



DISCOVER LIFE's POSSIBILITIES

2017-2018 Adopted Annual Operations & Capital Budget



***City of San Marcos,
California,***

**Operations and Maintenance
Budget for Fiscal Year 2017-18**

**Capital Improvement Projects
Budget for Fiscal Years
2017-18 through 2021-22**

CITY OF SAN MARCOS

Operations and Maintenance Budget: FY 2017-18 Capital Improvement Projects Budget: FY 2017-18 – 2021-22

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June 13, 2017

Honorable Mayor and Members of the City Council:

It is my pleasure to submit the Fiscal Years 2017 - 18 Operations and Maintenance Budget (O&M) as well as the five-year Capital Improvement Program Budget (CIP) for the City of San Marcos.

As you will recall, over the past few years, we have strived to make our budget document more transparent, comprehensive and easier to use and that effort continues with this budget. We think we've made significant improvements over the past few years and this year's budget format is substantially similar to last fiscal year. One significant change in the formatting of this year's budget is the individual project sheets in the Capital Improvement Program portion of the budget. We think the new format will make it easier for the public to understand the scope, cost and status of each of our active capital improvement projects.

We have continued to include in the budget a column showing the departmental budget requests and the City Manager's recommendation. Over the past three years, we have had each department make a presentation to the Budget Review Committee providing an overview of their budget and operations as well as highlighting specific requests that they made. This year the presentations focused on the major new requests or significant adjustments departments were seeking. Including those amounts in the budget reports will also provide the City Council with some insight as to what areas of departmental operations directors viewed as requiring additional funding. Like last year, many of the departmental requests did not make it into the City Manager's recommended budget. In some instances, we asked departments to accelerate items that could be undertaken prior to the end of the current fiscal year, particularly one-time items, as we had some available savings and Fiscal Year 2017 – 18 is more constrained by some operational increases that will be discussed below. In many instances, departmental requests were not funded or were partially funded. While this can be frustrating at the department level, it provides important information in terms of overall city priorities and can provide guidance for spending adjustments mid-year or in future fiscal years. In most instances the departmental request and the City Manager recommendation will match, however, there will be some areas where my recommendation will differ.

From a big picture/national economic perspective, economic activity remains slow. The United States Commerce Department reported that the U.S. economy grew by 1.2% in the first quarter of 2017, the slowest quarter since the 1st quarter of 2016. The March 2017 jobs report was also weak, reporting actual jobs created at 98,000 vs. the 180,000 that were expected. The unemployment rate remained low at 4.5% and the "real" unemployment rate that includes workers who had exited the job market fell to 8.9%, the lowest it has been since 2007.



In our particular case, we see slow and steady growth at this point. This points us toward maintaining a conservative outlook, particularly with respect to revenues. The meandering economy seems to be borne out by the relatively slow rate of wage inflation. Based on our employee group memorandums of understanding, our staff will see 2% cost of labor increases in FY 2017 – 18. That low growth in wages supports the notion that the economy continues to recover very slowly. As you will recall, our prescribed wage indexes for establishing cost of labor increases include both public and private sector industries and should be a reliable snapshot of the growth of the economy from a wage perspective.

We are seeing small to moderate growth in a number of our major revenue categories including property. Rental income is relatively flat. There is positive news at Creekside Marketplace where we are fully leased and have no leases expiring in FY 2017 – 18. We also completed significant capital improvements at Creekside in the last two years which enables us to utilize Creekside revenues more consistent with the years prior to 2015. At City Hall, we are seeing some modest improvement in the office rental market though it continues to lag behind other non-residential sectors.

Sales tax continues to be a fairly stagnant revenue source. You'll recall that we projected the FY 2016 – 17 revenues to be the same as FY 2015 – 16, and it appears we will not hit that number. Our year end projection for FY 2016 – 17 will be about 2% less than what was budgeted. We do believe that there is some upward movement in FY 2017 – 18 though we are including a budget figure that is less than what we budgeted in FY 2016 – 17.

National, statewide and regional economic indicators are mixed. The unemployment rate in California fell from 5.2% in April of 2016 to 4.5% in April of 2017. San Diego continues to outperform the state overall with an unemployment rate of 3.8% in April of 2017. The labor force participation rate in California remains steady at about 62%, however, this steadiness is not a positive note as the participation rate of 61.8% in April of 2014 marked the lowest rate since April of 1976. The April 2017 rate of 62.1% indicates a lack of full time job growth and that long term unemployed individuals continue to find it difficult to attain full time employment. The California Composite Index of Consumer Sentiment reached a high point in the first quarter of 2017 and reflects a higher level of optimism by consumers in the state.

Lastly, on the economic front, the San Diego Union Tribune reported in March of this year a median San Diego County home price of \$515,000. This translates into a 7.7% increase in a year and was the highest value since late 2005, which indicates that home prices have recovered from the lows of the burst of the housing bubble of 2007 – 2010.

In developing the budget for Fiscal Year 2017 – 18, the first thing we did was to build on the City Council's adopted policy of directing general funds toward infrastructure, City facilities and vehicles and equipment replacement and rehabilitation. As the Council may recall, the Fiscal Management Policy it adopted in 2015 provided that 2.6% of the adopted FY 2014 – 15 General Fund budget or \$1,648,506 for FY 2015 – 16 be budgeted for this purpose. The policy escalates that set aside each year. The recommended FY 2017 – 18 budget sets aside 3.6% of the adopted FY 16 – 17 budget or \$2,422,232 toward that purpose. The increase from FY 2016 – 17 to FY



2017 – 18 is \$399,065 which is an increase over the prior year of 19.7%, again the single largest significant line item increase in the budget. That is not an insignificant fact and demonstrates the Council’s and staff’s commitment to closing the infrastructure funding gap. You will see that set aside on the General Fund Expenditure Page (page 1), General Fund Summary Page (page 7) and you will note the allocations of those funds in Fund Numbers 602, 603 and 604 (pages 135 – 140).

The City’s financial outlook remains quite strong. The General Fund summary page shows a projected surplus for the end of Fiscal Year 2016 – 17 of approximately \$1.3 million. Year-end expenditures are projected to be approximately \$830,343 below the Council approved amended budget. The Council’s adopted Fiscal Management Policy provides that any year-end operating surplus (assuming the minimum 40% reserve level is met) be distributed to our rehabilitation and replacement funds. Staff intends to return to Council with an item to allocate the final operating surplus in late summer/early fall after FY 2016 – 17 has been closed and the actual operating surplus is known. This will not in any way slow down progress on any projects.

We are projecting that we will end Fiscal Year 2016 – 17 with a General Fund liquid reserve level of \$28,428,971 or 41% of the original FY 2016 – 17 General Fund budget. That amount plus the projected FY 2016 – 17 operational surplus results in a liquid reserve amount of \$29,772,846 or 40.5% of the recommended FY 17 – 18 General Fund budget. As discussed above, staff will return to Council with a recommendation on allocating that portion, if any, of the reserves that exceed the Council policy after the books on FY 2016 – 17 are closed later this fall.

GENERAL FUND

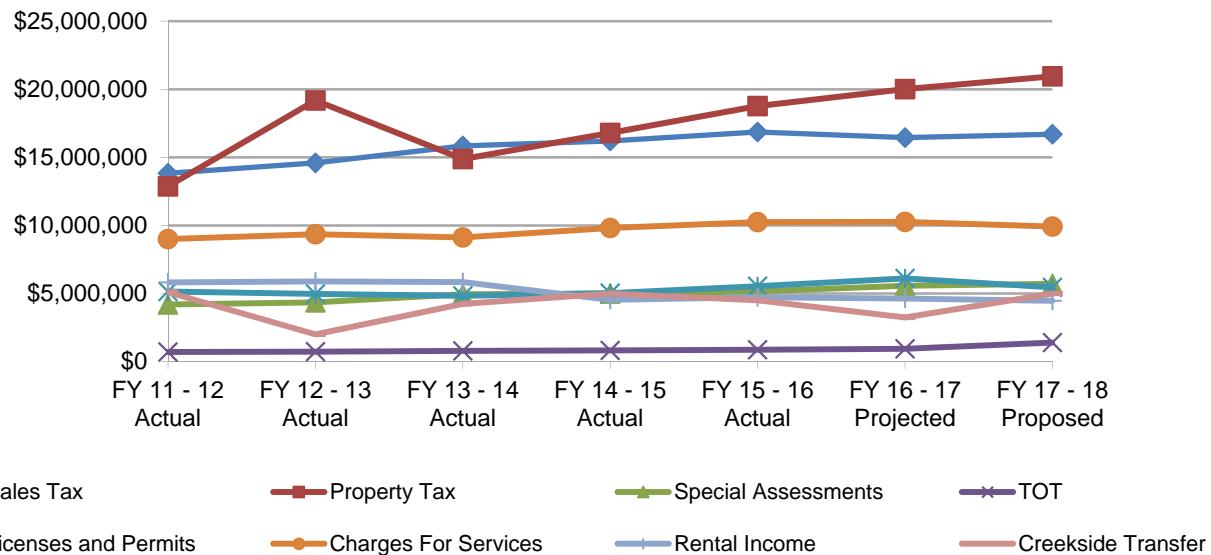
The recommended Fiscal Year 2017 – 18 budget is balanced and in compliance with the Council’s amended General Fund Reserve Policy.

Revenues

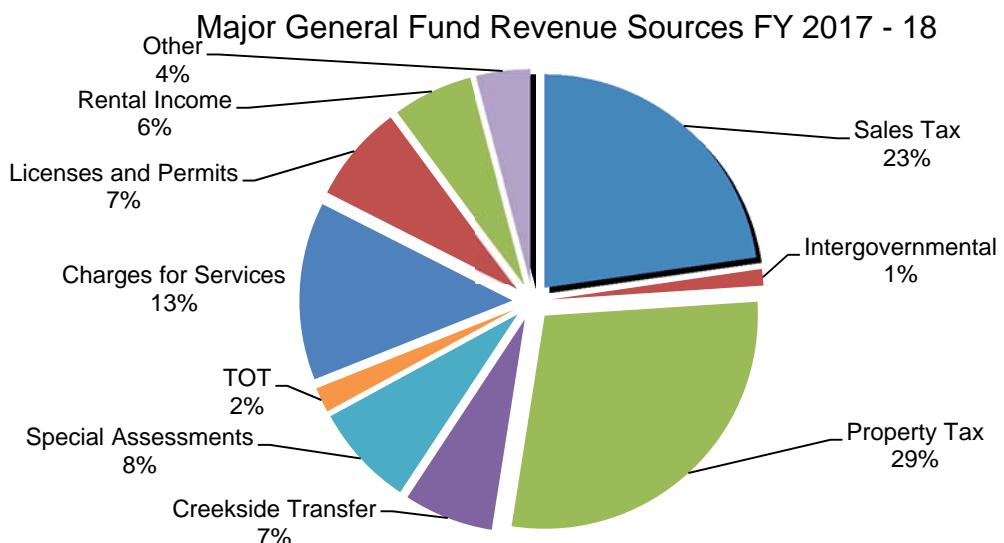
In terms of revenues, below is a chart which shows trends in our major revenue sources as well as a chart showing the breakdown by percentage of those major revenue sources in the FY 2017 - 18 budget.



Major General Fund Revenue Sources



The City benefits from a diverse revenue base. Between rental income from City Hall and other land holdings as well as Creekside Marketplace, rental revenue accounts for 12.9% of General Fund revenue. This diverse revenue base has enabled the City to weather the recession storm, maintain service levels and invest in long-term rehabilitation and replacement needs.

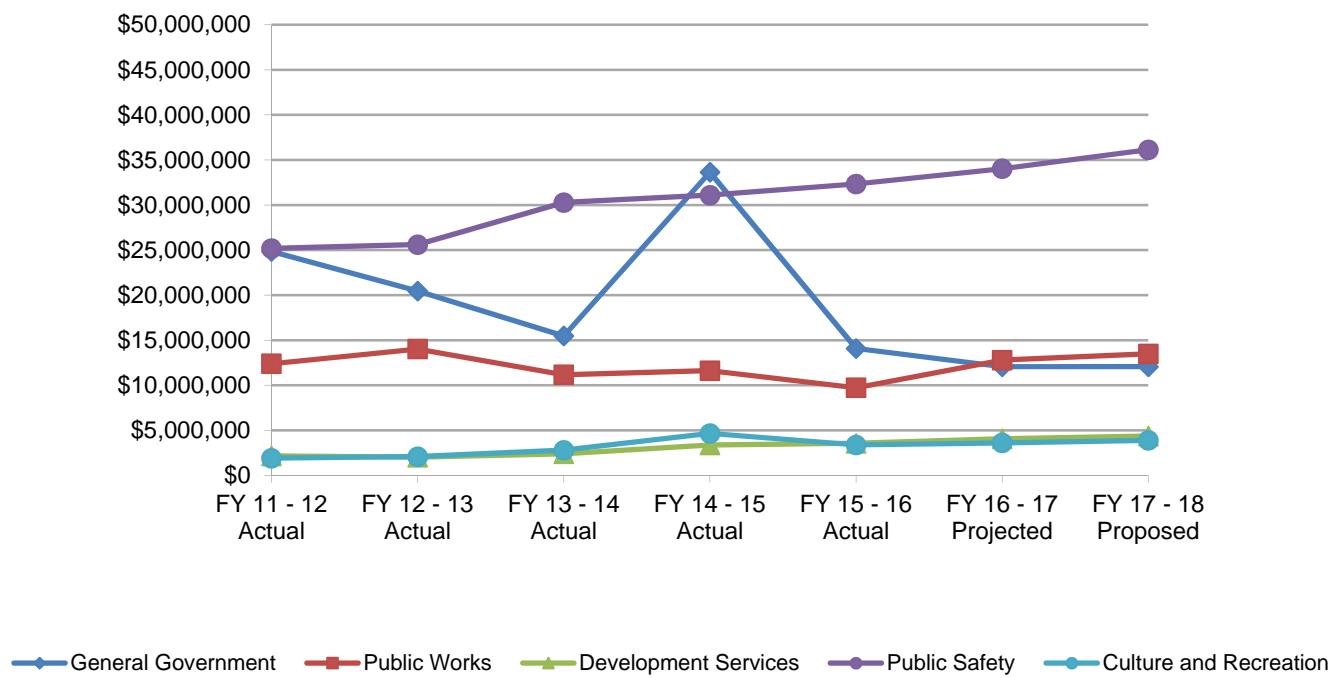




Expenditures

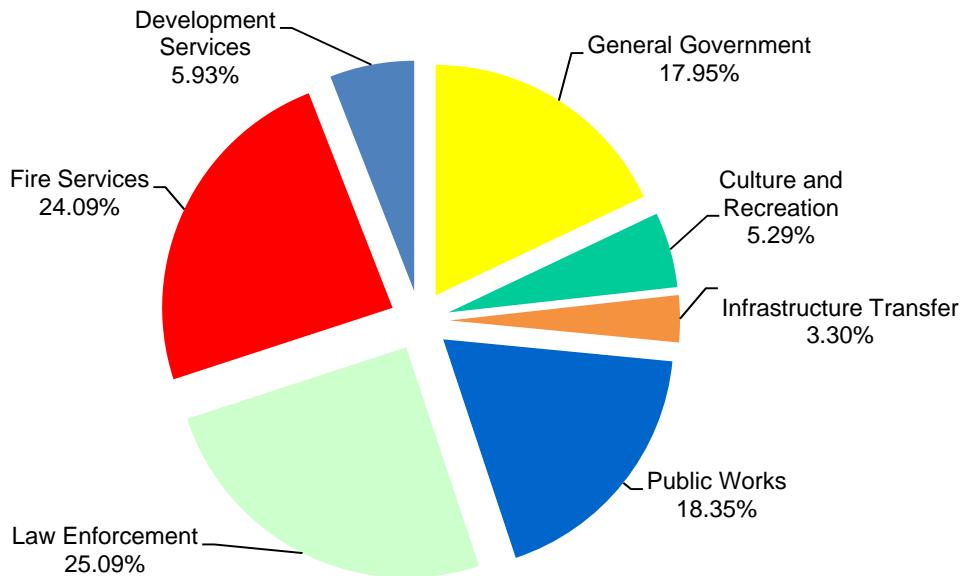
General Fund expenditures have remained steady over the past few years. The City has attempted to “hold the line” on expenditures through the recession and while there has been some downward movement, the City has been generally able to maintain service levels. In FY 2017 – 18, the City, along with the eight other cities in the county that contract for police services from the San Diego County Sheriff’s Department, will see more significant increases to the costs of those services. The major driver of those cost increases are personnel, especially pension costs at the County. For FY 2017 – 18, we are projecting an increase of 6% to the Sheriff’s contract costs. The contract that will be submitted to the City Council will be a five year contract with annual increases of 6%, 6%, 5.5%, 5% and 4.5%. These increases will be higher than the increases the City is accustomed to seeing and will present an ongoing challenge to our budget in future years. Having said that, it is my view that the City would see significantly higher law enforcement costs if it maintained its own police department. With the 6% increase in FY 2017 – 18, the City’s per capita police costs are \$191 which compares very favorably to the average per capita costs of \$279 that city’s with their own police departments face. The following charts show General Fund expenditures over the past several years by lines of business and in terms of personnel and operational costs. The spike in General Government in FY 2014 – 15 was predominantly related to the WinCo/Hobby Lobby and DMV investments.

