Time)		36,936	36,936	36,936
512000 Social Security		10,167	10,167	10,167
512001 Medicare		2,645	2,645	2,645
512004 Health Insurance		29,893	29,893	29,893
512010 PERS		56,464	56,464	56,464
512012 PARS		267	267	267
512013 EBAP		2,100	2,100	2,100
512018 PERS-Part Time		6,521	6,521	6,521
521001 Consulting Services		138,000	138,000	138,000
JRMP/municipal code refinement	20,000			
Jurisdictional/watershed monitoring	50,000			
WQIP special study monitoring	25,000			
Land dev. standardization/BMP design manual training/Alt. compliance	15,000			
Monitoring program/Lab fees	6,000			
Landfill gas calibration/supplies	1,000			
Industrial general permit (IGP) implementation	6,000			
Citywide industrial general permit implementation	10,000			
Statewide trash TMDL	5,000			
521002 Other Contract Services		2,813	2,813	2,813
531000 Office Supplies		1,500	1,500	1,500
531010 Small Tools		1,900	1,900	1,900
531020 Uniform Expense		600	600	600
581000 Travel & Training		10,000	10,000	10,000
581011 Recycling Expenditures		25,074	25,074	25,074
581028 NPDES Programs		169,800	169,800	169,800
SWRCD annual discharge fee	30,000			
Regional MOU cost share	55,000			
Education programs	5,000			
Carlsbad Watershed Management Area (CWMA) cost share/MOU	20,000			
Bradley Park - SWRCB annual discharge fee	58,000			
Bradley Park - SWRCB general industrial permit fee	1,800			
Totals		\$ 658,668	\$ 658,668	\$ 658,668

PUBLIC SAFETY FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 11,121,275	\$ 9,686,572	\$ 10,637,169	\$ 10,706,477	\$ 10,905,828	\$ 10,905,828
Licenses & Permits	3,275	3,355	2,900	2,900	2,900	2,900
Intergovernmental	656,533	431,272	481,968	371,948	386,948	386,948
Charges for Services	3,136,605	3,189,816	3,507,218	3,080,100	3,398,100	3,398,100
Fines & Forfeitures	9,566	11,645	20,950	10,000	10,000	10,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	4,210	6,390	5,850	-	5,000	5,000
Miscellaneous Revenues	63,743	28,613	19,300	25,600	25,600	25,600
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	14,995,206	13,357,662	14,675,355	14,197,025	14,734,376	14,734,376
OPERATING EXPENDITURES						
Salaries & Wages	9,337,507	9,785,503	9,377,383	10,044,767	10,044,767	10,044,767
Health Benefits	14,088	1,035,706	1,087,020	1,290,173	1,290,173	1,290,173
Retirement Benefits	-	2,239,979	2,422,565	2,294,740	2,294,740	2,294,740
Other Personnel Expenses	41,484	257,860	295,521	359,604	359,604	359,604
Contractual Services	15,297,506	16,179,705	16,642,895	17,315,671	17,268,671	17,268,671
Supplies & Services	287,204	254,726	314,337	326,928	306,428	306,428
Repair & Maintenance	297,826	346,968	237,157	284,479	245,979	245,979
Utilities	60,551	81,584	79,181	70,936	70,936	70,936
Capital Expenditures (Non CIP)	231,310	11,892	22,369	1,850	1,850	1,850
Debt Service	115,109	80,867	125,892	144,685	144,685	144,685
TOTAL OPERATING EXPENDITURES	25,682,586	30,274,789	30,604,320	32,133,833	32,027,833	32,027,833
REVENUE OVER/(UNDER) EXPENDITURES	\$ (10,687,380)	\$ (16,917,127)	\$ (15,928,964)	\$ (17,936,808)	\$ (17,293,457)	\$ (17,293,457)



FIRE

PURPOSE:

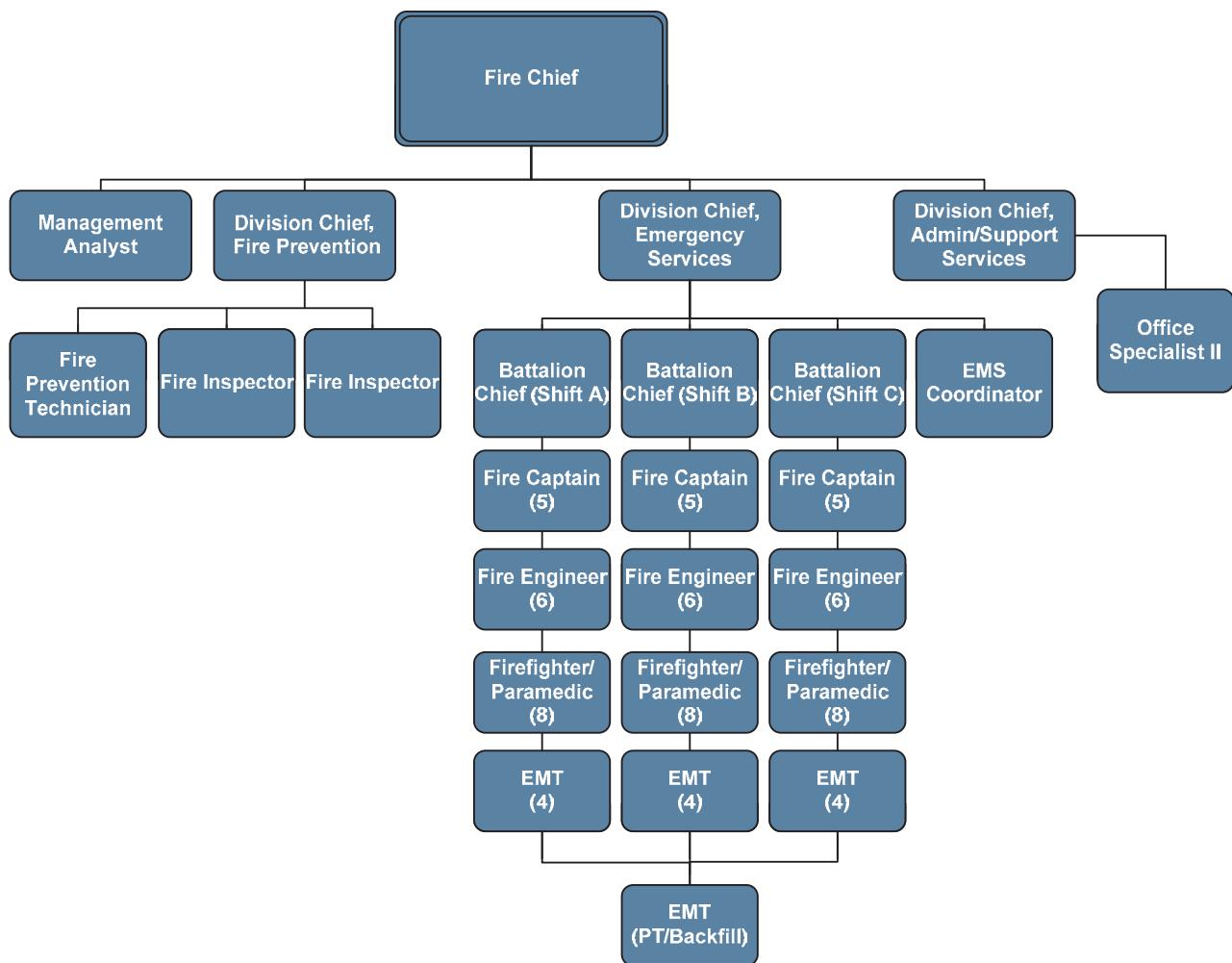
To provide quality safety and emergency service in a timely and efficient manner.

SUMMARY OF SERVICES:

The Fire Department provides fire suppression, rescue, emergency medical services, fire prevention and emergency preparedness services to more than 100,000 residents of the 33 square mile San Marcos Fire Protection District (SMFPD). The City of San Marcos comprises 24 square miles of the SMFPD. The Fire Chief exercises operational control over the department under the general direction of the City Manager.

The Fire Department fields four engine companies, four full-time paramedic ambulances and one ladder truck company from four fire stations. Suppression personnel cross-staff three brush engines to address the wild land fire threat prevalent in outlying areas of the City/District. The department also operates a regional emergency services training facility.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Enhance public safety and reduce fire loss through annual Fire & Life Safety inspections	Implement electronic inspection devices for Fire engine company inspections	50%	100%
Complete Fire Department Master Plan	Standards of Coverage and Future Needs	50%	100%
Increase public education opportunities	Develop a plan to increase participation in public awareness and education programs through schools	25%	50%
Maintain staff preparedness	# of training hours through the year	8640	17280
Delivery of Service with First-in Unit within 7 minutes	% of Time	90%	90%
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	% Compliance with 10 year NFPA Standard and Expiration Date of Supplies	100%	100%



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 9,336,607	\$ 9,785,503	\$ 9,352,117	\$ 9,983,723	\$ 9,983,723	\$ 9,983,723
Health Benefits	14,088	1,035,706	1,084,090	1,283,589	1,283,589	1,283,589
Retirement Benefits	-	2,239,979	2,415,432	2,273,942	2,273,942	2,273,942
Other Personnel Expenses	41,484	257,860	292,750	353,884	353,884	353,884
Personnel Services Subtotal	9,392,179	13,319,048	13,144,389	13,895,139	13,895,139	13,895,139
Operating Expenses						
Contractual Services	655,763	710,315	766,739	957,267	910,267	910,267
Supplies & Services	287,204	254,726	314,337	326,928	306,428	306,428
Repair & Maintenance	228,136	277,278	167,467	209,761	171,261	171,261
Utilities	60,551	81,584	79,181	70,936	70,936	70,936
Capital Expenditures (Non CIP)	215,884	11,821	2,300	1,850	1,850	1,850
Other Operating Expenses	110,853	78,534	108,892	124,685	124,685	124,685
Operating Expenses Subtotal	1,558,391	1,414,258	1,438,916	1,691,427	1,585,427	1,585,427
TOTAL EXPENDITURES	10,950,570	14,733,306	14,583,305	15,586,566	15,480,566	15,480,566
REVENUES						
Taxes & Special Assessments	9,048,269	7,333,292	8,138,393	8,128,366	8,327,717	8,327,717
Licenses & Permits	3,275	3,355	2,900	2,900	2,900	2,900
Intergovernmental	510,817	191,149	312,607	228,500	243,500	243,500
Charges for Services	3,132,305	3,184,088	3,507,218	3,080,100	3,398,100	3,398,100
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	4,210	6,390	5,850	-	5,000	5,000
Miscellaneous Revenues	63,743	27,613	18,300	24,600	24,600	24,600
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	12,762,617	10,745,887	11,985,268	11,464,466	12,001,817	12,001,817
NET GENERAL FUND COST	\$ (1,812,047)	\$ 3,987,418	\$ 2,598,037	\$ 4,122,100	\$ 3,478,749	\$ 3,478,749
AUTHORIZED FULL TIME POSITIONS						82.00

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,185,414	\$ 1,185,414	\$ 1,185,414
511001 Overtime		160,000	160,000	160,000
511006 Stipends		12,502	12,502	12,502
511008 Uniform Allowance		4,440	4,440	4,440
512000 Social Security		15,624	15,624	15,624
512001 Medicare		14,593	14,593	14,593
512004 Health Insurance		134,945	134,945	134,945
512011 PERS-Fire		682,680	682,680	682,680
512013 EBAP		8,350	8,350	8,350
512016 RHS-Fire		1,277	1,277	1,277
521002 Other Contract Services		2,454	2,454	2,454
521010 Central Dispatch Services		23,157	23,157	23,157
531000 Office Supplies		3,000	3,000	3,000
531001 Computer Supplies		1,270	1,270	1,270
531002 Postage		300	300	300
531017 Expendable Materials		3,140	3,140	3,140
532000 Printing & Duplicating		3,900	3,900	3,900
532001 Memberships & Subscriptions		1,125	1,125	1,125
532009 Mapping		4,925	4,925	4,925
553000 Telephone		4,115	4,115	4,115
561000 Capital Equipment		1,850	1,850	1,850
581000 Travel & Training		50,940	50,940	50,940
581002 Manager's Discretionary		2,000	2,000	2,000
581003 Licenses & Certificates		140	140	140
581035 Volunteer Services		6,215	6,215	6,215
Totals		\$ 2,328,356	\$ 2,328,356	\$ 2,328,356

FIRE/EMERGENCY PREPAREDNESS - #105054
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services		\$ 3,721	\$ 3,721	\$ 3,721
531000 Office Supplies		750	750	750
531001 Computer Supplies		700	700	700
531017 Expendable Materials		10,500	10,500	10,500
553000 Telephone		45,678	45,678	45,678
581000 Travel & Training		1,500	1,500	1,500
Totals		\$ 62,849	\$ 62,849	\$ 62,849

FIRE/EMERGENCY MEDICAL SERVICES - #105055
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,345,287	\$ 1,345,287	\$ 1,345,287
511001 Overtime		163,000	163,000	163,000
511006 Stipends		44,919	44,919	44,919
511007 Auto Allowance		1,080	1,080	1,080
511008 Uniform Allowance		9,910	9,910	9,910
511009 Bilingual Pay		2,070	2,070	2,070
511100 Salary & Wages (Part-Time)		62,312	62,312	62,312
512000 Social Security		49,480	49,480	49,480
512001 Medicare		25,253	25,253	25,253
512004 Health Insurance		309,780	309,780	309,780
512011 PERS-Fire		386,499	386,499	386,499
512012 PARS		1,246	1,246	1,246
512013 EBAP		23,147	23,147	23,147
512016 RHS-Fire		918	918	918
521002 Other Contract Services		149,245	149,245	149,245
521010 Central Dispatch Services		54,125	54,125	54,125
531011 Medical Supplies		209,105	188,605	188,605
Billable	166,805			
66008 Non-billable		21,800		
531017 Expendable Materials		1,100	1,100	1,100
531020 Uniform Expense		6,600	6,600	6,600
532000 Printing & Duplicating		2,000	2,000	2,000
532001 Memberships & Subscriptions		250	250	250
542005 Safety Equipment Repair		935	935	935
544006 RCS-800 MHz System		7,590	7,590	7,590
553000 Telephone		10,050	10,050	10,050
581000 Travel & Training		14,225	14,225	14,225
581003 Licenses & Certificates		7,915	7,915	7,915
Totals		\$ 2,888,041	\$ 2,867,541	\$ 2,867,541

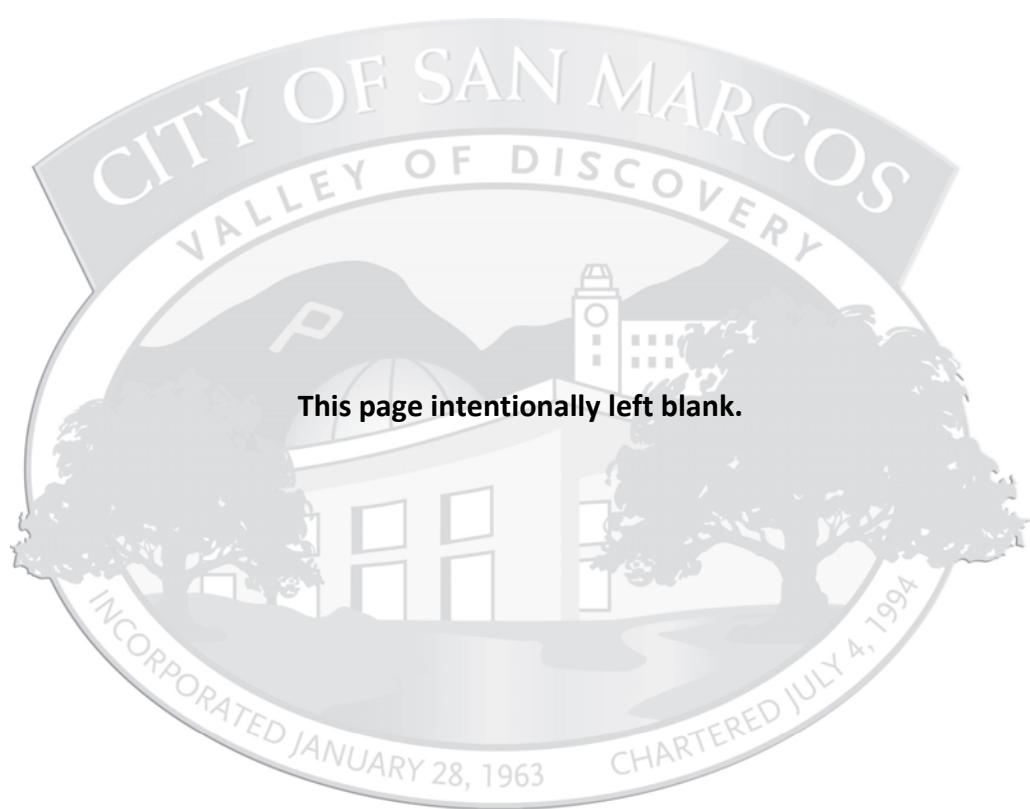
FIRE/OPERATIONS - #105056
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 4,908,893	\$ 4,908,893	\$ 4,908,893
511001 Overtime		1,550,000	1,550,000	1,550,000
511006 Stipends		289,287	289,287	289,287
511007 Auto Allowance		2,520	2,520	2,520
511008 Uniform Allowance		29,700	29,700	29,700
511009 Bilingual Pay		630	630	630
512001 Medicare		96,736	96,736	96,736
512004 Health Insurance		798,169	798,169	798,169
512011 PERS-Fire		1,137,296	1,137,296	1,137,296
512013 EBAP		48,500	48,500	48,500
512016 RHS-Fire		50,714	50,714	50,714
521002 Other Contract Services		89,617	89,617	89,617
521010 Central Dispatch Services		634,348	587,348	587,348
531000 Office Supplies		3,328	3,328	3,328
531001 Computer Supplies		1,267	1,267	1,267
531004 Janitorial Services		23,500	23,500	23,500
531005 Fuel & Lubricants		2,000	2,000	2,000
531010 Small Tools		2,260	2,260	2,260
531017 Expendable Materials		38,000	38,000	38,000
66002 Fire suppression vehicles	11,163			
66003 Fire communications	5,047			
66004 Fire training	21,790			
541001 Fire Stations & Facilities		13,153	13,153	13,153
542001 Small Equipment Repair		44,762	6,262	6,262
General	3,705			
66010 Small engine repair	2,557			
542005 Safety Equipment Repair		44,770	44,770	44,770
542006 Radio Equipment Repair		15,365	15,365	15,365
542007 Fire Equipment		17,604	17,604	17,604
General	7,325			
66011 Replacement hoses	10,279			

FIRE/OPERATIONS - #105056 (cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
542008 Heavy Equipment Repair & Maintenance-Fire		500	500	500
543000 Automotive Repair		500	500	500
544006 RCS-800 MHz System		39,180	39,180	39,180
544007 Breathing Apparatus		2,900	2,900	2,900
553000 Telephone		2,996	2,996	2,996
Totals		\$ 9,888,494	\$ 9,802,994	\$ 9,802,994

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 207,106	\$ 207,106	\$ 207,106
511001 Overtime		2,000	2,000	2,000
511006 Stipends		1,453	1,453	1,453
511008 Uniform Allowance		1,200	1,200	1,200
512000 Social Security		13,123	13,123	13,123
512001 Medicare		3,072	3,072	3,072
512004 Health Insurance		40,695	40,695	40,695
512011 PERS-Fire		66,221	66,221	66,221
512013 EBAP		3,098	3,098	3,098
521001 Consulting Services		600	600	600
531017 Expendable Materials		5,028	5,028	5,028
532001 Memberships & Subscriptions		2,880	2,880	2,880
544008 Hydrants		22,502	22,502	22,502
553000 Telephone		8,097	8,097	8,097
581000 Travel & Training		2,750	2,750	2,750
581012 Nuisance Abatement/Code Enforcement		39,000	39,000	39,000
Totals		\$ 418,825	\$ 418,825	\$ 418,825



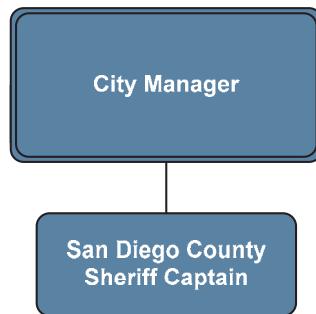
LAW ENFORCEMENT

PURPOSE:

To provide responsive, professional law enforcement services to all people in San Marcos. These services are contracted through the San Diego County Sheriff's Department.

SUMMARY OF SERVICES:

The City contracts for law enforcement services with the San Diego County Sheriff's Department. Law enforcement services include patrol, traffic, community oriented policing, gang and narcotics details, detectives, clerical and supervisory personnel. In addition to operational costs associated with personnel and equipment, the law enforcement budget also supports facility costs associated with the Sheriff's San Marcos Station location.



BUDGET CATEGORY	FY 2015-16 BUDGET						CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED		
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED						
EXPENDITURES										
Personnel Services										
Salaries & Wages	\$ 900	\$ -	\$ 25,266	\$ 61,044	\$ 61,044	\$ 61,044				
Health Benefits	-	-	2,930	6,584	6,584	6,584				
Retirement Benefits	-	-	7,133	20,798	20,798	20,798				
Other Personnel Expenses	-	-	2,771	5,720	5,720	5,720				
Personnel Services Subtotal	900	-	38,100	94,145	94,145	94,145				
Operating Expenses										
Contractual Services	14,641,743	15,469,391	15,876,156	16,358,404	16,358,404	16,358,404				
Supplies & Services	-	-	-	-	-	-				
Repair & Maintenance	69,690	69,690	69,690	74,718	74,718	74,718				
Utilities	-	-	-	-	-	-				
Capital Expenditures (Non CIP)	15,426	70	20,069	-	-	-				
Debt Service	-	-	-	-	-	-				
Other Operating Expenses	4,257	2,333	17,000	20,000	20,000	20,000				
Operating Expenses Subtotal	14,731,116	15,541,483	15,982,915	16,453,122	16,453,122	16,453,122				
TOTAL EXPENDITURES	14,732,016	15,541,483	16,021,015	16,547,267	16,547,267	16,547,267				
REVENUES										
Taxes & Special Assessments	2,073,006	2,353,280	2,498,776	2,578,111	2,578,111	2,578,111				
Licenses & Permits	-	-	-	-	-	-				
Intergovernmental	145,716	240,123	169,361	143,448	143,448	143,448				
Charges for Services	4,300	5,727	-	-	-	-				
Fines & Forfeitures	9,566	11,645	20,950	10,000	10,000	10,000				
Use of Money & Property	-	-	-	-	-	-				
Developer Fees	-	-	-	-	-	-				
Miscellaneous Revenues	-	1,000	1,000	1,000	1,000	1,000				
Other Financing Sources	-	-	-	-	-	-				
TOTAL REVENUES	2,232,589	2,611,774	2,690,087	2,732,559	2,732,559	2,732,559				
NET GENERAL FUND COST	\$ 12,499,427	\$ 12,929,709	\$ 13,330,928	\$ 13,814,708	\$ 13,814,708	\$ 13,814,708				

LAW ENFORCEMENT - #105252
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 59,544	\$ 59,544	\$ 59,544
511006 Stipends		600	600	600
511009 Bilingual Pay		900	900	900
512000 Social Security		3,785	3,785	3,785
512001 Medicare		885	885	885
512004 Health Insurance		6,584	6,584	6,584
512010 PERS		20,798	20,798	20,798
512013 EBAP		1,050	1,050	1,050
521002 Other Contract Services		48,727	48,727	48,727
ARJIS	31,425			
CAL-ID	17,302			
521011 Law Enforcement Services		16,309,677	16,309,677	16,309,677
544006 RCS-800 MHz System		74,718	74,718	74,718
581014 Crime Awareness/Prevention		20,000	20,000	20,000
Community outreach	5,000			
Sheriff Youth Academy	15,000			
Totals		\$ 16,547,267	\$ 16,547,267	\$ 16,547,267

COMMUNITY SERVICES

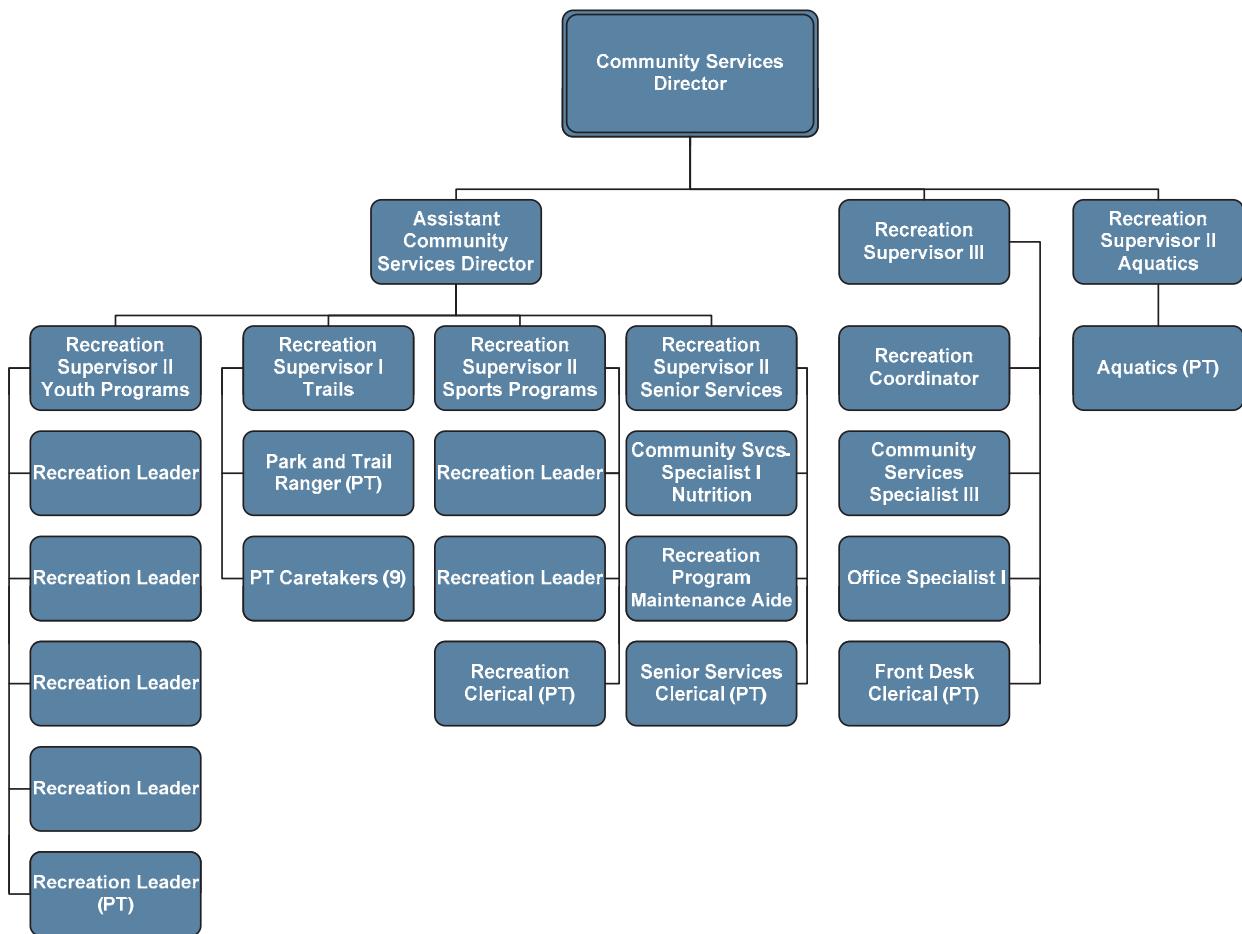
PURPOSE:

To provide recreational and community-benefiting programs and services at City parks and recreation facilities.

SUMMARY OF SERVICES:

This department is responsible for providing programs and services at City parks and recreation facilities. Specific elements of the department's work include pre-school and youth programming; holiday celebrations and special events; contractual classes; senior citizen and family services; sports, cultural and performing arts activities; aquatics, park and trails planning; liaison work with community groups; and trail and nature center activities. The department oversees 17 neighborhood/community parks, 12 mini-parks and more than 60 miles of trails.

DEPARTMENTAL GOAL	METRIC	DEC 2015 GOAL	JUNE 2016 GOAL
Increase number of online registrations by installing a customer kiosk in the Community Center by Dec. 2015	Number of online registrations	N/A	5%
To achieve a 95% or higher satisfaction rating on Community Services program surveys distributed to customers	% of participants rating programs and/or events as satisfactory or better	95%	95%
Increase the presence of park rangers at designated parks during high use times	% increase over January-June 2015 baseline average of ranger park patrols	10% increase	10% increase
Provide appropriate trainings for CS Dept staff	Percentage of employees participating in at least one professional training or educational seminar per year	90%	90%
Update the Parks and Recreation Master Plan	Updated draft of the Master Plan presented to the City Council for consideration		Completed



BUDGET CATEGORY	FY 2015-16 BUDGET					
	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,726,168	\$ 1,673,985	\$ 1,733,395	\$ 1,946,897	\$ 1,946,897	\$ 1,946,897
Health Benefits	-	130,137	122,327	230,766	230,766	230,766
Retirement Benefits	-	287,434	1,703,274	394,435	394,435	394,435
Other Personnel Expenses	7,425	90,449	92,763	126,276	126,276	126,276
Personnel Services Subtotal	1,733,593	2,182,004	3,651,759	2,698,375	2,698,375	2,698,375
Operating Expenses						
Contractual Services	183,090	184,292	184,000	369,800	339,800	339,800
Supplies & Services	148,702	147,896	150,100	251,000	251,000	251,000
Repair & Maintenance	17,936	17,472	24,500	26,500	26,500	26,500
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	3,148	5,313	19,500	47,000	30,000	30,000
Other Operating Expenses	290,251	252,252	42,500	16,700	16,700	16,700
Operating Expenses Subtotal	643,126	607,226	420,600	711,000	664,000	664,000
TOTAL EXPENDITURES	2,376,719	2,789,230	4,072,359	3,409,375	3,362,375	3,362,375
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	35,000	35,000	35,000
Charges for Services	1,912,001	2,079,437	2,010,601	2,100,050	2,100,050	2,100,050
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	42,000	42,000	42,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	366,037	339,084	245,090	3,500	3,500	3,500
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,278,038	2,418,522	2,255,691	2,180,550	2,180,550	2,180,550
NET GENERAL FUND COST	\$ 98,681	\$ 370,708	\$ 1,816,668	\$ 1,228,825	\$ 1,181,825	\$ 1,181,825
Allocation of Full Time Equivalent Positions:						
Departmental - Community Services						17.94
Senior Nutrition						1.05
CFD 98-02						0.01
AUTHORIZED FULL TIME POSITIONS						19.00

COMMUNITY SERVICES - #106161
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,152,956	\$ 1,152,956	\$ 1,152,956
511001 Overtime Caretaker program		27,720	27,720	27,720
511006 Stipends		4,367	4,367	4,367
511007 Auto Allowance		4,704	4,704	4,704
511009 Bilingual Pay		900	900	900
511100 Salary & Wages (Part-Time)		756,250	756,250	756,250
33001 Aquatic guards - Woodland Pool	60,017			
33002 Aquatic guards - Las Posas Pool	42,420			
33004 Aquatic instructors - Las Posas Pool	42,088			
33005 Aquatic special maint. - Woodland Pool	2,386			
33006 Aquatic special maint. - Las Posas Pool	6,981			
33009 Sports Gymnasium	45,890			
33010 City wide special events	5,790			
33014 Preschoolers RAA	207,151			
33016 Adventure Day Camp	107,697			
33018 Clerk aide	71,505			
33019 Senior Program aide	104,774			
33046 Park interpretive specialist	14,521			
33048 Park ranger	30,780			
33055 Caretaker program	14,250			
512000 Social Security		72,568	72,568	72,568
512001 Medicare		28,231	28,231	28,231
512004 Health Insurance		230,766	230,766	230,766
512010 PERS		352,648	352,648	352,648
512012 PARS		13,027	13,027	13,027
512013 EBAP		18,512	18,512	18,512
512015 RHS		6,965	6,965	6,965
512018 PERS-Part Time		28,760	28,760	28,760
521002 Other Contract Services		364,500	334,500	334,500
Financial analysis for Master Plan Update	45,000			
22506 Woodland Pool	750			
22507 Las Posas Pool	750			
22511 Senior Center	4,000			
33009 Sports Gymnasium	4,500			
33010 City wide special events	9,000			
33011 Theatre West	22,000			
33016 Adventure Day Camp	9,000			
33033 Youth physical education	41,000			
33034 Youth other	55,000			
33035 Adult physical education	16,000			

COMMUNITY SERVICES - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services (Cont'd)				
33038 Dance/culture	35,000			
33047 Active net fees	32,000			
33049 Gym classes	7,500			
33050 Rock And Blues Festival	20,000			
33051 Summer Concerts	10,000			
61007 Firework Donations	23,000			
521017 Commissioner Services			5,000	5,000
33020 Youth Commission	2,000			
33021 Community Services Commission	3,000			
521023 Uniform Rental & Maintenance Services			300	300
531000 Office Supplies			21,900	21,900
22506 Woodland Pool	800			
22507 Las Posas Pool	800			
22511 Senior Center	3,000			
22518 Community Center	16,500			
33009 Sports Gymnasium	800			
531012 Aquatic Supplies			4,000	4,000
22506 Woodland Pool	2,250			
22507 Las Posas Pool	1,750			
531013 Aquatic Chemicals			14,600	14,600
22506 Woodland Pool	6,500			
22507 Las Posas Pool	5,600			
55062 SMUSD Pool Rental	2,500			
531014 Sport Supplies			38,000	38,000
Seasonal items such as softballs, soccer balls, scorecards, league & tournament awards				
531015 Special Event Supplies			12,500	12,500
General events	4,000			
22511 Senior Center	3,000			
33020 Youth Commission	1,000			
33050 Rock And Blues Festival	900			
33051 Summer Concerts	300			
33052 Juried Art Fair	800			
33053 Outdoor Adventures	1,000			
61007 Firework Donations	1,500			
531016 Program Supplies			54,750	54,750
22506 Vending - Woodland Pool	500			
22507 Vending - Las Posas Pool	500			
22511 Senior Center	3,000			
33014 Preschoolers RAA	24,400			
33016 Adventure Day Camp	17,500			
33053 Outdoor Adventures	8,000			
33054 Community Garden	850			

COMMUNITY SERVICES - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531020 Uniform Expense				
22506 Woodland Pool	1,500		8,000	8,000
22507 Las Posas Pool	1,500			
22511 Senior Center	1,000			
33014 Preschoolers RAA	1,500			
33016 Adventure Day Camp	1,500			
33053 Outdoor Adventures	1,000			
532000 Printing & Duplicating			16,000	16,000
22511 Senior Center	1,000			
22518 Community Center	15,000			
532001 Memberships & Subscriptions			5,250	5,250
532013 Promotional Services			6,000	6,000
22511 Senior Center	1,000			
22518 Community Center	5,000			
532017 Taxi Vouchers			70,000	70,000
541000 Building Repair & Maintenance			2,000	2,000
22511 Senior Center	2,000			
542003 Aquatic Equipment Repair			4,000	4,000
22506 Woodland Pool	2,000			
22507 Las Posas Pool	2,000			
542004 Sports Equipment Repair			17,500	17,500
544009 Aquatic-Major Repair			3,000	3,000
22506 Woodland Pool	1,500			
22507 Las Posas Pool	1,500			
561000 Capital Equipment			47,000	30,000
General	7,500			
22507 Las Posas Pool	5,000			
33010 City wide special events	7,500			
33011 Theatre West	10,000			
581000 Travel & Training			12,200	12,200
22506 Woodland Pool	2,100			
22507 Las Posas Pool	2,100			
22511 Senior Center	500			
22518 Community Center	4,500			
33014 Preschoolers RAA	3,000			
581040 Permit Fees			4,500	4,500
33010 City wide special events	2,500			
61007 Firework Donations	2,000			
Totals		\$ 3,409,375	\$ 3,362,375	\$ 3,362,375

GAS TAX FUND

PURPOSE:

This Fund accounts for the Highway Users Tax revenues received from the State of California under Sections 2105, 2106, 2107, & 2107.5 of the California Streets and Highways Code. These funds are used by the Public Works Street Maintenance Division and are earmarked for the maintenance, rehabilitation or improvement of public streets.

GAS TAX FUND - #200

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,951,570	2,741,278	2,560,611	1,906,001	1,906,001	1,906,001
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	10,538	15,171	12,156	9,500	9,500	9,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,962,108	2,756,449	2,572,767	1,915,501	1,915,501	1,915,501
OPERATING EXPENDITURES						
Salaries & Wages	741,725	806,316	779,603	827,437	827,437	827,437
Health Benefits	-	105,261	118,072	123,826	123,826	123,826
Retirement Benefits	-	280,116	293,347	243,820	243,820	243,820
Other Personnel Expenses	-	63,170	71,184	73,470	73,470	73,470
Contractual Services	220,735	43,976	30,000	36,000	36,000	36,000
Supplies & Services	250,736	177,184	140,000	142,520	142,520	142,520
Repair & Maintenance	344,375	1,468,829	1,248,669	35,630	35,630	35,630
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,557,571	2,944,853	2,680,875	1,482,702	1,482,702	1,482,702
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	1,557,571	2,944,853	3,005,440	3,133,836	3,133,836	3,133,836
REVENUE OVER/(UNDER) EXPENDITURES	404,537	(188,403)	(432,673)	(1,218,335)	(1,218,335)	(1,218,335)
FUND BALANCE						
Beginning Balance - July 1	2,567,179	2,971,716	2,783,313	2,350,640	2,350,640	2,350,640
Revenue Over/(Under) Expenditures	404,537	(188,403)	(432,673)	(1,218,335)	(1,218,335)	(1,218,335)
Ending Balance - June 30	2,971,716	2,783,313	2,350,640	1,132,305	1,132,305	1,132,305
Ending Balance - June 30	2,971,716	2,783,313	2,350,640	1,132,305	1,132,305	1,132,305
Less Restricted Reserves:						
Transportation	2,971,716	2,783,313	2,350,640	1,132,305	1,132,305	1,132,305
Total Restricted Reserves	2,971,716	2,783,313	2,350,640	1,132,305	1,132,305	1,132,305
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

GAS TAX FUND - #200
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 821,653	\$ 821,653	\$ 821,653
511006 Stipends		690	690	690
511007 Auto Allowance		1,350	1,350	1,350
511009 Bilingual Pay		3,744	3,744	3,744
512000 Social Security		50,117	50,117	50,117
512001 Medicare		12,090	12,090	12,090
512004 Health Insurance		123,826	123,826	123,826
512010 PERS		243,820	243,820	243,820
512013 EBAP		11,263	11,263	11,263
521012 Contract Maintenance Services		36,000	36,000	36,000
Schools radar feedback sign vandalism repair	20,000			
Install (2) new streetlights	16,000			
531009 Construction Materials		142,520	142,520	142,520
Materials for road & maintenance repair				
544000 Sign Maintenance		35,630	35,630	35,630
Maintenance of traffic and roadway signs				
60000x CIP Budget		1,651,134	1,651,134	1,651,134
Totals		\$ 3,133,836	\$ 3,133,836	\$ 3,133,836

TRAFFIC SAFETY FUND

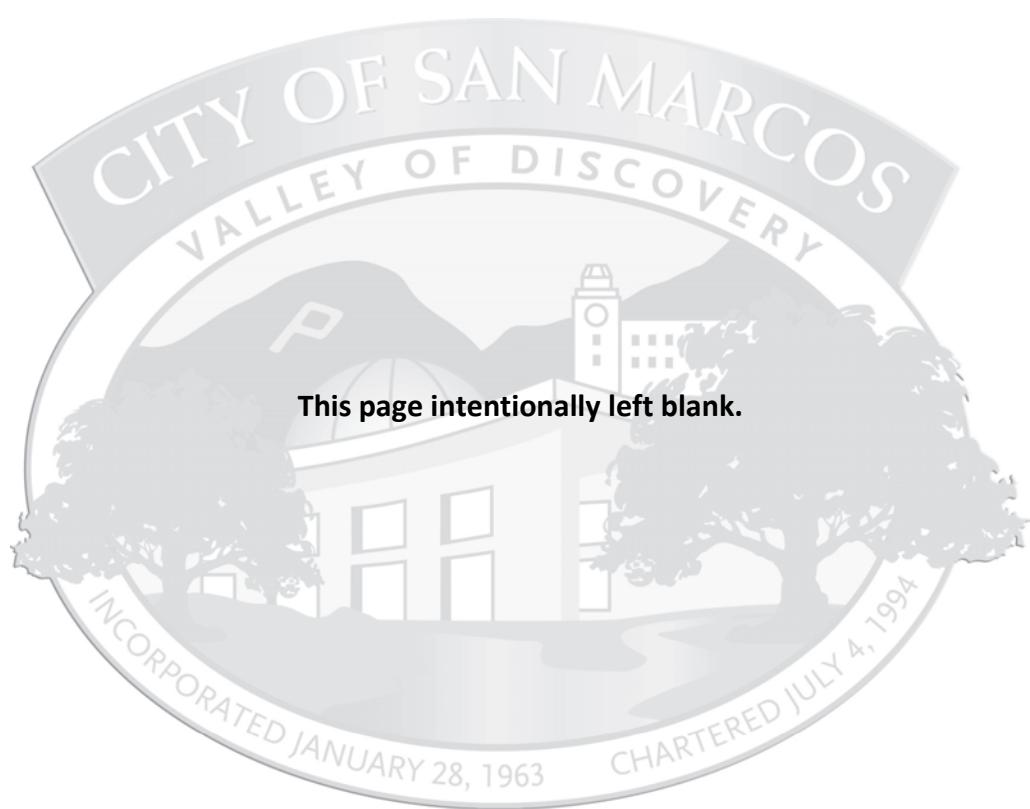
PURPOSE:

This Fund is used to account for traffic safety expenditures. Financing is provided by the City assessed traffic signal fees and traffic fines collected by the of State.

TRAFFIC SAFETY FUND - #201

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	320,719	349,468	327,500	330,775	330,775	330,775
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	2,901	7,241	6,825	6,500	6,500	6,500
Developer Fees	16,147	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	339,767	356,709	334,325	337,275	337,275	337,275
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	100,000	100,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	100,000	100,000
CIP PROJECT EXPENDITURES	111,331	29,933	-	735,743	735,743	735,743
TOTAL EXPENDITURES	111,331	29,933	-	735,743	835,743	835,743
REVENUE OVER/(UNDER) EXPENDITURES	228,436	326,776	334,325	(398,468)	(498,468)	(498,468)
FUND BALANCE						
Beginning Balance - July 1	576,150	804,586	1,131,362	1,465,687	1,465,687	1,465,687
Revenue Over/(Under) Expenditures	228,436	326,776	334,325	(398,468)	(498,468)	(498,468)
Ending Balance - June 30	804,586	1,131,362	1,465,687	1,067,219	967,219	967,219
Ending Balance - June 30	804,586	1,131,362	1,465,687	1,067,219	967,219	967,219
Less Restricted Reserves						
Transportation	804,586	1,131,362	1,465,687	1,067,219	967,219	967,219
Total Restricted Reserves	804,586	1,131,362	1,465,687	1,067,219	967,219	967,219
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting and landscape services to certain properties. The benefiting properties are assessed for a portion of the costs.

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

BUDGET SUMMARY

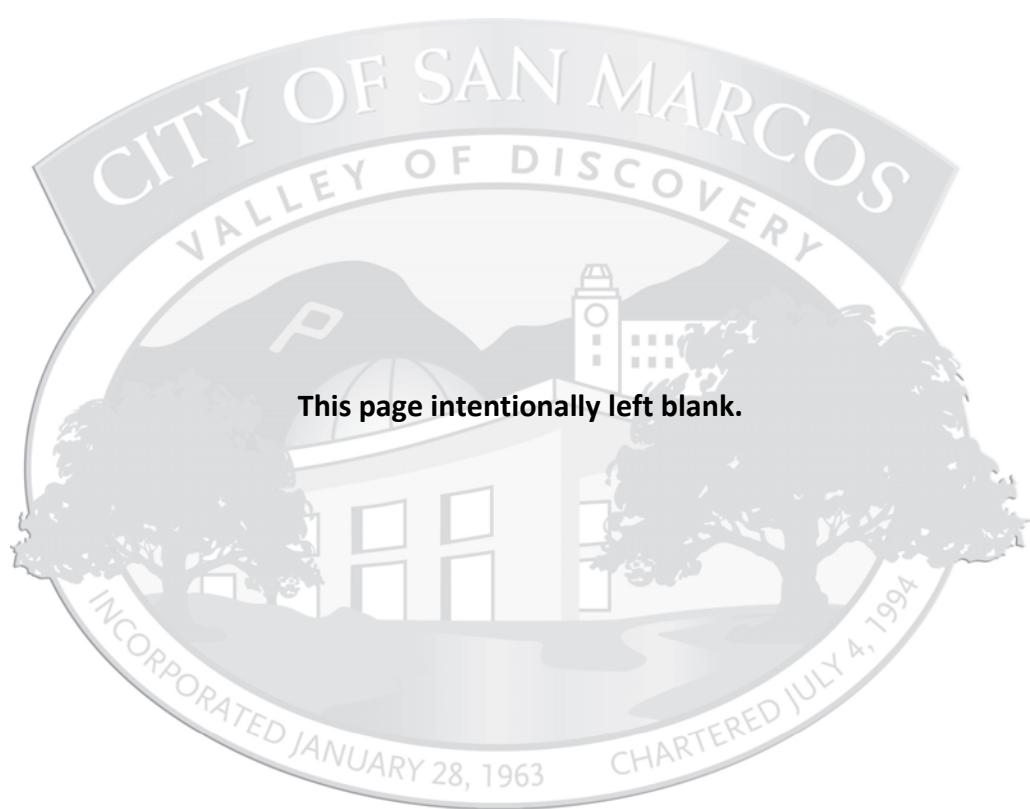
BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 538,378	\$ 538,307	\$ 531,478	\$ 531,478	\$ 531,687	\$ 531,687
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	1,191	2,206	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(662)	(619)	550	550	550	550
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	224,195	852,393	873,350	873,350	873,350
TOTAL REVENUES	538,908	764,089	1,384,421	1,405,378	1,405,587	1,405,587
OPERATING EXPENDITURES						
Salaries & Wages	-	-	1,755	48,270	48,270	48,270
Health Benefits	-	-	-	6,197	6,197	6,197
Retirement Benefits	-	-	-	14,331	14,331	14,331
Other Personnel Expenses	-	-	-	4,427	4,427	4,427
Contractual Services	-	434,942	647,059	793,463	793,463	793,463
Supplies & Services	-	7,974	1,000	1,000	1,000	1,000
Repair & Maintenance	-	501	-	5,000	5,000	5,000
Utilities	-	320,698	291,415	399,767	399,767	399,767
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	540,059	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	540,059	764,114	941,229	1,272,456	1,272,456	1,272,456
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	540,059	764,114	1,384,372	1,405,599	1,405,599	1,405,599
REVENUE OVER/(UNDER) EXPENDITURES	(1,151)	(25)	49	(221)	(12)	(12)
FUND BALANCE						
Beginning Balance - July 1	1,151	0	(25)	24	24	24
Revenue Over/(Under) Expenditures	(1,151)	(25)	49	(221)	(12)	(12)
Ending Balance - June 30	0	(25)	24	(197)	12	12
Ending Balance - June 30	0	(25)	24	(197)	12	12
Less Restricted Reserves:						
Lighting and Landscaping	0	(25)	24	(197)	12	12
Total Restricted Reserves	0	(25)	24	(197)	12	12
AVAILABLE BALANCE - JUNE 30	\$ - \$	- \$	- \$	- \$	- \$	-

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 47,808	\$ 47,808	\$ 47,808
511006 Stipends		84	84	84
511009 Bilingual Pay		378	378	378
512000 Social Security		3,015	3,015	3,015
512001 Medicare		705	705	705
512004 Health Insurance		6,197	6,197	6,197
512010 PERS		14,331	14,331	14,331
512013 EBAP		707	707	707
521012 Contract Maintenance Services			793,463	793,463
Streetlight LED Conversion/Rehabilitation	40,076			
Streetlight knock down repair	10,000			
LMD-A Discovery Hills				
Landscape maintenance	173,500			
Tree trimming	5,000			
Lakeview Park lighting replacement	30,000			
Lake treatment and permits	11,453			
Slurry asphalt trails	17,000			
Park custodial services	900			
LMD-B The Laurels				
Landscape maintenance	102,079			
Tree trimming	5,000			
Park lighting replacement	30,000			
LMD-C Santa Fe Hills				
Landscape maintenance	191,538			
Tree trimming	5,000			
Valley View Park fence replacement	7,500			
LMD-D Twin Oaks Valley Ranch I				
Landscape maintenance	23,477			
Tree trimming	5,000			
LMD-E Summer Hill				
Landscape maintenance	55,751			
Tree trimming	5,000			
Play surface replacement	10,000			
LMD-F Mixed median & parkway areas				
Landscape maintenance	60,189			
Tree trimming	5,000			
531009 Construction Materials		1,000	1,000	1,000
544004 Tree & Landscape		5,000	5,000	5,000
551000 Electric & Gas		36,040	36,040	36,040
551001 Electric-Street Lighting		66,625	66,625	66,625
552000 Water		297,102	297,102	297,102

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
60000x CIP Budget		133,143	133,143	133,143
Totals		\$ 1,405,599	\$ 1,405,599	\$ 1,405,599



CITY AFFORDABLE HOUSING FUND

PURPOSE:

This Fund is used to account for inclusionary housing fees received from developers to provide affordable housing under City Ordinance, Chapter 20.129.

CITY AFFORDABLE HOUSING FUND - #203

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	38,051	27,929	69,913	18,500	28,500	28,500
Developer Fees	2,232,058	78,000	409,200	50,000	50,000	50,000
Miscellaneous Revenues	-	21,474	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,270,109	127,402	479,113	68,500	78,500	78,500
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	48,725	31,791	-	-	-	-
Supplies & Services	99	7	-	-	-	-
Repair & Maintenance	15,076	15,908	-	-	-	-
Utilities	49,899	53,117	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	326,625	258,375	-	-	-	-
Other Operating Expenses	140,604	95,758	319,157	1,275,000	1,275,000	1,275,000
TOTAL OPERATING EXPENDITURES	581,027	454,955	319,157	1,275,000	1,275,000	1,275,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	581,027	454,955	319,157	1,275,000	1,275,000	1,275,000
REVENUE OVER/(UNDER) EXPENDITURES	1,689,081	(327,553)	159,956	(1,206,500)	(1,196,500)	(1,196,500)
FUND BALANCE						
Beginning Balance - July 1	2,310,127	3,999,208	3,671,655	3,831,611	3,831,611	3,831,611
Revenue Over/(Under) Expenditures	1,689,081	(327,553)	159,956	(1,206,500)	(1,196,500)	(1,196,500)
Ending Balance - June 30	3,999,208	3,671,655	3,831,611	2,625,111	2,635,111	2,635,111
Ending Balance - June 30	3,999,208	3,671,655	3,831,611	2,625,111	2,635,111	2,635,111
Less Restricted Reserves:						
Affordable Housing	3,999,208	3,671,655	3,831,611	2,625,111	2,635,111	2,635,111
Total Restricted Reserves	3,999,208	3,671,655	3,831,611	2,625,111	2,635,111	2,635,111
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY AFFORDABLE HOUSING FUND - #203
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581017 Developer Loan VFW property purchase price		\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
581030 Misc. Expenditures		75,000	75,000	75,000
Totals		\$ 1,275,000	\$ 1,275,000	\$ 1,275,000

CFD 98-02 LIGHTING AND LANDSCAPING FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting, traffic signals, and landscape services including parks, medians, parkways and trails, to certain properties. Properties within CFD 98-02 are assessed for a portion of the annual costs and legally required operating and capital replacement reserves.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 4,772,535	\$ 5,125,210	\$ 5,498,267	\$ 5,604,032	\$ 5,604,032	\$ 5,604,032
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	12,143	2,664	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	22,237	77,786	56,400	45,500	45,500	45,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	52,335	-	656,857	-	-	-
TOTAL REVENUES	4,859,250	5,205,660	6,211,524	5,649,532	5,649,532	5,649,532
OPERATING EXPENDITURES						
Salaries & Wages	-	905,359	702,892	1,068,018	1,068,018	1,068,018
Health Benefits	-	124,229	85,480	155,966	155,966	155,966
Retirement Benefits	-	230,827	262,940	318,412	318,412	318,412
Other Personnel Expenses	-	72,961	61,684	96,706	96,706	96,706
Contractual Services	-	1,369,917	1,709,886	1,829,257	1,829,257	1,829,257
Supplies & Services	-	86,162	35,638	31,615	31,615	31,615
Repair & Maintenance	-	68,475	37,125	244,027	244,027	244,027
Utilities	-	1,368,111	1,377,305	1,400,909	1,400,909	1,400,909
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	4,490,026	614,939	859,149	595,000	595,000	595,000
TOTAL OPERATING EXPENDITURES	4,490,026	4,840,978	5,132,099	5,739,910	5,739,910	5,739,910
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	4,490,026	4,840,978	5,788,956	6,189,767	6,189,767	6,189,767
REVENUE OVER/(UNDER) EXPENDITURES	369,223	364,682	422,568	(540,235)	(540,235)	(540,235)
FUND BALANCE						
Beginning Balance - July 1	9,389,873	9,759,096	10,123,778	10,546,346	10,546,346	10,546,346
Revenue Over/(Under) Expenditures	369,223	364,682	422,568	(540,235)	(540,235)	(540,235)
Ending Balance - June 30	9,759,096	10,123,778	10,546,346	10,006,111	10,006,111	10,006,111
Ending Balance - June 30	9,759,096	10,123,778	10,546,346	10,006,111	10,006,111	10,006,111
Less Restricted Reserves:						
Lighting and Landscaping	9,759,096	10,123,778	10,546,346	10,006,111	10,006,111	10,006,111
Total Restricted Reserves	9,759,096	10,123,778	10,546,346	10,006,111	10,006,111	10,006,111
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,056,783	\$ 1,056,783	\$ 1,056,783
511006 Stipends		1,455	1,455	1,455
511007 Auto Allowance		2,175	2,175	2,175
511009 Bilingual Pay		7,605	7,605	7,605
512000 Social Security		65,851	65,851	65,851
512001 Medicare		15,589	15,589	15,589
512004 Health Insurance		155,966	155,966	155,966
512010 PERS		318,412	318,412	318,412
512013 EBAP		15,266	15,266	15,266
521002 Other Contract Services		12,850	12,850	12,850
Z-A Streetlights recycling services	500			
Z-B Traffic signal recycling services	5,000			
Z-B Traffic signal conflict testing (annual)	6,850			
Z-B Linda Vista/Poinsettia & La Mirada traffic signal	500			
521012 Contract Maintenance Services		1,816,407	1,816,407	1,816,407
Irrigation well maintenance	9,397			
Helen Bouger Park Veterans Memorial tile sealing	5,000			
Hydrologic engineering services	11,400			
Citywide park restroom automatic locks	13,000			
F-zone tree trimming & maintenance	50,900			
<u>Special Improvement Areas</u>				
Z-A Street Lighting (Streetlight LED Conversion/Rehab)	59,403			
Z-A Street Lighting (Maintenance)	30,000			
Z-A Street Lighting (Streetlight knockdown repair)	50,000			
Z-B Traffic Signals	103,920			
Z-C Median/Parkway Landscaping (Maintenance)	317,283			
Z-C Median/Parkway Landscaping (Tree trimming)	40,000			
Z-D Citywide Parks (Backflow preventers)	13,594			
Z-D Citywide Parks (Backpack herbicide application)	13,998			
Z-D Citywide Parks (Ball field lighting)	3,962			
Z-D Citywide Parks (Tree trimming & maintenance)	16,543			
Z-D Citywide Parks (Fiber play resurfacing)	5,090			
Z-D Citywide Parks (Lake treatments and permits)	954			
Z-D Citywide Parks (Laser leveling of ball fields)	1,709			
Z-D Citywide Parks (Custodial services)	6,184			
Z-D Citywide Parks (Plumbing repairs)	1,909			
Z-D Citywide Parks (Repair materials/supplies for restrooms)	2,545			
Z-D Citywide Parks (Service chemical toilets)	2,354			
Z-D Citywide Parks (Slurry park parking lots)	2,700			
Z-D Citywide Parks (Splash pad repairs and maintenance)	1,400			
Z-D Citywide Parks (Woodland Park pond maintenance)	4,255			
Z-D Citywide Parks (Woodland Grove parking lot wheel stop replacement)	5,000			
Z-D Citywide Parks (Plexi glass restoration)	1,273			
Z-D Citywide Parks (Sunset Park splash pad glass bead repair)	3,750			
Z-D Citywide Parks (Mulch & DG for parks and landscaping)	2,545			

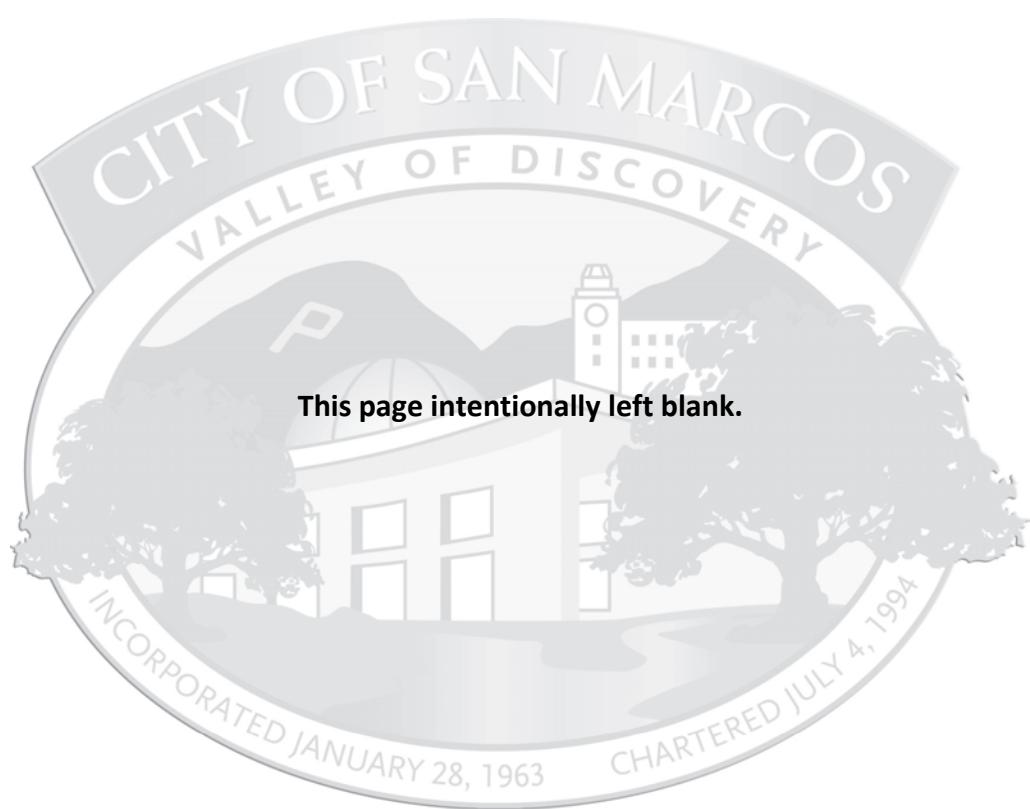
ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
Z-E Citywide Trails (Maintenance)	39,569			
Z-E Citywide Trails (Trail rehab/restoration)	9,500			
Z-E Citywide Trails (Rancho Dorado - trail restoration)	6,250			
F-1 Rose Ranch (Maintenance)	1,672			
F-2 Bel Esprit (Maintenance)	1,859			
F-3 Rancho Vera Cruz (Maintenance)	46,389			
F-4 Santa Fe Hills (Maintenance)	126,062			
F-4 Santa Fe Hills (Irrigation Booster Pump)	10,180			
F-5 Ashbrook (Maintenance)	919			
F-6 Twin Oaks Valley Ranch (Maintenance)	65,522			
F-7 Home Depot/Commerce Square (Maintenance)	909			
F-8 Tesoro (Maintenance)	39,359			
F-9 San Elijo Hills (Maintenance)	22,912			
F-9 San Elijo Hills (Custodial services)	962			
F-10 Buena Vida (Maintenance)	10,420			
F-11 Rancho Dorado (Maintenance)	56,395			
F-11 Rancho Dorado (Trail restoration)	12,500			
F-12 Twin Oaks Estates (Maintenance)	9,131			
F-13 Keystone (Maintenance)	4,900			
F-14 Cedar Hills (Maintenance)	9,516			
F-15 Park Lane (Maintenance)	3,033			
F-16 Willow Creek (Maintenance)	1,721			
F-17 Chapman Trail (Maintenance)	3,017			
F-19 Stone Canyon (Maintenance)	14,200			
F-20 KRC Rock (Maintenance)	341			
F-21 Richland Estates (Maintenance)	38,666			
F-22 Olive Hills (Maintenance)	39,668			
F-23 University Commons (Maintenance)	164,955			
F-23 University Commons (Irrigation booster pump)	10,180			
F-24 Rancho Coronado (Maintenance)	9,997			
F-25 Borden Rd - KB Home (Maintenance)	5,600			
F-26 Loma Alta (Maintenance)	10,654			
F-27 Mendenhall - Pinehurst (Maintenance)	18,272			
F-28 Rosemont Estates (Maintenance)	16,359			
F-29 Walnut Hills (Maintenance)	50,297			
F-30 Chesapeake (Maintenance)	5,008			
F-31 Grand Estates (Maintenance)	105			
F-32 Vallecitos Ridge (Maintenance)	8,527			
F-33 Rancho Coronado "B-4" (Maintenance)	8,179			
F-34 Joy Court (Maintenance)	6,642			
F-35 Carriage Walk (Maintenance)	10,955			
F-36 TSM 439 - Mira Lago (Maintenance)	13,632			
F-38 Venzano (Maintenance)	17,565			
F-39 Rancho Santalina (Maintenance)	9,852			
F-40 Starling At Rock Springs (Maintenance)	279			
F-41 Grand Plaza (Maintenance)	5,509			
F-42 Twin Oaks Town Center Retail (Maintenance)	4,646			
F-44 Windy Point (Maintenance)	3,727			
F-45 Arbor Ranch (Maintenance)	24,226			
F-46 Nordahl Medical Center (Maintenance)	2,997			
F-47 Autumn Terrace (Maintenance)	6,593			
F-48 Sierra Madre Academy (Maintenance)	1,867			
F-49 CVS Las Posas (Maintenance)	3,150			
F-50 The Quad (Maintenance)	12,000			
F-51 Campus Pointe (Maintenance)	10,994			
F-52 Westlake Village (Maintenance)	18,000			