General Fund Expenditures by Line of Business



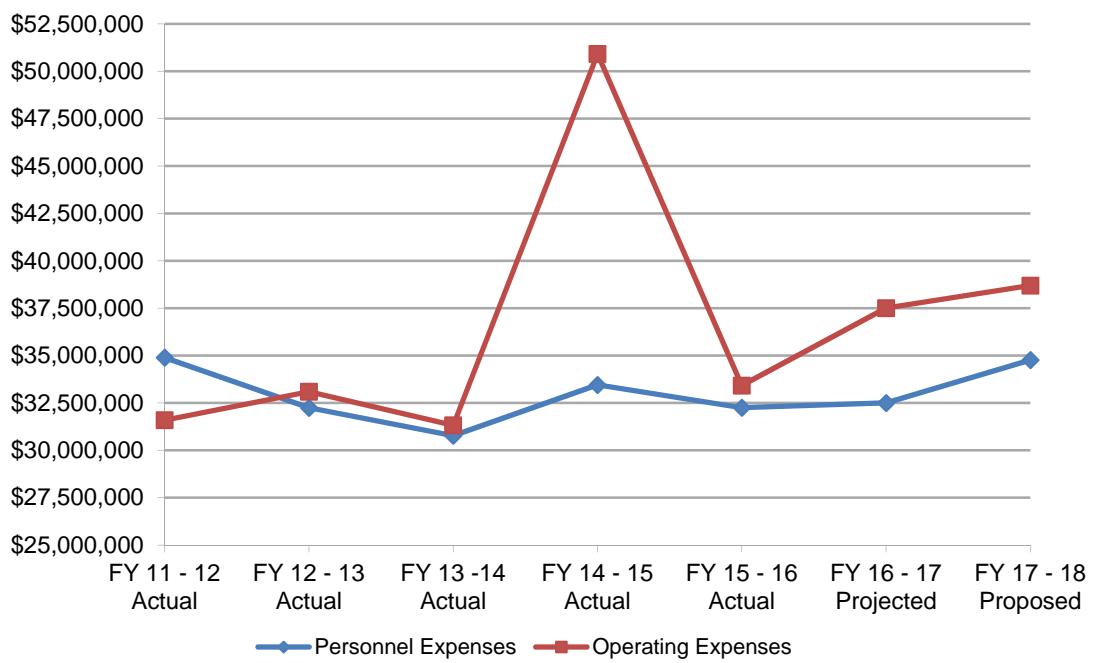


FY 2017 - 18 General Fund Expenditures by Line of Business



The following table depicts the amounts of the total General Fund budget the categories of personnel services and operating expenditures represent (FY 2014 – 15 spike reflects WinCo/Hobby Lobby and DMV investments):

Personnel and Operating Expenditures





FY 2017 - 18 Personnel Expenses

Category	Total Amount Budgeted	Percent of Total GF Budget
Salaries and Wages	\$23,531,348	32.03%
Health Benefits	\$3,017,080	4.11%
Retirement Benefits	\$6,731,369	9.16%
Other	\$1,485,324	2.02%
Total	\$34,765,122	47.32%

The total share of the City's General Fund budget made up by personnel expenses has been on a slight downward trend from 49.11% in FY 2015 – 16 to 47.32% in proposed FY 2017 – 18. While seemingly small from a percentage perspective, if the FY 2017 – 18 share was the same as FY 2014 – 15, personnel costs would be \$1.91 million higher.

The budget reflects the 2% cost of labor increases that are part of the City's memorandums of understanding with its employee groups. It also reflects projected increases in health care and pension costs. With respect to pension costs, changes made by CalPERS to their investment assumption rate of return will start impacting budgets in FY 2018 – 19. The Council's decision to utilize the operational surplus from FY 2015 – 16 as a one-time payment to CalPERS will significantly assist in offsetting those increases. Pensions continue to present a significant challenge to the budget and managing those challenges in the long term will be a matter of high importance in the coming fiscal year.

Other Expenditure Highlights:

While the budget from an operational standpoint does not contain a large number of major enhancements, there are some noteworthy items. The Sheriff's contract increase of 6% results in \$1,025,557 of higher law enforcement costs. Also in the Public Safety area, the City continues to see significant increases in calls for service for fire and emergency medical services. This has caused an increase in dispatch service calls and medical supplies. During FY 2016 – 17, the Council approved a fifth full-time ambulance. This contributes to additional fire costs in FY 2017 – 18 of \$986,361. There are some offsetting revenues and the City is looking at the concept of a "first responder fee" to assist in defraying the additional costs of medical aid services.

There are a number of personnel and non-personnel items of note in the budget. The recommended budget includes an increase in our Insurance/General Liability funding of nearly \$409,438 over the FY 2016 – 17 budget. Operational costs across most departments were flat as the increases



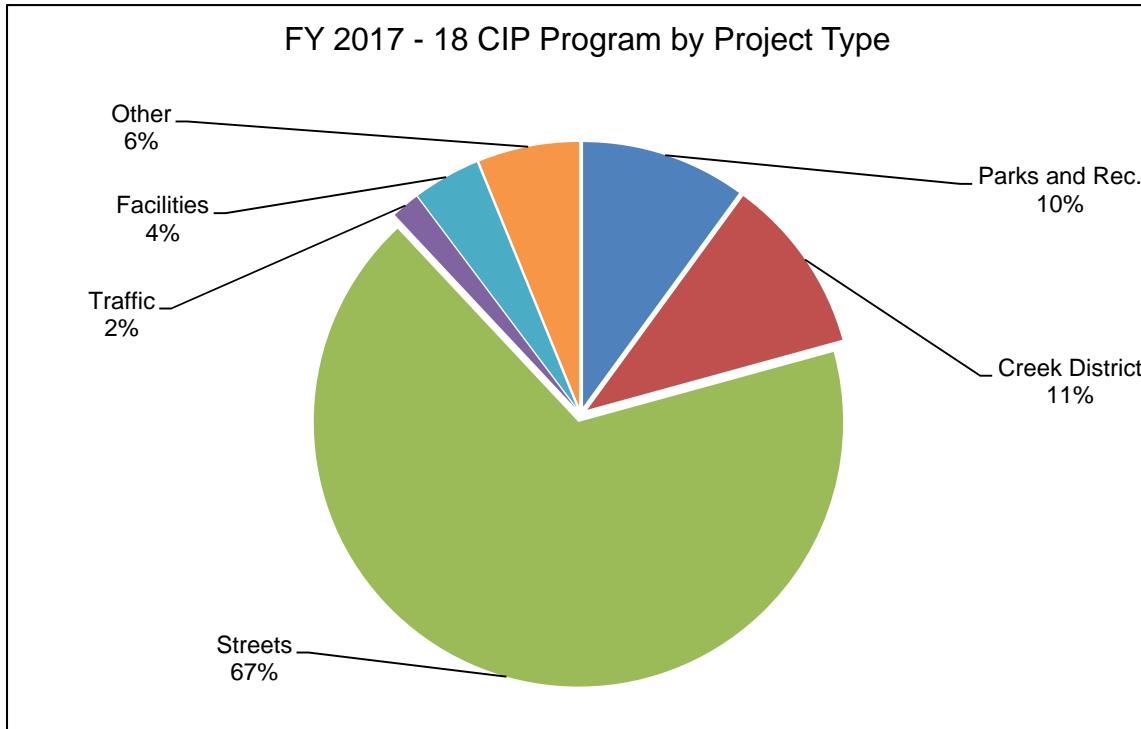
due to the Sheriff's contract and normal personnel expense increases, plus a full year of the fifth full time ambulance made most other departmental increase requests unreachable.

As discussed above, the largest single increase from a percentage basis to the general fund budget follows the Council's adoption of a new Fiscal Management Policy in May of 2015 which directed staff to include a general fund contribution of 2.6% of last year's adopted budget to our three rehabilitation and replacement funds (Infrastructure, City Facility and Vehicles and Equipment). As discussed earlier, in addition to the actual work that this funding will support, our Capital Improvement Program contains funding to undertake a comprehensive Asset Management Program. The Council's Fiscal Management Policy directs staff to try to increase that annual set aside amount by a minimum of 0.5% per year with a goal of getting to 6 to 10% of the operating budget within ten years. For FY 2017 – 18, at 3.6% of the adopted FY 2016 – 17 budget, this amount increased by \$399,065 to \$2,422,232, a 19% increase. The long term impact of this policy change will result in the investment of numerous millions of dollars in our aging infrastructure over time and the Asset Management Program we intend to develop will be a critical tool in determining how to spend those funds as wisely as possible.

CAPITAL IMPROVEMENT PROJECTS BUDGET

With this budget the City continues to fine tune the manner in which we budget for capital projects. As the Council may recall, it has been the practice going back many years to "re-appropriate" funds to projects in successive years. This practice essentially results in the same dollars being appropriated (not spent) more than once. That practice does not make sense and the funds appropriated for a project should happen once and then stay with that project through its life. In this year's Capital Improvement Projects (CIP) budget, the major change was revamping the detailed project sheets to make them easier to read and more accurately reflect funding levels and project status.

The total funding for Fiscal Year 2017 - 18 for CIP projects is \$10.5 million. The following chart depicts each of the project types and their percentage of the total CIP budget.



As the above graph indicates, 67% of new FY 2017 – 18 CIP appropriations is focused on Streets. In addition to those projects, significant efforts continue on the City’s Creek District projects (Via Vera Cruz Bridge, Bent Avenue Bridge, creek improvements, Discovery Street and Creek Promenade).

In the Other category, there are two projects, Citywide ADA Improvements and Record of Survey Establishment. The latter is a key project for both the City and the public to have an accurate and reliable baseline survey data with which to design projects and undertake accurate land surveys.

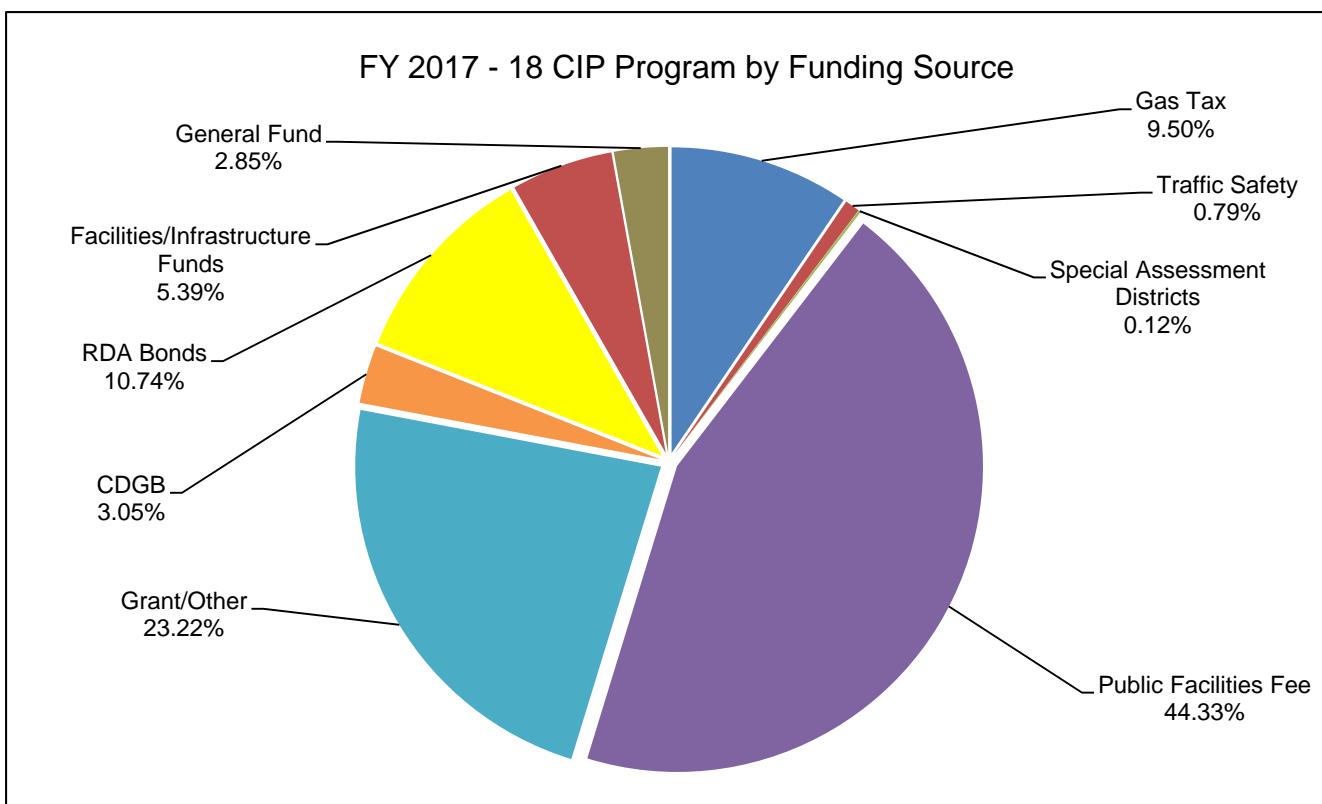
As the Council knows, many capital projects span multiple fiscal years and funding in FY 2017 – 18 is based on staff’s best estimate of what will be spent in that fiscal year. Some projects will require future appropriations as they move from planning to design to construction.

Some of the major non-Creek District projects that are still in progress are:

- Palomar Station Pedestrian Bridge (\$5.55 million)
- Rancho Coronado Park (\$5.68 million)
- South Lake Community Park (\$4.11 million)
- Channel Widening South of Grand Avenue (\$4.29 million)
- SR – 78 Eastbound Auxiliary Lane Improvement (\$13.75 million)
- South Santa Fe – Smilax to Bosstick (\$6.83 million)
- Woodland Parkway SR 78 Interchange and Barham Road Widening (\$20.83 million)
- San Marcos Boulevard at Discovery Street Intersection Improvements (\$2.61 million)



The graph below depicts the various funding sources that the City is utilizing for the FY 2017 – 18 CIP.



In the Grant/Other category, the projects are:

- San Marcos Boulevard and Discovery Street Intersection Improvements
- Creek District Bridges
- Citywide Traffic Ethernet Expansion

As the Council is aware, the Creek District makes up a significant portion of the five year CIP. The total five year program starting in FY 2017 -18 and extending through FY 2021 – 2022 is \$183,962,433. The Creek District projects make up \$100,965,881 or 55% of the total CIP. The main projects in the Creek District are:

- Via Vera Cruz Bridge (\$30,024,498)
- Bent Avenue Bridge (\$23,887,966)
- Discovery Street Widening and Flood Control (\$13,234,676)
- Infrastructure Planning and Grading (\$15,341,449)



- Promenade Construction (\$3,784,675)
- Environmental Habitat and Mitigation Establishment (\$14,692,617)

CONCLUSION

The City's finances remain in strong condition. The Council's General Fund Reserve and Fiscal Management Policies have been adhered to and while there are challenges facing the City in Fiscal Year 2017 - 18, the continued stability of the economy has resulted in an uptick in revenues that are able to keep pace with cost increases, fund both the rehabilitation and replacement efforts per Council policy and make some minor operational enhancements. A solid foundation exists for providing quality services while still preparing for the future. Through streamlined processes, new work procedures, and better use of technology, we have been able to maintain critical programs and carry out important infrastructure projects.

I'd like to express my appreciation to all of our Department and Division Directors and especially their budget staff. We continue to try to improve not only the budget document, but our budgeting processes as well and the efforts of all of our departmental staff have resulted in a much better budget development process and improved budget document.

I would especially like to express my appreciation to Laura Rocha, Finance Director and Alan Stutler, Budget and Revenue Officer as well as the Budget Review Committee for their efforts on improving our budget program.

I would also like to express my appreciation to the City Council for providing the leadership and support necessary to pursue and achieve our goals and to City staff for their commitment in providing top-quality services to the community. Our combined efforts are critical to the City's success.

Sincerely,

A handwritten signature in blue ink.