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531004 Janitorial Services				
Z-D Citywide Parks	700	700	700	700
531008 Fertilizers/Herbicides				
Z-D Citywide Parks (Herbicides and insecticides)	8,017	19,725	19,725	19,725
Z-D Citywide Parks (Park turf fertilizer)	8,908			
Z-D Citywide Parks (Palm fertilizer)	509			
Z-D Citywide Parks (Park soil treatment materials)	2,036			
Z-D Citywide Parks (Woodland Park pond materials)	255			
531009 Construction Materials				
BMP materials - all other parks	1,527	8,145	8,145	8,145
BMP materials - Bradley Park	1,273			
Landscaping materials	1,527			
Park & landscape meter electrical pedestals	3,818			
531010 Small Tools				
Z-D Citywide Parks (Park tools)	2,036	2,545	2,545	2,545
Z-D Citywide Parks (Inspection tools)	509			
532010 Equipment Rental				
Z-D Citywide Parks	500	500	500	500
541000 Building Repair & Maintenance				
Citywide park fence repair	2,545	14,584	14,584	14,584
Citywide park playground replacement materials	1,909			
Citywide park site furniture	1,222			
Electrical materials for parks & landscaping	2,545			
Misc. materials	3,818			
Repair materials and supplies for restrooms	2,545			
544000 Sign Maintenance				
Z-D Citywide Parks	865	865	865	865
544001 Traffic Signal Maintenance				
Z-B Traffic Signals (Materials and supplies)	31,525	176,525	176,525	176,525
Z-B Traffic Signals (Battery backup replacement for signals)	50,000			
Z-B Traffic Signals (Video detection materials)	65,000			
Z-B Traffic Signals (Uninterrupted power supply materials)	30,000			
544002 Street Lighting				
Z-A Street Lighting	30,000	30,000	30,000	30,000
544004 Tree & Landscape				
Z-D Citywide Parks	5,803	5,803	5,803	5,803
544005 Irrigation Systems				
Z-D Citywide Parks	16,250	16,250	16,250	16,250
551000 Electric & Gas				
	176,174	176,174	176,174	176,174
551001 Electric-Street Lighting				
Z-A Street Lighting	98,757	98,757	98,757	98,757
551002 Electric-Traffic Signals				
Z-B Traffic Signals	83,998	83,998	83,998	83,998

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
552000 Water Includes cfd parks, trails, medians, street lights, traffic signals and f zones		1,041,980	1,041,980	1,041,980
582000 Operating Transfers Out		595,000	595,000	595,000
60000x CIP Budget		449,857	449,857	449,857
Totals		\$ 6,189,767	\$ 6,189,767	\$ 6,189,767



SENIOR NUTRITION GRANT FUND

PURPOSE:

This Fund is used to account for Federal grant revenues received through the County of San Diego for the operation of the Senior Nutrition meals program.

SENIOR NUTRITION GRANT FUND - #206

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	91,481	89,564	95,000	92,000	92,000	92,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	722	1,347	383	550	550	550
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	45,974	46,202	45,000	45,000	45,000	45,000
Other Financing Sources	-	-	-	125,000	125,000	125,000
TOTAL REVENUES	138,177	137,113	140,383	262,550	262,550	262,550
OPERATING EXPENDITURES						
Salaries & Wages	(2,833)	-	51,402	60,719	60,719	60,719
Health Benefits	-	-	7,185	10,882	10,882	10,882
Retirement Benefits	-	-	13,837	14,056	14,056	14,056
Other Personnel Expenses	-	-	2,810	4,721	4,721	4,721
Contractual Services	-	-	-	62,500	62,500	62,500
Supplies & Services	66,889	79,979	71,000	77,500	77,500	77,500
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	(1,300)	-	-	-	-	-
Other Operating Expenses *	-	126,815	75,000	35,118	35,118	35,118
TOTAL OPERATING EXPENDITURES	62,756	206,793	221,234	265,496	265,496	265,496
REVENUE OVER/(UNDER) EXPENDITURES	75,421	(69,681)	(80,851)	(2,946)	(2,946)	(2,946)
FUND BALANCE						
Beginning Balance - July 1	78,814	154,235	84,554	3,703	3,703	3,703
Revenue Over/(Under) Expenditures	75,421	(69,681)	(80,851)	(2,946)	(2,946)	(2,946)
Ending Balance - June 30	154,235	84,554	3,703	757	757	757
Ending Balance - June 30	154,235	84,554	3,703	757	757	757
Less Restricted Reserves:						
Senior Nutrition Grant Program	154,235	84,554	3,703	757	757	757
Total Restricted Reserves	154,235	84,554	3,703	757	757	757
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*Other Operating Expenses include Transfers Out to the City General Fund for Nutrition Center Operations.

SENIOR NUTRITION GRANT FUND - #206**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 47,519	\$ 47,519	\$ 47,519
511100 Salary & Wages (Part-Time)		13,200	13,200	13,200
512000 Social Security		2,953	2,953	2,953
512001 Medicare		691	691	691
512004 Health Insurance		10,882	10,882	10,882
512010 PERS		14,056	14,056	14,056
512013 EBAP		1,078	1,078	1,078
521002 Other Contract Services		62,500	62,500	62,500
55059 Senior transportation	62,500			
531015 Special Event Supplies		1,500	1,500	1,500
22511 Senior Center	1,500			
531016 Program Supplies		4,500	4,500	4,500
532012 Nutrition Meals		71,500	71,500	71,500
582000 Operating Transfers Out		35,118	35,118	35,118
Totals		\$ 265,496	\$ 265,496	\$ 265,496

CDBG FUND

PURPOSE:

This Fund is used to account for transactions relating to the Community Development Block Grant Program provided by the Federal Government. Funds are mostly utilized for capital improvement projects benefiting low and moderate income areas within the City.

CDBG FUND - #207

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	297,824	635,064	948,423	792,850	792,850	792,850
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	297,824	635,064	948,423	792,850	792,850	792,850
OPERATING EXPENDITURES						
Salaries & Wages	-	77,946	73,306	84,117	84,117	84,117
Health Benefits	-	1,861	1,391	4,221	4,221	4,221
Retirement Benefits	-	27,421	27,944	24,628	24,628	24,628
Other Personnel Expenses	-	5,423	5,502	6,760	6,760	6,760
Contractual Services	94,171	45,056	44,038	46,408	46,408	46,408
Supplies & Services	1,149	1,392	2,600	2,200	2,200	2,200
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	103,228	4,574	4,500	1,400	1,400	1,400
TOTAL OPERATING EXPENDITURES	198,548	163,674	159,281	169,733	169,733	169,733
CIP PROJECT EXPENDITURES	99,276	476,568	899,199	623,117	623,117	623,117
TOTAL EXPENDITURES	297,824	640,242	1,058,480	792,850	792,850	792,850
REVENUE OVER/(UNDER) EXPENDITURES	(0)	(5,178)	(110,057)	0	0	0
FUND BALANCE						
Beginning Balance - July 1	115,235	115,235	110,057	(0)	(0)	(0)
Revenue Over/(Under) Expenditures	(0)	(5,178)	(110,057)	0	0	0
Ending Balance - June 30	115,235	110,057	(0)	(0)	(0)	(0)
Ending Balance - June 30	115,235	110,057	(0)	(0)	(0)	(0)
Less Restricted Reserves:						
Community Development	115,235	110,057	(0)	(0)	(0)	(0)
Total Restricted Reserves	115,235	110,057	(0)	(0)	(0)	(0)
AVAILABLE BALANCE - JUNE 30	\$ (0)	\$ (0)	\$ -	\$ -	\$ -	\$ -

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 81,811	\$ 81,811	\$ 81,811
511006 Stipends		90	90	90
511007 Auto Allowance		2,215	2,215	2,215
512000 Social Security		4,826	4,826	4,826
512001 Medicare		1,220	1,220	1,220
512004 Health Insurance		4,221	4,221	4,221
512010 PERS		24,628	24,628	24,628
512013 EBAP		714	714	714
521001 Consulting Services		46,408	46,408	46,408
Fair housing	29,000			
Non-profit coordination	17,408			
531000 Office Supplies		800	800	800
532002 Legal & Other Advertising		1,400	1,400	1,400
581000 Travel & Training		1,400	1,400	1,400
60000x CIP Budget		623,117	623,117	623,117
Totals		\$ 792,850	\$ 792,850	\$ 792,850

HOME FUND

PURPOSE:

This Fund is used to account for transactions related to the HOME Grant provided by the Federal Government. The grant is used to fund the San Marcos Home Rehabilitation Loan Program and the related administrative costs. In addition, the American Dream Down payment Initiative (ADDI) funds which fall under the HOME Program for administration, are included in this Fund.

HOME FUND - #209

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	231,921	324,056	253,203	167,992	167,992	167,992
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	6,387	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	108,906	-	10,002	10,002	10,002
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	231,921	439,349	253,203	177,994	177,994	177,994
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	41,400	41,400	41,400
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	99,144	299,840	253,203	100,000	100,000	100,000
TOTAL OPERATING EXPENDITURES	99,144	299,840	253,203	141,400	141,400	141,400
REVENUE OVER/(UNDER) EXPENDITURES	132,778	139,509	-	36,594	36,594	36,594
FUND BALANCE						
Beginning Balance - July 1, restated	(77,760)	(107,679)	31,830	31,830	31,830	31,830
Revenue Over/(Under) Expenditures	132,778	139,509	-	36,594	36,594	36,594
Ending Balance - June 30	55,018	31,830	31,830	68,424	68,424	68,424
Ending Balance - June 30	55,018	31,830	31,830	68,424	68,424	68,424
Less Restricted Reserves:						
Affordable Housing Loan Program	55,018	31,830	31,830	68,424	68,424	68,424
Total Restricted Reserves	55,018	31,830	31,830	68,424	68,424	68,424
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

HOME FUND - #209

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services				
Income certification services	2,800		\$ 41,400	\$ 41,400
Transaction coordination & supervision services	38,600			41,400
581019 Housing Rehab Loans		100,000	100,000	100,000
Totals		\$ 141,400	\$ 141,400	\$ 141,400

CENTER DR MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street maintenance services to certain properties. The benefiting properties are assessed for a portion of the costs.

CENTER DR MAINTENANCE DISTRICT FUND - #211

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 20,126	\$ 25,870	\$ 29,593	\$ 28,510	\$ 28,510	\$ 28,510
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	399	479	389	350	350	350
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	20,525	26,350	29,982	28,860	28,860	28,860
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	3,000	5,147	5,147	5,147
Supplies & Services	-	-	500	500	500	500
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	960	877	965	965	965
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	76,149	11,639	7,500	7,500	7,500	7,500
TOTAL OPERATING EXPENDITURES	76,149	12,599	11,877	14,112	14,112	14,112
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	76,149	12,599	11,877	14,112	14,112	14,112
REVENUE OVER/(UNDER) EXPENDITURES	(55,624)	13,751	18,105	14,748	14,748	14,748
FUND BALANCE						
Beginning Balance - July 1	109,434	53,810	67,561	85,666	85,666	85,666
Revenue Over/(Under) Expenditures	(55,624)	13,751	18,105	14,748	14,748	14,748
Ending Balance - June 30	53,810	67,561	85,666	100,414	100,414	100,414
Ending Balance - June 30	53,810	67,561	85,666	100,414	100,414	100,414
Less Restricted Reserves:						
Street Maintenance	53,810	67,561	85,666	100,414	100,414	100,414
Total Restricted Reserves	53,810	67,561	85,666	100,414	100,414	100,414
AVAILABLE BALANCE - JUNE 30	\$ - \$	- \$	- \$	- \$	- \$	- \$

CENTER DR MAINTENANCE DISTRICT FUND - #211
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521003 Insurance/Liability		\$ 3,000	\$ 3,000	\$ 3,000
521012 Contract Maintenance Services		2,147	2,147	2,147
VTC-C Signal Maintenance: Nordahl/Center Dr	796			
VTC-D Signal Maintenance: Nordahl/Montiel	1,021			
VTC-E Signal Maintenance: Center Drive/Ave. Ricardo	330			
531009 Construction Materials		500	500	500
551002 Electric-Traffic Signals		965	965	965
VTC-C Nordahl/Center Dr	253			
VTC-D Nordahl/Montiel	44			
VTC-E Center Drive/Ave. Ricardo	668			
582000 Operating Transfers Out		7,500	7,500	7,500
Totals		\$ 14,112	\$ 14,112	\$ 14,112

CALHOME GRANT FUND

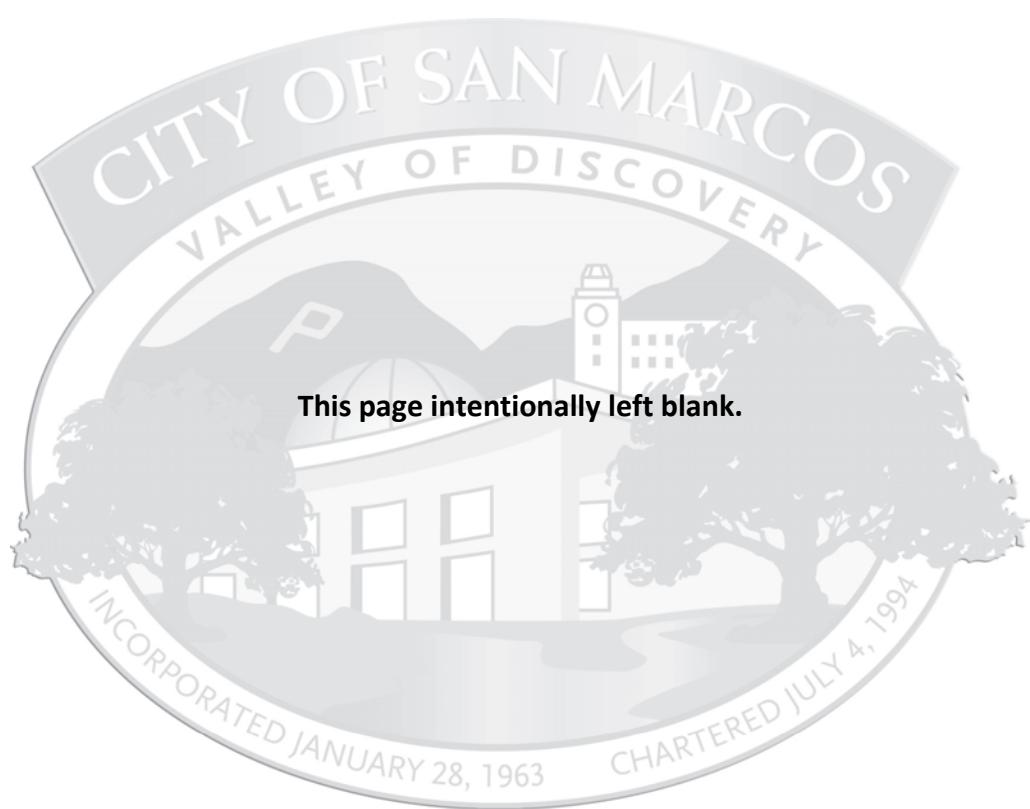
PURPOSE:

This Grant Fund is used to account for transactions related to the CalHOME Grant provided by the State of California. The grant is used to help fund the San Marcos Mortgage Assistance Program.

CALHOME GRANT FUND - #214

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	163,050	419,165	45,000	375,000	375,000	375,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	387,001	387,001	387,001
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	163,050	419,165	45,000	762,001	762,001	762,001
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	274,716	307,699	45,000	750,000	750,000	750,000
TOTAL OPERATING EXPENDITURES	274,716	307,699	45,000	750,000	750,000	750,000
REVENUE OVER/(UNDER) EXPENDITURES	(111,666)	111,466	-	12,001	12,001	12,001
FUND BALANCE						
Beginning Balance - July 1, restated	-	(111,666)	(200)	(200)	(200)	(200)
Revenue Over/(Under) Expenditures	(111,666)	111,466	-	12,001	12,001	12,001
Ending Balance - June 30	(111,666)	(200)	(200)	11,801	11,801	11,801
Ending Balance - June 30	(111,666)	(200)	(200)	11,801	11,801	11,801
Less Restricted Reserves:						
Affordable Housing Loan Program	(111,666)	(200)	(200)	11,801	11,801	11,801
Total Restricted Reserves	(111,666)	(200)	(200)	11,801	11,801	11,801
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



CFD 2011-01 CONGESTION MANAGEMENT FUND

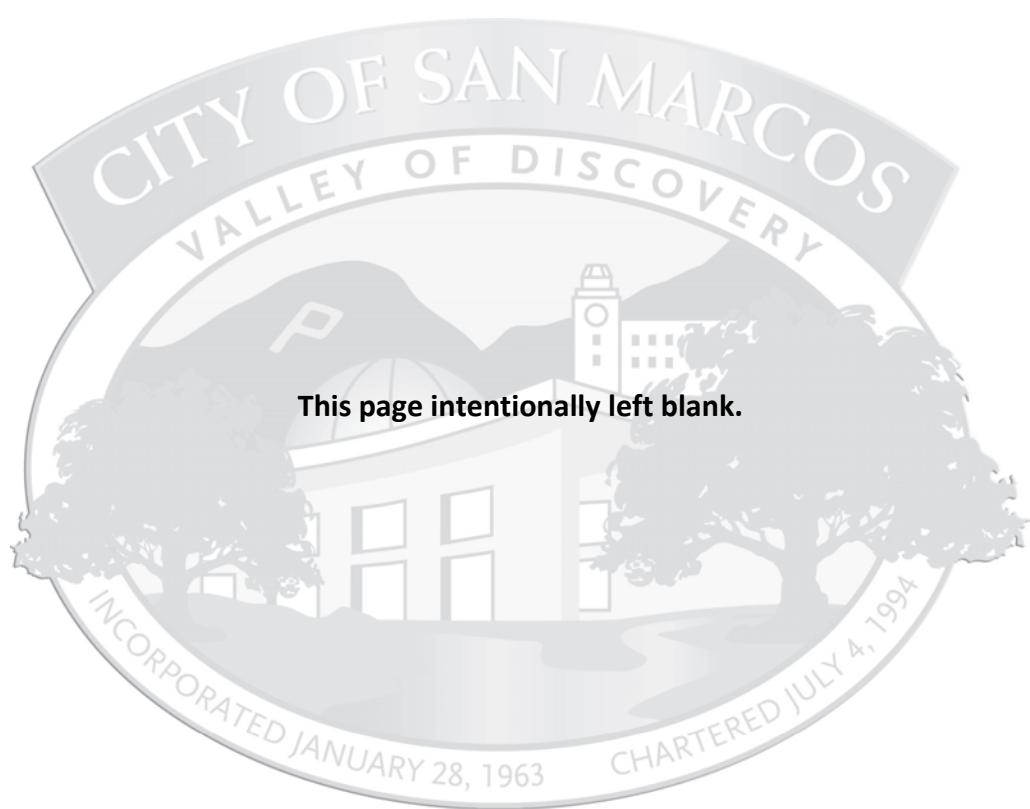
PURPOSE:

This Fund is used to account for the future costs of providing intra City public transportation services, facilities, and equipment. Properties within CFD 2011-01 are assessed for a portion of the costs.

CFD 2011-01 CONGESTION MANAGEMENT FUND - #215

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 18,734	\$ 71,004	\$ 100,792	\$ 113,861	\$ 113,861	\$ 113,861
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	44	445	676	300	300	300
Developer Fees	(2,065)	9,877	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	10,782	-	-	-	-	-
TOTAL REVENUES	27,495	81,326	101,468	114,161	114,161	114,161
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES						
REVENUE OVER/(UNDER) EXPENDITURES	27,495	81,326	101,468	114,161	114,161	114,161
FUND BALANCE						
Beginning Balance - July 1	-	27,495	108,820	210,288	210,288	210,288
Revenue Over/(Under) Expenditures	27,495	81,326	101,468	114,161	114,161	114,161
Ending Balance - June 30	27,495	108,820	210,288	324,449	324,449	324,449
Ending Balance - June 30	27,495	108,820	210,288	324,449	324,449	324,449
Less Restricted Reserves:						
Transportation	27,495	108,820	210,288	324,449	324,449	324,449
Total Restricted Reserves	27,495	108,820	210,288	324,449	324,449	324,449
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



PEG FUND

PURPOSE:

The Public, Education and Government (PEG) Fund accounts for revenue received from local cable operators in San Marcos. PEG payments are calculated as 1 percent of gross receipts received by cable operators and may be used for capital equipment purchases that support airing public meetings on the City's PEG channel.

PEG FUND - #216
BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	188,135	210,963	228,533	230,818	230,818	230,818
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	2,184	7,046	6,609	4,500	4,500	4,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	190,318	218,009	235,142	235,318	235,318	235,318
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	3,960	213	-	250,000	250,000	250,000
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	3,960	213	-	250,000	250,000	250,000
REVENUE OVER/(UNDER) EXPENDITURES	186,359	217,796	235,142	(14,682)	(14,682)	(14,682)
FUND BALANCE						
Beginning Balance - July 1	-	882,589	1,100,385	1,335,527	1,335,527	1,335,527
Equity Balance Transfer Adjustment - July 1 *	696,230	-	-	-	-	-
Revenue Over/(Under) Expenditures	186,359	217,796	235,142	(14,682)	(14,682)	(14,682)
Ending Balance - June 30	882,589	1,100,385	1,335,527	1,320,845	1,320,845	1,320,845
Ending Balance - June 30	882,589	1,100,385	1,335,527	1,320,845	1,320,845	1,320,845
Less Restricted Reserves:						
Public Equipment in Government	882,589	1,100,385	1,335,527	1,320,845	1,320,845	1,320,845
Total Restricted Reserves	882,589	1,100,385	1,335,527	1,320,845	1,320,845	1,320,845
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* This Special Revenue Fund was created to account for the resources and expenditures associated with PEG previously accumulated in the General Fund. This equity balance transfer represents the fund balance at 7/1/12 transferred to the newly created fund.

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
561000 Capital Equipment Council chamber equipment upgrades		\$ 250,000	\$ 250,000	\$ 250,000
Totals		\$ 250,000	\$ 250,000	\$ 250,000

ART IN PUBLIC PLACES FUND

PURPOSE:

Established as a provision in the Heart of the City specific plan, a public art in-lieu fee was created to assist in promoting art and cultural initiatives that enrich the artistic and educational climate of San Marcos. Beginning in FY 2009-10 and each year thereafter, the City of San Marcos will make available funding to eligible organizations for the purposes of implementing artistic and cultural events and/or activities that generally benefit the San Marcos community. The San Marcos City Council designated the San Marcos Community Foundation to implement the art and cultural grant program.

ART IN PUBLIC PLACES FUND - #217

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	1,529	4,194	3,296	3,500	3,500	3,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,529	4,194	3,296	3,500	3,500	3,500
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	41,500	7,500	5,500	3,500	3,500	3,500
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	41,500	7,500	5,500	3,500	3,500	3,500
REVENUE OVER/(UNDER) EXPENDITURES	(39,971)	(3,306)	(2,204)	-	-	-
FUND BALANCE						
Beginning Balance - July 1	-	565,115	561,809	559,605	559,605	559,605
Equity Balance Transfer Adjustment - July 1 *	605,086	-	-	-	-	-
Revenue Over/(Under) Expenditures	(39,971)	(3,306)	(2,204)	-	-	-
Ending Balance - June 30	565,115	561,809	559,605	559,605	559,605	559,605
Ending Balance - June 30	565,115	561,809	559,605	559,605	559,605	559,605
Less Restricted Reserves:						
Heart of the City Art Program	565,115	561,809	559,605	559,605	559,605	559,605
Total Restricted Reserves	565,115	561,809	559,605	559,605	559,605	559,605
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* This Special Revenue Fund was created to account for the resources and expenditures associated with Art in Public Places previously accumulated in the General Fund. This equity balance transfer represents the fund balance at 7/1/12 transferred to the newly created fund.

ART IN PUBLIC PLACES FUND - #217**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581009 Art in Public Places		\$ 3,500	\$ 3,500	\$ 3,500
Totals		\$ 3,500	\$ 3,500	\$ 3,500

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND

PURPOSE:

This Fund is used to account for the low and moderate income housing assets of the former San Marcos Redevelopment Agency which was dissolved as of February 1, 2012 under State Legislature Assembly Bill 1X 26.

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

BUDGET SUMMARY

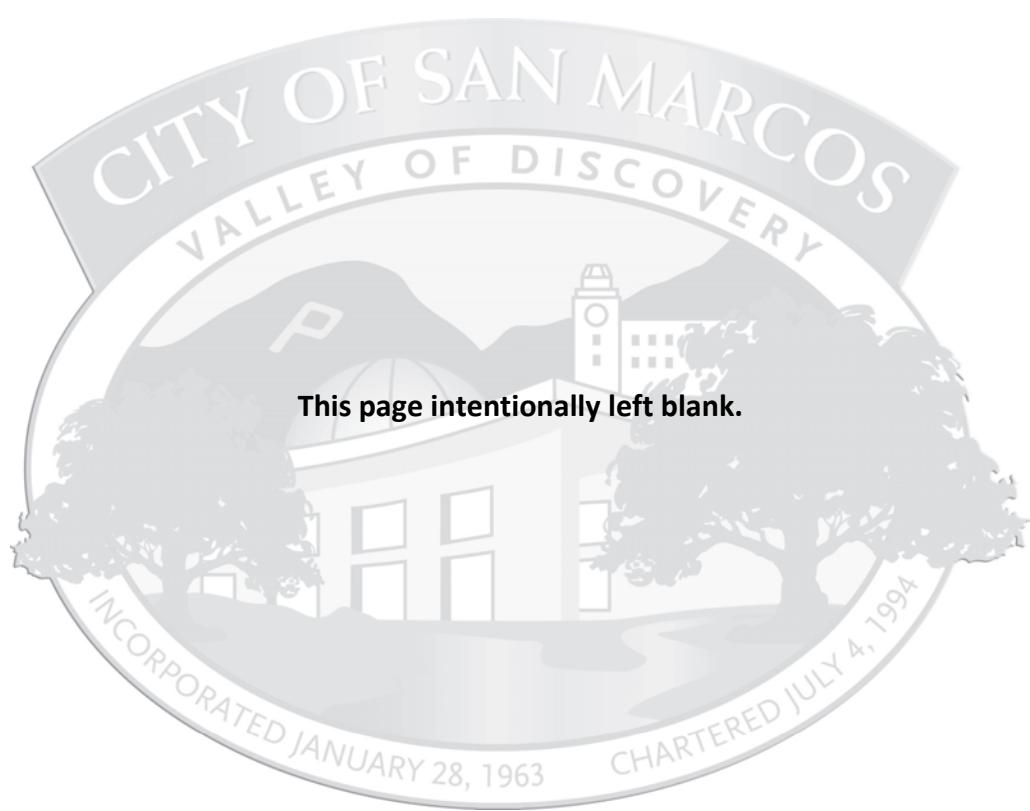
BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	25	-	-	102,547	102,547	102,547
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	823,059	680,972	720,976	313,000	579,000	579,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	638,622	189,122	244,554	42,500	42,500	42,500
Other Financing Sources	22,625	114,823	125,000	391,000	125,000	125,000
TOTAL REVENUES	1,484,331	984,917	1,090,530	849,047	849,047	849,047
OPERATING EXPENDITURES						
Salaries & Wages	3,911	258,493	271,293	308,933	308,933	308,933
Health Benefits	-	15,815	16,488	20,287	20,287	20,287
Retirement Benefits	-	93,106	94,681	85,058	85,058	85,058
Other Personnel Expenses	-	17,789	18,738	22,895	22,895	22,895
Contractual Services	166,007	236,737	314,347	346,900	346,900	346,900
Supplies & Services	50	612	2,125	2,425	2,425	2,425
Repair & Maintenance	-	-	118,030	118,030	118,030	118,030
Utilities	-	112	5,333	58,800	58,800	58,800
Capital Expenditures (Non CIP)	-	-	-	1,000	1,000	1,000
Other Operating Expenses	13,100,050	660,838	4,197,424	9,614,153	9,614,153	9,614,153
TOTAL OPERATING EXPENDITURES	13,270,018	1,283,502	5,038,459	10,578,481	10,578,481	10,578,481
REVENUE OVER/(UNDER) EXPENDITURES	(11,785,687)	(298,585)	(3,947,929)	(9,729,434)	(9,729,434)	(9,729,434)
FUND BALANCE						
Beginning Balance - July 1	49,186,370	37,400,683	37,102,098	33,154,169	33,154,169	33,154,169
Revenue Over/(Under) Expenditures	(11,785,687)	(298,585)	(3,947,929)	(9,729,434)	(9,729,434)	(9,729,434)
Ending Balance - June 30	37,400,683	37,102,098	33,154,169	23,424,735	23,424,735	23,424,735
Ending Balance - June 30	37,400,683	37,102,098	33,154,169	23,424,735	23,424,735	23,424,735
Less Restricted Reserves:						
Restricted for Affordable Housing	37,400,683	37,102,098	33,154,169	23,424,735	23,424,735	23,424,735
Total Restricted Reserves	37,400,683	37,102,098	33,154,169	23,424,735	23,424,735	23,424,735
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 282,307	\$ 282,307	\$ 282,307
511006 Stipends		450	450	450
511007 Auto Allowance		2,376	2,376	2,376
511100 Salary & Wages (Part-Time)		23,800	23,800	23,800
512000 Social Security		15,734	15,734	15,734
512001 Medicare		4,536	4,536	4,536
512004 Health Insurance		20,287	20,287	20,287
512010 PERS		85,058	85,058	85,058
512013 EBAP		2,625	2,625	2,625
521000 City Attorney Services		43,000	43,000	43,000
521001 Consulting Services		152,900	152,900	152,900
521012 Contract Maintenance Services		75,500	75,500	75,500
521015 MH Rent Review/Litigation		75,000	75,000	75,000
521023 Uniform Rental & Maintenance Services		500	500	500
531000 Office Supplies		1,100	1,100	1,100
531002 Postage		325	325	325
531010 Small Tools		100	100	100
531020 Uniform Expense		200	200	200
532001 Memberships & Subscriptions		700	700	700
541000 Building Repair & Maintenance		118,030	118,030	118,030
City owned apartment plexes & mobile home park assets				
551000 Electric & Gas		17,800	17,800	17,800
Affordable housing plexes - SDG&E		16,900		
Mobile home park assets - SDG&E		400		
Mobile home park assets - Cable		500		
552000 Water		38,200	38,200	38,200
553000 Telephone		2,800	2,800	2,800
561000 Capital Equipment		1,000	1,000	1,000
581000 Travel & Training		2,200	2,200	2,200
581006 Security Alarm Fees Expense		500	500	500

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250 (cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581017 Developer Loan				
PAC II project loan	2,630,000		9,200,453	9,200,453
Eastgate project loan	3,100,000			
El Dorado II project loan	800,000			
Richmar Station project loan	1,392,500			
Mariposa II project loan	500,000			
Villa Serena II project loan	777,953			
581018 Downpayment Assistance Program		375,000	375,000	375,000
581030 Misc. Expenditures		36,000	36,000	36,000
Totals		\$ 10,578,481	\$ 10,578,481	\$ 10,578,481



LEASE REVENUE DEBT SERVICE FUND

PURPOSE:

This Fund is used to accumulate lease revenue from the Safety Center and pay principal and interest on the 2006 Lease Revenue Refunding Bonds issued to finance the Safety Center.

LEASE REVENUE BONDS - #301

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	498,753	512,415	507,977	509,958	509,958	509,958
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	498,753	512,415	507,977	509,958	509,958	509,958
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	471,490	471,890	466,990	471,524	471,524	471,524
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	471,490	471,890	466,990	471,524	471,524	471,524
REVENUE OVER/(UNDER) EXPENDITURES	27,263	40,525	40,987	38,434	38,434	38,434
FUND BALANCE						
Beginning Balance - July 1	70,772	98,035	138,560	179,547	179,547	179,547
Revenue Over/(Under) Expenditures	27,263	40,525	40,987	38,434	38,434	38,434
Ending Balance - June 30	98,035	138,560	179,547	217,981	217,981	217,981
Ending Balance - June 30	98,035	138,560	179,547	217,981	217,981	217,981
Less Restricted Reserves:						
Reserve for Debt Service	98,035	138,560	179,547	217,981	217,981	217,981
Total Restricted Reserves	98,035	138,560	179,547	217,981	217,981	217,981
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

LEASE REVENUE BONDS - #301

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571000 Principal-Bonds 2006 Lease Revenue Refunding Bonds		\$ 265,000	\$ 265,000	\$ 265,000
572000 Interest-Bonds 2006 Lease Revenue Refunding Bonds		206,524	206,524	206,524
Totals		\$ 471,524	\$ 471,524	\$ 471,524

PUBLIC FACILITIES FEES FUND

PURPOSE:

This fund is used to account for fees received under the City's Public Facilities Financing Plan and the related capital improvements. The plan identifies facilities necessary to accommodate growth and ensure funding is available to pay for developer's share of public facilities.

PUBLIC FACILITIES FEES FUND - #402

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	200	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	49,671	136,502	113,076	115,500	115,500	115,500
Developer Fees	8,779,556	468,025	2,661,284	10,630,808	10,630,808	10,630,808
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	8,829,427	604,526	2,774,360	10,746,308	10,746,308	10,746,308
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	85,489	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	148,909	148,909	148,909	148,909	148,909	148,909
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	234,398	148,909	148,909	148,909	148,909	148,909
CIP PROJECT EXPENDITURES	2,131,343	452,438	330,590	4,184,062	4,184,062	4,184,062
TOTAL EXPENDITURES	2,365,741	601,347	479,499	4,332,971	4,332,971	4,332,971
REVENUE OVER/(UNDER) EXPENDITURES	6,463,686	3,179	2,294,861	6,413,337	6,413,337	6,413,337
FUND BALANCE						
Beginning Balance - July 1, restated	12,502,792	19,572,045	19,575,224	21,870,085	21,870,085	21,870,085
Revenue Over/(Under) Expenditures	6,463,686	3,179	2,294,861	6,413,337	6,413,337	6,413,337
Ending Balance - June 30	18,966,478	19,575,224	21,870,085	28,283,422	28,283,422	28,283,422
Ending Balance - June 30	18,966,478	19,575,224	21,870,085	28,283,422	28,283,422	28,283,422
Less Restricted Reserves						
Flood Control	523,522	552,567	610,609	186,201	186,201	186,201
Circulation Element Streets	1,823,752	1,601,445	2,480,634	2,934,808	2,934,808	2,934,808
SR 78 Interchange Improvements	25,396,067	26,332,984	27,071,384	28,722,691	28,722,691	28,722,691
Parks/Trails	(9,963,721)	(10,097,480)	(9,487,482)	(4,904,399)	(4,904,399)	(4,904,399)
GIS	97,204	98,643	105,699	117,958	117,958	117,958
NPDES	945,797	910,225	896,993	975,506	975,506	975,506
Habitat Conservation	143,857	176,840	192,248	250,657	250,657	250,657
Total Restricted Reserves	18,966,478	19,575,224	21,870,085	28,283,422	28,283,422	28,283,422
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PUBLIC FACILITIES FEES FUND- #402

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571001 Principal-Notes		\$ 120,202	\$ 120,202	\$ 120,202
572001 Interest-Notes		28,707	28,707	28,707
60000x CIP Budget		4,184,062	4,184,062	4,184,062
Totals		\$ 4,332,971	\$ 4,332,971	\$ 4,332,971

TRANSNET - STREETS FUND

PURPOSE:

This fund is used to account for receipts and expenditures of money associated with the widening of State Highway 78 and other local public capital improvements.

TRANSNET - STREETS FUND - #404

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	6,667,783	4,215,864	222,000	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	8,464	2,940	7,684	6,500	6,500	6,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	38,800	-	-	-	-
Other Financing Sources	-	-	344,014	5,921,974	5,921,974	5,921,974
TOTAL REVENUES	6,676,246	4,257,604	573,698	5,928,474	5,928,474	5,928,474
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	1,506,570	1,925,285	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	60,688	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,567,258	1,925,285	-	-	-	-
CIP PROJECT EXPENDITURES	6,112,586	1,957,523	135,416	6,553,344	6,553,344	6,553,344
TOTAL EXPENDITURES	7,679,844	3,882,808	135,416	6,553,344	6,553,344	6,553,344
REVENUE OVER/(UNDER) EXPENDITURES	(1,003,598)	374,797	438,282	(624,870)	(624,870)	(624,870)
FUND BALANCE						
Beginning Balance - July 1, restated	2,326,857	1,011,967	1,386,764	1,825,046	1,825,046	1,825,046
Revenue Over/(Under) Expenditures	(1,003,598)	374,797	438,282	(624,870)	(624,870)	(624,870)
Ending Balance - June 30	1,323,259	1,386,764	1,825,046	1,200,176	1,200,176	1,200,176
Ending Balance - June 30	1,323,259	1,386,764	1,825,046	1,200,176	1,200,176	1,200,176
Less Restricted Reserves						
Restricted Reserves	1,323,259	1,386,764	1,825,046	1,200,176	1,200,176	1,200,176
Total Restricted Reserves	1,323,259	1,386,764	1,825,046	1,200,176	1,200,176	1,200,176
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TRANSNET - STREETS FUND - #404

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
60000x CIP Budget		\$ 6,553,344	\$ 6,553,344	\$ 6,553,344
Totals		\$ 6,553,344	\$ 6,553,344	\$ 6,553,344

CREEKSIDE MARKETPLACE ENTERPRISE FUND

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of the Creekside Marketplace.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	483,291	386,064	524,205	662,526	662,526	662,526
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	3,562,376	3,123,309	3,512,370	4,274,333	4,274,333	4,274,333
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	63,310	10,703	73,493	33,832	33,832	33,832
Other Financing Sources*	-	-	8,850,425	-	-	-
TOTAL REVENUES	4,108,977	3,520,075	12,960,493	4,970,691	4,970,691	4,970,691
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	233,390	354,512	262,824	354,087	354,087	354,087
Supplies & Services	-	-	117,084	188,891	188,891	188,891
Repair & Maintenance	175,770	163,343	4,867,213	353,197	353,197	353,197
Utilities	74,987	119,569	162,824	72,672	72,672	72,672
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	5,000,000	4,291,357	5,512,803	4,500,000	4,500,000	4,500,000
TOTAL OPERATING EXPENDITURES	5,484,146	4,928,780	10,922,748	5,468,847	5,468,847	5,468,847
REVENUE OVER/(UNDER) EXPENDITURES	(1,375,169)	(1,408,705)	2,037,745	(498,156)	(498,156)	(498,156)
FUND BALANCE						
Beginning Balance - July 1, restated	6,254,146	4,898,470	3,489,765	5,527,511	5,527,511	5,527,511
Revenue Over/(Under) Expenditures	(1,375,169)	(1,408,705)	2,037,745	(498,156)	(498,156)	(498,156)
Ending Balance - June 30	4,878,977	3,489,765	5,527,511	5,029,355	5,029,355	5,029,355
Ending Balance - June 30	4,878,977	3,489,765	5,527,511	5,029,355	5,029,355	5,029,355
Less Restricted Reserves						
Restricted Reserves	4,878,977	3,489,765	5,527,511	5,029,355	5,029,355	5,029,355
Total Restricted Reserves	4,878,977	3,489,765	5,527,511	5,029,355	5,029,355	5,029,355
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Other Financing Sources represent City Council's approval of use of General Fund Reserves for the purchase of Building A and Tenant Improvements for Hobby Lobby and Winco during FY 2014-15.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 6,000	\$ 6,000	\$ 6,000
521002 Other Contract Services		54,000	54,000	54,000
521003 Insurance/Liability		157,054	157,054	157,054
521014 Property Management Services		137,033	137,033	137,033
531004 Janitorial Services		188,891	188,891	188,891
541000 Building Repair & Maintenance		216,832	216,832	216,832
544004 Tree & Landscape		136,365	136,365	136,365
551000 Electric & Gas		48,252	48,252	48,252
552000 Water		24,420	24,420	24,420
582000 Operating Transfers Out Transfer out to General Fund		4,500,000	4,500,000	4,500,000
Totals		\$ 5,468,847	\$ 5,468,847	\$ 5,468,847

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and purchase of capital equipment for the Public Works and Fire Departments.

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	5,000	24,445	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	504	6,893	1,774	1,500	1,500	1,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	750,000	427,300	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	329,702	329,702
TOTAL REVENUES	755,504	458,637	1,774	1,500	331,202	331,202
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	312,894	367,293	367,293
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	307,362	1,198,790	1,436,000	1,658,787	1,932,354	1,932,354
Debt Service	-	-	91,137	91,137	91,137	91,137
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	307,362	1,198,790	1,527,137	2,062,818	2,390,784	2,390,784
REVENUE OVER/(UNDER) EXPENDITURES	448,142	(740,153)	(1,525,363)	(2,061,318)	(2,059,582)	(2,059,582)
FUND BALANCE						
Beginning Balance - July 1	716,858	1,165,000	957,847	1,232,484	1,232,484	1,232,484
Equity Balance Transfer Adjustments	533,000	1,800,000	-	-	865,000	865,000
Revenue Over/(Under) Expenditures	448,142	(740,153)	(1,525,363)	(2,061,318)	(2,059,582)	(2,059,582)
Ending Balance - June 30	1,165,000	957,847	1,232,484	(828,834)	37,902	37,902
Ending Balance - June 30	1,165,000	957,847	1,232,484	(828,834)	37,902	37,902
Less Restricted Reserves:						
Vehicle & Equipment Replacement	1,165,000	957,847	1,232,484	(828,834)	37,902	37,902
Total Restricted Reserves	1,165,000	957,847	1,232,484	(828,834)	37,902	37,902
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521024 Vehicle Rental & Maintenance Services				
Public Works:				
Light duty vehicle lease - cycle 1	149,678			
Light duty vehicle lease - cycle 2	163,216			
Sign and stencil trucks	18,900			
New HVAC tech vehicle lease	6,386			
New parking enforcement officer vehicle lease	5,686			
Upgraded truck leases (RPS)	23,427			
Total Public Works	367,293			
561000 Capital Equipment			1,658,787	1,932,354
Public Works:				1,932,354
Equipment: radar feedback sign and trailer	10,000			
Equipment: backhoe	101,000			
Equipment: (2) cushman turf trucksters	44,000			
Equipment: snorkel lift and trailer	53,000			
Large lift cylinder replacement	40,000			
New fuel dispensers and program	50,000			
Bobcat	43,200			
Total Public Works	341,200			
Fire:				
Engine (type 1)	731,162			
Engine (type 2)	434,479			
Ambulance (rechassis)	159,959			
Command vehicle	125,187			
Hydraulic rescue tool	38,500			
Power cot	20,500			
SCBA communications	34,367			
MDC replacement reserve	47,000			
Total Fire	1,591,154			
571002 Principal-Other			83,603	83,603
Public Works:				83,603
Paint striping purchase	83,603			
Total Public Works	83,603			
572002 Interest-Other			7,534	7,534
Public Works:				7,534
Paint striping purchase	7,534			
Total Public Works	7,534			
Totals		\$ 2,062,818	\$ 2,390,784	\$ 2,390,784

CITY FACILITIES REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City facilities for the Real Property Services Department.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	7,505	6,008	6,500	6,500	6,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	1,125,000	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	659,402	659,402
TOTAL REVENUES	1,125,000	7,505	6,008	6,500	665,902	665,902
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	534,291	1,046,471	1,583,500	1,831,250	1,831,250
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	4,847	79,689	100,000	100,000	100,000
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	539,138	1,126,160	1,683,500	1,931,250	1,931,250
CIP PROJECT EXPENDITURES	-	-	-	324,000	324,000	324,000
TOTAL EXPENDITURES	-	539,138	1,126,160	2,007,500	2,255,250	2,255,250
REVENUE OVER/(UNDER) EXPENDITURES	1,125,000	(531,633)	(1,120,152)	(2,001,000)	(1,589,348)	(1,589,348)
FUND BALANCE						
Beginning Balance - July 1	-	1,125,000	1,126,367	206,215	206,215	206,215
Equity Balance Transfer Adjustments		533,000	200,000	-	1,730,000	1,730,000
Revenue Over/(Under) Expenditures	1,125,000	(531,633)	(1,120,152)	(2,001,000)	(1,589,348)	(1,589,348)
Ending Balance - June 30	1,125,000	1,126,367	206,215	(1,794,785)	346,867	346,867
Ending Balance - June 30	1,125,000	1,126,367	206,215	(1,794,785)	346,867	346,867
Less Restricted Reserves:						
Facilities Replacement and Rehabilitation	1,125,000	1,126,367	206,215	(1,794,785)	346,867	346,867
Total Restricted Reserves	1,125,000	1,126,367	206,215	(1,794,785)	346,867	346,867
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services				
Civic center: Replacement of large chiller heat exchanger	85,000		\$ 1,583,500	\$ 1,831,250
Safety Center: central plant replacement	250,000			
Fire stations: security/access control system installation	225,000			
Centralized CCTV system (design)	15,000			
Civic center: exterior painting	210,000			
Gym: exterior painting	31,500			
Fire station 3: exterior painting	48,000			
Civic center: restroom upgrades	115,000			
SMETC: automatic security gate	110,000			
Fire station 4: HVAC replacement	49,500			
Fire station 2: HVAC replacement	49,500			
Securing Woodland house caretaker unit	12,500			
Demolition of Walnut Grove home	70,000			
Demolition of Bradley house	80,000			
Improvements to Lakeview house to prepare for rental	50,000			
Labor compliance consultant for city infrastructure projects	35,250			
22104 CH: Stone Entry Repair	50,000			
22105 Wellness Ctr: Maint/Repair	110,000			
22146 CH: Lighting Upgrade	95,000			
22153 CH: Security Upgrade	50,000			
22159 CH & Parking: Elevator Upgrades	45,000			
22517 Safety Center	20,000			
22518 Community Center	25,000			
541000 Building Repair & Maintenance		100,000	100,000	100,000
Deferred equipment replacements				
60000x CIP Budget		324,000	324,000	324,000
Totals		\$ 2,007,500	\$ 2,255,250	\$ 2,255,250

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City infrastructure for the Public Works Department.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

BUDGET SUMMARY

BUDGET CATEGORY	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 PROJECTED	FY 2015-16 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	14,525	20,443	20,500	20,500	20,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	1,125,000	-	-	-	659,402	659,402
Annual Replacement/Rehab Transfers	-	-	-	-	659,402	659,402
TOTAL REVENUES	1,125,000	14,525	20,443	20,500	679,902	679,902
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	129,208	572,080	395,000	430,250	430,250
Supplies & Services	-	-	14,288	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	129,208	586,368	395,000	430,250	430,250
CIP PROJECT EXPENDITURES	-	-	235,050	5,888,816	5,888,816	5,888,816
TOTAL EXPENDITURES	-	129,208	821,418	6,283,816	6,319,066	6,319,066
REVENUE OVER/(UNDER) EXPENDITURES	1,125,000	(114,682)	(800,975)	(6,263,316)	(5,639,164)	(5,639,164)
FUND BALANCE						
Beginning Balance - July 1	-	1,125,000	3,510,318	3,909,343	3,909,343	3,909,343
Equity Balance Transfer Adjustments		2,500,000	1,200,000	-	1,730,000	1,730,000
Revenue Over/(Under) Expenditures	1,125,000	(114,682)	(800,975)	(6,263,316)	(5,639,164)	(5,639,164)
Ending Balance - June 30	1,125,000	3,510,318	3,909,343	(2,353,973)	179	179
Ending Balance - June 30	1,125,000	3,510,318	3,909,343	(2,353,973)	179	179
Less Restricted Reserves:						
Infrastructure Replacement & Rehabilitation	1,125,000	3,510,318	3,909,343	(2,353,973)	179	179
Total Restricted Reserves	1,125,000	3,510,318	3,909,343	(2,353,973)	179	179
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2015-16 BUDGET DETAIL	FY 2015-16 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services Labor compliance consultant costs on city infrastructure projects	35,250	\$ -	\$ 35,250	\$ 35,250
521012 Contract Maintenance Services Cerro De Las Posas Park - Tennis Court Light Replacement Woodland Park switchgear replacement Playground replacements (replace 3/year @ \$85k each)	20,000 120,000 255,000	395,000	395,000	395,000
60000x CIP Budget		5,888,816	5,888,816	5,888,816
Totals		\$ 6,283,816	\$ 6,319,066	\$ 6,319,066

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2014-15

	Fund Balances 7/1/2014	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2015
GENERAL FUND	\$ 57,696,250	\$ (3,200,000)	\$ 72,009,630	\$ (85,000,256)	\$ (12,990,625)	\$ 41,505,624
SPECIAL REVENUE FUNDS						
Gas Tax	2,783,313	-	2,572,767	(3,005,440)	(432,673)	2,350,640
Traffic Safety	1,131,362	-	334,325	-	334,325	1,465,687
Lighting & Landscaping Maintenance District	(25)	-	1,384,421	(1,384,372)	49	24
City Affordable Housing	3,671,655	-	479,113	(319,157)	159,956	3,831,611
CFD 98-02 Lighting & Landscaping	10,123,778	-	6,211,524	(5,788,956)	422,568	10,546,346
Senior Nutrition Grant	84,554	-	140,383	(221,234)	(80,851)	3,703
CDBG	110,057	-	948,423	(1,058,480)	(110,057)	(0)
HOME	31,830	-	253,203	(253,203)	-	31,830
Center Dr Maintenance District	67,561	-	29,982	(11,877)	18,105	85,666
CALHOME Grant	(200)	-	45,000	(45,000)	-	(200)
CFD 2011-01 Congestion Management	108,820	-	101,468	-	101,468	210,288
PEG	1,100,385	-	235,142	-	235,142	1,335,527
Art in Public Places	561,809	-	3,296	(5,500)	(2,204)	559,605
San Marcos Successor Housing Agency	37,102,098	-	1,090,530	(5,038,459)	(3,947,929)	33,154,169
DEBT SERVICE FUND						
Lease Revenue Bonds	138,560	-	507,977	(466,990)	40,987	179,547
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees	19,575,224	-	2,774,360	(479,499)	2,294,861	21,870,085
Transnet - Streets	1,386,764	-	573,698	(135,416)	438,282	1,825,046
ENTERPRISE FUND						
Creekside Marketplace	3,489,765	-	12,960,493	(10,922,748)	2,037,745	5,527,511
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	957,847	1,800,000	1,774	(1,527,137)	(1,525,363)	1,232,484
City Facilities Replacement/Rehabilitation	1,126,367	200,000	6,008	(1,126,160)	(1,120,152)	206,215
City Infrastructure Replacement/Rehabilitation	3,510,318	1,200,000	20,443	(821,418)	(800,975)	3,909,343
TOTALS - ALL FUNDS	\$144,758,092	\$ -	\$ 102,683,960	\$ (117,611,302)	\$ (14,927,341)	\$ 129,830,751

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2015-16

	Projected Fund Balances 7/1/2015	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2016
GENERAL FUND	\$ 41,505,624	\$ (4,325,000)	\$ 66,955,817	\$ (66,911,971)	\$ 43,846	\$ 37,224,470
SPECIAL REVENUE FUNDS						
Gas Tax	2,350,640	-	1,915,501	(3,133,836)	(1,218,335)	1,132,305
Traffic Safety	1,465,687	-	337,275	(835,743)	(498,468)	967,219
Lighting & Landscaping Maintenance District	24	-	1,405,587	(1,405,599)	(12)	12
City Affordable Housing	3,831,611	-	78,500	(1,275,000)	(1,196,500)	2,635,111
CFD 98-02 Lighting & Landscaping	10,546,346	-	5,649,532	(6,189,767)	(540,235)	10,006,111
Senior Nutrition Grant	3,703	-	262,550	(265,496)	(2,946)	757
CDBG	(0)	-	792,850	(792,850)	0	(0)
HOME	31,830	-	177,994	(141,400)	36,594	68,424
Center Dr Maintenance District	85,666	-	28,860	(14,112)	14,748	100,414
CALHOME Grant	(200)	-	762,001	(750,000)	12,001	11,801
CFD 2011-01 Congestion Management	210,288	-	114,161	-	114,161	324,449
PEG	1,335,527	-	235,318	(250,000)	(14,682)	1,320,845
Art in Public Places	559,605	-	3,500	(3,500)	-	559,605
San Marcos Successor Housing Agency	33,154,169	-	849,047	(10,578,481)	(9,729,434)	23,424,735
DEBT SERVICE FUND						
Lease Revenue Bonds	179,547	-	509,958	(471,524)	38,434	217,981
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees	21,870,085	-	10,746,308	(4,332,971)	6,413,337	28,283,422
Transnet - Streets	1,825,046	-	5,928,474	(6,553,344)	(624,870)	1,200,176
ENTERPRISE FUND						
Creekside Marketplace	5,527,511	-	4,970,691	(5,468,847)	(498,156)	5,029,355
INTERNAL SERVICE FUND						
Vehicle & Equipment Acquisition/Replacement	1,232,484	865,000	331,202	(2,390,784)	(2,059,582)	37,902
City Facilities Replacement/Rehabilitation	206,215	1,730,000	665,902	(2,255,250)	(1,589,348)	346,867
City Infrastructure Replacement/Rehabilitation	3,909,343	1,730,000	679,902	(6,319,066)	(5,639,164)	179
TOTALS - ALL FUNDS	\$129,830,751	\$ -	\$103,400,930	\$ (120,339,541)	\$ (16,938,611)	\$ 112,892,140

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Administration - City Manager

ADMIN-CM 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide preliminary response to customer inquiries for information /assistance within 1 business day	% of inquiries received through CRM receiving preliminary response within 1 day of receipt		CRM was not launched until early 2015	N/A	100%		100%-Automated response provides customers with ability to track progress on their inquiry	

ADMIN-CM 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	62.5%	 	100%	28.57%	 	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Administration - City Manager

ADMIN-CM 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance the City's revenue and employment base	Enter into an exclusive negotiating agreement or issue an RFQ for the development of City owned parcels in the Creek District	This item is contingent upon DOF approval of the City's long range property management plan		N/A			N/A	Contingent upon both DOF approval and final design of bridges and Creek District improvements

ADMIN-CM 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance the City's revenue and employment base	Finalize the University District Development Agreement	Continue negotiations	Negotiations are ongoing	 	Complete negotiations and present agreement to the City Council for adoption	Negotiations are ongoing with several unresolved issues	 	Staff is targeting completion by the end of FY 2015-2016

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Administration - City Manager

ADMIN-CM 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance the City's revenue and employment base	Develop and implement marketing plans for developable property			 	Development assumptions need to be re-evaluated prior to moving forward with this goal		 	Consultants have initiated work on a retail market analysis of the Creek District

ADMIN-CM 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Develop policies and procedures to streamline the permitting process	Analyze the City's development process and develop recommendations to streamline the process	Implement more detailed application requirements and accept only complete applications	Changes were made to streamline annual renewal process for Director's Permits	 	Implement comprehensive changes to the entitlement process		 	Departmental reorganization impacted progress on this project

City of San Marcos- FY 2015-16 Balanced Scorecard Report

Administration - City Manager

ADMIN-CM 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase waste reduction and recycling citywide	% of businesses recycling			N/A	60%	70%	 	70% of businesses in the City are recycling, an increase from 51% in one year

ADMIN-CM 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide resolution to customer inquiries received through CRM within 10 days of submittal	% of inquiries received through CRM completed within 10 days of receipt		CRM was not launched until early 2015	N/A	80%	100%	 	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Administration - Economic Development

ADMIN-ED 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Continue outreach activities that promote the City as a great place to do business	# of local business visits	5	5	 5		8	 	5 - Elected Officials 3 - Staff

ADMIN-ED 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Implement programs related to the adopted economic development plan	Complete business satisfaction survey	Follow up with those businesses who requested assistance in their survey response	Completed	 			 N/A	

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Administration - Economic Development

ADMIN-ED 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Develop regional branding effort and implementation program	Begin implementation of brand platform	25% Implemented	25%	 	50% Implemented	65% Implemented	 	Elements of the branding have been implemented, however, we still have work to do before it fully realized

ADMIN-ED 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Begin information exchange with commercial brokers to gather information on targeted needs	# of meetings held	1		 N/A	1	2	 	Broker's Breakfast and NAIOP Property Showcase Doesn't include meetings staff held with individual brokers

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Administration - Economic Development

ADMIN-ED 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Staff to work with local and regional economic development organizations to facilitate open communication about investment leads	# of events			N/A	2	4		Staff attended 4 regional economic development events

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Administration - Communication

ADMIN-COMM 1		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase use of social media		# of subscribers		5,525 (5% increase)	7.7%		5,800 (5% increase)	8,800 (51% increase)		

ADMIN-COMM 2		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Upgrade audio/visual equipment in the City Council Chambers		Plan created, adopted, and implemented	Plan drafted and approved	An internal team has been formed to spearhead the project		Issue project RFP	RFP Issued			

ADMIN-COMM 3		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase use of social media		# reached		2,520	4,037 (on average, the City's Facebook page reaches 4,037 users weekly)		2,640	9,745		

ADMIN-COMM 4		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase use of social media		# engaged		525	474 (the average number of weekly users engaging with City posted facebook content)		575	1,020		

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Administration - Communication

ADMIN-COMM 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance video outreach	# of new video spots posted to the City's public access channel	2	6 (including shared content from partner agencies that was deemed appropriate for the San Marcos audience)	2	2	4	4	

ADMIN-COMM 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance video outreach	# of new video spots posted to the City's website	2	One video was posted to the website; one video is currently in production	2	2	2	2	

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Administration - Communication

ADMIN-COMM 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Streamline the City website and improve information access	# of web page views	55,000	66,473	65,000	65,000	62,828	62,828	There are several factors that contribute to website views Staff is in the process of an update to the City's website

ADMIN-COMM 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Streamline the City website and improve information access	# of E-alert subscribers	2,750	2,758	2,870	2,870	2,812	2,812	While the City did not reach its original goal of 2,870, subscribership did increase by a total of 8 percent

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Administration - Communication

ADMIN-COMM 9

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Streamline the City website and improve information access	% of website users indicating the City website was easy to navigate	70%	User surveys will be distributed during phase 1 of website platform upgrade	N/A	75%	Staff is collecting baseline data on current website that will be used to benchmark results of a survey on the new website	N/A	