Jack Griffin
City Manager

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION

FUND/FUNCTION	FISCAL YEAR 2016-17			FISCAL YEAR 2017-18 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 06/30/2017	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
GENERAL GOVERNMENT						
City Council	\$ 273,055	\$ 273,055	\$ 267,996	\$ 274,542	\$ 274,487	\$ 274,487
Administration	1,349,670	1,355,670	1,465,996	1,979,458	2,014,326	2,014,326
Housing & Neighborhood Services	1,009,976	1,009,976	1,082,319	-	-	-
Economic Development	240,420	285,420	233,714	271,729	266,619	266,619
City Attorney	841,500	841,500	836,800	830,500	815,500	815,500
City Clerk	608,592	608,592	583,932	595,012	583,785	583,785
Human Resources/Risk Management	3,232,487	3,241,472	3,194,792	3,621,087	3,616,144	3,616,144
Finance/Information Systems	3,046,852	3,103,574	3,187,114	3,331,769	3,366,512	3,366,512
Real Property Services	1,013,960	1,481,748	1,206,499	1,186,691	1,126,516	1,126,516
Total General Government	11,616,513	12,201,008	12,059,161	12,090,786	12,063,887	12,063,887
PUBLIC WORKS						
Operations	10,600,695	10,818,361	10,366,872	10,968,476	10,633,525	10,633,525
Engineering	1,762,807	1,763,307	1,725,139	2,033,935	2,007,744	2,007,744
Storm Water Program Management	709,618	803,976	697,658	837,858	837,643	837,643
Total Public Works	13,073,119	13,385,643	12,789,669	13,840,269	13,478,912	13,478,912
DEVELOPMENT SERVICES						
Administration	578,950	707,191	645,167	562,343	562,061	562,061
Planning	1,485,646	1,541,848	1,337,778	1,587,784	1,537,034	1,537,034
Building	1,216,840	1,243,956	1,258,146	1,403,037	1,402,407	1,402,407
Engineering	886,366	857,822	820,298	879,380	853,989	853,989
Total Development Services	4,167,803	4,350,818	4,061,388	4,432,543	4,355,491	4,355,491
PUBLIC SAFETY						
Fire Department	16,420,753	16,518,453	16,712,568	17,699,874	17,698,929	17,698,929
Law Enforcement	17,339,357	17,339,357	17,318,432	18,383,180	18,432,623	18,432,623
Total Public Safety	33,760,111	33,857,811	34,031,000	36,083,054	36,131,551	36,131,551
CULTURE AND RECREATION						
Community Services	3,541,702	3,739,936	3,598,654	3,944,468	3,884,316	3,884,316
Total Culture And Recreation	3,541,702	3,739,936	3,598,654	3,944,468	3,884,316	3,884,316
OTHER FINANCING USES						
Transfers Out	1,125,000	1,275,000	1,440,000	1,125,000	1,125,000	1,125,000
Annual Replacement/Rehab Transfers	2,023,167	2,023,167	2,023,167	2,422,233	2,422,233	2,422,233
Total Other Financing Uses	3,148,167	3,298,167	3,463,167	3,547,233	3,547,233	3,547,233
TOTAL GENERAL FUND	\$ 69,307,415	\$ 70,833,383	\$ 70,003,040	\$ 73,938,352	\$ 73,461,391	\$ 73,461,391

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION (cont'd)

FUND/FUNCTION	FISCAL YEAR 2016-17			FISCAL YEAR 2017-18 BUDGET			
	AS ADOPTED	AS AMENDED	PROJECTED 06/30/2017	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
SPECIAL REVENUE FUNDS							
Gas Tax	\$ 2,902,746	\$ 3,014,199	\$ 1,724,100	\$ 2,707,405	\$ 2,789,683	\$ 2,789,683	
Traffic Safety	1,353,600	1,588,936	57,001	213,625	213,625	213,625	
Lighting & Landscaping Maintenance District	1,369,181	1,418,330	1,448,616	1,205,118	1,216,904	1,216,904	
City Affordable Housing	1,645,000	1,645,000	65,267	1,706,300	1,706,300	1,706,300	
CFD 98-02 Lighting & Landscaping	6,129,197	6,518,222	6,131,581	6,093,617	6,159,935	6,159,935	
Senior Nutrition Grant	302,711	302,711	295,375	307,976	307,921	307,921	
CDBG	164,383	683,432	573,521	466,375	466,321	466,321	
Center Dr Maintenance District	20,618	20,618	20,618	20,618	20,618	20,618	
CalHome Fund	726,000	726,000	750,000	-	-	-	
CFD 2011-01 Congestion Management	-	-	16,175	20,000	20,000	20,000	
PEG	65,000	67,180	5,125	65,000	65,000	65,000	
Art In Public Places	3,500	3,500	3,500	3,500	3,500	3,500	
San Marcos Successor Housing Agency	8,588,653	9,745,852	4,661,501	6,571,991	6,571,950	6,571,950	
Total Special Revenue Funds	23,270,589	25,733,980	15,752,380	19,381,525	19,541,758	19,541,758	
DEBT SERVICE FUND							
Lease Revenue Bonds	470,353	470,353	375,529	468,590	468,590	468,590	
CAPITAL IMPROVEMENT PROJECT FUNDS							
Public Facilities Fees	4,776,814	6,089,829	1,147,229	4,813,909	4,813,909	4,813,909	
Transnet - Streets	4,350,306	4,929,163	860,082	-	-	-	
Total Capital Improvement Project Funds	9,127,120	11,018,992	2,007,311	4,813,909	4,813,909	4,813,909	
ENTERPRISE FUND							
Creekside Marketplace	4,880,891	4,880,891	4,814,766	5,965,260	6,120,857	6,120,857	
INTERNAL SERVICE FUNDS							
Vehicle & Equipment Acquisition/Replacement	3,001,862	4,975,384	4,251,747	2,958,140	2,958,140	2,958,140	
City Facilities Replacement/Rehabilitation	1,642,313	1,929,593	1,780,991	1,667,200	1,927,200	1,927,200	
City Infrastructure Replacement/Rehabilitation	1,750,893	7,678,031	3,486,631	850,696	850,696	850,696	
Total Internal Service Funds	6,395,068	14,583,008	9,519,370	5,476,036	5,736,036	5,736,036	
TOTAL EXPENDITURES - ALL FUNDS	\$113,451,436	\$127,520,607	\$102,472,396	\$ 110,043,672	\$ 110,142,541	\$ 110,142,541	

REVENUES - OVERVIEW BY FUND AND TYPE

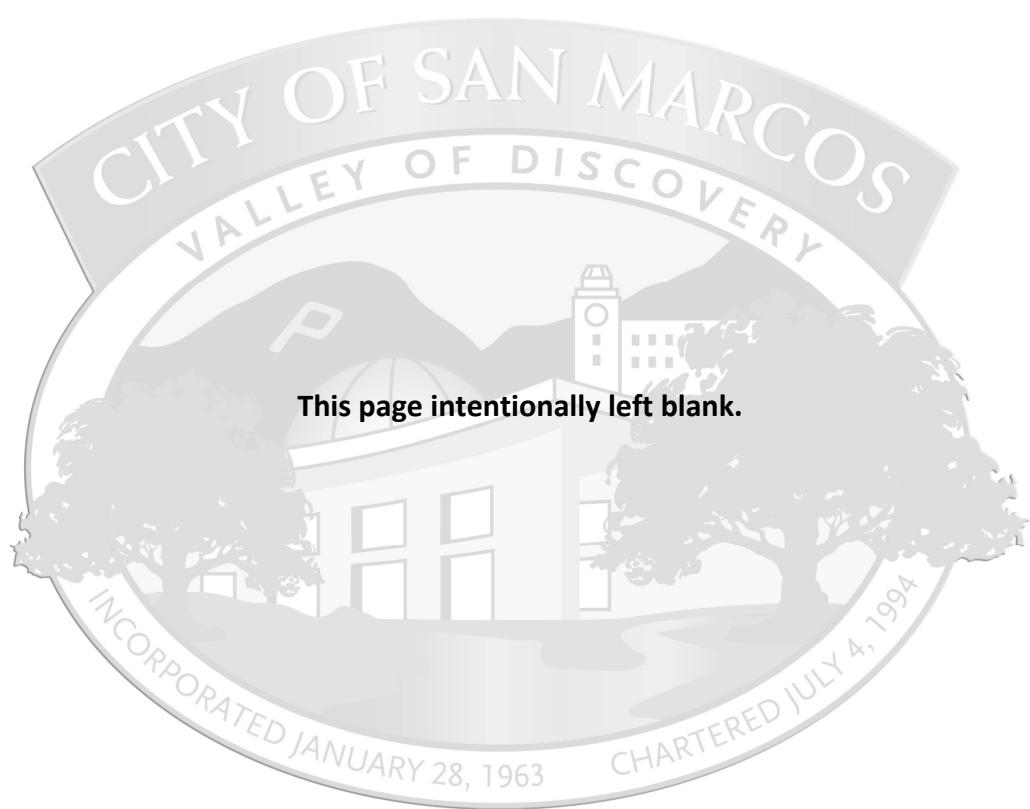
BUDGET CATEGORY	FISCAL YEAR 2016-17			FISCAL YEAR 2017-18 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 06/30/2017	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
TAXES & SPECIAL ASSESSMENTS						
Sales Tax	\$ 16,783,000	\$ 16,783,000	\$ 16,448,747	\$ 16,795,500	\$ 16,697,500	\$ 16,697,500
Property Tax	19,339,292	19,339,292	20,016,756	20,663,882	20,959,648	20,959,648
Special Assessments	5,574,672	5,574,672	5,574,672	5,713,277	5,713,277	5,713,277
Transient Occupancy Tax	903,261	903,261	942,500	1,401,969	1,401,969	1,401,969
Total Taxes & Special Assessments	42,600,225	42,600,225	42,982,675	44,574,628	44,772,394	44,772,394
LICENSES & PERMITS						
Franchise Fees	4,191,355	4,191,355	4,191,355	4,191,355	4,191,355	4,191,355
Storm Drain Fees	-	-	-	-	-	-
Building Permit Fees	445,085	445,085	675,000	352,000	352,000	352,000
Business License Fees	237,330	237,330	239,330	238,000	238,000	238,000
Other Licenses & Permits	612,533	612,533	1,006,506	679,809	679,809	679,809
Total Licenses & Permits	5,486,303	5,486,303	6,112,191	5,461,164	5,461,164	5,461,164
INTERGOVERNMENTAL						
State	525,500	525,500	431,442	422,795	422,795	422,795
State Grants	215,055	215,055	140,000	165,055	165,055	165,055
County	298,250	298,250	269,500	285,000	285,000	285,000
Federal Grants	5,529	5,529	74,549	44,870	44,870	44,870
Total Intergovernmental	1,044,334	1,044,334	915,491	917,720	917,720	917,720
CHARGES FOR SERVICES						
Departmental Services	7,573,799	7,633,799	7,935,910	7,702,324	7,702,324	7,702,324
Reimbursements	2,048,167	2,048,167	2,327,575	2,221,041	2,221,041	2,221,041
Total Charges For Services	9,621,966	9,681,966	10,263,485	9,923,365	9,923,365	9,923,365
FINES & FORFEITURES						
	436,300	436,300	527,350	511,500	511,500	511,500
USE OF MONEY & PROPERTY						
Rental Income	4,726,300	4,726,300	4,637,381	4,467,121	4,467,121	4,467,121
Partnership Income	650,000	650,000	900,000	900,000	900,000	900,000
Interest Income	684,216	684,216	694,318	576,962	576,962	576,962
Total Use Of Money & Property	6,060,516	6,060,516	6,231,699	5,944,083	5,944,083	5,944,083
DEVELOPER FEES						
	5,000	5,000	59,530	10,000	10,000	10,000
MISCELLANEOUS REVENUES						
Donations	2,100	2,100	2,750	2,000	2,000	2,000
Other Miscellaneous Revenue	234,600	234,600	284,114	214,414	214,414	214,414
Total Miscellaneous Revenues	236,700	236,700	286,864	216,414	216,414	216,414
OTHER FINANCING SOURCES						
Sale of Fixed Assets	-	-	95,013	-	-	-
Operating Transfers In - Creekside	3,250,000	3,250,000	3,250,000	5,000,000	5,000,000	5,000,000
Operating Transfers In - Other	622,618	622,618	622,618	737,500	737,500	737,500
Total Other Financing Sources	3,872,618	3,872,618	3,967,631	5,737,500	5,737,500	5,737,500
TOTAL GENERAL FUND	\$ 69,363,962	\$ 69,423,962	\$ 71,346,916	\$ 73,296,374	\$ 73,494,140	\$ 73,494,140

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2016-17			FISCAL YEAR 2017-18 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 06/30/2017	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
GAS TAX						
Gas Tax Revenue	\$ 1,864,492	\$ 1,864,492	\$ 1,779,364	\$ 2,600,859	\$ 2,600,859	\$ 2,600,859
Interest Income	13,775	13,775	13,775	13,750	13,750	13,750
Total Gas Tax	1,878,267	1,878,267	1,793,139	2,614,609	2,614,609	2,614,609
TRAFFIC SAFETY						
Traffic Safety Revenue	330,775	330,775	275,000	280,000	280,000	280,000
Interest Income	6,500	6,500	10,500	8,500	8,500	8,500
Developer Contribution	9,415	9,415	-	-	-	-
Total Traffic Safety	346,690	346,690	285,500	288,500	288,500	288,500
LIGHTING & LANDSCAPING MAINTENANCE DISTRICT						
Special Assessments	530,940	530,940	530,940	530,589	530,589	530,589
Interest Income	-	-	1,200	-	-	-
Other Restricted Revenues	655,500	655,500	955,572	656,000	656,000	656,000
Total Lighting & Landscaping Maintenance District	1,186,440	1,186,440	1,487,712	1,186,589	1,186,589	1,186,589
CITY AFFORDABLE HOUSING						
City Affordable Housing Revenue	500,000	500,000	3,459,600	74,000	74,000	74,000
Interest Income	32,150	32,150	66,312	32,150	32,150	32,150
Other Restricted Revenues	-	-	-	-	146,800	146,800
Total City Affordable Housing	532,150	532,150	3,525,912	106,150	252,950	252,950
CFD 98-02 LIGHTING & LANDSCAPING						
Special Assessments	5,920,225	5,920,225	5,920,225	6,411,493	6,411,493	6,411,493
Interest Income	68,500	68,500	71,150	68,500	68,500	68,500
Other Restricted Revenues	225,450	225,450	313,678	25,000	25,000	25,000
Total CFD 98-02 Lighting & Landscaping	6,214,175	6,214,175	6,305,053	6,504,993	6,504,993	6,504,993
SENIOR NUTRITION GRANT						
Nutrition Grant	70,000	70,000	70,000	70,000	70,000	70,000
Donations	46,883	46,883	32,100	33,700	33,700	33,700
Interest Income	550	550	550	550	550	550
Other Restricted Revenues	176,500	176,500	216,600	176,500	176,500	176,500
Total Senior Nutrition Grant	293,933	293,933	319,250	280,750	280,750	280,750
CDBG	563,756	563,756	724,769	507,381	507,381	507,381
CENTER DR MAINTENANCE DISTRICT	31,015	31,015	29,020	32,325	32,325	32,325
CALHOME	726,000	726,000	750,000	-	-	-
CFD 2011-01 CONGESTION MANAGEMENT	336,241	336,241	365,116	428,936	428,936	428,936
PEG	237,976	237,976	239,568	241,376	241,376	241,376
ART IN PUBLIC PLACES	3,500	3,500	95,964	5,000	5,000	5,000
SAN MARCOS SUCCESSOR HOUSING AGENCY	692,850	692,850	2,123,319	909,000	909,000	909,000
TOTAL SPECIAL REVENUE FUNDS	\$ 13,042,993	\$ 13,042,993	\$ 18,044,321	\$ 13,105,609	\$ 13,252,409	\$ 13,252,409

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2016-17			FISCAL YEAR 2017-18 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 06/30/2017	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
DEBT SERVICE FUND						
LEASE REVENUE BONDS	\$ 470,353	\$ 470,353	\$ 518,831	\$ 525,000	\$ 525,000	\$ 525,000
CAPITAL IMPROVEMENT PROJECTS FUNDS						
PUBLIC FACILITIES FEES						
Developer Fees	3,321,000	3,321,000	4,180,000	11,503,770	11,503,770	11,503,770
Interest Income	121,500	121,500	185,500	205,000	205,000	205,000
Total Public Facilities Fees	3,442,500	3,442,500	4,365,500	11,708,770	11,708,770	11,708,770
TRANSNET - STREETS	4,354,806	4,354,806	14,150	4,354,806	4,354,806	4,354,806
ENTERPRISE FUND						
CREEKSIDER MARKETPLACE						
Rental Income	4,737,892	4,737,892	4,737,892	4,737,892	4,794,836	4,794,836
Reimbursements	736,414	736,414	666,123	736,414	723,439	723,439
Interest Income	-	-	5,500	-	-	-
Other Miscellaneous Revenue	29,994	29,994	27,809	29,994	51,144	51,144
Total Creekside Marketplace	5,504,300	5,504,300	5,437,324	5,504,300	5,569,419	5,569,419
INTERNAL SERVICE FUNDS						
VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT	408,183	408,183	2,652,638	487,996	487,996	487,996
CITY FACILITIES REPLACEMENT/REHABILITATION	815,767	815,767	813,767	975,393	975,393	975,393
CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION	1,560,660	1,560,660	679,902	989,393	989,393	989,393
TOTAL REVENUES - ALL FUNDS	\$ 98,963,524	\$ 99,023,524	\$103,873,349	\$ 110,947,641	\$ 111,357,326	\$ 111,357,326



GENERAL FUND
BUDGET SUMMARY

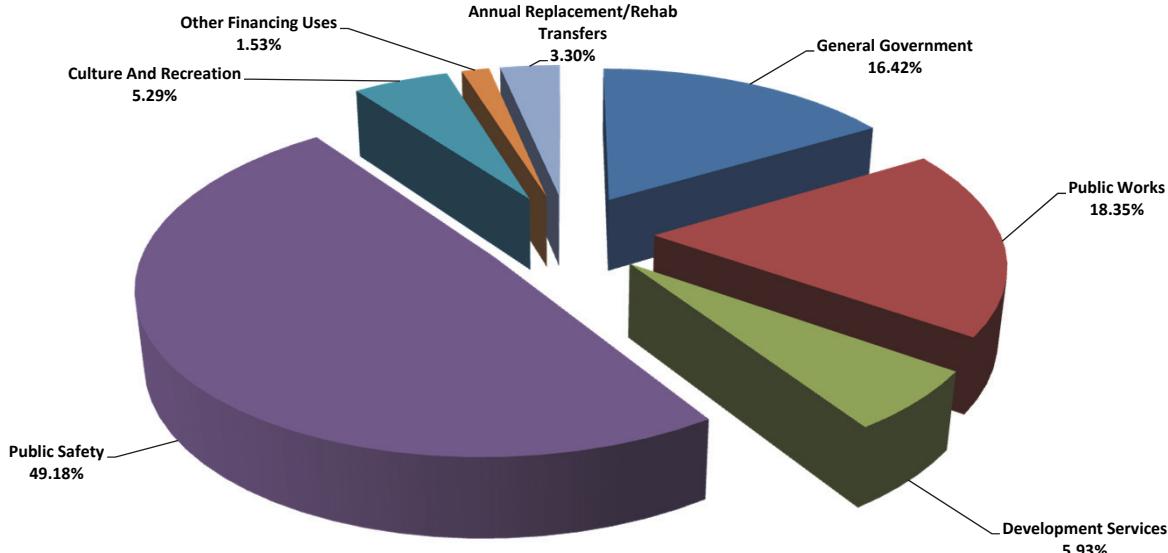
BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 38,823,277	\$ 41,668,388	\$ 42,982,675	\$ 44,574,628	\$ 44,772,394	\$ 44,772,394
Licenses & Permits	5,030,134	5,540,531	6,112,191	5,461,164	5,461,164	5,461,164
Intergovernmental	5,144,200	1,247,257	917,991	920,220	920,220	920,220
Charges for Services	9,818,325	10,247,481	10,263,485	9,923,365	9,923,365	9,923,365
Fines & Forfeitures	343,870	447,824	527,350	511,500	511,500	511,500
Use of Money & Property	5,264,818	6,334,348	6,231,699	5,944,083	5,944,083	5,944,083
Developer Fees	44,585	17,925	59,530	10,000	10,000	10,000
Miscellaneous Revenues	1,726,077	1,896,797	284,364	213,914	213,914	213,914
Other Financing Sources	6,252,721	6,165,264	3,967,631	5,737,500	5,737,500	5,737,500
TOTAL REVENUES	72,448,006	73,565,814	71,346,916	73,296,374	73,494,140	73,494,140
OPERATING EXPENDITURES						
Salaries & Wages	22,059,101	22,475,143	21,944,220	23,513,383	23,531,348	23,531,348
Health Benefits	2,642,357	2,784,490	2,810,570	3,011,801	3,017,080	3,017,080
Retirement Benefits	7,575,270	5,790,399	6,438,913	6,733,415	6,731,369	6,731,369
Other Personnel Expenses	1,175,870	1,201,714	1,305,165	1,483,774	1,485,324	1,485,324
Contractual Services	22,779,246	22,537,620	25,939,111	27,652,354	27,167,254	27,167,254
Supplies & Services	2,251,425	2,323,125	2,349,678	2,531,968	2,521,968	2,521,968
Repair & Maintenance	1,528,977	1,471,804	1,314,970	950,214	950,214	950,214
Utilities	1,899,487	1,869,756	2,015,917	2,238,599	2,238,599	2,238,599
Capital Expenditures (Non CIP)	246,120	644,877	244,922	169,100	169,100	169,100
Debt Service	124,306	225,362	289,796	266,881	266,881	266,881
Other Operating Expenses	22,086,641	2,697,468	3,326,610	2,964,631	2,960,020	2,960,020
Annual Replacement/Rehab Transfers	-	1,648,506	2,023,167	2,422,233	2,422,233	2,422,233
TOTAL OPERATING EXPENDITURES	84,368,798	65,670,264	70,003,040	73,938,352	73,461,391	73,461,391
REVENUE OVER/(UNDER) EXPENDITURES	(11,920,792)	7,895,550	1,343,876	(641,978)	32,749	32,749
FUND BALANCE						
Beginning Balance - July 1	57,696,249	42,339,082	51,752,913	42,595,969	42,595,969	42,595,969
Audit/Equity Transfer Out Adjustments	(3,436,375)	1,518,281	(5,500,820)	-	-	-
Use of FY15/16 Surplus - Pymt to CalPERS			(5,000,000)			
Revenue Over/(Under) Expenditures	(11,920,792)	7,895,550	1,343,876	(641,978)	32,749	32,749
Ending Balance - June 30	42,339,082	51,752,913	42,595,969	41,953,991	42,628,718	42,628,718
Ending Balance - June 30	42,339,082	51,752,913	42,595,969	41,953,991	42,628,718	42,628,718
Less Restricted Reserves:						
Restricted Assets/Endowment Set-Aside	10,451,245	18,905,172	14,166,998	14,166,998	14,166,998	14,166,998
Catastrophic/Emergency Reserve	15,943,919	16,423,871	14,214,486	13,893,496	14,230,860	14,230,860
One-time Recurring Savings/Opportunity Reserve	9,566,351	9,854,322	8,528,691	8,336,098	8,538,516	8,538,516
Economic Contingency/Budget Stabilization Reserve	6,377,567	6,569,548	5,685,794	5,557,399	5,692,344	5,692,344
Total Restricted Reserves	42,339,082	51,752,913	42,595,969	41,953,991	42,628,718	42,628,718
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

GENERAL FUND

EXPENDITURE SUMMARY BY FUNCTION

FUNCTION	FISCAL YEAR 2016-17			FISCAL YEAR 2017-18 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 06/30/2017	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL GOVERNMENT	\$ 11,616,513	\$ 12,201,008	\$ 12,059,161	\$ 12,090,786	\$ 12,063,887	\$ 12,063,887
PUBLIC WORKS	13,073,119	13,385,643	12,789,669	13,840,269	13,478,912	13,478,912
DEVELOPMENT SERVICES	4,167,803	4,350,818	4,061,388	4,432,543	4,355,491	4,355,491
PUBLIC SAFETY	33,760,111	33,857,811	34,031,000	36,083,054	36,131,551	36,131,551
CULTURE AND RECREATION	3,541,702	3,739,936	3,598,654	3,944,468	3,884,316	3,884,316
OTHER FINANCING USES	1,125,000	1,275,000	1,440,000	1,125,000	1,125,000	1,125,000
ANNUAL REPLACEMENT/REHAB TRANSFERS	2,023,167	2,023,167	2,023,167	2,422,233	2,422,233	2,422,233
TOTAL GENERAL FUND	\$ 69,307,415	\$ 70,833,383	\$ 70,003,040	\$ 73,938,352	\$ 73,461,391	\$ 73,461,391

Total General Fund Expenditures Fiscal Year 2017-18 (By Function)

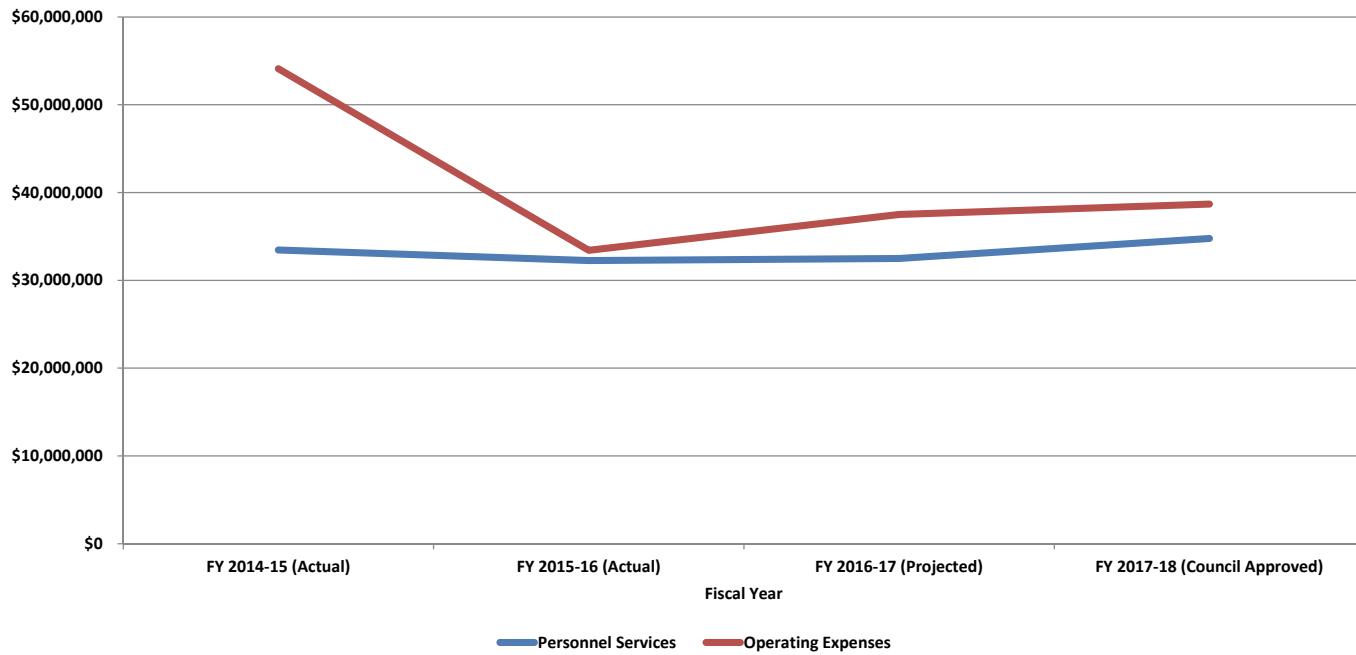


GENERAL FUND

EXPENDITURE SUMMARY BY TYPE

EXPENDITURE CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 22,059,101	\$ 22,475,143	\$ 21,944,220	\$ 23,513,383	\$ 23,531,348	\$ 23,531,348
Health Benefits	2,642,357	2,784,490	2,810,570	3,011,801	3,017,080	3,017,080
Retirement Benefits	7,575,270	5,790,399	6,438,913	6,733,415	6,731,369	6,731,369
Other Personnel Expenses	1,175,870	1,201,714	1,305,165	1,483,774	1,485,324	1,485,324
Personnel Services Subtotal	33,452,598	32,251,746	32,498,868	34,742,372	34,765,122	34,765,122
Operating Expenses						
Contractual Services	22,779,246	22,537,620	25,939,111	27,652,354	27,167,254	27,167,254
Supplies & Services	2,251,425	2,323,125	2,349,678	2,531,968	2,521,968	2,521,968
Repair & Maintenance	1,528,977	1,471,804	1,314,970	950,214	950,214	950,214
Utilities	1,899,487	1,869,756	2,015,917	2,238,599	2,238,599	2,238,599
Capital Expenditures (Non CIP)	246,120	644,877	244,922	169,100	169,100	169,100
Debt Service	124,306	225,362	289,796	266,881	266,881	266,881
Other Operating Expenses	25,286,641	2,697,468	3,326,610	2,964,631	2,960,020	2,960,020
Annual Replacement/Rehab Transfers	-	1,648,506	2,023,167	2,422,233	2,422,233	2,422,233
Operating Expenses Subtotal	54,116,201	33,418,518	37,504,172	39,195,980	38,696,269	38,696,269
TOTAL OPERATING EXPENDITURES	\$ 87,568,798	\$ 65,670,264	\$ 70,003,040	\$ 73,938,352	\$ 73,461,391	\$ 73,461,391

General Fund Operating Expenditures

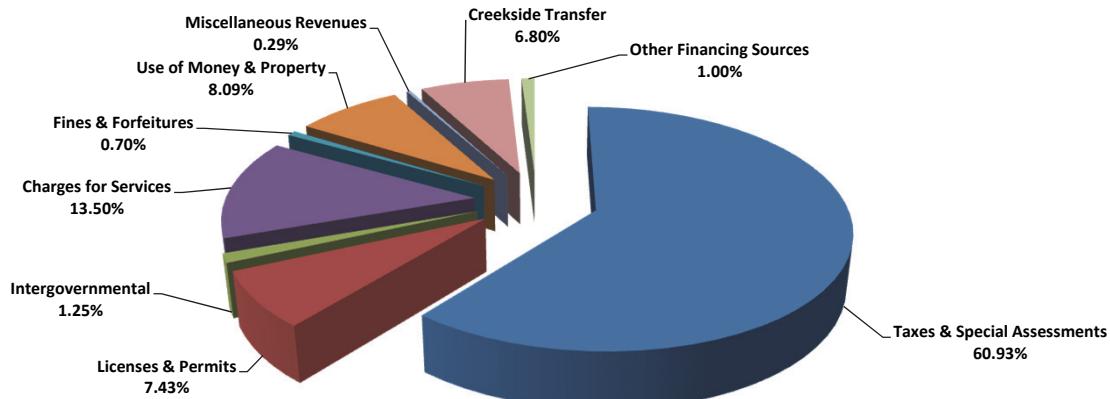


GENERAL FUND

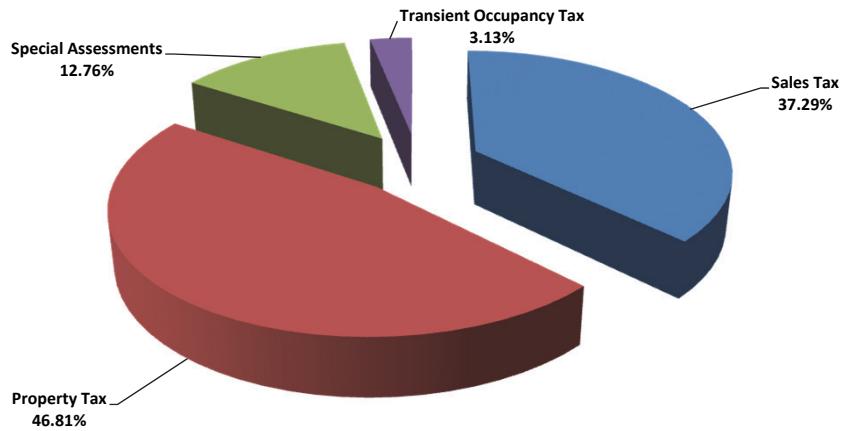
REVENUE SUMMARY BY TYPE

BUDGET CATEGORY	FISCAL YEAR 2016-17			FISCAL YEAR 2017-18 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 06/30/2017	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
TAXES & SPECIAL ASSESSMENTS	\$ 42,600,225	\$ 42,600,225	\$ 42,982,675	\$ 44,574,628	\$ 44,772,394	\$ 44,772,394
LICENSES & PERMITS	5,486,303	5,486,303	6,112,191	5,461,164	5,461,164	5,461,164
INTERGOVERNMENTAL	1,044,334	1,044,334	915,491	917,720	917,720	917,720
CHARGES FOR SERVICES	9,621,966	9,681,966	10,263,485	9,923,365	9,923,365	9,923,365
FINES & FORFEITURES	436,300	436,300	527,350	511,500	511,500	511,500
USE OF MONEY & PROPERTY	6,060,516	6,060,516	6,231,699	5,944,083	5,944,083	5,944,083
DEVELOPER FEES	5,000	5,000	59,530	10,000	10,000	10,000
MISCELLANEOUS REVENUES	236,700	236,700	286,864	216,414	216,414	216,414
OTHER FINANCING SOURCES	3,872,618	3,872,618	3,967,631	5,737,500	5,737,500	5,737,500
TOTAL GENERAL FUND	\$ 69,363,962	\$ 69,423,962	\$ 71,346,916	\$ 73,296,374	\$ 73,494,140	\$ 73,494,140