ADMIN-COMM 10

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve internal corporate identity/branding consistency	# of trainings provided	2	Training has been scheduled with an interdepartmental PIO team	2	5		5	

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Administration - Communication

ADMIN-COMM 11

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve internal corporate identity/branding consistency	# of public reports generated by staff that are consistent with identity	80%	80%	80%	90%	90%	90%	Complete

ADMIN-COMM 12

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve internal corporate identity/branding consistency	% of public presentations generated by staff that are consistent with identity	80%	75%	75%	85%	80%	80%	Presentation training is planned for FY 2015 -2016

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Administration - Communication

ADMIN-COMM		13	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Streamline the City's website and improve information access				% of website users indicating the information found on the website was helpful			N/A	70%			Not applicable due to implementation process updated by contractor

Surveys will be done in early FY15-16

N/A

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Housing and Neighborhood Services

HANS 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Develop a comprehensive Parking Plan	Develop and institute a parking strategy	Strategic Parking Plan development underway	Funding for Strategic Parking Plan identified as part of 2% reductions	N/A			N/A	

HANS 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Facilitate affordable housing production	Additional affordable housing units recommended to the City Council for approval	120 units	120 units	<div style="width: 100%;">Green</div>	43 units	43 units	<div style="width: 100%;">Green</div>	163 units approved during the fiscal year

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Housing and Neighborhood Services

HANS 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Monitor and oversee the City's affordable housing program	# of affordable housing program inspection program site visits	3 site visits	7 site visits/inspections completed	<div style="width: 100%;">Green</div>	3 site visits	3 site visits/inspections completed	<div style="width: 100%;">Green</div>	10 site visits/inspections completed during fiscal year

HANS 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase crime prevention education and resources using social media	# of online and media outreach efforts for crime prevention programs and crime alerts	6 - # of events publicized using multiple platforms	8 events publicized using multiple platforms	<div style="width: 100%;">Green</div>	4 - # of events publicized using multiple platforms	10 events publicized	<div style="width: 100%;">Green</div>	18 events publicized during the fiscal year using social media and traditional methods

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Housing and Neighborhood Services

HANS 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Continue to assist existing homeowners and first-time home buyers	# of Homeowner Rehabilitation Loans	5	4	■	3	4	■	8 loans during the fiscal year

HANS 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Continue to assist existing homeowners and first-time home buyers	# of Downpayment Assistance Loans for first-time home buyers	1	0	■	1	1	■	1 loan during the fiscal year due to the increase in housing prices

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Housing and Neighborhood Services

HANS 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Utilize technology to streamline parking citation processing and payment	Deploy system that will allow staff access to real time data	Deploy selected system by August 2014	Clancy System technology field tested and deployed in September 2014	■		Deployment completed with staff. Deployment for Sheriff Senior Volunteers targeted for next FY	N/A	Completed deployment of Clancy System for City staff. Will deploy system to Sheriff Senior Volunteers in FY 15-16

HANS 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Utilize technology to streamline parking citation processing and payment	Deploy system that will allow customers to pay citations online and contest citations online	Deploy selected system	Completed	■			N/A	

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Housing and Neighborhood Services

HANS 9

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	50%		100%	50%		

City of San Marcos- FY 2014-15 Balanced Scorecard Report

City Clerk

CITY CLERK 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide public access to the City's Municipal and Zoning Code documents on-line and in a searchable format	Searchable formats available on the City's website	100%	Completed	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>			<div style="width: 0%; background-color: black; height: 10px;"></div>	N/A

CITY CLERK 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Create records retention plan	Created records retention plan of permanent documents types	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	Add a document type to electronic management system- Laserfiche	Added Redevelopment Areas 1,2 & 3 and Community Facility District Document Types	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

City Clerk

CITY CLERK 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce hard copy agenda packets by providing electronically to the City Council and staff	# of hard copy City Council packets produced	Reduce hard copy agenda packet production to 1 copy	4 Hard Copies currently being produced.	<div style="width: 25%; background-color: #ffc107; height: 10px;"></div>	Reduce hard copy agenda packet production to 1 copy	Hard copy agendas have been reduced to 3 copies	<div style="width: 75%; background-color: #ffc107; height: 10px;"></div>	

CITY CLERK 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	# of inter-departmental meetings	3	3	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	3	Conducted commission secretary training, Laserfiche searching training and (5) continuous improvement meetings	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

City Clerk

CITY CLERK 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve response time for customer inquiries (Public Records Act requests)	% of inquiries fully completed within the ten day statutory time frame	80%	72%	■	80%	80%	■	The City Clerk's Department processed 80% of 154 formal Public Records Act requests within 10 days

CITY CLERK 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide public access to City's official record and legislative documents online via conversion to Laserfiche	% of minutes, resolutions, and ordinances publicly accessible online	100%	Completed	■			■	

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City Clerk

CITY CLERK 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Utilize technology to improve internal business processes and quality control	Implement Granicus software to automate agenda development and staff report review	100%	Completed	■			■	N/A

CITY CLERK 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100% completed within 30 days of due date	■	100%	100%	■	

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City Clerk

CITY CLERK 9

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase the number of electronic records available	Total number of pages added to Laserfiche	5,000	Added over 43,000 new images to Laserfiche	<div style="width: 100%;">5,000</div>		94,876 pages scanned into the Electronic Records Management System	<div style="width: 100%;">94,876 pages scanned into the Electronic Records Management System</div>	

CITY CLERK 10

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide public access to the City's official record and legislative documents online	% of changes to City Code posted within 10 days of the effective date of ordinances	100%	100%	<div style="width: 100%;">100%</div>		100%	<div style="width: 100%;">100%</div>	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Human Resources/Risk

HR-RISK 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Aggressively pursue cost containment measures and efficiencies	Workers Compensation Incident Rates	7.5%	7.4%	 		Data reported annually in December	N/A	Annual data for WC incident rates is only available at the end of the calendar year

HR-RISK 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%	 	100%	100%	 	

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Human Resources/Risk

HR-RISK 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Focus on improved efficiency through the use of cost efficient online tools to track employee training	% of mandatory training tracked through Target Solutions, an online training database/tool	70%	100%	 	80%	100%	 	

HR-RISK 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Focus on improved efficiency through the use of online applicant tracking	% of internal recruitments where online applicant tracking is utilized as a means to assessing functionality and internal customer satisfaction with online tool	100%- though challenging to achieve given functionality challenges with the program	60%	 	Make final determination on launching citywide- evaluate other applicant tracking options	Funding for NEOGOV online applicant tracking approved at midyear and deployment has been initiated	 	Pilot users have indicated satisfaction with NEOGOV system and city-wide deployment is planned for FY 15-16

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Human Resources/Risk

HR-RISK 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Complete a comprehensive audit of existing Risk/Safety programs to ensure compliance and employee well being	# of programs reviewed	5	5	 	Implement any audit finding and provide training to staff on program changes	5	 	

HR-RISK 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase organizational performance through implementation of an active wellness program designed to reduce absenteeism	Employee absenteeism rates one year post implementation	Goal will be established for Dec. 2015		 	N/A		 	The Wellness program has successfully offered three wellness program sponsored programs in FY 14-15

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Human Resources/Risk

HR-RISK 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve service to internal and external customers through expanded use of alternative recruitment resources to enhance talent acquisition	% of applicants interviewed who indicate they learned about the position via alternative recruitment resources	5%	11.4%	 	5%	> 50%	 	Positive responses received through the use of NEOGOV online application portal that was implemented April 2014

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Finance - Financial Admin

FIN-ADMIN 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Receive an unqualified audit opinion for the annual financial statement audit	Continue to receive an unqualified audit opinion	Receive unqualified audit opinion	The City received an unqualified audit opinion for FY13-14			N/A- this is an annual goal		N/A

FIN-ADMIN 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Complete and distribute four quarterly financial reports within 45 days of quarter end	# of quarterly reports produced within 45 days of close of quarter	2	1		2	2		

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Finance - Financial Admin

FIN-ADMIN 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Ensure that program staff attend training classes related to job duties in order to maintain and/or upgrade relative job skills	% of staff attending in-house training programs	50%	100%		50%	75%		

FIN-ADMIN 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve financial tracking and reporting at the department level through regular training	# of trainings offered on the City's financial system	6	0		2	1		Group training offered on the budget module

Multiple one-on-one trainings with staff

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Finance - Financial Admin

FIN-ADMIN 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve the efficiency and transparency of various budgeting and purchasing processes	# of blanket purchase orders created	10	5	■	25		■	Full deployment of this module was postponed to coincide with the beginning of the new FY on 7/1/15

FIN-ADMIN 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance e-government services to citizens and customers	Online business license renewal available to licensees	Internal testing to be completed	Final testing took place at the end of the reporting period with full launch planned for early 2015	■	Online business license renewal available to licensees	Completed	■	

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Finance - Financial Admin

FIN-ADMIN 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	50%	■	100%	62.5%	■	

FIN-ADMIN 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Maximize efficiency by focusing on continuous process improvement and technological advances	Implement electronic timekeeping	Test upgrades in new version of MUNIS	Staff scheduled to participate in demo of changes in January 2015	■	Complete pilot use of electronic timekeeping with specific departments	Limited pilot testing took place in June to insure system calculations and reporting were working	■	HR and FIN staff are working with MUNIS to address technical issues

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Finance - Information Technology

FIN-IT		1								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description		
Enhance e-government services available to citizens and customers	Provide Online GIS Mapping Services	Zoning Map available online to the public- (This was recently added to the website)	Completed						N/A	

FIN-IT		2								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description		
Facilitate organizational effectiveness and efficiency by providing staff with regular training on city-wide, as well as, department specific applications	# of trainings throughout the year	2	1		2	3		CRM training was provided and user group meetings were initiated		

FIN-IT		3								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description		
Enhance citizens' ability to request information and City services	Deploy the Citizen Response Management (CRM) module of TRAKiT	CRM will be soft launched and tested by staff beginning in October	CRM was still undergoing internal testing at the end of the reporting period		CRM fully deployed and available as a tool to the public via the City's website	Completed				

FIN-IT		4								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description		
Enhance the use of technology to streamline the development process	Complete one year post implementation evaluation of the City's TRAKiT system	Work with Planning to configure old CUP/DP information to facilitate more automated tracking through TRAKiT	Limited progress was made toward converting old data to a format that could be imported into TRAKiT						N/A	

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Finance - Information Technology

FIN-IT 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	50%	 	100%	0%	 	Due to new supervisor, the one evaluation due during the review period was delayed

FIN-IT 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide high quality service to internal customers to facilitate efficient city operations and high quality service delivery to citizens	% of employees working regular City Hall hours surveyed who agree or strongly agree that IT provides quality service	95%	Due to IT management changes, the survey will be deployed in FY 2015-2016	N/A			N/A	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Finance - Information Technology

FIN-IT 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide high quality service to internal customers to facilitate efficient city operations and high quality service delivery to citizens	% of employees working shifts outside regular City Hall hours surveyed who agree or strongly agree that IT provides quality service	85%	Due to IT management changes, the survey will be deployed in FY 2015-2016	N/A			N/A	

FIN-IT 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Facilitate organizational effectiveness by providing staff with current technology	% of workstations with upgraded Microsoft Windows and Office	100%	Most workstations were updated prior to the end of the reporting period	 	100% of workstations upgraded	Completed	 	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Real Property Services

RPS 1		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Respond to and complete all customer requests for facilities maintenance within 30 days of receipt	% of requests completed within 30 days	90%	91.98%	 	90%	 	92.9%	 	 	

RPS 2		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Professionally manage the City's extensive real estate portfolio	Complete evaluation of City's properties to determine those that are problematic in terms of crime risks, visual appearance, or illegal dumping	30%	0%	 	30%	 	32%	 	 	

RPS 3		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Professionally manage the City's extensive real estate portfolio	# of sites secured to reduce crime risks, negative visual appearance, or illegal dumping	4	1	 	6	 	1	 	 	

RPS 4		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Professionally manage the City's extensive real estate portfolio	# of properties appraised	0	0	N/A	5	N/A	0	N/A	N/A	Appraisal Services RFP going out Q1 of FY 2016

City of San Marcos- FY 2014-1 Balanced Scorecard Report

Real Property Services

RPS 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Respond to and complete all customer requests for facilities maintenance within 30 days of receipt	% of requests completed within 24 hours	50%	58.78%	 	50%	43.3%	 	Decreased lighting requests and increased volume of requests contributed to missing the target for June

RPS 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	50%	 		100%	 	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Real Property Services

RPS 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Maximize revenues received from use of City-owned real estate to include tenant vacancy rates of no more than 5%	% of available/leaseable units occupied	95%	94.3%	 	97%	98.99	 	Includes Creekside & City Vacancies

RPS 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Maximize revenues received from use of City-owned real estate to include tenant vacancy rates of no more than 5%	% annual change in rental revenue	N/A		 	-10%	-13%		Loss of Palmetto (Residence Inn) skews numbers (would be at -7.4% decline, meeting goal)

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Real Property Services

RPS 9

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	# of new leases signed within year	3	5	<div style="width: 100%;">3</div>		5	<div style="width: 100%;">5</div>	

RPS 10

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	# of new prospects for vacant, leaseable spaces	5	9	<div style="width: 100%;">10</div>		11	<div style="width: 100%;">11</div>	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Real Property Services

RPS 11

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	% of invoiced revenues collected	95%	95%	<div style="width: 100%;">95%</div>		96.2%	<div style="width: 100%;">96.2%</div>	

RPS 12

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Maintain a staff of well-trained real estate management and facilities maintenance professionals	% of employees receiving specialized department specific training	35%	46%	<div style="width: 100%;">35%</div>		41%	<div style="width: 100%;">41%</div>	

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Real Property Services

RPS	13	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Maintain a staff of well-trained real estate management and facilities maintenance professionals	% of technical employees holding/maintaining technical certifications	100%	100%		100%	100%		100%		

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Public Works - Operations

PW-OPS 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide preliminary response to customer inquiries for information/assistance within 1 business day	% of inquiries received through CRM receiving preliminary response within 1 day of receipt	90%	CRM was not launched until early 2015	<div style="width: 90%; background-color: #28a745; height: 10px;"></div>	90%	100%-Automated response provides customers with ability to track progress on their inquiry	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	

PW-OPS 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce irrigation costs through increasing system efficiency at City maintained park sites that use a domestic water source	# of sites that have baseline data documented through performing water audits	5 Sites	5 Sites	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	2 Sites (7 Total)	6 Sites	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	11 Total sites for the FY

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Public Works - Operations

PW-OPS 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce turf maintenance costs through the use of more cost efficient material	Cumulative % reduction in direct fertilizer costs compared to prior fiscal year	25%	50% reduction	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	35%	35%	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	

PW-OPS 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide resolution to customer inquiries received through CRM within 10 days of submittal	% of inquiries received through CRM completed within 10 days of receipt	85%	CRM was not launched until early 2015	<div style="width: 0%; background-color: #28a745; height: 10px;"></div>	85%	90%	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	Staff is not targeting 100% for this measure due to the fact some issues can be complex and require additional time to resolve

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Public Works - Operations

PW-OPS 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce the number of accidents/ claims by mitigating potential hazards identified within the City	% of potential hazards mitigated within the sector scheduled for sidewalk maintenance as part of the City's five year sidewalk maintenance plan	20%	0%	 	85%	0%	 	

PW-OPS 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance employee job performance by promoting participation in trainings to develop and refine job skills and provide professional growth	% of employees participating in at least one training or educational seminar per year	95%	87%	 	95%	97%	 	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Public Works - Operations

PW-OPS 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%	 	100%	97%	 	

PW-OPS 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Identify and realize cost savings through automated inventory control systems	cumulative % reduction in expendable materials inventory	5%	0%	 	10%	20%	 	

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Public Works - Operations

PW-OPS 9

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services in a timely manner	% of PM work orders completed within 15 business days of system generated PM	70%	63%	■	80%	81%	■	

PW-OPS 10

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve public safety by ensuring roadway markings are properly maintained	Cumulative % of roadway markings repainted annually	30%	32%	■	50%	73%	■	

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Public Works - Operations

PW-OPS 11

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Extend street life and reduce future maintenance costs through annual crack seal and seal coating program	% of streets crack sealed in advance of the annual seal coating program	100%	100%	■	100%	100%	■	

PW-OPS 12

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce spray irrigation costs through annual rehabilitation of irrigation and landscaping on roadway medians, including conversion to drip irrigation systems	Area of landscaped median system that is rehabilitated annually	74,000 Square Feet	96,616 Square Feet	■	35,000 Square Feet	54,000 SF	■	The 54K SF is in addition to the 97K SF that was done in the first half of FY15

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Public Works - Engineering

PW-ENG 1

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide preliminary response to customer inquiries for information/assistance within 1 business day	% of inquiries received through CRM receiving preliminary response within 1 day of receipt		CRM was not launched until early 2015	N/A	95%		100%-Automated response provides customers with ability to track progress on their inquiry	

PW-ENG 2

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce CIP costs through the implementation of a quality assurance program to minimize the costs associated with change orders	% projects completed with less than 5% change orders	80%	100%		85%	85%		

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Public Works - Engineering

PW-ENG 3

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Inventory, update and create development standards/information to increase understanding of City requirements	% of development standards/information updated	50%	35%		100%			45% - Several informational docs are currently being reviewed/updated

PW-ENG 4

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	95%	70%		100%	87%		

City of San Marcos- FY 2014-1 Balanced Scorecard Report

Public Works - Engineering

PW-ENG 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce CIP costs through the implementation of a comprehensive project management system for the CIP	% of system implemented	65%	50%	<div style="width: 50%;">Yellow</div>	100%	70%	<div style="width: 70%;">Yellow</div>	Significant progress has been made on the mgmt system's implementation

PW-ENG 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Ensure the City is accurately capturing costs associated with stormwater infrastructure through updating the City's Drainage Master Plan	% of master plan completed	10%	5%	<div style="width: 50%;">Yellow</div>	50%	10%	<div style="width: 10%;">Yellow</div>	A Request for Proposals will be released in August and is on track to reach the December 2015 goal

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Public Works - Engineering

PW-ENG 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce traffic congestion by completing fiber optic projects on targeted arterial streets throughout the City	Progress of East Mission road fiber optic project	20%	50%	<div style="width: 50%;">Green</div>	80%	50%	<div style="width: 50%;">Yellow</div>	

PW-ENG 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Minimize costs of compliance with stormwater permit requirements through implementation of a stormwater permit education program	% of program complete	30%	30%	<div style="width: 100%;">Green</div>	75%	75%	<div style="width: 100%;">Green</div>	

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Public Works - Engineering

PW-ENG 9

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Provide resolution to customer inquiries received through CRM within 20 business days of submittal	% of inquiries received through CRM completed within 20 business days of receipt		CRM was not launched until early 2015.	N/A	75%	76%		The majority of inquiries are traffic related and required additional time to resolve

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Planning

PLG	1	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Provide preliminary response to customer inquiries for information/assistance within 1 business day	% of front counter generated inquiries receiving preliminary response within 1 business day of receipt	95%	100%	<div style="width: 100%;">95%</div>		100%	<div style="width: 100%;">100%</div>	1119 calls; all returned within one business day

PLG	2	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Enhance employee job performance by promoting participation in training to develop and refine job skills, and support professional growth	% of employees participating in at least one training or educational seminar per year	70%	100%	<div style="width: 100%;">70%</div>		88%	<div style="width: 88%;">88%</div>	

PLG	3	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Increase the efficiency of the development review and approval process	% of time City staff notifies CUP and DP holders that permit is due to expire within six months of expiration	80%	71%	<div style="width: 87.5%;">71%</div>	80%	100%	<div style="width: 100%;">100%</div>	100% of holders were notified

PLG	4	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Improve the efficiency of the Planning Division staff and increase communication with applicants	% of time an introductory letter is sent to applicants within 10 business days of submittal with Planner's contact information	95%	100%	<div style="width: 100%;">95%</div>		98%	<div style="width: 98%;">98%</div>	

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Planning

PLG 5

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Encourage professional growth opportunities for staff by offering increased training opportunities	Have planners facilitate project workshops and be the staff representative at public hearings	100%	100%	█ 100%		No workshops held during reporting period.	█ N/A	No workshops held during the performance period

PLG 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase the efficiency of the development review and approval process	% of new Directors Permits processed within 2 months of receiving a complete application	75%	67%	█ 75%		62%	█	Workload at the front counter delayed some permits. The new Planning Tech will allow planners to focus on permit processing

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Planning

PLG 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%	█ 100%		100%	█	

PLG 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase the efficiency of the development review and approval process	% of applications deemed complete/incomplete from date of submittal within 30 day statutory timeline	95%	96%	█ 95%		95%	█	37 project applications processed during performance period

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Planning

PLG	9	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Increase the efficiency of the development review and approval process	Implement a pre-application process for discretionary Planning applications to help applicants better understand the process and submittal requirements	Complete the pre-application checklist and implement usage of new checklists	Staff conducting meetings with BIA to establish revised submittal procedures	 N/A		Meetings with the BIA continue		Staff is now only accepting applications that include all items on the submittal checklist

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Building Safety

BLDG	1	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Conduct all inspections requested by customers by 4pm on the next business day	% of inspections completed	95%	100%	<div style="width: 100%;">95%</div>		100%	<div style="width: 100%;">100%</div>	

BLDG	2	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Facilitate training opportunities to promote professional development and comply with state mandated education requirements	% of employees meeting state mandated education requirements	100%	100%	<div style="width: 100%;">100%</div>		100%	<div style="width: 100%;">100%</div>	

BLDG	3	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Update public forms and informational handouts for consistency	% of material updated	100%	Completed	<div style="width: 100%;">Completed</div>			<div style="width: 0%;">N/A</div>	Ongoing efforts to maintain current code cycles and improve presentation

BLDG	4	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Achieve voluntary compliance at all properties with reported code violations	% of cases where voluntary compliance is achieved prior to citations being issued	100%	97.3%	<div style="width: 97.3%;">97.3%</div>	100%	86%	<div style="width: 86%;">86%</div>	In many cases, citation is used as a leverage for compliance; and citation later waived

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Building Safety

BLDG	5	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Enhance the use of technology to streamline the development process	Online building inspection scheduling available to applicants via the City's website	100% Complete	Completed					N/A

BLDG	6	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	50%		100%	100%		

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Fire

FIRE 1								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance public safety and reduce fire loss through annual Fire & Life Safety inspections	Implement electronic inspection devices for Fire engine company inspections	75%	25%	N/A	100%	25%	█	Contract with vendor completed and engine company mobile inspection equipment purchased

FIRE 2								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Increase public education opportunities	# of hours of public education	835	1380	█	850	1,786	█	

FIRE 4								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Reduce response and deployment times	Complete Final FD Deployment Plan for CM/City Council Approval	50%	10%	█	75%	10%	█	Budget approved for Fire Department Master Plan

FIRE 5								
Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Inspect all inspectable occupancies (business, educational, institutional, multi-family)	% of inspectable occupancies inspected each year	100%	100%	█	50%	30%	█	Due to call volume increase, engine companies could not meet inspection goal

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Fire

FIRE 6

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Maintain staff preparedness.	# of training hours through the year	7,200	34,032	 	7,200	12,505	 	

FIRE 7

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Enhance public safety and reduce fire loss through annual Fire & Life Safety inspections	% of businesses in compliance with issues identified during inspections within compliance timeline	100%	100%	 	100%	98%	 	Due to call volume increase, engine companies were unable to inspect all businesses

City of San Marcos- FY 2014-15 Balanced Scorecard Report

Fire

FIRE 8

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%	 	100%	100%	 	

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Community Services

COMM SERV	1	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		To achieve a 95% or higher satisfaction rating on Community Services program surveys distributed to customers	% of participants rating programs and/or events as satisfactory or better	95%	96%	95%		95.22%	95.22%	
<hr/>										
COMM SERV	2	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Increase park enforcement and security	# of volunteer rangers	35	37	35		32	32	The attrition rate has unexpectedly surpassed the recruitment of new volunteers

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Community Services

COMM SERV	3	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Maintain a strong and vibrant Senior Center	# of seniors served per day	750	760	760		350-500	350-500	Prior numbers were estimates as opposed to actual counts
<hr/>										
COMM SERV	4	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description

COMM SERV	4	Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
		Update the Parks and Recreation Master Plan	Complete the public outreach and community needs assessment portion of the Master Plan Update	Complete public outreach portion of project. Update 75% of Master Plan	Internal outreach has been completed	Internal outreach has been completed	Complete community needs assessment	Community outreach is completed	Community outreach is completed	Formalized participant tracking will be implemented in July 2015

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Community Services

COMM SERV		Community Services								
		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
COMM SERV	5	Increase the number of indoor facility rentals	Number of indoor facility rentals	400	397	<div style="width: 98.75%; background-color: #28a745; height: 10px;"></div>	410	389	<div style="width: 93.5%; background-color: #ffc107; height: 10px;"></div>	SD County has historically rented facilities for a series of trainings and wasn't able to do so this year due to budget constraints
COMM SERV	6	Make the shelter reservation process more accessible by giving customers the option of reserving shelters online	% of shelters available for customers to reserve online through ActiveNet	100%	100%- Completed	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>			<div style="width: 0%; background-color: #6f4242; height: 10px;"></div>	N/A

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Community Services

COMM SERV		Community Services								
		Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
COMM SERV	7	Improve organizational performance through effective use of the City's performance management tool	% of performance evaluations completed within 30 days of the scheduled evaluation date	100%	100%	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	100%	100%	<div style="width: 100%; background-color: #28a745; height: 10px;"></div>	
COMM SERV	8	To increase the number of advance registrations to all programs that do not require advance registration	% of participants who register for a program before the start date	10%	16% increase	<div style="width: 16%; background-color: #28a745; height: 10px;"></div>	12%	22% increase	<div style="width: 22%; background-color: #28a745; height: 10px;"></div>	

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Community Services

COMM 9
SERV

Goal	Metric	Dec 2014 Goal	Dec 2014 Actual	Dec 2014 Status	June 2015 Goal	June 2015 Actual	June 2015 Status	June 2015 Description
Determine which reservable shelters are underutilized and identify ways to increase rentals in these areas	% increase in reservations for shelters identified as being underutilized			N/A 15%		275%		There was an increase from 8 to 30 reservations at the three designated shelters from 2014 to 2015

CAPITAL IMPROVEMENT PROJECTS PROGRAM

INTRODUCTION AND OVERVIEW:

The 2016-2020 Capital Improvement Projects (CIP) Program is a five-year expenditure plan that provides the City with a financial strategy for infrastructure improvements. Major capital improvements can require multiple years to strategically plan, design, fund, and eventually construct or execute. The CIP is updated annually to add new appropriations and/or projects, while evaluating priorities, new requirements and new sources of funding. The program as a whole coordinates the identification of dependable funding sources with the implementation of projects for currently evaluated needs and priorities.

PROCESS:

The CIP process is a cooperative effort involving several departments within the City. The budget staff begins the process annually in December. A form is completed for projects and includes a project description, schedule, and requested funding. Projects are then grouped into nine major categories including Bridges, Creek District, Environmental, Landscape, Parks, Planning, Storm Drain, Streets and Traffic.

Concurrently, staff works to estimate the revenues for each funding source over the five-year span of the program. Based on available funding by category, and priority ranking, projects are then programmed as funding allows. Final adoption of the CIP occurs during a public meeting in June. All changes made during the public process are incorporated into the adopted budget document which is published on the City website and distributed to City Staff.

CIP FUNDING SOURCES:

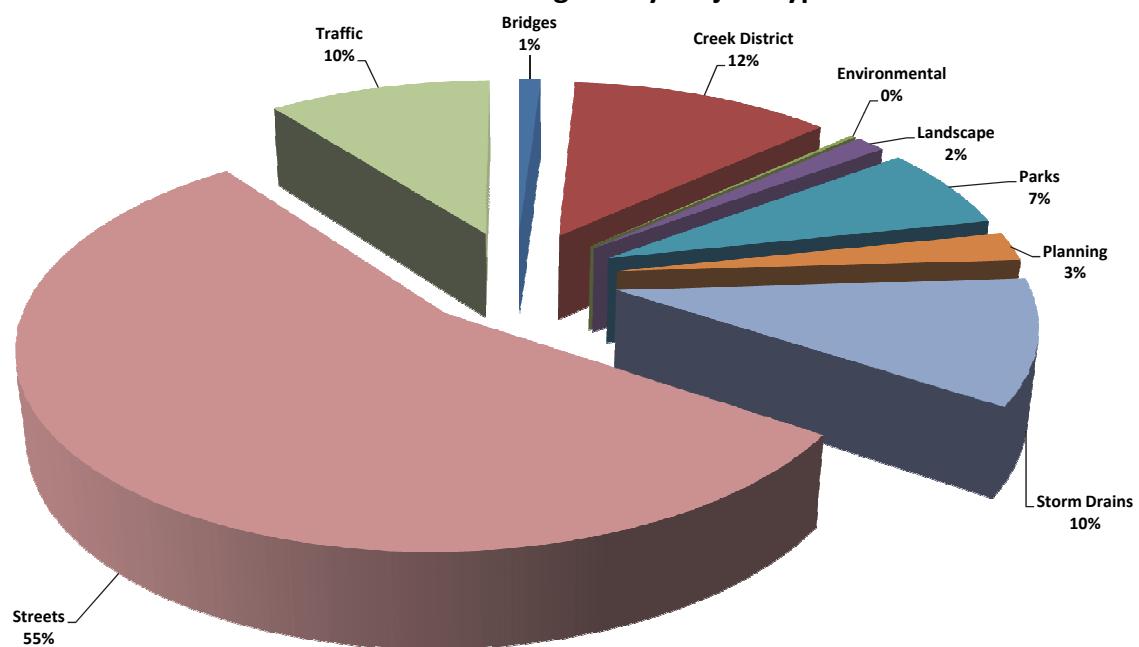
Funding for the CIP comes from a variety of funding sources including Federal, State, developer and local funding. Most of these funds are earmarked for a specific purpose and cannot be used to offset operating costs.