Total General Fund Revenues for Fiscal Year 2017-18



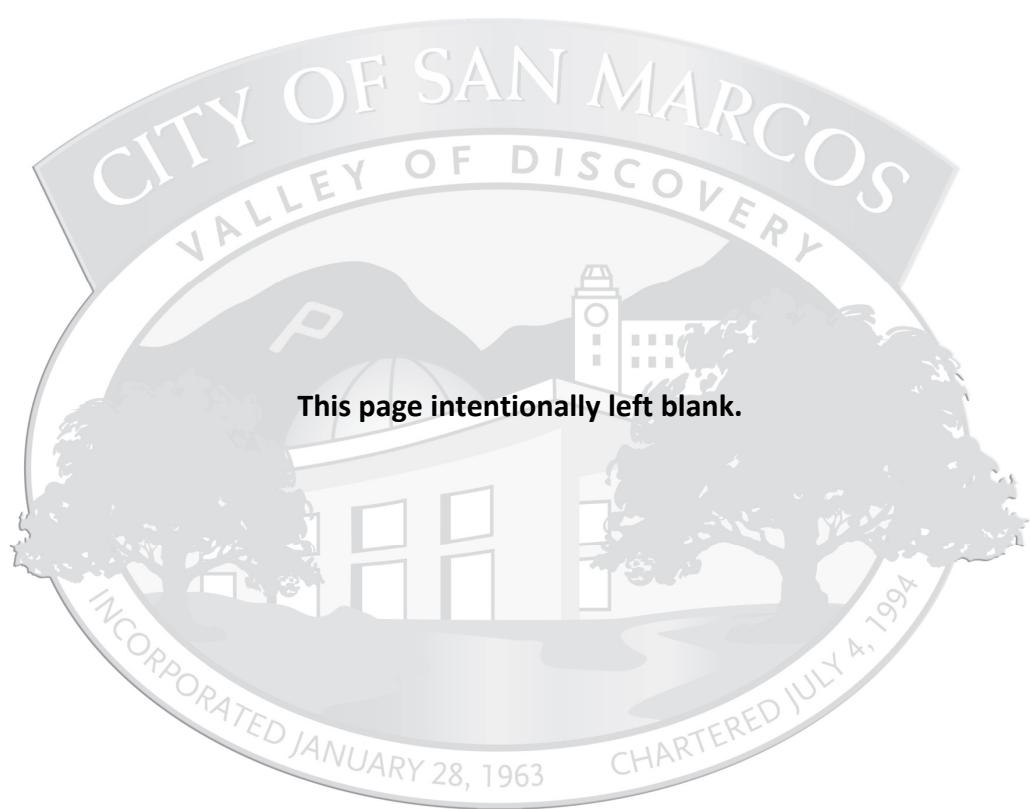
Breakdown of Taxes & Special Assessment Revenues for Fiscal Year 2017-18



GENERAL GOVERNMENT FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 28,006,825	\$ 29,946,066	\$ 30,305,159	\$ 31,355,856	\$ 31,553,622	\$ 31,553,622
Licenses & Permits	4,321,694	4,453,104	4,615,378	4,623,653	4,623,653	4,623,653
Intergovernmental	4,588,335	415,408	453,295	453,295	453,295	453,295
Charges for Services	2,101,457	1,381,160	1,341,832	1,271,814	1,264,314	1,264,314
Fines & Forfeitures	310,629	15,318	10,850	11,500	11,500	11,500
Use of Money & Property	5,264,818	6,334,348	6,231,699	5,944,083	5,944,083	5,944,083
Developer Fees	9,239	13,958	26,850	5,000	5,000	5,000
Miscellaneous Revenues	1,431,741	1,653,481	86,649	25,000	25,000	25,000
Other Financing Sources	6,139,066	5,899,797	3,872,618	5,737,500	5,737,500	5,737,500
TOTAL REVENUES	52,173,804	50,112,640	46,944,330	49,427,701	49,617,967	49,617,967
OPERATING EXPENDITURES						
Salaries & Wages	3,624,299	3,710,560	3,170,635	2,924,876	2,972,516	2,972,516
Health Benefits	547,101	547,836	480,587	481,958	488,538	488,538
Retirement Benefits	1,290,197	1,367,536	1,270,537	1,326,635	1,332,893	1,332,893
Other Personnel Expenses	274,695	282,845	272,774	324,417	326,650	326,650
Contractual Services	4,069,758	3,144,800	4,023,842	4,590,790	4,515,790	4,515,790
Supplies & Services	753,155	829,621	494,092	456,149	446,149	446,149
Repair & Maintenance	738,433	853,957	423,010	100,300	100,300	100,300
Utilities	1,343,662	1,371,687	219,873	258,926	258,926	258,926
Capital Expenditures (Non CIP)	157,265	563,235	77,982	68,100	68,100	68,100
Debt Service	124,306	225,362	208,396	188,194	188,194	188,194
Other Operating Expenses	23,915,398	2,134,951	2,857,433	2,495,442	2,490,831	2,490,831
Annual Replacement/Rehab Transfers	-	1,648,506	2,023,167	2,422,233	2,422,233	2,422,233
TOTAL OPERATING EXPENDITURES	36,838,269	16,680,895	15,522,328	15,638,019	15,611,120	15,611,120
REVENUE OVER/(UNDER) EXPENDITURES	\$ 15,335,534	\$ 33,431,745	\$ 31,422,002	\$ 33,789,681	\$ 34,006,847	\$ 34,006,847



CITY COUNCIL

PURPOSE:

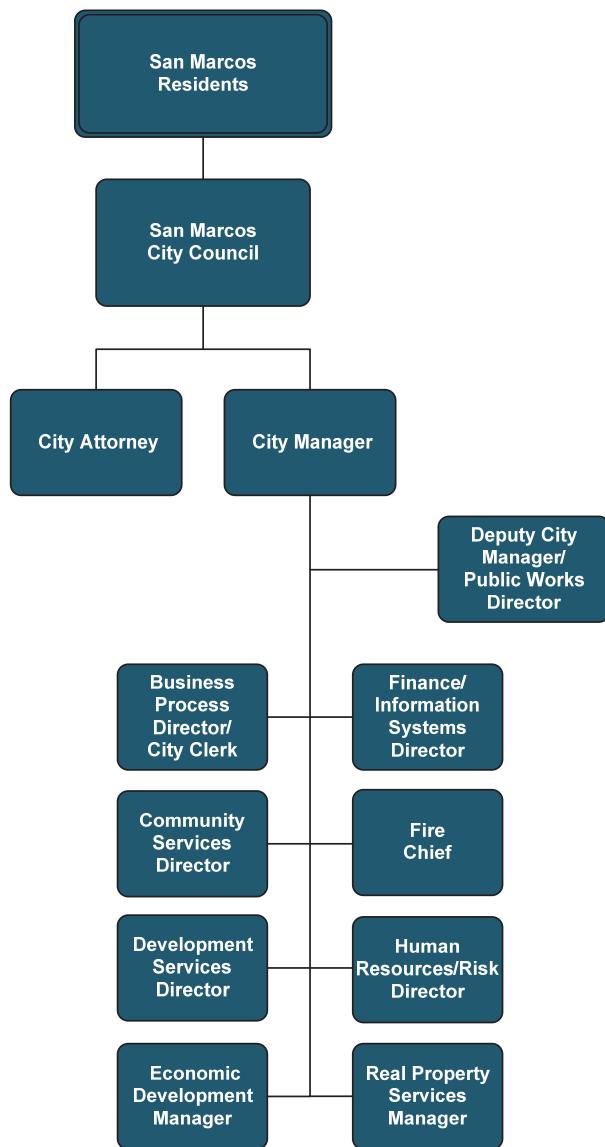
To develop strategic goals and priorities for the City through policy development and the legislative process while being mindful of the needs, interests and concerns of San Marcos residents in an open and responsive manner.

SUMMARY OF SERVICES:

This budget provides funding to support the activities of the City Council, including expenses for conferences and travel, association dues and subscriptions and intergovernmental support activities.

STRATEGIC THEMES:

- Quality of Life
- Economic Development
- Good Governance
- Planning for the Future
- Dynamic and Responsive Service Delivery



BUDGET CATEGORY	FY 2017-18 BUDGET						CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED		
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED						
EXPENDITURES										
Personnel Services										
Salaries & Wages	\$ 76,658	\$ 76,658	\$ 75,355	\$ 77,860	\$ 77,860	\$ 77,860		\$ 77,860		
Health Benefits	93,058	88,165	91,233	89,972	89,972	89,972		89,972		
Retirement Benefits	17,429	18,012	18,498	19,415	19,360	19,360		19,360		
Other Personnel Expenses	5,651	6,135	7,346	7,630	7,630	7,630		7,630		
Personnel Services Subtotal	192,796	188,971	192,432	194,877	194,822	194,822		194,822		
Operating Expenses										
Contractual Services	-	-	-	-	-	-		-		
Supplies & Services	39,563	65,120	70,314	70,665	70,665	70,665		70,665		
Repair & Maintenance	-	-	-	-	-	-		-		
Utilities	-	-	-	-	-	-		-		
Capital Expenditures (Non CIP)	-	-	-	-	-	-		-		
Debt Service	-	-	-	-	-	-		-		
Other Operating Expenses	6,956	3,463	5,250	9,000	9,000	9,000		9,000		
Operating Expenses Subtotal	46,519	68,583	75,564	79,665	79,665	79,665		79,665		
TOTAL EXPENDITURES	239,315	257,554	267,996	274,542	274,487	274,487		274,487		
REVENUES										
Taxes & Special Assessments	-	-	-	-	-	-		-		
Licenses & Permits	-	-	-	-	-	-		-		
Intergovernmental	-	-	-	-	-	-		-		
Charges for Services	500	-	20	-	-	-		-		
Fines & Forfeitures	-	-	-	-	-	-		-		
Use of Money & Property	-	-	-	-	-	-		-		
Developer Fees	-	-	-	-	-	-		-		
Miscellaneous Revenues	-	-	-	-	-	-		-		
Other Financing Sources	-	-	-	-	-	-		-		
TOTAL REVENUES	500	-	20	-	-	-		-		
NET GENERAL FUND COST	\$ 238,815	\$ 257,554	\$ 267,976	\$ 274,542	\$ 274,487	\$ 274,487		\$ 274,487		
Council Members								5.00		

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 59,860	\$ 59,860	\$ 59,860
511007 Auto Allowance		18,000	18,000	18,000
512001 Medicare		1,130	1,130	1,130
512004 Health Insurance		89,972	89,972	89,972
512010 PERS		19,415	19,360	19,360
512013 EBAP		6,500	6,500	6,500
532001 Memberships & Subscriptions		70,665	70,665	70,665
League of California Cities	23,068			
SANDAG	19,582			
LAFCO	26,815			
League of California Cities San Diego	1,200			
581000 Travel & Training		6,000	6,000	6,000
League annual conference:	3,000			
Travel, lodging, per diem & registration				
Commissions training	2,000			
Intergovernmental agency mtg/workshops	1,000			
581001 Intergovernmental Support Accounting		3,000	3,000	3,000
Council special events				
Totals		\$ 274,542	\$ 274,487	\$ 274,487

ADMINISTRATION

PURPOSE:

To provide management systems, oversight and support necessary to ensure the ongoing efficiency and effectiveness of all City operations.

SUMMARY OF SERVICES:

The Administration Department, under the direction of the City Manager and his immediate staff, is responsible for the general management of all City operations and personnel. This responsibility includes enforcing City ordinances, administering City contracts and agreements, advising the City Council of legislative and administrative concerns, overseeing intergovernmental relations, and providing overall fiscal management. The City Manager acts as City Treasurer and Executive Director of the Public Facilities Authority, Public Financing Authority, Industrial Development Authority, California Mobilehome Park Financing Authority, and the San Marcos Successor Agency to the former Redevelopment Agency. The Administration Department also encompasses the divisions of Communications and Marketing, Economic Development, Real Property Services, City Clerk, Finance and Information Systems, and Human Resources/Risk Management.

CITY MANAGER

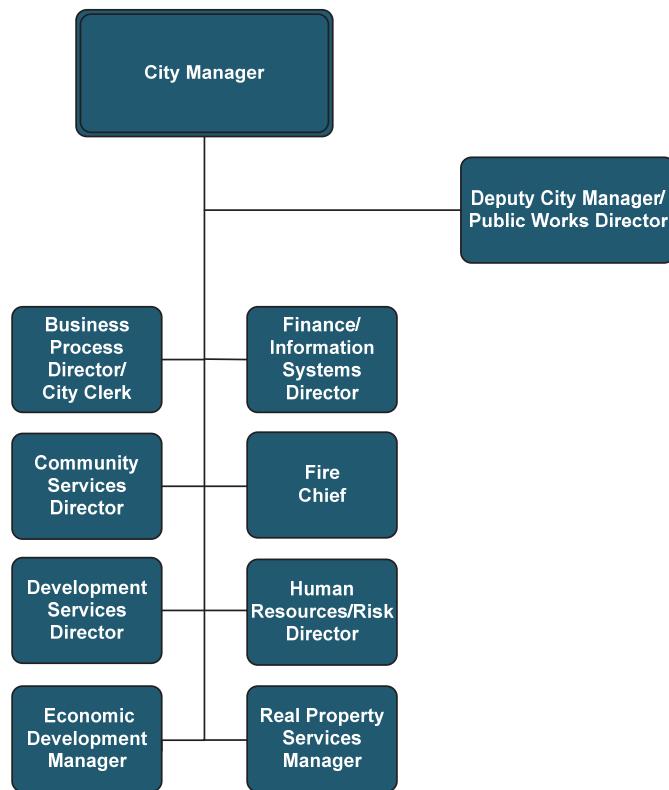
Goal	Metric	June 2018 Goal
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	20
Increase crime prevention education and resources	Number of business security assessments conducted	20
Assist homeowners with the repair of health and safety deficiencies	Number of home rehab loans issued	3

COMMUNICATIONS & MARKETING

Goal	Metric	June 2018 Goal
Increase city website use and functionality	Number of website users and pageviews	21,000 users 80,000 pageviews per month
Increase city e-notification and social media reach	Percentage change in social media reach As of June 2017, total social media reach is Facebook: 4,877 followers Twitter: 4,116 followers Instagram: 1,033 followers YouTube: 24 subscribers, 1,288 video views	10% increase
Enhance video outreach	Number of new video spots posted to the City's public access channel	3
Enhance the quality and consistency of internal and external City communications	Update the City's 5-year communications strategic plan	Complete

ECONOMIC DEVELOPMENT

Goal	Metric	June 2018 Goal
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	25
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	Completed
Develop a marketing identity for the City as an entity	Install new entry and way finding signage program for the key access points, intersections, and important traffic corridors	Completed
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed
Assist existing and prospective businesses navigate the City development and permitting process	Develop a post application survey to assess applicant's experience with the City's development process and identify opportunities for improvement	Completed



BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 634,161	\$ 703,174	\$ 622,660	\$ 478,026	\$ 515,411	\$ 515,411
Health Benefits	44,444	48,939	45,478	77,180	77,201	77,201
Retirement Benefits	486,247	515,320	506,726	587,950	589,903	589,903
Other Personnel Expenses	48,704	50,973	73,631	125,655	126,053	126,053
Personnel Services Subtotal	1,213,556	1,318,405	1,248,495	1,268,809	1,308,568	1,308,568
Operating Expenses						
Contractual Services	44,455	66,182	121,000	634,988	634,988	634,988
Supplies & Services	110,435	106,629	93,115	105,789	100,789	100,789
Repair & Maintenance	18,961	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	4,020,869	222,820	237,100	241,600	236,600	236,600
Operating Expenses Subtotal	4,194,721	395,631	451,215	982,377	972,377	972,377
TOTAL EXPENDITURES	5,408,277	1,714,036	1,699,710	2,251,186	2,280,945	2,280,945
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	2,705	1,970	1,770	1,610	1,610	1,610
Intergovernmental	-	-	-	-	-	-
Charges for Services	74,084	53,334	53,000	52,000	52,000	52,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	76	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	76,865	55,304	54,770	53,610	53,610	53,610
NET GENERAL FUND COST	\$ 5,331,412	\$ 1,658,732	\$ 1,644,940	\$ 2,197,576	\$ 2,227,335	\$ 2,227,335
Allocation of Full Time Positions:						
Departmental - Administration						7.49
CDBG Fund						0.50
Successor Housing Agency						0.01
AUTHORIZED FULL TIME POSITIONS						8.00