PROPOSED FY 2015-16 CIP BUDGET

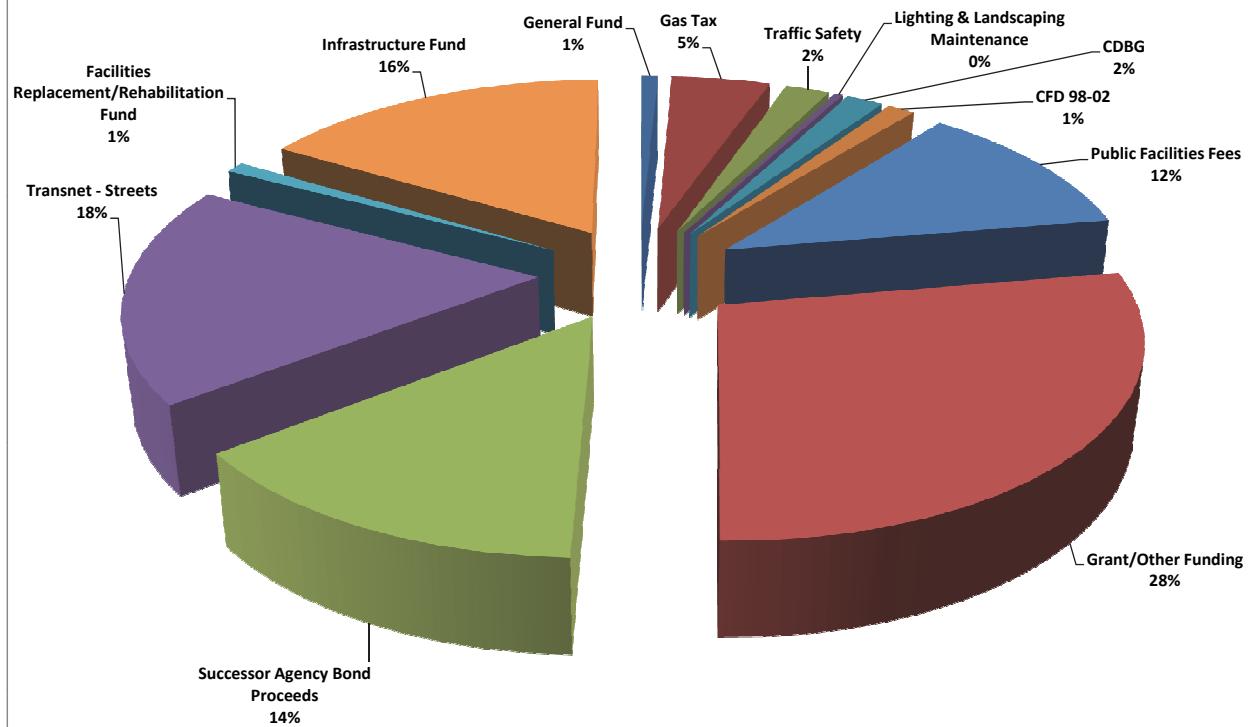
The Proposed Fiscal Year 2015-16 CIP budget is approximately \$36 million. The forecasted five-year program is estimated at \$141.8 million. The 2016-2020 CIP program reflects the actions taken by Council and developed in accordance with Council adopted policies and guiding documents (such as, but not limited to the City's General Plan, Master Plans, Specific Plans, Regional Transportation Plan) as well as generally accepted accounting principles. The CIP includes funding for projects and programs in various geographic areas of the City.

CAPITAL IMPROVEMENT PROJECTS PROGRAM

Fiscal Year 2015-16 CIP Program by Project Type



Fiscal Year 2015-16 CIP Program by Funding Source



CIP PROGRAM SUMMARY BY PROJECT TYPE

PROJECT NUMBER	PROJECT NAME	EXPENDITURES								Total
		THROUGH FY 2014-15	FY 2015-16 PROPOSED	FY 2016-17 PROPOSED	FY 2017-18 PROPOSED	FY 2018-19 PROPOSED	FY 2019-20 PROPOSED			
BRIDGES										
88511	Palomar Station Pedestrian Bridge	\$ 253,478	\$ 356,003	\$ 469,817	\$ 14,502	\$ 4,459,186	\$ -			\$ 5,552,986
TOTAL BRIDGES		253,478	356,003	469,817	14,502	4,459,186	-			5,552,986
CREEK DISTRICT										
88263	San Marcos Creek Specific Plan - Bent Avenue Bridge and Street Improvements	803,125	1,146,884	12,159,345	-	-	-			14,109,354
88264	San Marcos Creek Specific Plan - Via Vera Cruz Bridge and Street Improvements	1,190,006	1,311,407	19,343,605	-	-	-			21,845,018
88265	San Marcos Creek Specific Plan - Discovery Street Widening and Flood Control Improvements	2,474,427	542,665	7,135,711	-	-	-			10,152,803
88505	San Marcos Creek Specific Plan - Master Infrastructure Planning and Grading	2,208,426	1,120,184	7,749,223	-	-	-			11,077,834
88507	San Marcos Creek Specific Plan - Promenade Construction	137,483	266,463	4,614,783	-	-	-			5,018,729
TOTAL CREEK DISTRICT		6,813,467	4,387,603	51,002,668	-	-	-			62,203,738
ENVIRONMENTAL										
88529	San Marcos Creek Environmental Habitat and Mitigation Establishment	6,015,842	80,000	2,711,650	-	-	-			8,807,492
TOTAL ENVIRONMENTAL		6,015,842	80,000	2,711,650	-	-	-			8,807,492
LANDSCAPE										
88540	Civic Center Landscape Low Impact Development Conversion	104,739	210,756	-	-	-	-			315,495
82001	Citywide Turf Median Conversion	-	300,000	-	-	-	-			300,000
TOTAL LANDSCAPE		104,739	510,756	-	-	-	-			615,495
PARKS										
81001	North Twin Oaks Valley Urban Trail	-	-	425,000	-	-	-			425,000
83001	Richmar Park - Phase I	5,000	1,636,030	-	-	-	-			1,641,030
88129	South Lake Community Park	2,857,397	70,857	-	750,000	-	-			3,678,254
88270	Rancho Coronado Park	321,946	-	-	-	5,355,940	-			5,677,886
83002	Richmar Park - Phase II	-	24,000	564,000	-	-	-			588,000
83003	Re-Grading of Bradley Park	-	300,000	-	-	-	-			300,000
83004	Well Interconnect Upgrade - Walnut Grove	-	200,000	-	-	-	-			200,000
83005	Synthetic Turf Replacement - Bradley Park	-	132,000	-	-	-	-			132,000
83006	Synthetic Turf Feasibility Study	-	100,000	-	-	-	-			100,000
TOTAL PARKS		3,184,342	2,462,887	989,000	750,000	5,355,940	-			12,742,170
PLANNING										
84002	Fire Master Plan	-	60,000	-	-	-	-			60,000
84003	Public Facility Financing Plan Update	-	450,000	-	-	-	-			450,000
84004	Asset Management Program Development	-	350,000	-	-	-	-			350,000
TOTAL PLANNING		-	860,000	-	-	-	-			860,000

CIP PROGRAM SUMMARY BY PROJECT TYPE (Cont'd)

PROJECT NUMBER	PROJECT NAME	EXPENDITURES THROUGH FY 2014-15						FY 2015-16 PROPOSED	FY 2016-17 PROPOSED	FY 2017-18 PROPOSED	FY 2018-19 PROPOSED	FY 2019-20 PROPOSED	Total						
		FY 2014-15		FY 2015-16		FY 2016-17													
STORM DRAINS																			
85001	Citywide Corrugated Metal Pipe Replacement	\$ 25,050	\$ 974,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000						
85002	Drainage Master Plan	-	350,000	-	-	-	-	-	-	-	-	-	350,000						
88214	Channel Widening South of Grand Ave Starstone/La Rosa Rd Drainage	1,763,857	1,815,963	-	-	-	-	-	-	-	-	-	3,579,820						
88506	Improvements	1,326,788	525,931	-	-	-	-	-	-	-	-	-	1,852,719						
88534	Bradley Park Channel Improvements	95,934	30,000	621,900	-	-	-	-	-	-	-	-	747,834						
TOTAL STORM DRAINS		3,211,630	3,696,844	621,900	-	-	-	-	-	-	-	-	7,530,373						
STREETS																			
86002	San Marcos Blvd at Discovery St Intersection Improvements	-	-	498,000	2,112,000	-	-	-	-	-	-	-	2,610,000						
86003	Street Rehabilitation	10,000	2,990,000	-	-	-	-	-	-	-	-	-	3,000,000						
88005	Woodland Parkway Hwy 78 Interchange	3,242,421	5,771,974	3,225,000	24,099,000	-	-	-	-	-	-	-	36,338,395						
88087	Citywide ADA Infrastructure Improvements	1,236,547	469,037	405,375	377,975	361,295	333,175	333,175	333,175	333,175	333,175	333,175	3,183,404						
88177	Barham Drive Widening and Street Improvements	1,392	208,696	100,000	6,000,000	-	-	-	-	-	-	-	6,310,088						
88179	South Santa Fe - Smilax to Bostick Hwy 78 Eastbound Auxiliary Lane	4,253,665	2,348,273	-	-	-	-	-	-	-	-	-	6,601,938						
88247	Improvement	13,520,573	76,816	76,816	76,816	-	-	-	-	-	-	-	13,751,021						
88533	Twin Oaks Elementary School and Twin Oaks High School Pedestrian Improvements	471,700	9,500	-	-	-	-	-	-	-	-	-	481,200						
88539	Armorlite Drive Smart Growth Corridor	246,365	3,085,186	-	-	-	-	-	-	-	-	-	3,331,552						
88542	Borden Rd Widening and Improvements	-	-	-	50,000	575,000	-	-	-	-	-	-	625,000						
	San Marcos High School Traffic																		
88545	Improvements	-	1,665,000	-	-	-	-	-	-	-	-	-	1,665,000						
86004	Annual Surface Seal Project - 2015	-	2,057,000	-	-	-	-	-	-	-	-	-	2,057,000						
86005	Annual Surface Seal Project - 2016	-	1,018,000	-	-	-	-	-	-	-	-	-	1,018,000						
86006	Sidewalk Repair and Replacement Project	-	210,500	-	-	-	-	-	-	-	-	-	210,500						
86007	Linda Vista Realignment at Grand Avenue	-	-	-	1,210,000	-	-	-	-	-	-	-	1,210,000						
TOTAL STREETS		22,982,662	19,909,982	4,305,191	33,925,791	936,295	333,175	82,393,097											
TRAFFIC																			
86001	Replace Streetlights with LED Street Lighting	900,000	200,000	-	-	-	-	-	-	-	-	-	1,100,000						
87001	Radar Feedback Signs at Various Locations	30,000	236,500	-	-	-	-	-	-	-	-	-	266,500						
87003	Traffic Signal System Integration	-	70,000	-	-	-	-	-	-	-	-	-	70,000						
88503	Update Regulatory And Warning Signs	60,970	297,030	-	-	-	-	-	-	-	-	-	358,000						
88504	East Mission Rd Fiber Optic Project	60,344	584,356	-	-	-	-	-	-	-	-	-	644,700						
88520	Richland Elementary School Safe Routes to School Improvements	35,000	702,416	-	-	-	-	-	-	-	-	-	737,416						
88530	Citywide Ethernet	80,000	470,000	-	-	-	-	-	-	-	-	-	550,000						
88531	Citywide Installation of LED Safety Lighting	20,000	426,500	-	-	-	-	-	-	-	-	-	446,500						
88532	Traffic Management System Enhancement	2,000	242,048	-	-	-	-	-	-	-	-	-	244,048						
88546	Traffic Signal and Pedestrian Improvements at Various Locations	2,000	498,000	-	-	-	-	-	-	-	-	-	500,000						
TOTAL TRAFFIC		1,190,315	3,726,849	-	-	-	-	-	-	-	-	-	4,917,164						
TOTAL CIP		\$ 43,756,475	\$ 35,990,925	\$ 60,100,226	\$ 34,690,293	\$ 10,751,421	\$ 333,175	\$ 185,622,515											

CIP PROGRAM SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	EXPENDITURES						Total
		THROUGH FY 2014-15	FY 2015-16 PROPOSED	FY 2016-17 PROPOSED	FY 2017-18 PROPOSED	FY 2018-19 PROPOSED	FY 2019-20 PROPOSED	
GENERAL FUND (100)								
82001	Citywide Turf Median Conversion	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
83006	Synthetic Turf Feasibility Study	-	100,000	-	-	-	-	100,000
84002	Fire Master Plan	-	60,000	-	-	-	-	60,000
	San Marcos Creek Specific Plan - Promenade							
88507	Construction	28,766	-	26,234	-	-	-	55,000
88511	Palomar Station Pedestrian Bridge	71,994	14,502	14,502	14,502	4,035,701	-	4,151,201
	Armorlite Drive Smart Growth Corridor							
88539	Enhancements	33,972	-	-	-	-	-	33,972
	Civic Center Landscape Low Impact							
88540	Development Conversion	72,000	18,495	-	-	-	-	90,495
TOTAL GENERAL FUND (100)		206,732	267,997	40,736	14,502	4,035,701	-	4,565,668
GAS TAX FUND (200)								
86004	Annual Surface Seal Project - 2015	-	1,651,134	-	-	-	-	1,651,134
TOTAL GAS TAX FUND (200)		-	1,651,134	-	-	-	-	1,651,134
TRAFFIC SAFETY FUND (201)								
81001	North Twin Oaks Valley Urban Trail	-	-	75,000	-	-	-	75,000
87001	Radar Feedback Signs at Various Locations	3,000	23,700	-	-	-	-	26,700
87003	Traffic Signal System Integration	-	70,000	-	-	-	-	70,000
88179	South Santa Fe - Smilax to Bostick	4,284	-	-	-	-	-	4,284
88503	Update Regulatory And Warning Signs	3,222	29,476	-	-	-	-	32,698
88504	East Mission Rd Fiber Optic Project	6,560	57,940	-	-	-	-	64,500
	Richland Elementary School Safe Routes to							
88520	School Improvements	-	247,916	-	-	-	-	247,916
88530	Citywide Ethernet	7,999	47,001	-	-	-	-	55,000
88531	Citywide Installation of LED Safety Lighting	2,000	42,700	-	-	-	-	44,700
	Twin Oaks Elementary School and Twin							
88533	Oaks High School Pedestrian Improvements	47,690	710	-	-	-	-	48,400
	San Marcos High School Traffic							
88545	Improvements	-	166,500	-	-	-	-	166,500
	Traffic Signal and Pedestrian Improvements							
88546	at Various Locations	200	49,800	-	-	-	-	50,000
TOTAL TRAFFIC SAFETY FUND (201)		74,956	735,743	75,000	-	-	-	885,699
LIGHT/LANDSCAPING MAINT. FUND (202)								
82001	Citywide Turf Median Conversion	-	50,000	-	-	-	-	50,000
86001	Replace Streetlights with LED Street Lighting	360,000	83,143	-	-	-	-	443,143
TOTAL LIGHT/LANDSCAPING MAINT. FUND (202)		360,000	133,143	-	-	-	-	493,143
CFD 98-02 LIGHT/LANDSCAPING FUND (205)								
82001	Citywide Turf Median Conversion	-	175,000	-	-	-	-	175,000
83003	Re-Grading of Bradley Park	-	75,000	-	-	-	-	75,000
83004	Well Interconnect Upgrade - Walnut Grove	-	50,000	-	-	-	-	50,000
83005	Synthetic Turf Replacement - Bradley Park	-	33,000	-	-	-	-	33,000
86001	Replace Streetlights with LED Street Lighting	540,000	116,857	-	-	-	-	656,857
TOTAL CFD 98-02 LIGHT/LANDSCAPING FUND (205)		540,000	449,857	-	-	-	-	989,857

CIP PROGRAM SUMMARY BY FUNDING SOURCE (Cont'd)

PROJECT NUMBER	PROJECT NAME	EXPENDITURES						FY 2019-20 PROPOSED	Total
		THROUGH FY 2014-15	FY 2015-16 PROPOSED	FY 2016-17 PROPOSED	FY 2017-18 PROPOSED	FY 2018-19 PROPOSED			
CDBG FUND (207)									
83001	Richmar Park - Phase I	\$ 5,000	\$ 154,080	\$ -	\$ -	\$ -	\$ -	\$ 159,080	
88087	Citywide ADA Infrastructure Improvements Starstone/La Rosa Rd Drainage	1,158,337	469,037	405,375	377,975	361,295	333,175	3,105,194	
88506	Improvements	190,345	-	-	-	-	-	190,345	
TOTAL CDBG FUND (207)		1,353,682	623,117	405,375	377,975	361,295	333,175	3,454,619	
GRANT/OTHER FUNDING (401)									
81001	North Twin Oaks Valley Urban Trail	-	-	350,000	-	-	-	350,000	
83001	Richmar Park - Phase I	-	1,481,950	-	-	-	-	1,481,950	
83002	Richmar Park - Phase II San Marcos Blvd at Discovery St Intersection	-	24,000	564,000	-	-	-	588,000	
86002	Improvements	-	-	498,000	982,170	-	-	1,480,170	
87001	Radar Feedback Signs at Various Locations	27,000	212,800	-	-	-	-	239,800	
88129	South Lake Community Park Hwy 78 Eastbound Auxiliary Lane	130,614	70,857	-	-	-	-	201,471	
88247	Improvement	10,299,027	76,816	76,816	76,816	-	-	10,529,475	
88263	San Marcos Creek Specific Plan - Bent Avenue Bridge and Street Improvements	718,159	1,015,336	9,731,584	-	-	-	11,465,079	
88264	San Marcos Creek Specific Plan - Via Vera Cruz Bridge and Street Improvements	955,682	1,160,989	14,226,496	-	-	-	16,343,166	
88503	Update Regulatory And Warning Signs	54,646	267,554	-	-	-	-	322,200	
88504	East Mission Rd Fiber Optic Project San Marcos Creek Specific Plan - Promenade	53,784	526,416	-	-	-	-	580,200	
88507	Construction	-	-	1,630,000	-	-	-	1,630,000	
88511	Palomar Station Pedestrian Bridge Richland Elementary School Safe Routes to	181,484	341,501	455,315	-	423,485	-	1,401,784	
88520	School Improvements	35,000	454,500	-	-	-	-	489,500	
88530	Citywide Ethernet	72,001	422,999	-	-	-	-	495,000	
88531	Citywide Installation of LED Safety Lighting	18,000	383,800	-	-	-	-	401,800	
88533	Twin Oaks Elementary School and Twin Oaks High School Pedestrian Improvements Armorlite Drive Smart Growth Corridor	424,010	8,790	-	-	-	-	432,800	
88539	Enhancements Civic Center Landscape Low Impact	212,393	1,512,606	-	-	-	-	1,725,000	
88540	Development Conversion San Marcos High School Traffic	32,739	192,261	-	-	-	-	225,000	
88545	Improvements Traffic Signal and Pedestrian Improvements	-	1,498,500	-	-	-	-	1,498,500	
88546	Traffic Signal and Pedestrian Improvements at Various Locations	1,800	448,200	-	-	-	-	450,000	
TOTAL GRANT/OTHER FUNDING (401)		13,216,339	10,099,876	27,532,211	1,058,986	423,485	-	52,330,896	

CIP PROGRAM SUMMARY BY FUNDING SOURCE (Cont'd)

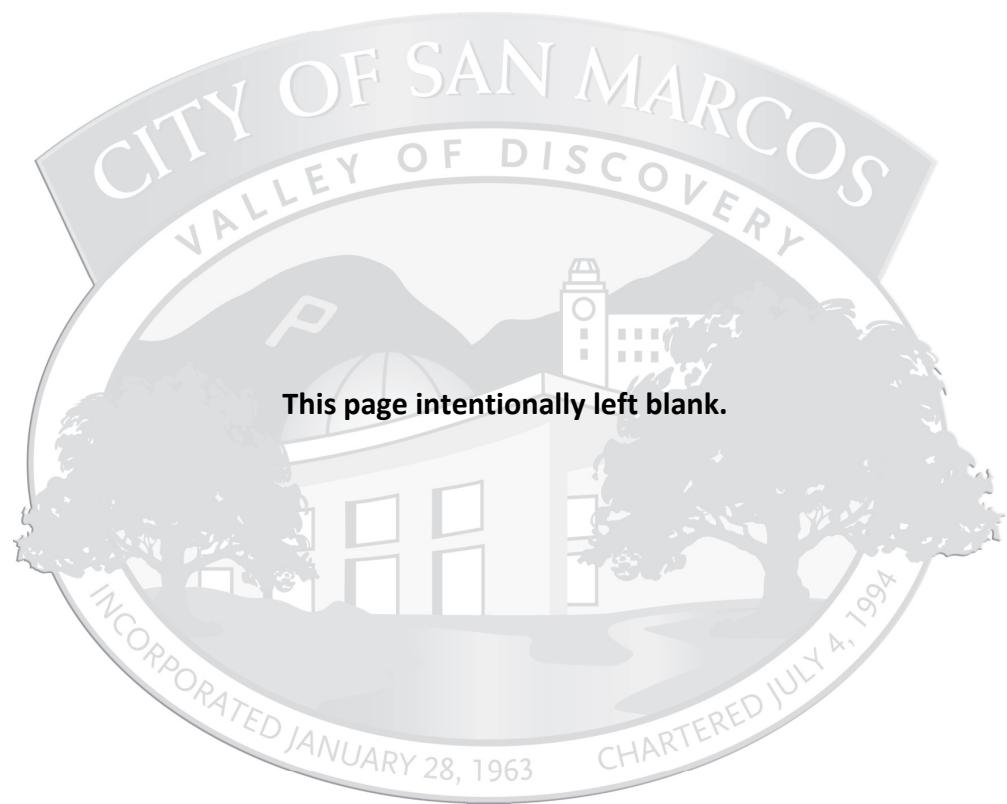
PROJECT NUMBER	PROJECT NAME	EXPENDITURES						Total
		THROUGH FY 2014-15	FY 2015-16 PROPOSED	FY 2016-17 PROPOSED	FY 2017-18 PROPOSED	FY 2018-19 PROPOSED	FY 2019-20 PROPOSED	
PUBLIC FACILITIES FEES FUND (402)								
84003	Public Facility Financing Plan Update	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
85002	Drainage Master Plan San Marcos Blvd at Discovery St Intersection	-	350,000	-	-	-	-	350,000
86002	Improvements	-	-	-	1,129,830	-	-	1,129,830
88005	Woodland Parkway Hwy 78 Interchange	2,036,274	-	993,314	24,099,000	-	-	27,128,588
88179	South Santa Fe - Smilax to Bostick	-	1,316,669	-	-	-	-	1,316,669
88214	Channel Widening South of Grand Ave Hwy 78 Eastbound Auxiliary Lane	1,172,752	-	-	-	-	-	1,172,752
88247	Improvement	1,460,757	-	-	-	-	-	1,460,757
88263	San Marcos Creek Specific Plan - Bent Avenue Bridge and Street Improvements	24,708	-	-	-	-	-	24,708
88264	San Marcos Creek Specific Plan - Via Vera Cruz Bridge and Street Improvements Starstone/La Rosa Rd Drainage	46,276	-	-	-	-	-	46,276
88506	Improvements	118,694	464,813	-	-	-	-	583,507
88534	Bradley Park Channel Improvements Armorlite Drive Smart Growth Corridor	95,934	30,000	621,900	-	-	-	747,834
88539	Enhancements	-	1,572,580	-	-	-	-	1,572,580
88542	Borden Rd Widening and Improvements	-	-	-	50,000	575,000	-	625,000
TOTAL PUBLIC FACILITIES FEES FUND (402)		4,955,395	4,184,062	1,615,214	25,278,830	575,000	-	36,608,501
TRANSNET - HIGHWAY FUNDS (403)								
88179	South Santa Fe - Smilax to Bostick	622,037	-	-	-	-	-	622,037
TOTAL TRANSNET - HIGHWAY FUNDS (403)		622,037	-	-	-	-	-	622,037
TRANSNET - STREETS FUNDS (404)								
86006	Sidewalk Repair and Replacement Project	-	210,500	-	-	-	-	210,500
88005	Woodland Parkway Hwy 78 Interchange	622,924	5,771,974	2,231,686	-	-	-	8,626,584
88263	San Marcos Creek Specific Plan - Bent Avenue Bridge and Street Improvements	59,935	85,668	-	-	-	-	145,602
88264	San Marcos Creek Specific Plan - Via Vera Cruz Bridge and Street Improvements San Marcos Creek Specific Plan - Discovery Street Widening and Flood Control	73,484	93,154	-	-	-	-	166,639
88265	Improvements	1,997,648	150,000	5,755,703	-	-	-	7,903,350
88505	San Marcos Creek Specific Plan - Master Infrastructure Planning and Grading San Marcos Creek Environmental Habitat	1,384,367	-	2,440,014	-	-	-	3,824,381
88529	and Mitigation Establishment	1,860,317	-	77,486	-	-	-	1,937,803
88532	Traffic Management System Enhancement	2,000	242,048	-	-	-	-	244,048
TOTAL TRANSNET - STREETS FUNDS (404)		6,000,676	6,553,344	10,504,889	-	-	-	23,058,908
RTCIP PUBLIC FACILITY FEES (408)								
88265	San Marcos Creek Specific Plan - Discovery Street Widening and Flood Control Improvements	-	-	1,380,009	-	-	-	1,380,009
TOTAL RTCIP PUBLIC FACILITY FEES (408)		-	-	1,380,009	-	-	-	1,380,009

CIP PROGRAM SUMMARY BY FUNDING SOURCE (Cont'd)

PROJECT NUMBER	PROJECT NAME	EXPENDITURES THROUGH FY 2014-15						FY 2015-16 PROPOSED	FY 2016-17 PROPOSED	FY 2017-18 PROPOSED	FY 2018-19 PROPOSED	FY 2019-20 PROPOSED	Total						
		FY 2014-15		FY 2015-16		FY 2016-17													
SUCCESSOR AGENCY NO. 2 BOND PROCEEDS (552)																			
88263	San Marcos Creek Specific Plan - Bent Avenue Bridge and Street Improvements	\$	-	\$ 45,880	\$ 2,427,761	\$	-	\$	-	\$	-	\$	2,473,641						
88264	San Marcos Creek Specific Plan - Via Vera Cruz Bridge and Street Improvements	-		57,264	5,117,109	-		-		-		-	5,174,373						
88505	San Marcos Creek Specific Plan - Master Infrastructure Planning and Grading	-		757,070	5,309,209	-		-		-		-	6,066,279						
88507	San Marcos Creek Specific Plan - Promenade Construction	-		-	2,958,549	-		-		-		-	2,958,549						
88529	San Marcos Creek Environmental Habitat and Mitigation Establishment	-		80,000	2,634,164	-		-		-		-	2,714,164						
TOTAL SUCCESSOR AGENCY NO. 2 BOND PROCEEDS (552)		-		940,214	18,446,792	-		-		-		-	19,387,006						
SUCCESSOR AGENCY NO. 3 BOND PROCEEDS (553)																			
86007	Linda Vista Realignment at Grand Avenue	-		-	-	1,210,000	-	-	-	-	-	-	1,210,000						
88129	South Lake Community Park Barham Drive Widening and Street	22,740		-	-	750,000	-	-	-	-	-	-	772,740						
88177	Improvements	203		208,696	100,000	6,000,000	-	-	-	-	-	-	6,308,899						
88179	South Santa Fe - Smilax to Bostick	310,886		1,031,604	-	-	-	-	-	-	-	-	1,342,490						
88214	Channel Widening South of Grand Ave	140,504		1,815,963	-	-	-	-	-	-	-	-	1,956,467						
88263	San Marcos Creek Specific Plan - Bent Avenue Bridge and Street Improvements	323		-	-	-	-	-	-	-	-	-	323						
88264	San Marcos Creek Specific Plan - Via Vera Cruz Bridge and Street Improvements	323		-	-	-	-	-	-	-	-	-	323						
88265	San Marcos Creek Specific Plan - Discovery Street Widening and Flood Control Improvements	455,751		392,666	-	-	-	-	-	-	-	-	848,416						
88270	Rancho Coronado Park	302,260		-	-	-	5,355,940	-	-	-	-	-	5,658,200						
88503	Update Regulatory And Warning Signs	3,101		-	-	-	-	-	-	-	-	-	3,101						
88505	San Marcos Creek Specific Plan - Master Infrastructure Planning and Grading	824,059		363,114	-	-	-	-	-	-	-	-	1,187,173						
88506	Starstone/La Rosa Rd Drainage Improvements	817,749		61,118	-	-	-	-	-	-	-	-	878,867						
88507	San Marcos Creek Specific Plan - Promenade Construction	106,977		266,463	-	-	-	-	-	-	-	-	373,440						
88529	San Marcos Creek Environmental Habitat and Mitigation Establishment	4,155,525		-	-	-	-	-	-	-	-	-	4,155,525						
TOTAL SUCCESSOR AGENCY NO. 3 BOND PROCEEDS (553)		-		7,140,401	4,139,624	100,000	7,960,000	5,355,940	-	-	-	-	24,695,964						
FACILITIES REPLACEMENT/REHABILITATION FUND (603)																			
83003	Re-Grading of Bradley Park	-		225,000	-	-	-	-	-	-	-	-	225,000						
83005	Synthetic Turf Replacement - Bradley Park	-		99,000	-	-	-	-	-	-	-	-	99,000						
TOTAL FACILITIES REPLACEMENT/REHABILITATION FUND (603)		-		324,000	-	-	-	-	-	-	-	-	324,000						

CIP PROGRAM SUMMARY BY FUNDING SOURCE (Cont'd)

PROJECT NUMBER	PROJECT NAME	EXPENDITURES THROUGH FY 2014-15						FY 2015-16 PROPOSED	FY 2016-17 PROPOSED	FY 2017-18 PROPOSED	FY 2018-19 PROPOSED	FY 2019-20 PROPOSED	Total						
		FY 2014-15		FY 2015-16		FY 2016-17													
INFRASTRUCTURE FUNDS (604)																			
83004	Well Interconnect Upgrade - Walnut Grove	\$	-	\$ 150,000	\$	-	\$	-	\$	-	\$	-	\$ 150,000						
84004	Asset Management Program Development Citywide Corrugated Metal Pipe		-	350,000		-	-	-	-	-	-	-	350,000						
85001	Replacement	25,050		974,950		-	-	-	-	-	-	-	1,000,000						
86003	Street Rehabilitation	10,000		2,990,000		-	-	-	-	-	-	-	3,000,000						
86004	Annual Surface Seal Project - 2015	-		405,866		-	-	-	-	-	-	-	405,866						
86005	Annual Surface Seal Project - 2016 Starstone/La Rosa Rd Drainage	-		1,018,000		-	-	-	-	-	-	-	1,018,000						
88506	Improvements	200,000		-		-	-	-	-	-	-	-	200,000						
TOTAL INFRASTRUCTURE FUNDS (604)		235,050		5,888,816		-	-	-	-	-	-	-	6,123,866						
FORMER REDEVELOPMENT AGENCY LOW/MOD HOUSING (920)																			
88129	South Lake Community Park		2,505		-	-	-	-	-	-	-	-	2,505						
TOTAL FORMER REDEVELOPMENT AGENCY LOW/MOD HOUSING (920)		2,505		-		-	-	-	-	-	-	-	2,505						
FORMER SAN MARCOS REDEVELOPMENT AGENCY (942)																			
88129	South Lake Community Park Hwy 78 Eastbound Auxiliary Lane		524,657		-	-	-	-	-	-	-	-	524,657						
88247	Improvement San Marcos Creek Specific Plan - Discovery Street Widening and Flood Control		299,986		-	-	-	-	-	-	-	-	299,986						
88265	Improvements		21,028		-	-	-	-	-	-	-	-	21,028						
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (942)		845,672		-		-	-	-	-	-	-	-	845,672						
FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)																			
88005	Woodland Parkway Hwy 78 Interchange		583,223		-	-	-	-	-	-	-	-	583,223						
88087	Citywide ADA Infrastructure Improvements		78,210		-	-	-	-	-	-	-	-	78,210						
88129	South Lake Community Park Barham Drive Widening and Street		2,176,880		-	-	-	-	-	-	-	-	2,176,880						
88177	Improvements		1,189		-	-	-	-	-	-	-	-	1,189						
88179	South Santa Fe - Smilax to Bostick		3,316,458		-	-	-	-	-	-	-	-	3,316,458						
88214	Channel Widening South of Grand Ave Hwy 78 Eastbound Auxiliary Lane		450,601		-	-	-	-	-	-	-	-	450,601						
88247	Improvement San Marcos Creek Specific Plan - Via Vera		1,460,802		-	-	-	-	-	-	-	-	1,460,802						
88264	Cruz Bridge and Street Improvements		114,241		-	-	-	-	-	-	-	-	114,241						
88270	Rancho Coronado Park San Marcos Creek Specific Plan - Promenade		19,686		-	-	-	-	-	-	-	-	19,686						
88507	Construction		1,740		-	-	-	-	-	-	-	-	1,740						
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)		8,203,031		-		-	-	-	-	-	-	-	8,203,031						
TOTAL CIP		\$ 43,756,475		\$ 35,990,926		\$ 60,100,225		\$ 34,690,293		\$ 10,751,421		\$ 333,175		\$ 185,622,514					



Title: North Twin Oaks Valley Urban Trail

Project Code: 81001

Project Type: Parks

Project Category: Improvement

Description: The grant funded project will construct approximately 900 linear feet of a decomposed granite permeable multi-use trail marked with native drought tolerant shade trees and vegetation along the trail with drip irrigation.