ADMINISTRATION - #101101

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 578,471	\$ 595,606	\$ 595,606
511001 Overtime		2,000	2,000	2,000
511006 Stipends		2,091	2,091	2,091
511007 Auto Allowance		6,204	6,204	6,204
511009 Bilingual Pay		3,600	3,600	3,600
511099 Salary Savings - Citywide		(350,000)	(350,000)	(350,000)
512000 Social Security		30,292	30,292	30,292
512001 Medicare		8,589	8,694	8,694
512004 Health Insurance		58,190	58,211	58,211
512010 PERS		198,260	200,025	200,025
512013 EBAP		7,137	7,137	7,137
512017 Tuition Reimb Program		60,000	60,000	60,000
512019 PERS Replacement Benefit Contribution		318,656	318,656	318,656
521002 Other Contract Services		4,000	4,000	4,000
Goal setting session				
Hearing Officers (Parking Administrative Appeals)				
521005 Animal Control Services		506,915	506,915	506,915
531000 Office Supplies		7,000	7,000	7,000
531002 Postage		1,200	1,200	1,200
532000 Printing & Duplicating		3,500	3,500	3,500
532001 Memberships & Subscriptions		1,600	1,600	1,600
532007 Household Hazardous Waste		62,000	62,000	62,000
581000 Travel & Training		16,000	11,000	11,000
Citywide discretionary	10,000			
Regional meetings	1,000			
581001 Intergovernmental Support Accounting		112,600	112,600	112,600
Legislative advocacy				
581002 Manager's Discretionary		6,000	6,000	6,000
Permits the City Manager discretion when				
funds are needed for a previously				
unbudgeted item				
581031 Kiwanis Holiday Parade		3,000	3,000	3,000
Totals		\$ 1,647,305	\$ 1,661,331	\$ 1,661,331

COMMUNICATIONS & MARKETING - #101105
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 95,305	\$ 95,305	\$ 95,305
511006 Stipends		600	600	600
511100 Salary & Wages (Part-Time)		15,994	36,244	36,244
512000 Social Security		5,946	5,946	5,946
512001 Medicare		1,623	1,917	1,917
512004 Health Insurance		13,641	13,641	13,641
512010 PERS		33,367	33,280	33,280
512012 PARS		304	689	689
512013 EBAP		1,300	1,300	1,300
521001 Consulting Services		23,000	23,000	23,000
Graphic identity program	8,000			
Community engagement	15,000			
521002 Other Contract Services		35,000	35,000	35,000
Cable casting - operations	20,000			
Broadcasting equipment tech support	15,000			
581007 Public Relations/Newsletter		80,000	80,000	80,000
521012 Contract Maintenance Services		8,073	8,073	8,073
581008 Community Promotion		18,000	18,000	18,000
Special events	6,000			
Street fair	3,000			
Project outreach	9,000			
Totals		\$ 332,153	\$ 352,995	\$ 352,995

ECONOMIC DEVELOPMENT - #101106
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 119,860	\$ 119,860	\$ 119,860
511006 Stipends		900	900	900
511007 Auto Allowance		3,000	3,000	3,000
512000 Social Security		7,673	7,673	7,673
512001 Medicare		1,795	1,795	1,795
512004 Health Insurance		5,349	5,349	5,349
512010 PERS		37,363	37,253	37,253
512013 EBAP		1,300	1,300	1,300
521002 Other Contract Services		58,000	58,000	58,000
Regional Branding Efforts (Innovate 78)	38,000			
Democracy In Action - CSUSM Workforce Partnership	20,000			
531016 Program Supplies		26,000	21,000	21,000
Collateral development and production	16,000			
Broker tour/networking luncheons	5,000			
532001 Memberships & Subscriptions		4,489	4,489	4,489
SD Regional EDC Membership	1,500			
San Diego North EDC	1,500			
International Economic Development Council	420			
San Diego Business Journal	99			
CA Association For Local Economic Development	750			
Urban Land Institute Membership	220			
581000 Travel & Training		6,000	6,000	6,000
Totals		\$ 271,729	\$ 266,619	\$ 266,619

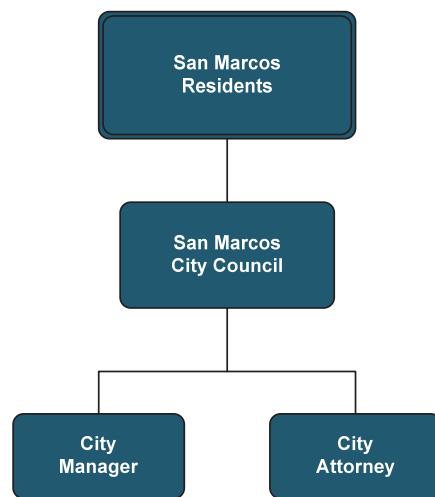
CITY ATTORNEY

PURPOSE:

To provide legal counsel to the San Marcos City Council and all City boards, commissions and departments to ensure City policy and service delivery is executed in a lawful manner.

SUMMARY OF SERVICES:

The City Attorney is appointed by the San Marcos City Council and provides legal counsel for the preparation of resolutions and ordinances; handles all litigation involving the City; provides legal opinions to guide policy-making decisions; approves all contracts; and enforces City laws and regulations.



BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Personnel Services Subtotal	-	-	-	-	-	-
Operating Expenses						
Contractual Services	740,422	746,217	831,000	824,500	809,500	809,500
Supplies & Services	5,194	5,926	5,800	6,000	6,000	6,000
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
Operating Expenses Subtotal	745,616	752,142	836,800	830,500	815,500	815,500
TOTAL EXPENDITURES	745,616	752,142	836,800	830,500	815,500	815,500
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	799	3,000	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	799	3,000	-	-	-	-
NET GENERAL FUND COST	\$ 744,817	\$ 749,142	\$ 836,800	\$ 830,500	\$ 815,500	\$ 815,500

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 808,500	\$ 793,500	\$ 793,500
521002 Other Contract Services		15,000	15,000	15,000
521015 MH Rent Review/Litigation		1,000	1,000	1,000
531003 State & Municipal Code Books		6,000	6,000	6,000
Totals		\$ 830,500	\$ 815,500	\$ 815,500

CITY CLERK

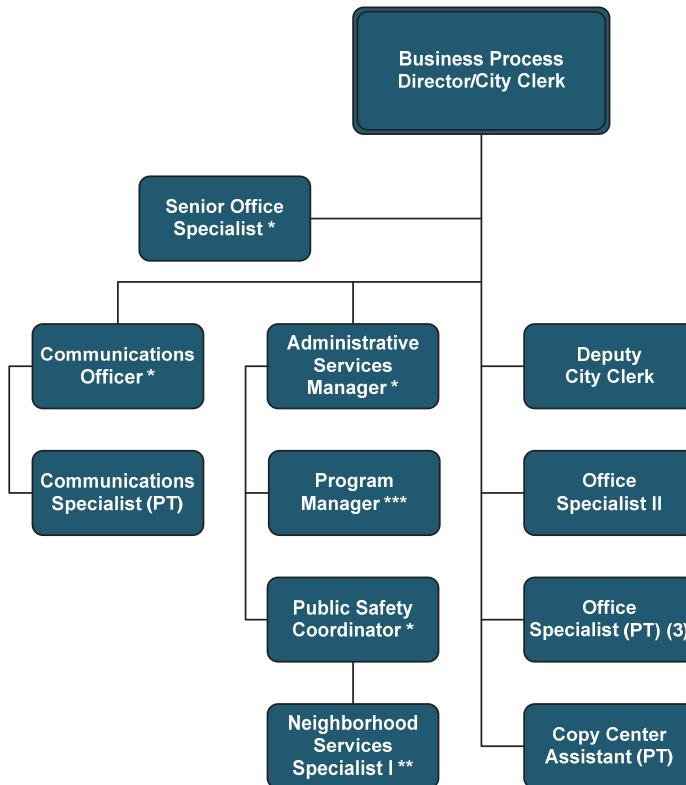
PURPOSE:

To accurately record the City of San Marcos' legislative history; to preserve all vital, historic, and permanent records of the City; to provide timely access to records and information; and to lawfully facilitate the democratic process in an impartial manner.

SUMMARY OF SERVICES:

This division maintains and coordinates with City divisions to manage all official City records including documents related to meetings of the City Council and other City boards and commissions. The division also oversees administrative matters for the City Council; recruitment of members on the City's boards and commissions as required by the MADDY Act; maintains and updates ordinances, resolutions and the municipal code; administers general and special municipal elections; acts as the filing official for the City, including forms as required by the Fair Political Practices Commission; and oversees a citywide records management program.

Goal	Metric	June 2018 Goal
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	three inter-departmental meetings
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	Complete 80% of all Public Record Act requests within 10 days
Utilize technology to improve internal businesses processes and quality control	Implement Granicus software to automate agenda development and staff report review	Add one commission to the agenda management software
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 100,000 scanned images
Provide public access to the City's Official records and legislative documents online	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add five additional document types to Laserfiche records depository



* These positions are funded in the Administration budget, but due to reporting structure it is shown in the Business Process/City Clerk organizational chart.

** This position is funded in the Law Enforcement budget, but due to reporting structure it is shown in the Business Process/City Clerk organizational chart.

*** This position is funded in the Administration and CDBG budget, but due to reporting structure it is shown in the Business Process/City Clerk organizational chart.

BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 263,169	\$ 245,446	\$ 289,028	\$ 322,390	\$ 311,760	\$ 311,760
Health Benefits	33,586	34,215	36,073	36,366	36,366	36,366
Retirement Benefits	67,182	64,854	78,706	86,164	85,720	85,720
Other Personnel Expenses	19,999	18,896	20,975	23,552	23,399	23,399
Personnel Services Subtotal	383,936	363,412	424,782	468,472	457,245	457,245
Operating Expenses						
Contractual Services	25,092	36,619	36,540	39,000	39,000	39,000
Supplies & Services	13,775	71,177	83,210	82,300	82,300	82,300
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	5,049	4,031	39,400	5,240	5,240	5,240
Operating Expenses Subtotal	43,915	111,827	159,150	126,540	126,540	126,540
TOTAL EXPENDITURES	427,851	475,239	583,932	595,012	583,785	583,785
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	4,543	1,228	2,713	1,300	1,300	1,300
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	143	36	41	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	4,686	1,264	2,754	1,300	1,300	1,300
NET GENERAL FUND COST	\$ 423,165	\$ 473,975	\$ 581,178	\$ 593,712	\$ 582,485	\$ 582,485

Allocation of Full Time Positions:

Departmental - City Clerk	2.90
Successor Agency	0.10
AUTHORIZED FULL TIME POSITIONS	
	3.00

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 262,892	\$ 262,892	\$ 262,892
511001 Overtime		2,500	2,500	2,500
511006 Stipends		1,410	1,410	1,410
511007 Auto Allowance		4,277	4,277	4,277
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		49,511	38,881	38,881
512000 Social Security		15,208	15,208	15,208
512001 Medicare		4,673	4,520	4,520
512004 Health Insurance		36,366	36,366	36,366
512010 PERS		85,224	84,982	84,982
512012 PARS		940	738	738
512013 EBAP		3,670	3,670	3,670
521002 Other Contract Services		33,000	33,000	33,000
Granicus/Legistar Agenda Management Maint.	11,000			
Granicus Video Webstreaming Operation & Maint.	20,000			
Convert Municipal and Zoning Code to online publisher	2,000			
521012 Contract Maintenance Services		6,000	6,000	6,000
531000 Office Supplies		4,000	4,000	4,000
531002 Postage		50,000	50,000	50,000
532000 Printing & Duplicating		11,500	11,500	11,500
532001 Memberships & Subscriptions		800	800	800
International Institute of Municipal Clerks	400			
California City Clerks Association	320			
San Diego County & City Clerk Association	40			
San Diego Deputy City Clerk Association	40			
532002 Legal & Other Advertising		16,000	16,000	16,000
581000 Travel & Training		5,240	5,240	5,240
Technical Track for Clerks	3,340			
Travel & Lodging for TTC Training	1,400			
Annual Conference - New Law and Election Training	500			
Totals		\$ 595,012	\$ 583,785	\$ 583,785

HUMAN RESOURCES/RISK MANAGEMENT

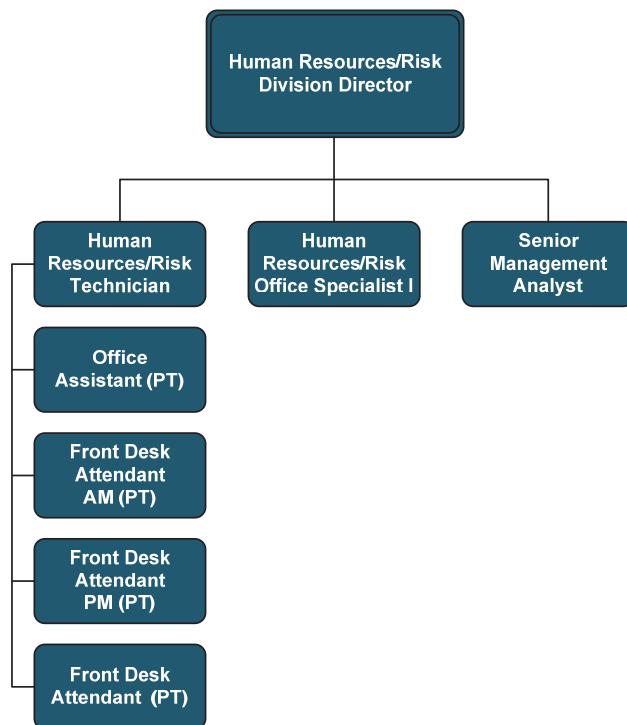
PURPOSE:

To provide services related to employee relations and development, recruitment, retention and compensation and to protect and keep safe the City's resources.

SUMMARY OF SERVICES:

This division provides City employees, departments and the public at-large with a full range of services including employee labor relations, classification and compensation, recruitment and selection, employee benefit programs, safety and risk management, policy development, and training. The division also protects the people, property, and resources of the City from identifiable and controllable risk of loss.

Goal	Metric	June 2018 Goal
Provide positive user experience to internal customers by implementing improved efficiencies and technologies.	Implement OnBoard program during FY 17/18.	Successfully implement online on-boarding and off-boarding platform.
Aggressively pursue cost containment measures and efficiencies.	Comprehensive analysis completed to provide viable alternatives for General Liability and Property Insurance.	Evaluate alternative options to General Liability and Property insurance options.
Provide positive and comprehensive orientation experience to new hires by implementing improved efficiencies and technologies.	Online requisition processing implemented during recruitment phase to communicate new hire approvals and needs in the most efficient manner.	Successfully work with internal service departments to continue to streamline and communicate department needs during the recruitment process.
Provide an enhanced benefit enrollment experience to all employees at both time of hire and during annual open enrollment.	90% employee utilization of Benetrac system for open enrollment.	Success implementation and transition from manual open enrollment and insurance elections to online platform.
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees.	70% satisfaction rating of improved process via survey tool.	Proactive and responsive communication with managers and employees to customize, enhance and refine Perform.
Aggressively pursue cost containment measures and efficiencies	Issue an RFP for benefit broker services for FY 18/19	Best value broker selected and implemented



BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 382,319	\$ 352,939	\$ 382,864	\$ 425,498	\$ 425,498	\$ 425,498
Health Benefits	66,240	63,270	63,695	57,557	57,557	57,557
Retirement Benefits	92,774	105,120	119,903	125,267	124,935	124,935
Other Personnel Expenses	27,083	26,709	28,389	31,867	31,867	31,867
Personnel Services Subtotal	568,416	548,039	594,851	640,189	639,857	639,857
Operating Expenses						
Contractual Services	2,017,165	928,296	1,666,782	2,056,910	2,056,910	2,056,910
Supplies & Services	63,368	66,289	87,380	92,480	87,480	87,480
Repair & Maintenance	20,041	20,907	7,650	7,650	7,650	7,650
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	666,547	673,448	838,128	823,858	824,247	824,247
Operating Expenses Subtotal	2,767,121	1,688,940	2,599,940	2,980,898	2,976,287	2,976,287
TOTAL EXPENDITURES	3,335,537	2,236,979	3,194,792	3,621,087	3,616,144	3,616,144
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	1,220	1,000	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	806	700	750	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	806	1,920	1,750	-	-	-
NET GENERAL FUND COST	\$ 3,334,730	\$ 2,235,059	\$ 3,193,042	\$ 3,621,087	\$ 3,616,144	\$ 3,616,144

AUTHORIZED FULL TIME POSITIONS

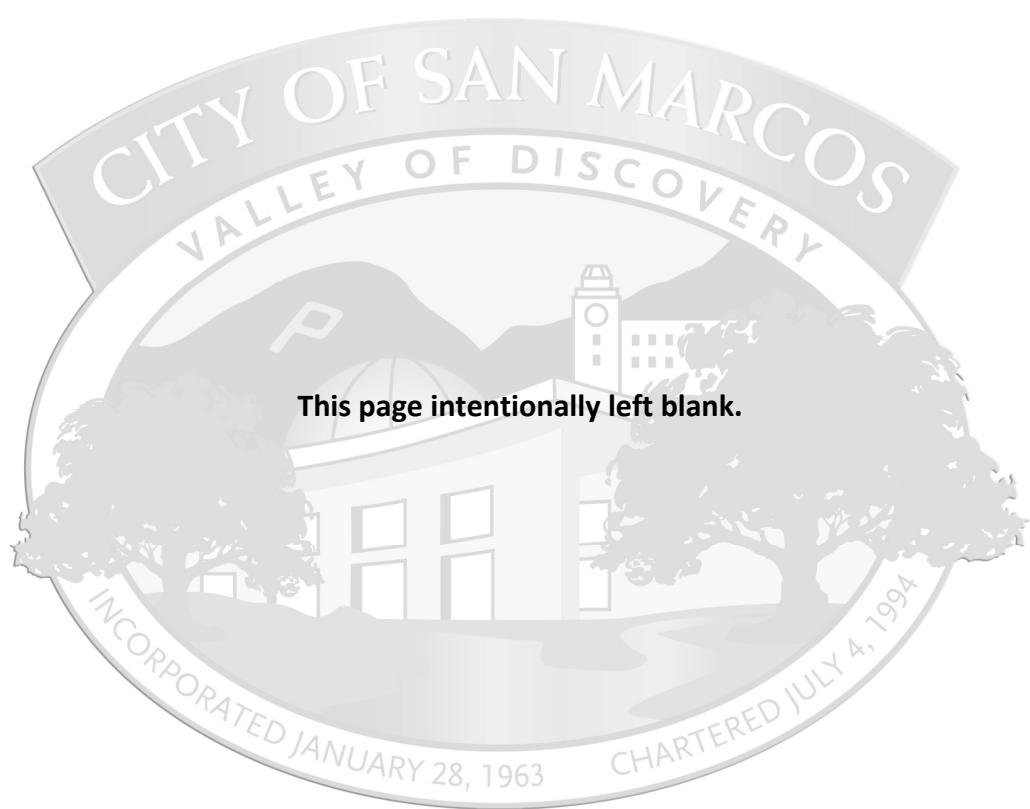
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HUMAN RESOURCES/RISK MANAGEMENT - #101616
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 370,710	\$ 370,710	\$ 370,710
511001 Overtime		500	500	500
511006 Stipends		1,500	1,500	1,500
511007 Auto Allowance		4,752	4,752	4,752
511009 Bilingual Pay		3,600	3,600	3,600
511100 Salary & Wages (Part-Time)		44,436	44,436	44,436
512000 Social Security		20,498	20,498	20,498
512001 Medicare		6,169	6,169	6,169
512003 Unemployment Insurance		60,000	60,000	60,000
512004 Health Insurance		57,557	57,557	57,557
512006 Workers Compensation		600,000	600,000	600,000
PASIS/Workers compensation CSAC premium	300,000			
Worker's compensation claims	300,000			
512008 Disability		102,408	102,797	102,797
512009 Disability-Fire		36,000	36,000	36,000
512010 PERS		124,423	124,091	124,091
512012 PARS		844	844	844
512013 EBAP		5,200	5,200	5,200
521002 Other Contract Services		117,674	117,674	117,674
San Diego County/City Consortium	1,700			
CALPACS	1,500			
Regional Fire Consortium	3,000			
Employment law consultation	55,000			
Safety consultant	20,000			
PINS Advantage	1,500			
NEOGOV applicant tracking	7,000			
OSHA First Aid Kits and Restocking - City Hall	400			
SDS Online Management System	3,200			
Organizational growth and development consultation	10,000			
NEOGOV Onboard System	4,426			
NEOGOV Perform System	9,948			
521003 Insurance/Liability		1,939,236	1,939,236	1,939,236
Property Insurance	757,196			
Crime insurance program	2,861			
Pollution & remediation legal liability program	14,434			
General liability (CPIA)	1,164,745			
531000 Office Supplies		100	100	100
532000 Printing & Duplicating		260	260	260

HUMAN RESOURCES/RISK MANAGEMENT - #101616 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001 Memberships & Subscriptions Memberships/publications for use in Human Resources management, labor relations, & risk management		1,165	1,165	1,165
532006 Job Advertising & Testing Pre-employment physicals Regulated random testing DOT recertification SCBA testing Recruitment advertising Recruitment expenses Bilingual testing Exam development Respirator testing Fire background investigation services	45,000 1,650 3,105 7,475 15,000 5,000 500 2,000 225 6,000	90,955	85,955	85,955
542002 Office Equipment Repair Ergonomic chairs, roller mouse, furniture		7,650	7,650	7,650
581000 Travel & Training Crucial Conversations Supervisor's Academy Management Academy Parks and Recreation Training Public Works Academy CJPIA Risk Forum Healthcare Law Update Training Annual CalPERS Conference CalPELRA Conference	1,750 5,500 1,500 1,000 500 2,500 500 4,500 3,000	20,750	20,750	20,750
581045 Employee Relations Employee recognition and awards program City Manager service awards event Employee recognition committee events	300 1,250 3,150	4,700	4,700	4,700
Totals		\$ 3,621,087	\$ 3,616,144	\$ 3,616,144



FINANCE & INFORMATION SYSTEMS

PURPOSE:

To provide fair and accurate financial management of City resources in support of all City programs, projects and services and to provide information technology services to all City departments.

SUMMARY OF SERVICES:

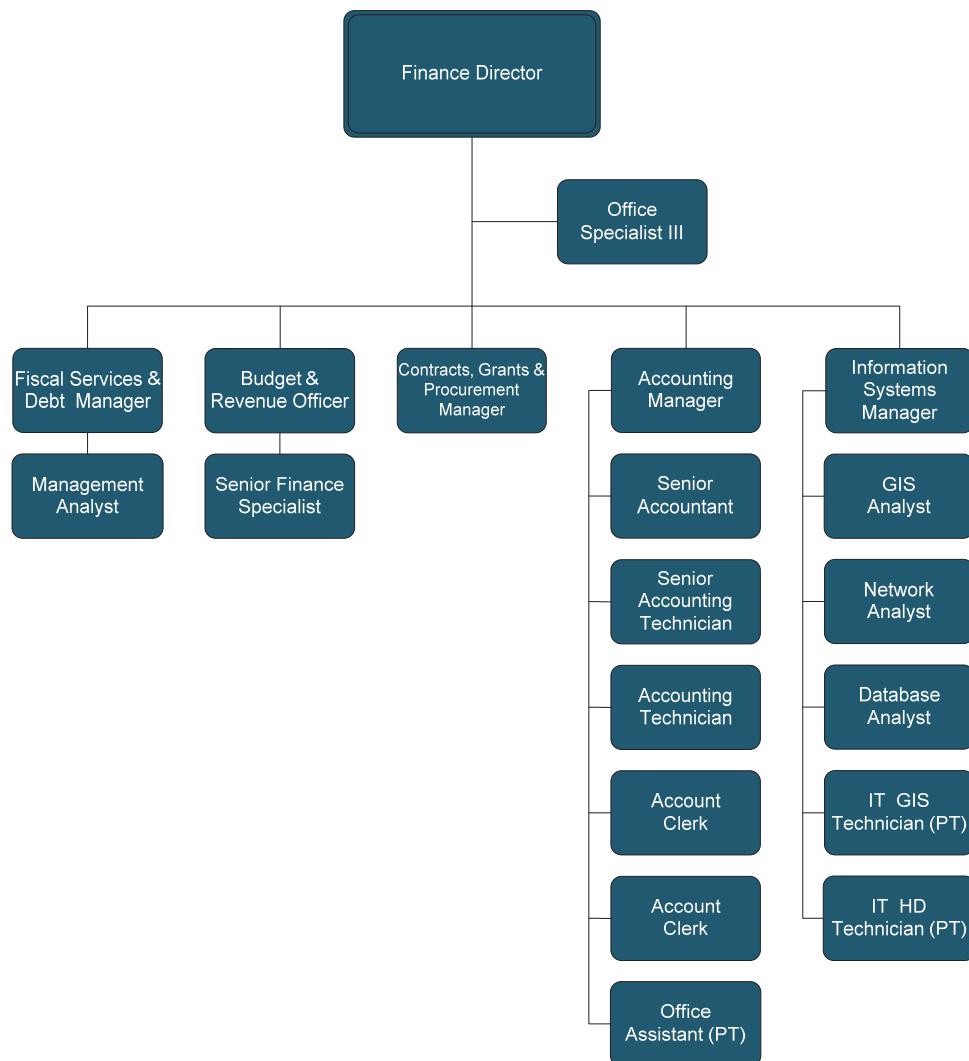
The Finance Department administers financial operations for the City and the Successor Agency including financial reporting, analysis, reconciliation and audits for all City funds including grants and the City's Community Facilities Districts. This department is also responsible for the City's information technology program.

FINANCE

Goal	Metric	June 2018 Goal
Accept new business license applications online to reduce/eliminate business license permit paper process	Upgrade the City business license process to accept online applications for new business license permits.	Completed
Provide information to new small business owners in San Marcos with business set-up/business license permit process information.	Prepare a "quick-reference" guide providing an outline of steps to be taken to setup a business and apply for a business license permit within the City.	Completed
Receive an unqualified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion
Improve financial tracking and reporting at the department level through regular training	Number of trainings offered on the City's financial system	2
To ensure accountability of proper cash handling, develop and implement an internal audit program for petty cash and change funds.	Conduct annual internal audit and unannounced site visits at various locations handling cash.	1 annual audit and 3 site visits
Improve project management, transparency and accountability through enhancing and packaging as toolkits guidelines, policies and procedures for the procurement process.	Review, update and/or create and release templates for use as a toolkit for the procurement process.	Procurement Toolkit updated and on-line for use
Improve procurement services to ordering Departments and responsiveness to the Vendor community.	Review, assess and create a procurement plan for enhancing the on line bidding system to improve procurement processes and better communicate with Vendors.	Procurement Plan for enhanced on line bidding system
Improve asset management, transparency and accountability through enhancing the fixed asset policy and procedure process.	Review, update, create and/or release new policies and procedures to improve the fixed asset process to include the use of the Munis fixed asset module.	Completed

INFORMATION SYSTEMS

Goal	Metric	June 2018 Goal
Conduct periodic surveys of IT service levels	Conduct annual internal customer service survey, followed by subsequent and periodic surveys of IT service levels	Completed with 95% Satisfaction
Successfully continue deployment of PHASE III (Enterprise Software Systems Upgrade/Migration to New Virtual/SAN Platform) of the new infrastructure migration plan	Successfully continue deployment of the Phase III IT infrastructure modernization plan	75% Completed
Successfully deploy and integrate All-New Enterprise Architectures (ESRI, LaserFiche, VAIRKKO)	Successfully design and deploy all-new IT software platforms	Completed
Successfully deploy and integrate the next-generation IT DESKTOP SUPPORT ticketing and tracking system	Successfully launch the next-generation IT Support Management tool	Completed
Successfully deploy Exchange 2016 platforms	Successfully plan, design, and deploy the next-generation time tracking and e-mail architectures	Completed
Successfully deploy and integrate all new FY17-18 approved supplemental IT requests	Successfully plan, design, and deploy city department automation requirements	Completed
Provide excellent customer service	Percentage of urgent help desk requests responded to in 4 hours	100%
Provide IT training to City staff	Number of training classes offered.	5



BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,261,976	\$ 1,229,534	\$ 1,290,183	\$ 1,416,354	\$ 1,437,239	\$ 1,437,239
Health Benefits	177,312	179,965	187,717	192,524	199,083	199,083
Retirement Benefits	354,653	377,178	415,237	445,020	450,331	450,331
Other Personnel Expenses	98,575	99,539	108,283	119,310	121,297	121,297
Personnel Services Subtotal	1,892,516	1,886,215	2,001,420	2,173,208	2,207,950	2,207,950
Operating Expenses						
Contractual Services	402,458	505,038	522,043	576,605	576,605	576,605
Supplies & Services	18,744	22,744	27,015	28,775	28,775	28,775
Repair & Maintenance	-	-	-	-	-	-
Utilities	150,005	187,136	152,978	188,377	188,377	188,377
Capital Expenditures (Non CIP)	156,918	544,197	77,982	60,600	60,600	60,600
Debt Service	45,618	146,632	208,396	188,194	188,194	188,194
Other Operating Expenses	99,840	112,542	197,280	116,010	116,010	116,010
Operating Expenses Subtotal	873,583	1,518,289	1,185,694	1,158,561	1,158,561	1,158,561
TOTAL EXPENDITURES	2,766,099	3,404,504	3,187,114	3,331,769	3,366,512	3,366,512
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	224,956	241,103	240,600	248,800	248,800	248,800
Intergovernmental	-	-	-	-	-	-
Charges for Services	849,409	874,139	787,049	789,264	789,264	789,264
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	264	-	-	-	-	-
Other Financing Sources	125,074	432,248	-	-	-	-
TOTAL REVENUES	1,199,704	1,547,489	1,027,649	1,038,064	1,038,064	1,038,064
NET GENERAL FUND COST	\$ 1,566,395	\$ 1,857,015	\$ 2,159,465	\$ 2,293,705	\$ 2,328,448	\$ 2,328,448

Allocation of Full Time Positions:

Departmental - Finance/Information Systems	14.48
CFD 98-02	0.90
Lighting & Landscaping	0.14
Successor Housing Agency	0.08
Successor Agency	1.40
AUTHORIZED FULL TIME POSITIONS	17.00

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 932,824	\$ 953,709	\$ 953,709
511001 Overtime		3,000	3,000	3,000
511006 Stipends		1,632	1,632	1,632
511007 Auto Allowance		3,326	3,326	3,326
511100 Salary & Wages (Part-Time)		13,457	13,457	13,457
512000 Social Security		55,271	56,566	56,566
512001 Medicare		13,836	14,139	14,139
512004 Health Insurance		152,385	158,945	158,945
512010 PERS		311,893	317,554	317,554
512012 PARS		256	256	256
512013 EBAP		13,112	13,502	13,502
521002 Other Contract Services		77,500	77,500	77,500
State Mandates (SB90)	9,000			
Sales Tax and Audit Services	60,000			
Tax/Employment Tax Services	1,000			
Financial Advisory Services	7,500			
521007 Bond Service		17,500	17,500	17,500
Fiscal agent fees for bonds				
521008 Bank Charges		58,250	58,250	58,250
521009 Auditing & Accounting Services		30,000	30,000	30,000
Annual City Audit				
531000 Office Supplies		10,000	10,000	10,000
532000 Printing & Duplicating		5,000	5,000	5,000
532001 Memberships & Subscriptions		2,275	2,275	2,275
CSMFO memberships	330			
GFOA award application fee	600			
GFOA membership	595			
APA membership	250			
CPE/CPA Compliance	500			
532015 State CASP Fee Expense		5,000	5,000	5,000
581000 Travel & Training		5,000	5,000	5,000
Totals		\$ 1,711,519	\$ 1,746,611	\$ 1,746,611

INFORMATION SYSTEMS - #101718
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 417,679	\$ 417,679	\$ 417,679
511001 Overtime		2,000	2,000	2,000
511006 Stipends		894	894	894
511007 Auto Allowance		3,000	3,000	3,000
511100 Salary & Wages (Part-Time)		38,542	38,542	38,542
512000 Social Security		25,267	25,267	25,267
512001 Medicare		6,701	6,701	6,701
512004 Health Insurance		40,139	40,139	40,139
512010 PERS		132,139	131,789	131,789
512012 PARS		732	732	732
512013 EBAP		5,122	5,122	5,122
521001 Consulting Services GIS & Network		16,000	16,000	16,000
521012 Contract Maintenance Services		377,355	377,355	377,355
Munis Financial System	58,416			
Tyler - ODBA	13,238			
False Alarm	5,406			
Laserfiche	12,915			
Lucity - Asset Management	21,525			
CRW - Land Management Software	39,512			
AutoCAD	3,848			
Arc GIS ESRI	12,701			
Websense Web Filter & Reporting	6,930			
Symantec Anti-Virus	6,297			
Anti Spam	3,487			
VX Tracker - Call Tracking	945			
Metroscan	9,760			
Cisco SmartNet	29,900			
TeleStaff maintenance	10,054			
Property Management	8,190			
Ricoh Large Printers	27,342			
BCS Large Printers	11,550			
Remote Assistance Software	2,100			
Help Desk Support Software	3,150			
Website Upgrade Hosting & Maintenance	8,190			
Airwatch - Mobile Device Mgmt Maintenance Svcs	2,731			
Ricoh Printers Maintenance/Additional Imaging Costs	14,280			
BCS Printers Maintenance/Additional Imaging Costs	2,048			
Barracuda Enterprise Updates/Instant Replacement	6,450			
HP Sans/VM Host Hardware/Software Maintenance Renewal	19,000			
Commvault BU System Maintenance & Support	4,800			
Veritas Backup Exec Maintenance & Support	9,350			
VMWare VSphere/VCenter 6 Software Maintenance And Support	5,740			
Virtual Project Manager	14,000			
Street Saver	3,500			

INFORMATION SYSTEMS - #101718 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531001 Computer Supplies		6,000	6,000	6,000
532001 Memberships & Subscriptions		500	500	500
553000 Telephone		188,377	188,377	188,377
561000 Capital Equipment		60,600	60,600	60,600
Workstations (PC, Laptops)	15,000			
Tablets (Surface, iPad, Android)	15,000			
Data Center, Storage, Backup, Servers	15,000			
Peripherals (Desktop Printers, Scanners, Monitors)	11,000			
Desk Phones	2,500			
Battery replacements for backup UPS	1,500			
CAT5e cable replacements for IDF switches	600			
571002 Principal-Other		182,425	182,425	182,425
572002 Interest-Other		5,770	5,770	5,770
581000 Travel & Training		8,000	8,000	8,000
581024 Software		103,010	103,010	103,010
TRAKIT - On-line Business License (Finance)	20,265			
Network Administration - Solarwinds	12,495			
Cots Software - Acrobat (All Depts.)	5,250			
Executime - Munis Time Tracking	65,000			
Totals		\$ 1,620,251	\$ 1,619,900	\$ 1,619,900

REAL PROPERTY SERVICES

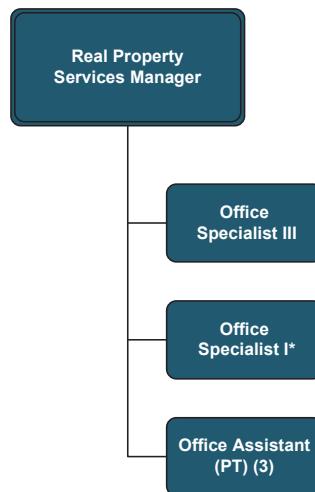
PURPOSE:

To effectively manage the City's real property interests.