Justification: The construction of the permeable multi-use trail, trees and vegetation will help filter air pollutants, reduce energy demand and sequester carbon to mitigate the environmental impacts of the Borden Road bridge project. Completes a missing link in the City's trail system.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 41,500	\$ -	\$ 41,500	\$ -	\$ 41,500	\$ -	\$ -	\$ -
Land Acquisition/ROW		-	-	-	-	-	-	-
Construction		373,500	-	373,500	-	373,500	-	-
Construction Support		10,000	-	10,000	-	10,000	-	-
Environmental		-	-	-	-	-	-	-
Totals	\$ 425,000	\$ -	\$ 425,000	\$ -	\$ 425,000	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Environmental Enhancement Mitigation Grant (401)	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -
Traffic Safety Fund (201)		75,000	-	75,000	-	75,000	-	-
Totals	\$ 425,000	\$ -	\$ 425,000	\$ -	\$ 425,000	\$ -	\$ -	\$ -

Title: Citywide Turf Median Conversion

Project Code: 82001

Project Type: Landscape

Project Category: Maintenance

Description: Upgrades to irrigation systems on medians and parkways.



Justification: More efficient water use and distribution.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW								
Construction	300,000		300,000	300,000				
Construction Support								
Environmental								
Utility Relocation								
Totals	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
City Funds (100)	\$ 75,000	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Lighting & Landscaping Maintenance Fund (202)	50,000		50,000	50,000				
CFD 98-02 Lighting & Landscaping Fund (205)	175,000		175,000	175,000				
Totals	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Title: Richmar Park - Phase I

Project Code: 83001

Project Type: Parks

Project Category: Improvement

Description: Construct the first phase of a 2.5 acre park in the Richmar area.



Justification: Meet Richmar area's park needs as per the City's Master Plan.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 150,000	\$ 5,000	\$ 145,000	\$ 145,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	1,407,030	-	1,407,030	1,407,030	-	-	-	-
Construction Support	48,000	-	48,000	48,000	-	-	-	-
Environmental	36,000	-	36,000	36,000	-	-	-	-
Totals	\$ 1,641,030	\$ 5,000	\$ 1,636,030	\$ 1,636,030	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Housing Related Park Program (401)	\$ 1,481,950	\$ -	\$ 1,481,950	\$ 1,481,950	\$ -	\$ -	\$ -	\$ -
Community Development Block Grant (CDBG) (207)	159,080	5,000	154,080	154,080	-	-	-	-
Totals	\$ 1,641,030	\$ 5,000	\$ 1,636,030	\$ 1,636,030	\$ -	\$ -	\$ -	\$ -

Title: Richmar Park - Phase II

Project Code: 83002

Project Type: Parks

Project Category: Improvement

Description: Install restroom facility at Richmar Park pending award of anticipated grant funds.



Justification: Meet Richmar area's park needs as per the City's Master Plan.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 24,000	\$ -	\$ 24,000	\$ 24,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	552,000	-	552,000	0	552,000	-	-	-
Construction Support	12,000	-	12,000	0	12,000	-	-	-
Environmental	-	-	-	-	-	-	-	-
Utility Relocation	-	-	-	-	-	-	-	-
Totals	\$ 588,000	\$ -	\$ 588,000	\$ 24,000	\$ 564,000	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Housing Related Park Program (401)	\$ 588,000	\$ -	\$ 588,000	\$ 24,000	\$ 564,000	\$ -	\$ -	\$ -
Totals	\$ 588,000	\$ -	\$ 588,000	\$ 24,000	\$ 564,000	\$ -	\$ -	\$ -

Title: Re-Grading of Bradley Park

Project Code: 83003

Project Type: Parks

Project Category: Maintenance

Description: Re-Grade Bradley Park Fields



Justification: Due to the underlying foundation of the park, the grounds have shifted and become unlevel.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 120,000	\$ -	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	180,000	-	180,000	180,000	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Utility Relocation	-	-	-	-	-	-	-	-
Totals	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Facilities Repl/Rehab Fund (603)	\$ 225,000	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ -
CFD 98-02 Lighting & Landscaping Fund (205)	75,000	-	75,000	75,000	-	-	-	-
Totals	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Title: Well Interconnect Upgrade - Walnut Grove

Project Code: 83004

Project Type: Parks

Project Category: Maintenance

Description: Underground pipeline to connect (2) water wells.



Justification: Connecting the (2) park wells will increase pumping efficiency and distribution.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 30,000	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	170,000	-	170,000	170,000	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Utility Relocation	-	-	-	-	-	-	-	-
Totals	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Infrastructure Funds (604)	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -
CFD 98-02 Lighting & Landscaping Fund (205)	50,000	-	50,000	50,000	-	-	-	-
Totals	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Title: Synthetic Turf Replacement - Bradley Park

Project Code: 83005

Project Type: Parks

Project Category: Maintenance

Description: Replace Turf at Bradley Park Fields.



Justification: Current turf is at the end of its useful life.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW								
Construction	132,000		132,000	132,000				
Construction Support								
Environmental								
Utility Relocation								
Totals	\$ 132,000	\$ -	\$ 132,000	\$ 132,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Facilities Repl/Rehab Fund (603)	\$ 99,000	\$ -	\$ 99,000	\$ 99,000	\$ -	\$ -	\$ -	\$ -
CFD 98-02 Lighting & Landscaping Fund (205)	33,000		33,000	33,000				
Totals	\$ 132,000	\$ -	\$ 132,000	\$ 132,000	\$ -	\$ -	\$ -	\$ -

Title: Synthetic Turf Feasibility Study

Project Code: 83006

Project Type: Parks

Project Category: Maintenance

Description: Analysis of current turf situation and future planning options.

Justification: Manage future turf replacement costs and planning.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW		-	-	-	-	-	-	-
Construction		-	-	-	-	-	-	-
Construction Support		-	-	-	-	-	-	-
Environmental		-	-	-	-	-	-	-
Utility Relocation		-	-	-	-	-	-	-
Totals	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
City Funds (100)	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Title: Fire Master Plan

Project Code: 84002

Project Type: Planning

Project Category: Planning

Description: Complete Fire Department Master Plan



Justification: There is not a current master plan for the Fire Department. A master plan will verify the current and future needs of the City and Fire District for emergency services and evaluate a fee structure for those needs.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW		-	-	-	-	-	-	-
Construction		-	-	-	-	-	-	-
Construction Support		-	-	-	-	-	-	-
Environmental		-	-	-	-	-	-	-
Utility Relocation		-	-	-	-	-	-	-
Totals	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
City Funds (100)	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -

Title: Public Facility Financing Plan Update

Project Code: 84003

Project Type: Planning

Project Category: Planning

Description: Update City Public Facility Financing Plan.



Justification: Establish fee structure for future development.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 450,000	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Utility Relocation	-	-	-	-	-	-	-	-
Totals	\$ 450,000	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (FC PFF) (402)	\$ 90,000	\$ -	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -
Public Facilities Fund (HC PFF) (402)	22,500	-	22,500	22,500	-	-	-	-
Public Facilities Fund (NPDES PFF) (402)	67,500	-	67,500	67,500	-	-	-	-
Public Facilities Fund (Cir Streets PFF) (402)	90,000	-	90,000	90,000	-	-	-	-
Public Facilities Fund (SR78 PFF) (402)	90,000	-	90,000	90,000	-	-	-	-
Public Facilities Fund (Parks/Trails PFF) (402)	67,500	-	67,500	67,500	-	-	-	-
Public Facilities Fund (GIS PFF) (402)	22,500	-	22,500	22,500	-	-	-	-
Totals	\$ 450,000	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -

Title: Asset Management Program Development

Project Code: 84004

Project Type: Planning

Project Category: Planning

Description: Develop comprehensive asset management program.



Justification: Develop program to understand the City's long-term infrastructure maintenance and replacement needs.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW		-	-	-	-	-	-	-
Construction		-	-	-	-	-	-	-
Construction Support		-	-	-	-	-	-	-
Environmental		-	-	-	-	-	-	-
Utility Relocation		-	-	-	-	-	-	-
Totals	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Infrastructure Funds (604)	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Title: Citywide Corrugated Metal Pipe (CMP) Replacement

Project Code: 85001

Project Type: Storm Drains

Project Category: Improvement

Description: Replace corrugated metal pipes (CMP) throughout the city.



Justification: Rehabilitation of aging city infrastructure.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 45,000	\$ 25,050	\$ 19,950	\$ 19,950	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	935,000	-	935,000	935,000	-	-	-	-
Construction Support	20,000	-	20,000	20,000	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 1,000,000	\$ 25,050	\$ 974,950	\$ 974,950	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Infrastructure Funds (604)	\$ 1,000,000	\$ 25,050	\$ 974,950	\$ 974,950	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,000,000	\$ 25,050	\$ 974,950	\$ 974,950	\$ -	\$ -	\$ -	\$ -

Title: Drainage Master Plan

Project Code: 85002

Project Type: Storm Drains

Project Category: Planning

Description: Update citywide drainage master plan.



Justification: Required for Public Facilities Fund update and planning future storm drain improvement projects.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW		-	-	-	-	-	-	-
Construction		-	-	-	-	-	-	-
Construction Support		-	-	-	-	-	-	-
Environmental	50,000	-	50,000	50,000	-	-	-	-
Totals	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (FC PFF) (402)	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Title: Replace Streetlights with LED Street Lighting

Project Code: 86001

Project Type: Traffic

Project Category: Maintenance

Description: Replacement of non-intersection low pressure sodium luminaries citywide.



Justification: Right-angle and rear-end crash rate increase at night in comparison to the day. The existing low pressure sodium safety lighting gives a pale yellow light whereas LED safety lighting provides a clear white light. Significant energy and maintenance cost savings are anticipated.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW								
Construction	1,100,000	900,000	200,000	200,000	-	-	-	-
Construction Support								
Environmental								
Totals	\$ 1,100,000	\$ 900,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Lighting & Landscaping Maintenance Fund (202)	\$ 443,143	\$ 360,000	\$ 83,143	\$ 83,143	\$ -	\$ -	\$ -	\$ -
CFD 98-02 Lighting & Landscaping Fund (205)	656,857	540,000	116,857	116,857	-	-	-	-
Totals	\$ 1,100,000	\$ 900,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Title: San Marcos Boulevard at Discovery Street Intersection Improvements

Project Code: 86002

Project Type: Streets

Project Category: Improvement

Description: Eliminate free right turn at Discovery Street, replace existing traffic signal and reconfigure intersection.



Justification: Improves intersection traffic circulation and safety.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 357,600	\$ -	\$ 357,600	\$ -	\$ 357,600	\$ -	\$ -	\$ -
Land Acquisition/ROW	140,400	-	140,400	-	140,400	-	-	-
Construction	1,920,000	-	1,920,000	-	-	1,920,000	-	-
Construction Support	192,000	-	192,000	-	-	192,000	-	-
Environmental		-	-	-	-	-	-	-
Totals	\$ 2,610,000	\$ -	\$ 2,610,000	\$ -	\$ 498,000	\$ 2,112,000	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (Cir Streets PFF) (402)	\$ 1,129,830	\$ -	\$ 1,129,830	\$ -	\$ -	\$ 1,129,830	\$ -	\$ -
Capital Improvements Developer Deposit (401)	1,480,170	-	1,480,170	-	498,000	982,170	-	-
Totals	\$ 2,610,000	\$ -	\$ 2,610,000	\$ -	\$ 498,000	\$ 2,112,000	\$ -	\$ -

Title: Street Rehabilitation - 2015

Project Code: 86003

Project Type: Streets

Project Category: Maintenance

Description: This project will provide rehabilitation and preventative preservation to various streets in the city through the use of overlays and pavement recycling. The majority of the rehabilitation and preventative preservation work will occur on Rancho Santa Fe Road.

Justification: Maintain condition of city streets.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 78,000	\$ 10,000	\$ 68,000	\$ 68,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	2,874,000	-	2,874,000	2,874,000	-	-	-	-
Construction Support	48,000	-	48,000	48,000	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 3,000,000	\$ 10,000	\$ 2,990,000	\$ 2,990,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Infrastructure Funds (604)	\$ 3,000,000	\$ 10,000	\$ 2,990,000	\$ 2,990,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 3,000,000	\$ 10,000	\$ 2,990,000	\$ 2,990,000	\$ -	\$ -	\$ -	\$ -

Title: Annual Surface Seal Project - 2015

Project Code: 86004

Project Type: Streets

Project Category: Maintenance

Description: This project will provide preventative preservation to various streets in the city.



Justification: Maintain condition of city streets.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW								
Construction	1,980,000	-	1,980,000	1,980,000	-	-	-	-
Construction Support	77,000	-	77,000	77,000	-	-	-	-
Environmental		-	-	-	-	-	-	-
Utility Relocation		-	-	-	-	-	-	-
Totals	\$ 2,057,000	\$ -	\$ 2,057,000	\$ 2,057,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Gas Tax (200)	\$ 1,651,134	\$ -	\$ 1,651,134	\$ 1,651,134	\$ -	\$ -	\$ -	\$ -
Infrastructure Funds (604)	405,866	-	405,866	405,866	-	-	-	-
Totals	\$ 2,057,000	\$ -	\$ 2,057,000	\$ 2,057,000	\$ -	\$ -	\$ -	\$ -

Title: Annual Surface Seal Project - 2016

Project Code: 86005

Project Type: Streets

Project Category: Maintenance

Description: This project will provide preventative preservation to various streets in the city.



Justification: Maintain condition of city streets.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW								
Construction	948,000		948,000	948,000				
Construction Support	70,000		70,000	70,000				
Environmental								
Utility Relocation								
Totals	\$ 1,018,000	\$ -	\$ 1,018,000	\$ 1,018,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Infrastructure Funds (604)	\$ 1,018,000	\$ -	\$ 1,018,000	\$ 1,018,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,018,000	\$ -	\$ 1,018,000	\$ 1,018,000	\$ -	\$ -	\$ -	\$ -

Title: Sidewalk Repair and Replacement Project

Project Code: 86006

Project Type: Streets

Project Category: Maintenance

Description: Continued use of TransNet funds to repair and replace sidewalks.



Justification: Maintain condition of city sidewalks.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW								
Construction	210,500		210,500	210,500				
Construction Support								
Environmental								
Utility Relocation								
Totals	\$ 210,500	\$ -	\$ 210,500	\$ 210,500	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
TransNet Local Streets Improvements (404)	\$ 210,500	\$ -	\$ 210,500	\$ 210,500	\$ -	\$ -	\$ -	\$ -
Totals	\$ 210,500	\$ -	\$ 210,500	\$ 210,500	\$ -	\$ -	\$ -	\$ -



Title: Linda Vista Street Realignment at Grand Avenue

Project Code: 86007

Project Type: Streets

Project Category: Improvement

Description: Realignment of Linda Vista Drive.

Justification: Improve traffic circulation.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 160,000	\$ -	\$ 160,000	\$ -	\$ -	\$ 160,000	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	1,000,000	-	1,000,000	-	-	1,000,000	-	-
Construction Support	50,000	-	50,000	-	-	50,000	-	-
Environmental	-	-	-	-	-	-	-	-
Utility Relocation	-	-	-	-	-	-	-	-
Totals	\$ 1,210,000	\$ -	\$ 1,210,000	\$ -	\$ -	\$ 1,210,000	\$ -	\$ -
FINANCING SOURCES:								
Successor Agency No. 3 Bond Proceeds (553)	\$ 1,210,000	\$ -	\$ 1,210,000	\$ -	\$ -	\$ 1,210,000	\$ -	\$ -
Totals	\$ 1,210,000	\$ -	\$ 1,210,000	\$ -	\$ -	\$ 1,210,000	\$ -	\$ -

Title: Radar Feedback Signs at Various Locations

Project Code: 87001

Project Type: Traffic

Project Category: Improvement

Description: Grant funded project for installation of vehicle speed feedback displays on horizontal curve locations throughout the City. Project to include locations on Mulberry Drive, Rose Ranch Road, Mission Road, East Barham Drive, Twin Oaks Valley Road, San Elijo Road and S. Rancho Santa Fe Road.

Justification: Reduce speeding and aggressive driving, improve overall traffic safety.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	236,500	-	236,500	236,500	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 266,500	\$ 30,000	\$ 236,500	\$ 236,500	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Traffic Safety Fund (201)	\$ 26,700	\$ 3,000	\$ 23,700	\$ 23,700	\$ -	\$ -	\$ -	\$ -
Federal Highway Safety Improvement Program (401)	239,800	27,000	212,800	212,800	-	-	-	-
Totals	\$ 266,500	\$ 30,000	\$ 236,500	\$ 236,500	\$ -	\$ -	\$ -	\$ -

Title: Traffic Signal System Integration

Project Code: 87003

Project Type: Traffic

Project Category: Maintenance

Description: This project involves advanced signal programming and ITS integration work at various locations in the City, including SPRINTER crossing locations.

Justification: Project will implement state-of-the-art signal control technologies to enhance traffic monitoring and management, reduce travel time and reduce delay and traffic congestion at corridors with railroad crossings



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 70,000	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW		-	-	-	-	-	-	-
Construction		-	-	-	-	-	-	-
Construction Support		-	-	-	-	-	-	-
Environmental		-	-	-	-	-	-	-
Totals	\$ 70,000	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Traffic Safety Fund (201)	\$ 70,000	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 70,000	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -

Title: Woodland Parkway Hwy 78 Interchange

Project Code: 88005

Project Type: Streets

Project Category: Improvement

Description: Reconstruction of State Route 78 overcrossing, reconfigure on/off ramps, widen and realign adjacent portions of Woodland Parkway, Barham Drive and Rancheros Drive. Phase 1 will begin construction in FY16/17 and will widen the westbound ramps, modify Rancheros Drive and signalize the intersection of Rancheros Drive and the westbound ramps. Phase 2 will construct the new bridge structure, widen Woodland Parkway, realign Barham Drive and modify the eastbound off-ramp. Phase 3 will be constructed by Caltrans.



Justification: This project is necessary to serve anticipated growth in the vicinity, including CSUSM and the University District Specific Plan Area.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 4,804,145	\$ 2,384,070	\$ 2,420,075	\$ 2,420,075	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	4,210,250	858,351	3,351,899	3,351,899				
Construction	25,399,000	-	25,399,000	-	3,000,000	22,399,000	-	-
Construction Support	1,925,000	-	1,925,000	-	225,000	1,700,000	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 36,338,395	\$ 3,242,421	\$ 33,095,974	\$ 5,771,974	\$ 3,225,000	\$ 24,099,000	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (SR78 PFF) (402)	\$ 27,128,588	\$ 2,036,274	\$ 25,092,314	\$ -	\$ 993,314	\$ 24,099,000	\$ -	\$ -
TransNet Bond Funds (404)	8,198,075	622,924	7,575,151	5,771,974	1,803,177	-	-	-
TransNet Local Streets Improvements (404)	428,509	-	428,509	-	428,509	-	-	-
Former San Marcos Redevelopment Agency (943)	583,223	583,223	-	-	-	-	-	-
Totals	\$ 36,338,395	\$ 3,242,421	\$ 33,095,974	\$ 5,771,974	\$ 3,225,000	\$ 24,099,000	\$ -	\$ -

Title: Citywide ADA Infrastructure Improvements

Project Code: 88087

Project Type: Streets

Project Category: Improvement

Description: Implement ADA Transition Plan improvements for access within public right-of-way, City-owned facilities, services and activities for individuals with disabilities.

Justification: Compliance with Americans with Disabilities Act of 1990, Title II, Public Services.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 537,191	\$ 287,191	\$ 250,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	2,581,591	884,734	1,696,857	419,037	355,375	327,975	311,295	283,175
Construction Support	-	-	-	-	-	-	-	-
Environmental	64,622	64,622	(0)	-	-	-	-	-
Totals	\$ 3,183,404	\$ 1,236,547	\$ 1,946,857	\$ 469,037	\$ 405,375	\$ 377,975	\$ 361,295	\$ 333,175
FINANCING SOURCES:								
Community Development Block Grant (CDBG) (207)	\$ 3,105,194	\$ 1,158,337	\$ 1,946,857	\$ 469,037	\$ 405,375	\$ 377,975	\$ 361,295	\$ 333,175
Former San Marcos Redevelopment Agency (943)	78,210	78,210	-	-	-	-	-	-
Totals	\$ 3,183,404	\$ 1,236,547	\$ 1,946,857	\$ 469,037	\$ 405,375	\$ 377,975	\$ 361,295	\$ 333,175

Title: South Lake Community Park

Project Code: 88129

Project Type: Parks

Project Category: Improvement

Description: Construct park entry road, parking spaces, restroom, new trail on city property to connect to existing trail surrounding the lake and install self-contained restroom and other amenities at lake grounds.



Justification: Provide access and park amenities for passive recreational activities at South Lake.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 856,401	\$ 785,544	\$ 70,857	\$ 70,857	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	1,887,832	1,887,832	0	0	-	-	-	-
Construction	815,431	65,431	750,000	-	-	750,000	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	118,590	118,590	(0)	(0)	-	-	-	-
Totals	\$ 3,678,254	\$ 2,857,397	\$ 820,857	\$ 70,857	\$ -	\$ 750,000	\$ -	\$ -
FINANCING SOURCES:								
Environmental Enhancement Mitigation Grant (401)	\$ 201,471	\$ 130,614	\$ 70,857	70,857	\$ -	\$ -	\$ -	\$ -
Former Redevelopment Agency Low/Mod Housing (920)	2,505	2,505	-	-	-	-	-	-
Successor Agency No. 3 Bond Proceeds (553)	772,740	22,740	750,000	-	-	750,000	-	-
Former San Marcos Redevelopment Agency (942)	524,657	524,657	-	-	-	-	-	-
Former San Marcos Redevelopment Agency (943)	2,176,880	2,176,880	-	-	-	-	-	-
Totals	\$ 3,678,254	\$ 2,857,397	\$ 820,857	\$ 70,857	\$ -	\$ 750,000	\$ -	\$ -

Title: Barham Drive Widening & Street Improvements

Project Code: 88177

Project Type: Streets

Project Category: Improvement

Description: Widening to six-lane prime arterial from West La Moree to eastbound SR-78 Barham Drive off-ramp. Right-of-Way acquisition from NCTD parcels in FY15/16 on Barham Drive between Twin Oaks Valley Road and La Moree Road for the future widening of Barham Drive from La Moree Road 40' west of eastbound SR-78 Barham Drive off-ramp.

Justification: Improve traffic circulation.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 100,088	\$ 88	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Land Acquisition/ROW	710,000	1,304	708,696	208,696	-	500,000	-	-
Construction	5,000,000	-	5,000,000	-	-	5,000,000	-	-
Construction Support	500,000	-	500,000	-	-	500,000	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 6,310,088	\$ 1,392	\$ 6,308,696	\$ 208,696	\$ 100,000	\$ 6,000,000	\$ -	\$ -
FINANCING SOURCES:								
Successor Agency No. 3 Bond Proceeds (553)	\$ 6,308,899	\$ 203	\$ 6,308,696	\$ 208,696	\$ 100,000	\$ 6,000,000	\$ -	\$ -
Former San Marcos Redevelopment Agency (943)	1,189	1,189	0	-	-	-	-	-
Totals	\$ 6,310,088	\$ 1,392	\$ 6,308,696	\$ 208,696	\$ 100,000	\$ 6,000,000	\$ -	\$ -

Title: South Santa Fe - Smilax to Bosstick

Project Code: 88179

Project Type: Streets

Project Category: Improvement

Description: Realign and construct a 4-way signalized intersection at South Santa Fe and Smilax Road with a traffic signal.



Justification: Improve traffic circulation and safety.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 298,816	\$ 259,564	\$ 39,252	\$ 39,252	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	3,989,146	3,953,637	35,509	35,509	-	-	-	-
Construction	2,091,824	26,670	2,065,154	2,065,154	-	-	-	-
Construction Support	209,182	824	208,358	208,358	-	-	-	-
Environmental	3,850	3,850	-	-	-	-	-	-
Utility Relocation	9,120	9,120	-	-	-	-	-	-
Totals	\$ 6,601,938	\$ 4,253,665	\$ 2,348,273	\$ 2,348,273	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Traffic Safety Fund (201)	\$ 4,284	\$ 4,284	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -
Public Facilities Fund (Cir Streets PFF) (402)	1,316,669	-	1,316,669	1,316,669	-	-	-	-
Successor Agency No. 3 Bond Proceeds (553)	1,342,490	310,886	1,031,604	1,031,604	-	-	-	-
TransNet Highway Funds (403)	622,037	622,037	0	-	-	-	-	-
Former San Marcos Redevelopment Agency (943)	3,316,458	3,316,458	-	-	-	-	-	-
Totals	\$ 6,601,938	\$ 4,253,665	\$ 2,348,273	\$ 2,348,273	\$ -	\$ -	\$ -	\$ -

Title: Channel Widening South of Grand Avenue

Project Code: 88214

Project Type: Storm Drains

Project Category: Maintenance

Description: Project includes the widening of the existing drainage channel south of Grand Avenue, west of Linda Vista Drive, the creation of riparian habitat and grading of city lots. This project also includes the construction of a precast bridge over the widened channel for future access to Linda Vista Drive and Grand Avenue.



Justification: Improvements are needed to relieve local flooding and development of the site for the City to lease commercial portions of property.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 436,740	\$ 323,060	\$ 113,680	\$ 113,680	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	4,763	4,763	0	0	-	-	-	-
Construction	2,666,098	1,119,276	1,546,822	1,546,822	-	-	-	-
Construction Support	100,000	1,699	98,301	98,301	-	-	-	-
Environmental	372,219	315,060	57,159	57,159	-	-	-	-
Totals	\$ 3,579,820	\$ 1,763,857	\$ 1,815,963	\$ 1,815,963	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (FC PFF) (402)	\$ 1,172,752	\$ 1,172,752	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -
Successor Agency No. 3 Bond Proceeds (553)	1,956,467	140,504	1,815,963	1,815,963	-	-	-	-
Former San Marcos Redevelopment Agency (943)	450,601	450,601	-	-	-	-	-	-
Totals	\$ 3,579,820	\$ 1,763,857	\$ 1,815,963	\$ 1,815,963	\$ -	\$ -	\$ -	\$ -

Title: SR-78 Eastbound Auxiliary Lane Improvement

Project Code: 88247

Project Type: Streets

Project Category: Improvement

Description: Construct an eastbound auxiliary lane on SR-78 between Woodland Parkway and Nordahl Road including the widening of the Mission Road undercrossing and an additional merging lane between Barham Dr on-ramp and the Nordahl Road on-ramp.



Justification: Improvements will relieve traffic congestion and improve traffic flow.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 1,742,442	\$ 1,742,442	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	15,000	15,000	-	-	-	-	-	-
Construction	10,500,000	10,269,552	230,448	76,816	76,816	76,816	-	-
Construction Support	1,451,742	1,451,742	(0)	-	-	-	-	-
Environmental	2,300	2,300	-	-	-	-	-	-
Utility Relocation	39,537	39,537	0	-	-	-	-	-
Totals	\$ 13,751,021	\$ 13,520,573	\$ 230,448	\$ 76,816	\$ 76,816	\$ 76,816	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (SR78 PFF) (402)	\$ 1,460,757	\$ 1,460,757	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -
SHOPP 1B Funds (401)	10,500,000	10,269,551	230,448	76,816	76,816	76,816	-	-
Other State Grant (401)	29,476	29,476	-	-	-	-	-	-
Former San Marcos Redevelopment Agency (942)	299,986	299,986	(0)	-	-	-	-	-
Former San Marcos Redevelopment Agency (943)	1,460,802	1,460,802	(0)	-	-	-	-	-
Totals	\$ 13,751,021	\$ 13,520,573	\$ 230,448	\$ 76,816	\$ 76,816	\$ 76,816	\$ -	\$ -

Title: San Marcos Creek Specific Plan - Bent Avenue Bridge and Street Improvements

Project Code: 88263

Project Type: Creek

Project Category: Improvement

Description: Grant-funded project to replace the existing low water crossing with a 2-lane bridge, including sidewalks and bicycle lanes, over the San Marcos Creek from Discovery Street to north of the future Creekside Drive.



Justification: Existing low water crossing is inadequate to convey flows during storm events resulting in local flooding and blocked access for emergency vehicles and residents.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 1,523,550	\$ 776,666	\$ 746,884	\$ 746,884	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	400,000	-	400,000	400,000	-	-	-	-
Construction	10,963,640	-	10,963,640	-	10,963,640	-	-	-
Construction Support	1,221,841	26,136	1,195,705	-	1,195,705	-	-	-
Environmental	323	323	-	-	-	-	-	-
Totals	\$ 14,109,354	\$ 803,125	\$ 13,306,229	\$ 1,146,884	\$ 12,159,345	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Federal Highway Bridge Program Funds (401)	\$ 11,465,079	\$ 718,159	\$ 10,746,920	\$ 1,015,336	\$ 9,731,584	\$ -	\$ -	\$ -
Successor Agency No. 3 Bond Proceeds (553)	323	323	(0)	-	-	-	-	-
Public Facilities Fund (Cir Streets PFF) (402)	24,708	24,708	-	-	-	-	-	-
Successor Agency No. 2 Bond Proceeds (552)	2,473,641	-	2,473,641	45,880	2,427,761	-	-	-
TransNet Local Streets Improvements (404)	145,603	59,935	85,668	85,668	-	-	-	-
Totals	\$ 14,109,354	\$ 803,125	\$ 13,306,229	\$ 1,146,884	\$ 12,159,345	\$ -	\$ -	\$ -

Title: San Marcos Creek Specific Plan - Via Vera Cruz Bridge and Street Improvements

Project Code: 88264

Project Type: Creek

Project Category: Improvement

Description: Grant-funded project to replace the existing 2-lane bridge and low water crossing with a 4-lane bridge, including sidewalks and bicycle lanes, over the San Marcos Creek from Discovery Street to north of the future Creekside Drive.



Justification: Existing bridge is inadequate to convey flows during storm events resulting in local flooding and blocked access for emergency vehicles and residents.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 1,900,823	\$ 1,088,666	\$ 812,157	\$ 812,157	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	500,000	750	499,250	499,250	-	-	-	-
Construction	17,440,205	-	17,440,205	-	17,440,205	-	-	-
Construction Support	1,903,400	-	1,903,400	-	1,903,400	-	-	-
Environmental	100,590	100,590	0	-	-	-	-	-
Totals	\$ 21,845,018	\$ 1,190,006	\$ 20,655,013	\$ 1,311,407	\$ 19,343,605	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Federal Highway Bridge Program Funds (401)	\$ 16,343,167	\$ 955,682	\$ 15,387,485	\$ 1,160,989	\$ 14,226,496	\$ -	\$ -	\$ -
Public Facilities Fund (Cir Streets PFF) (402)	46,276	46,276	0	-	-	-	-	-
Successor Agency No. 3 Bond Proceeds (553)	323	323	0	-	-	-	-	-
Successor Agency No. 2 Bond Proceeds (552)	5,174,373	-	5,174,373	57,264	5,117,109	-	-	-
Former San Marcos Redevelopment Agency (943)	114,241	114,241	(0)	-	-	-	-	-
TransNet Local Streets Improvements (404)	166,638	73,484	93,154	93,154	-	-	-	-
Totals	\$ 21,845,018	\$ 1,190,006	\$ 20,655,013	\$ 1,311,407	\$ 19,343,605	\$ -	\$ -	\$ -

Title: San Marcos Creek District Specific Plan Projects (SMCSP):
Discovery Street Widening and Flood Control Improvements

Project Code: 88265

Project Type: Creek

Project Category: Improvement

Description: Widen Discovery Street to 4-lane secondary arterial standards, construct floodwall and trail, and relocate the historic "Pink House".



Justification: Implementation of the San Marcos Creek Specific Plan and satisfy permit requirements improves local circulation, eliminates flooding of Discovery Street and provides pedestrian/bicycle circulation and recreation.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 1,469,127	\$ 1,091,461	\$ 377,666	\$ 377,666	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	404,748	254,748	150,000	150,000	-	-	-	-
Construction	7,027,236	589,399	6,437,837	-	6,437,837	-	-	-
Construction Support	733,572	35,698	697,874	-	697,874	-	-	-
Environmental	509,620	494,620	15,000	15,000	-	-	-	-
Utility Relocation	8,500	8,500	-	-	-	-	-	-
Totals	\$ 10,152,803	\$ 2,474,427	\$ 7,678,376	\$ 542,665	\$ 7,135,711	\$ -	\$ -	\$ -

FINANCING SOURCES:								
TransNet Bond Funds (404)	\$ 7,903,350	\$ 1,997,648	\$ 5,905,701	\$ 150,000	\$ 5,755,703	\$ -	\$ -	\$ -
Successor Agency No. 3 Bond Proceeds (553)	848,417	455,751	392,666	392,666	-	-	-	-
Former San Marcos Redevelopment Agency (942)	21,028	21,028	0	-	-	-	-	-
RTCIP Public Facilities Fee (408)	1,380,009	-	1,380,009	-	1,380,009	-	-	-
Totals	\$ 10,152,803	\$ 2,474,427	\$ 7,678,376	\$ 542,665	\$ 7,135,711	\$ -	\$ -	\$ -

Title: Rancho Coronado Park

Project Code: 88270

Project Type: Parks

Project Category: Improvement

Description: Create multi-use park at former Hanson quarry site.



Justification: Create park site.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 1,000,000	\$ 321,896	\$ 678,104	\$ -	\$ -	\$ -	\$ 678,104	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	4,017,836	-	4,017,836	-	-	-	4,017,836	-
Construction Support	660,000	-	660,000	-	-	-	660,000	-
Environmental	50	50	-	-	-	-	-	-
Totals	\$ 5,677,886	\$ 321,946	\$ 5,355,940	\$ -	\$ -	\$ -	\$ 5,355,940	\$ -
FINANCING SOURCES:								
Successor Agency No. 3 Bond Proceeds (553)	\$ 5,658,200	\$ 302,260	\$ 5,355,940	\$ -	\$ -	\$ -	\$ 5,355,940	\$ -
Former San Marcos Redevelopment Agency (943)	19,686	19,686	-	-	-	-	-	-
Totals	\$ 5,677,886	\$ 321,946	\$ 5,355,940	\$ -	\$ -	\$ -	\$ 5,355,940	\$ -

Title: Upgrade Regulatory and Warning Signs

Project Code: 88503

Project Type: Traffic

Project Category: Improvement

Description: This grant-funded project consists of assessing, inventorying and replacing traffic and warning signs in compliance with the retro reflectivity requirements of the Manual on Uniform Traffic Control Devices (MUTCD).

Justification: The project will improve roadway and intersection safety as well as improve safety for roadway users by improving sign visibility at night.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 40,971	\$ 40,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	317,029	19,999	297,030	297,030	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 358,000	\$ 60,970	\$ 297,030	\$ 297,030	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Federal Highway Safety Improvement Program (401)	\$ 322,200	\$ 54,646	\$ 267,554	\$ 267,554	\$ -	\$ -	\$ -	\$ -
Traffic Safety Fund (201)	32,698	3,222	29,476	29,476	-	-	-	-
Successor Agency No. 3 Bond Proceeds (553)	3,101	3,101	-	-	-	-	-	-
Totals	\$ 358,000	\$ 60,970	\$ 297,030	\$ 297,030	\$ -	\$ -	\$ -	\$ -

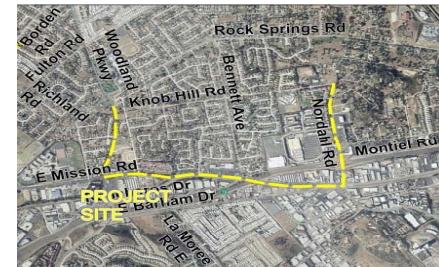
Title: East Mission Road Fiber Optic Project

Project Code: 88504

Project Type: Traffic

Project Category: Improvement

Description: The project will install a total of approximately 21,900 lineal feet of fiber optic communications cable, CCTV cameras and signal improvements along major corridors including Mission Road, Woodland Parkway and Nordahl Road.



Justification: The grant-funded project will improve signal timing coordination, enhance remote traffic flow monitoring and allow for adaptive traffic management. It will also close the missing links in the city's fiber optic communication network.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 99,800	\$ 50,344	\$ 49,456	\$ 49,456	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	544,900	10,000	534,900	534,900	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 644,700	\$ 60,344	\$ 584,356	\$ 584,356	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Federal Highway Safety Improvement Program (401)	\$ 580,200	\$ 53,784	\$ 526,416	\$ 526,416	\$ -	\$ -	\$ -	\$ -
Traffic Safety Fund (201)	64,500	6,560	57,940	57,940	-	-	-	-
Totals	\$ 644,700	\$ 60,344	\$ 584,356	\$ 584,356	\$ -	\$ -	\$ -	\$ -

Title: San Marcos Creek District Specific Plan Projects (SMCSP)
 SMCSP Master Infrastructure Planning, Creekside Drive Grading, Development Pads Grading, Channel Mitigation Grading and Landscape

Project Code: 88505

Project Type: Creek

Project Category: Improvement

Description: Master improvement plan for the SMCSP, grade the future Creekside Drive (Via Vera Cruz to Bent), grade the City's development pads, grade and restore/expand the SMC channel (Grand Ave to approximately 900 feet west of Via Vera Cruz).



Justification: Implementing San Marcos Creek Specific Plan and wetland mitigation requirements.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 1,245,935	\$ 897,821	\$ 348,114	\$ 348,114	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	1,492,668	735,598	757,070	757,070	-	-	-	-
Construction	7,619,559	249,154	7,370,405	-	7,370,405	-	-	-
Construction Support	378,818	-	378,818	-	378,818	-	-	-
Environmental	340,854	325,854	15,000	15,000	-	-	-	-
Totals	\$ 11,077,834	\$ 2,208,426	\$ 8,869,408	\$ 1,120,184	\$ 7,749,223	\$ -	\$ -	\$ -
FINANCING SOURCES:								
TransNet Bond Funds (404)	\$ 1,384,367	\$ 1,384,367	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -
TransNet Local Streets Improvements (404)	2,440,014	-	2,440,014	-	2,440,014	-	-	-
Successor Agency No. 3 Bond Proceeds (553)	1,187,173	824,059	363,114	363,114	-	-	-	-
Successor Agency No. 2 Bond Proceeds (552)	6,066,279	-	6,066,279	757,070	5,309,209	-	-	-
Totals	\$ 11,077,834	\$ 2,208,426	\$ 8,869,408	\$ 1,120,184	\$ 7,749,223	\$ -	\$ -	\$ -

Title: Starstone/La Rosa Road Drainage Improvements

Project Code: 88506

Project Type: Storm Drains

Project Category: Improvement

Description: Construct 48-inch concrete storm drain system from Starstone to La Rosa and Rancho Santa Fe Rd to Linda Vista Drive intersection.



Justification: Improve drainage conditions in the west City area at La Rosa Drive, extend storm drain to Rancho Santa Fe Rd and replace old corrugated metal pipe storm drain at Rancho Santa Fe Rd/Linda Vista Drive intersection.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 144,441	\$ 124,316	\$ 20,125	\$ 20,125	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	8,228	8,228	-	-	-	-	-	-
Construction	1,600,000	1,184,194	415,806	415,806	-	-	-	-
Construction Support	100,000	10,000	90,000	90,000	-	-	-	-
Environmental	50	50	-	-	-	-	-	-
Totals	\$ 1,852,719	\$ 1,326,788	\$ 525,931	\$ 525,931	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (FC PFF) (402)	\$ 583,507	\$ 118,694	\$ 464,813	\$ 464,813	\$ -	\$ -	\$ -	\$ -
Successor Agency No. 3 Bond Proceeds (553)	878,867	817,749	61,118	61,118	-	-	-	-
Infrastructure Funds (604)	200,000	200,000	-	-	-	-	-	-
Community Development Block Grant (CDBG) (207)	190,345	190,345	(0)	-	-	-	-	-
Totals	\$ 1,852,719	\$ 1,326,788	\$ 525,931	\$ 525,931	\$ -	\$ -	\$ -	\$ -

Title: San Marcos Creek District Specific Plan Projects (SMCSP)
Promenade Construction

Project Code: 88507

Project Type: Creek

Project Category: Improvement

Description: Construct the Creekside promenade (Grand Avenue to Via Vera Cruz).



Justification: Implementing San Marcos Creek Specific Plans providing recreational amenities.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 374,740	\$ 108,277	\$ 266,463	\$ 266,463	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	360	360	0	-	-	-	-	-
Construction	4,232,999	80	4,232,919	-	4,232,919	-	-	-
Construction Support	355,630	-	355,630	-	355,630	-	-	-
Environmental	-	-	-	-	-	-	-	-
Staff Project Management & Overview	55,000	28,766	26,234	-	26,234	-	-	-
Totals	\$ 5,018,729	\$ 137,483	\$ 4,881,246	\$ 266,463	\$ 4,614,783	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Prop 84 - River Parkway Grant (401)	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -
Successor Agency No. 3 Bond Proceeds (553)	373,440	106,977	266,463	266,463	-	-	-	-
Successor Agency No. 2 Bond Proceeds (552)	2,958,549	-	2,958,549	-	2,958,549	-	-	-
City In-Kind Contribution (100)	55,000	28,766	26,234	-	26,234	-	-	-
Former San Marcos Redevelopment Agency (943)	1,740	1,740	-	-	-	-	-	-
Capital Improvements Developer Deposit (401)	630,000	-	630,000	-	630,000	-	-	-
Totals	\$ 5,018,729	\$ 137,483	\$ 4,881,246	\$ 266,463	\$ 4,614,783	\$ -	\$ -	\$ -

Title: Palomar Station Pedestrian Bridge

Project Code: 88511

Project Type: Bridges

Project Category: Improvement

Description: Construct a 200-foot long pedestrian bridge over West Mission Road to connect Palomar Station with the Sprinter, Palomar College Transit Center, and the Inland Rail Trail. The bridge will include landing structures, two elevators, safety measures, lighting, enhanced sprinter track crossing, and pedestrian ramps.



Justification: This bridge and ramp system will connect the San Marcos Transit Center with the Palomar Sprinter Station, along with connecting users from both Palomar College and adjacent residential, retail commercial and industrial uses and improve traffic flow along Mission Road.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 978,300	\$ 181,484	\$ 796,816	\$ 341,501	\$ 455,315	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	4,294,685	-	4,294,685	-	-	-	4,294,685	-
Construction Support	150,000	-	150,000	-	-	-	150,000	-
Environmental	-	-	-	-	-	-	-	-
Staff Project Management & Overview	130,000	71,994	58,006	14,502	14,502	14,502	14,501	-
Totals	\$ 5,552,985	\$ 253,478	\$ 5,299,507	\$ 356,003	\$ 469,817	\$ 14,502	\$ 4,459,186	\$ -

FINANCING SOURCES:								
Federal Highways - TCSP Grant (401)	\$ 782,640	\$ 145,187	\$ 637,453	\$ 273,201	\$ 364,252	\$ -	\$ -	\$ -
Capital Improvements Developer Deposit (401)	619,145	36,297	582,848	68,300	91,063	-	423,485	-
City In-Kind Contribution (100)	130,000	71,994	58,006	14,502	14,502	14,502	14,501	-
City Financing	4,021,200	-	4,021,200	-	-	-	4,021,200	-
Totals	\$ 5,552,985	\$ 253,478	\$ 5,299,507	\$ 356,003	\$ 469,817	\$ 14,502	\$ 4,459,186	\$ -

Title: Richland Elementary School Safe Routes To School Improvements

Project Code: 88520

Project Type: Traffic

Project Category: Improvement

Description: The project will provide signage, striping, bicycle and pedestrian facilities, and a traffic signal for controlled pedestrian crossings at the intersection of Borden Road and Richland Road. The improvements will also include the installation of a sidewalk, curb and gutter along Borden Road and radar feedback signs along Rose Ranch Road.



Justification: Grant-funded project to provide safe bicycle and pedestrian routes to school for students.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 40,000	\$ 35,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	687,416	-	687,416	687,416	-	-	-	-
Construction Support	10,000	-	10,000	10,000	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 737,416	\$ 35,000	\$ 702,416	\$ 702,416	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Federal Safe Routes to School Grant (401)	\$ 489,500	\$ 35,000	\$ 454,500	\$ 454,500	\$ -	\$ -	\$ -	\$ -
Traffic Safety Fund (201)	247,916	-	247,916	247,916	-	-	-	-
Totals	\$ 737,416	\$ 35,000	\$ 702,416	\$ 702,416	\$ -	\$ -	\$ -	\$ -

Title: San Marcos Creek Environmental Habitat and Mitigation Establishment

Project Code: 88529

Project Type: Environmental

Project Category: Improvement

Description: Provide establishment and short-term maintenance of the environmental mitigation for the San Marcos Creek Specific Plan projects in two phases.



Justification: To meet resource agency permit requirements for implementation of Creek District improvements.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	6,015,842	6,015,842	(0)	-	-	-	-	-
Construction	2,405,000	-	2,405,000	-	2,405,000	-	-	-
Construction Support	276,650	-	276,650		276,650	-	-	-
Environmental	110,000	-	110,000	80,000	30,000			
Totals	\$ 8,807,492	\$ 6,015,842	\$ 2,791,650	\$ 80,000	\$ 2,711,650	\$ -	\$ -	\$ -
FINANCING SOURCES:								
TransNet EMP Funds (404)	\$ 1,937,803	\$ 1,860,317	\$ 77,486	\$ -	\$ 77,486	\$ -	\$ -	\$ -
Successor Agency No. 3 Bond Proceeds (553)	4,155,525	4,155,525	(0)	-	-	-	-	-
Successor Agency No. 2 Bond Proceeds (552)	2,714,164	-	2,714,164	80,000	2,634,164	-	-	-
Totals	\$ 8,807,492	\$ 6,015,842	\$ 2,791,650	\$ 80,000	\$ 2,711,650	\$ -	\$ -	\$ -

Title: Citywide Ethernet

Project Code: 88530

Project Type: Traffic

Project Category: Improvement

Description: This grant-funded project will include specification, design, procurement, programming, installation, and integration/verification of all connected equipment to convert the City's existing traffic communication network to an Ethernet-based connection.

Justification: Converting to an Ethernet-based communication system will enable remote monitoring of multiple traffic control devices at an intersection (controller, CCTV camera, video detection, battery backup systems, conflict monitors) with the least amount of fiber strands. It will help traffic management operate in a more efficient and cost effective manner.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	440,000	-	440,000	440,000	-	-	-	-
Construction Support	30,000	-	30,000	30,000	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 550,000	\$ 80,000	\$ 470,000	\$ 470,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Federal Highway Safety Improvement Program (401)	\$ 495,000	\$ 72,001	\$ 422,999	\$ 422,999	\$ -	\$ -	\$ -	\$ -
Traffic Safety Fund (201)	55,000	7,999	47,001	47,001	-	-	-	-
Totals	\$ 550,000	\$ 80,000	\$ 470,000	\$ 470,000	\$ -	\$ -	\$ -	\$ -

Title: Citywide Installation of LED Safety Lighting

Project Code: 88531

Project Type: Traffic

Project Category: Improvement

Description: Grant-funded project to replace low-pressure luminaries at citywide signalized intersections with LED fixtures.



Justification: Right-angle and rear-end crash rate increase at night in comparison to the day. The existing low pressure sodium safety lighting gives a pale yellow light whereas LED safety lighting provides a clear white light. LED Safety Light technology will provide improved light levels at signalized intersections throughout the City. The improved light levels will enhance visibility of potential conflicts in the intersection and give the roadway user an improved ability to react. Significant energy and maintenance cost savings are anticipated.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	426,500	-	426,500	426,500	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 446,500	\$ 20,000	\$ 426,500	\$ 426,500	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Federal Highway Safety Improvement Program (401)	\$ 401,800	\$ 18,000	\$ 383,800	\$ 383,800	\$ -	\$ -	\$ -	\$ -
Traffic Safety Fund (201)	44,700	2,000	42,700	42,700	-	-	-	-
Totals	\$ 446,500	\$ 20,000	\$ 426,500	\$ 426,500	\$ -	\$ -	\$ -	\$ -

Title: Traffic Management System Enhancement

Project Code: 88532

Project Type: Traffic

Project Category: Maintenance

Description: SANDAG has distributed excess San Diego Service Authority for Freeway Emergencies (SAFE) funding to local agencies to be used for the purpose of traffic management services. The scope of this project is to upgrade the City Traffic Management Center with backup emergency power, update emergency response activities and conduct citywide traffic counts. In addition these funds will be used to install permanent count stations and associated software at major arterials to monitor the level of service.

Justification: To fund upgrade of the annual maintenance of traffic operation systems and monitor the performance of major corridors citywide.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 44,048	\$ 2,000	\$ 42,048	\$ 42,048	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	200,000	-	200,000	200,000	-	-	-	-
Construction Support	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 244,048	\$ 2,000	\$ 242,048	\$ 242,048	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
TransNet Excess SAFE Revenue Funds (404)	\$ 244,048	\$ 2,000	\$ 242,048	\$ 242,048	\$ -	\$ -	\$ -	\$ -
Totals	\$ 244,048	\$ 2,000	\$ 242,048	\$ 242,048	\$ -	\$ -	\$ -	\$ -

Title: Twin Oaks Elementary School and Twin Oaks High School Improvements

Project Code: 88533

Project Type: Streets

Project Category: Improvement

Description: Grant-funded pedestrian improvements at the intersection of Twin Oaks Valley Road and Cassou Road.



Justification: Two public schools are located near the southeast corner of this intersection, which lacks sidewalks and pedestrian ramps. This project would complete the much needed pedestrian improvements at this intersection.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 59,500	\$ 50,000	\$ 9,500	\$ 9,500	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	403,650	403,650	-	-	-	-	-	-
Construction Support	18,000	18,000	-	-	-	-	-	-
Environmental	50	50	-	-	-	-	-	-
Totals	\$ 481,200	\$ 471,700	\$ 9,500	\$ 9,500	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Safe Routes to School Grant (State) (401)	\$ 432,800	\$ 424,010	\$ 8,790	\$ 8,790	\$ -	\$ -	\$ -	\$ -
Traffic Safety Fund (201)	48,400	47,690	710	710	-	-	-	-
Totals	\$ 481,200	\$ 471,700	\$ 9,500	\$ 9,500	\$ -	\$ -	\$ -	\$ -

Title: Bradley Park Channel Improvements

Project Code: 88534

Project Type: Storm Drains

Project Category: Improvement

Description: Channel rehabilitation and drainage improvements, water quality protection and erosion control between the upper and lower mesas of the park.

Justification: This project is required as a Corrective Action under the San Diego Regional Water Quality Board approved Mitigation and Monitoring and Reporting Plan and Corrective Action Plan for the landfill underlying Bradley Park.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 238,344	\$ 95,934	\$ 142,410	\$ 30,000	\$ 112,410	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	437,490	-	437,490	-	437,490	-	-	-
Construction Support	24,000	-	24,000	-	24,000	-	-	-
Environmental	48,000	-	48,000	-	48,000	-	-	-
Totals	\$ 747,834	\$ 95,934	\$ 651,900	\$ 30,000	\$ 621,900	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Public Facilities Fund (NPDES PFF) (402)	\$ 747,834	\$ 95,934	\$ 651,900	\$ 30,000	\$ 621,900	\$ -	\$ -	\$ -
Totals	\$ 747,834	\$ 95,934	\$ 651,900	\$ 30,000	\$ 621,900	\$ -	\$ -	\$ -

Title: Armorlite Drive Smart Growth Corridor Enhancements

Project Code: 88539

Project Type: Streets

Project Category: Improvement

Description: This grant-funded project will reconfigure Armorlite Drive, N. Las Posas Road to Bingham Drive, to accommodate a complete street concept in a new, mixed-use district near Palomar College. Improvements include street parking, bike facilities, pedestrian pathways, lighting and landscaping and traffic calming measures.



Justification: These improvements will accommodate a complete street concept consistent with SANDAG's Smart Growth Incentive Program. The project encourages use of alternative modes of transportation and, therefore, will effectively reduce greenhouse gas emissions via public transit integration and enhanced pedestrian and bike access.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 237,921	\$ 212,393	\$ 25,528	\$ 25,528	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	2,969,659	-	2,969,659	2,969,659	-	-	-	-
Construction Support	90,000	-	90,000	90,000	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Staff Project Management & Overview	33,972	33,972	-	-	-	-	-	-
Totals	\$ 3,331,552	\$ 246,365	\$ 3,085,186	\$ 3,085,186	\$ -	\$ -	\$ -	\$ -

FINANCING SOURCES:								
SANDAG Smart Growth Grant (401)	\$ 1,000,000	\$ 106,197	\$ 893,803	\$ 893,803	\$ -	\$ -	\$ -	\$ -
Capital Improvements Developer Deposit (401)	725,000	106,197	618,803	618,803	-	-	-	-
Public Facilities Fund (Cir Streets PFF) (402)	1,572,580	-	1,572,580	1,572,580	-	-	-	-
City In-Kind Contribution (100)	33,972	33,972	-	-	-	-	-	-
Totals	\$ 3,331,552	\$ 246,365	\$ 3,085,186	\$ 3,085,186	\$ -	\$ -	\$ -	\$ -

Title: Civic Center Landscape Low Impact Development (LID) Conversion

Project Code: 88540

Project Type: Landscape

Project Category: Improvement

Description: Grant-funded project to retrofit 2.34 acres of traditional parkway grass and median landscaping along San Marcos Boulevard in the Civic Center with low impact development principles focusing on efficient irrigation and plant palettes to demonstrate elimination of irrigation runoff, water efficiencies.



Justification: Municipal Stormwater Permit(s) R9 2013-001 mandates the reduction of nutrients, sediment and bacteria and elimination of irrigation runoff.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 97,000	\$ 94,739	\$ 2,261	\$ 2,261	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	189,034	10,000	179,034	179,034	-	-	-	-
Construction Support	10,966	-	10,966	10,966	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Staff Project Management & Overview	18,495	-	18,495	18,495	-	-	-	-
Totals	\$ 315,495	\$ 104,739	\$ 210,756	\$ 210,756	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Proposition 50 Grant (401)	\$ 225,000	\$ 32,739	\$ 192,261	\$ 192,261	\$ -	\$ -	\$ -	\$ -
City In-Kind Contribution (100)	18,495	-	18,495	18,495	-	-	-	-
City Funds (100)	72,000	72,000	-	-	-	-	-	-
Totals	\$ 315,495	\$ 104,739	\$ 210,756	\$ 210,756	\$ -	\$ -	\$ -	\$ -

Title: Borden Road Widening and Improvements

Project Code: 88542

Project Type: Streets

Project Category: Improvement

Description: Borden Road Improvements to include Vineyard to Mulberry.



Justification: Widening of Borden Road will add additional roadway capacity to accommodate the increase in traffic volumes expected as a result of the new Borden Road Bridge.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	500,000	-	500,000	-	-	-	500,000	-
Construction Support	75,000	-	75,000	-	-	-	75,000	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 625,000	\$ -	\$ 625,000	\$ -	\$ -	\$ 50,000	\$ 575,000	\$ -
FINANCING SOURCES:								
Public Facilities Fund (Cir Streets PFF) (402)	\$ 625,000	\$ -	\$ 625,000	\$ -	\$ -	\$ 50,000	\$ 575,000	\$ -
Totals	\$ 625,000	\$ -	\$ 625,000	\$ -	\$ -	\$ 50,000	\$ 575,000	\$ -

Title: San Marcos High School Traffic Improvements

Project Code: 88545

Project Type: Streets

Project Category: Improvement

Description: Potential project to construct pedestrian safety improvements at the intersection at San Marcos Boulevard and Rancho Santa Fe Road. Project is pending grant approval.



Justification: Provide a safe pedestrian route to school for students. Improves traffic circulation and pedestrian safety at the busiest intersection in the City.

COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 166,500	\$ -	\$ 166,500	\$ 166,500	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW								
Construction	1,415,250	-	1,415,250	1,415,250	-	-	-	-
Construction Support	83,250	-	83,250	83,250	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 1,665,000	\$ -	\$ 1,665,000	\$ 1,665,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Traffic Safety Fund (201)	\$ 166,500	\$ -	\$ 166,500	\$ 166,500	\$ -	\$ -	\$ -	\$ -
Federal Highway Safety Improvement Program (401)	1,498,500	-	1,498,500	1,498,500	-	-	-	-
Totals	\$ 1,665,000	\$ -	\$ 1,665,000	\$ 1,665,000	\$ -	\$ -	\$ -	\$ -

Title: Traffic Signal and Pedestrian Improvements at Various Locations

Project Code: 88546

Project Type: Traffic

Project Category: Improvement

Description: Grant funded project for installation of various traffic signal improvements in top accident locations within the City. Includes signal hardware upgrades, vehicle detection systems, and signal timing improvements.

Justification: Improve intersection safety.



COST ESTIMATES:	Total Project Cost	Cost Incurred Through FY 2014-15	Project Budget Remaining	Projected 5-Year Expenditures				
				FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Planning, Design and Coordination	\$ 50,000	\$ 2,000	\$ 48,000	\$ 48,000	\$ -	\$ -	\$ -	\$ -
Land Acquisition/ROW	-	-	-	-	-	-	-	-
Construction	420,000	-	420,000	420,000	-	-	-	-
Construction Support	30,000	-	30,000	30,000	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Totals	\$ 500,000	\$ 2,000	\$ 498,000	\$ 498,000	\$ -	\$ -	\$ -	\$ -
FINANCING SOURCES:								
Traffic Safety Fund (201)	\$ 50,000	\$ 200	\$ 49,800	\$ 49,800	\$ -	\$ -	\$ -	\$ -
Federal Highway Safety Improvement Program (401)	450,000	1,800	448,200	448,200	-	-	-	-
Totals	\$ 500,000	\$ 2,000	\$ 498,000	\$ 498,000	\$ -	\$ -	\$ -	\$ -