SUMMARY OF SERVICES:

This division oversees the City's extensive real property and leasing interests, which provide significant non-tax revenue to the City's general fund. Duties include leasing and tenant improvements. The division also provides security services for City Hall.

Goal	Metric	June 2018 Goal
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 90% Retail: 95%
Maximize revenues received from use of City-owned real estate	Percent annual change in rental revenue	3% Increase
Professionally manage the City's extensive real estate portfolio	Number of new and renewal leases signed within reporting period	7
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed
Professionally manage the City's extensive real estate portfolio	Assessment of Tenant Occupied Buildings	Completed
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	10



* This position is funded in the Administration budget, but due to reporting structure it is shown in the Real Property Services organizational chart.

BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 793,782	\$ 905,441	\$ 210,432	\$ 204,748	\$ 204,748	\$ 204,748
Health Benefits	103,738	109,778	28,328	28,360	28,360	28,360
Retirement Benefits	228,380	217,528	60,098	62,819	62,644	62,644
Other Personnel Expenses	60,324	68,657	15,475	16,404	16,404	16,404
Personnel Services Subtotal	1,186,224	1,301,403	314,333	312,331	312,156	312,156
Operating Expenses						
Contractual Services	375,018	390,617	247,997	458,787	398,787	398,787
Supplies & Services	397,654	425,182	64,500	70,140	70,140	70,140
Repair & Maintenance	699,431	833,050	414,700	92,650	92,650	92,650
Utilities	1,193,657	1,184,551	66,895	70,549	70,549	70,549
Capital Expenditures (Non CIP)	346	19,038	-	7,500	7,500	7,500
Debt Service	78,687	78,730	-	-	-	-
Other Operating Expenses	6,750,080	167,801	98,075	174,734	174,734	174,734
Operating Expenses Subtotal	9,494,873	3,098,969	892,166	874,360	814,360	814,360
TOTAL EXPENDITURES	10,681,097	4,400,372	1,206,499	1,186,691	1,126,516	1,126,516
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	167	-	-	-	-	-
Charges for Services	427,715	422,685	405,000	403,750	403,750	403,750
Fines & Forfeitures	4,817	1,001	100	1,000	1,000	1,000
Use of Money & Property	2,991,043	3,181,994	3,091,881	4,467,121	4,467,121	4,467,121
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	6,750	27,120	50	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	3,430,491	3,632,800	3,497,031	4,871,871	4,871,871	4,871,871
NET GENERAL FUND COST	\$ 7,250,606	\$ 767,572	\$ (2,290,532)	\$ (3,685,180)	\$ (3,745,355)	\$ (3,745,355)

AUTHORIZED FULL TIME POSITIONS

2.00

REAL PROPERTY SERVICES - #102020
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 171,348	\$ 171,348	\$ 171,348
511001 Overtime		1,000	1,000	1,000
511006 Stipends		600	600	600
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		30,000	30,000	30,000
512000 Social Security		10,835	10,835	10,835
512001 Medicare		2,969	2,969	2,969
512004 Health Insurance		28,360	28,360	28,360
512010 PERS		62,563	62,388	62,388
512012 PARS		256	256	256
512013 EBAP		2,600	2,600	2,600
521001 Consulting Services		85,000	75,000	75,000
General	65,000			
22100 Design/Space planning (Non-TI)	10,000			
521002 Other Contract Services		53,000	3,000	3,000
22154 Maintenance of freeway monument sign	3,000			
521004 Security Guard Services		189,000	189,000	189,000
General	9,000			
22524 Security guard services - City Hall CAM	165,000			
22536 Double Peak Park security	15,000			
521012 Contract Maintenance Services		54,487	54,487	54,487
General	24,000			
22500 CH: signage replacement	5,000			
22524 CH CAM: plants/window cleaning/elevator	25,487			
521014 Property Management Services		70,500	70,500	70,500
Property services - all sites	50,000			
22543 Westlake Village Retail	10,000			
22547 226 Richmar property fencing and cleanup	3,000			
22548 684 Barham property fencing and cleanup	5,000			
22550 Richmar Park/Post office parking lot property	2,500			
521016 Pest Control Services		2,800	2,800	2,800
22524 City Hall CAM	2,800			
521021 HVAC Technician Services		3,300	3,300	3,300
22524 City Hall: CAM	3,300			
521022 HVAC Chemical Treatment		700	700	700
22524 City Hall: CAM	700			
531000 Office Supplies		2,500	2,500	2,500

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531002 Postage		200	200	200
531004 Janitorial Services		28,340	28,340	28,340
22524 City Hall: CAM	28,340			
531007 Building Supplies		10,600	10,600	10,600
22524 City Hall: CAM	10,000			
22543 Westlake Village Retail	300			
22556 Santar/Rancheros Industrial	300			
531018 Janitorial Supplies		20,000	20,000	20,000
22524 City Hall: CAM	20,000			
532000 Printing & Duplicating		500	500	500
532001 Memberships & Subscriptions		8,000	8,000	8,000
541000 Building Repair & Maintenance		2,800	2,800	2,800
22524 City Hall: CAM	1,200			
22543 Westlake Village Retail	200			
22548 684 Barham	200			
22556 Santar/Rancheros Industrial	1,200			
541002 Electrical Repair & Maintenance		2,900	2,900	2,900
22524 City Hall: CAM	2,300			
22543 Westlake Village Retail	200			
22546 Miller Property	200			
22556 Santar/Rancheros Industrial	200			
541003 HVAC Repair & Maintenance		13,250	13,250	13,250
22524 City Hall: CAM	13,000			
22543 Westlake Village Retail	250			
541004 Mech/Hardware Repair & Maintenance		4,200	4,200	4,200
22524 City Hall: CAM	3,900			
22543 Westlake Village Retail	100			
22548 684 Barham	100			
22556 Santar/Rancheros Industrial	100			
541005 Plumbing Repair & Maintenance		4,500	4,500	4,500
22524 City Hall: CAM	4,000			
22543 Westlake Village Retail	100			
22546 Miller Property	200			
22548 684 Barham	100			
22556 Santar/Rancheros Industrial	100			
544003 Tenant Improvements		65,000	65,000	65,000
551000 Electric & Gas		25,345	25,345	25,345
22524 City Hall: CAM	23,000			
22548 684 Barham	95			
22549 Freeway monument sign	1,600			
22556 Santar/Rancheros Industrial	650			
552000 Water		45,204	45,204	45,204
General properties	3,997			
22524 City Hall: CAM	33,000			

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
552000 Water Cont'd				
22545 Grand Ave/Linda Vista Properties	1,707			
22546 Miller Property	1,500			
22547 Richmar SPA Property	900			
22548 684 Barham	390			
22553 West Via Vera Cruz	710			
22556 Santar/Rancheros Industrial	3,000			
561000 Capital Equipment		7,500	7,500	7,500
581000 Travel & Training		7,500	7,500	7,500
581004 Regulatory Certifications		1,850	1,850	1,850
22524 City Hall: CAM	1,850			
581006 Security Alarm Fees Expense		13,384	13,384	13,384
General properties	1,000			
22506 Woodland Pool	600			
22510 Sports Gymnasium	1,310			
22511 Senior Center	1,100			
22517 Training Center	425			
22518 Community Center	294			
22524 City Hall: CAM	3,800			
22526 Public Works	1,115			
22527 Jack's Pond Park	540			
22537 Sunset Park	420			
22539 Fire Station 1	425			
22540 Fire Station 2	330			
22541 Fire Station 3	425			
22542 Fire Station 4	400			
22543 Westlake Village Retail	600			
22556 Santar/Rancheros Industrial	600			
581010 Property Taxes & Special Assessments		72,000	72,000	72,000
General properties	72,000			
581022 Broker/Lease Expense		80,000	80,000	80,000
Totals		\$ 1,186,691	\$ 1,126,516	\$ 1,126,516

PUBLIC WORKS

PURPOSE:

The Department of Public Works' purpose is to create, improve, and maintain a safe, convenient, and welcoming public infrastructure and environment by being good stewards of those public investments and providing a level of service that is friendly, responsive, knowledgeable and value oriented.

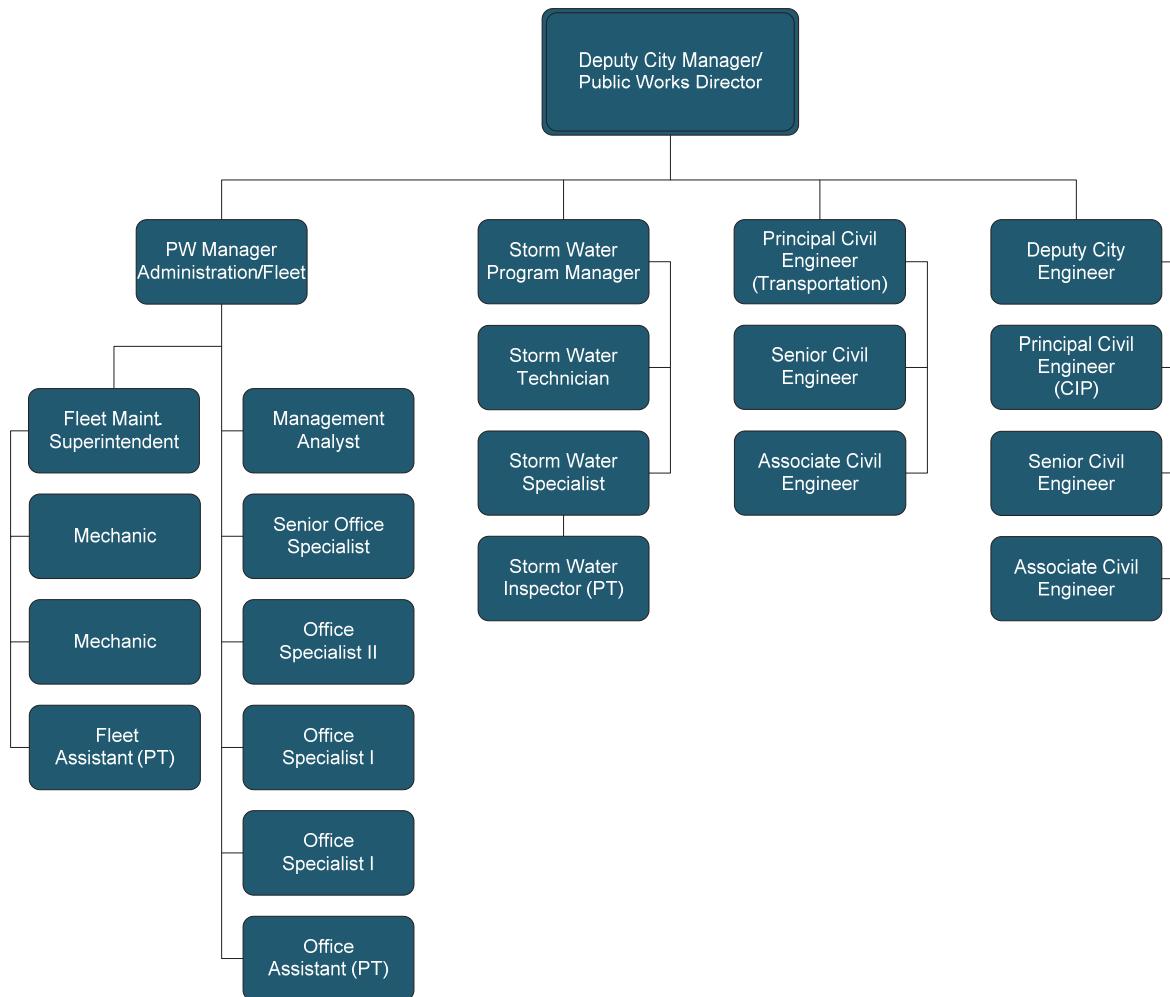
SUMMARY OF SERVICES:

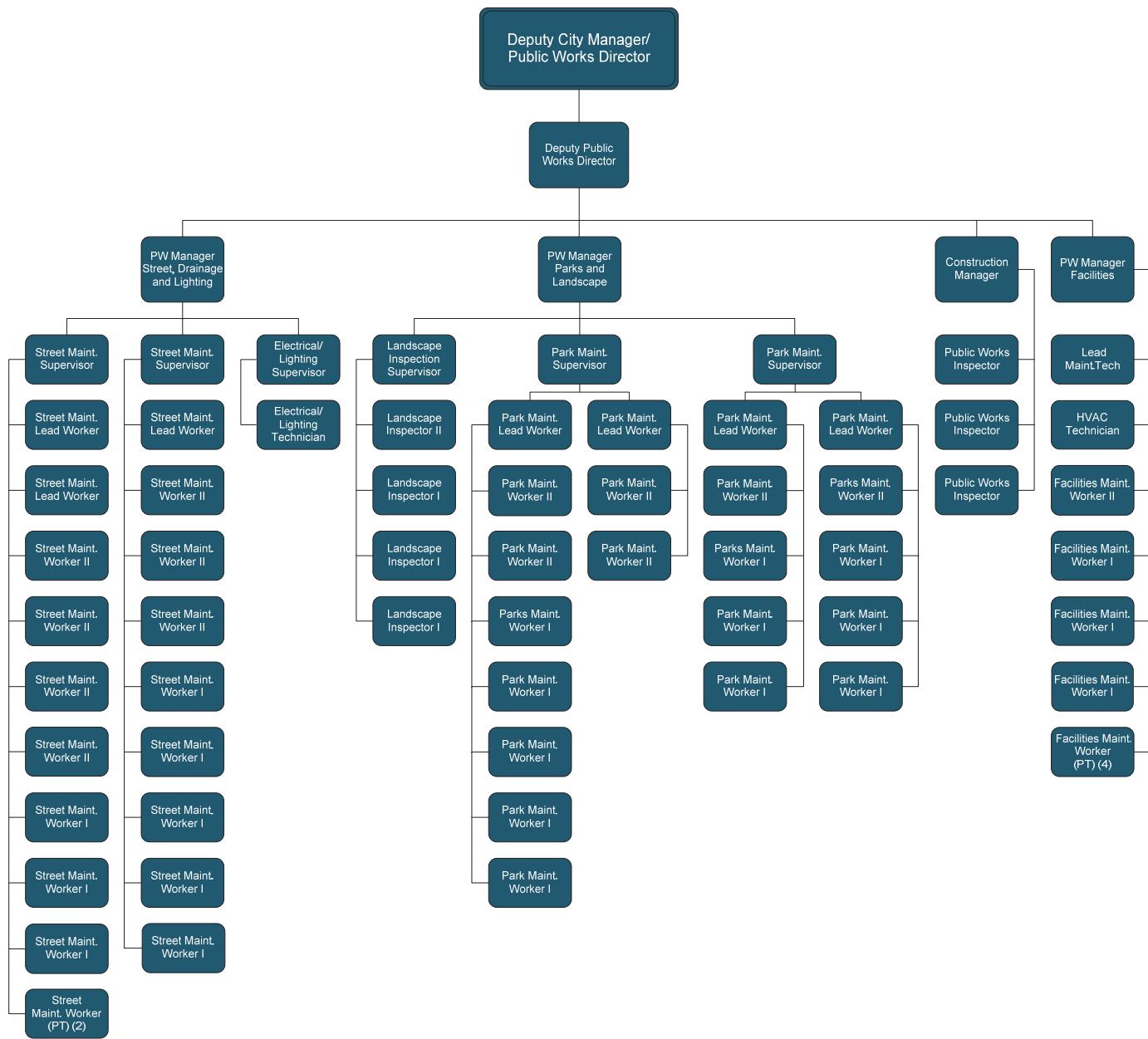
This department encompasses the divisions of public works operations and engineering.

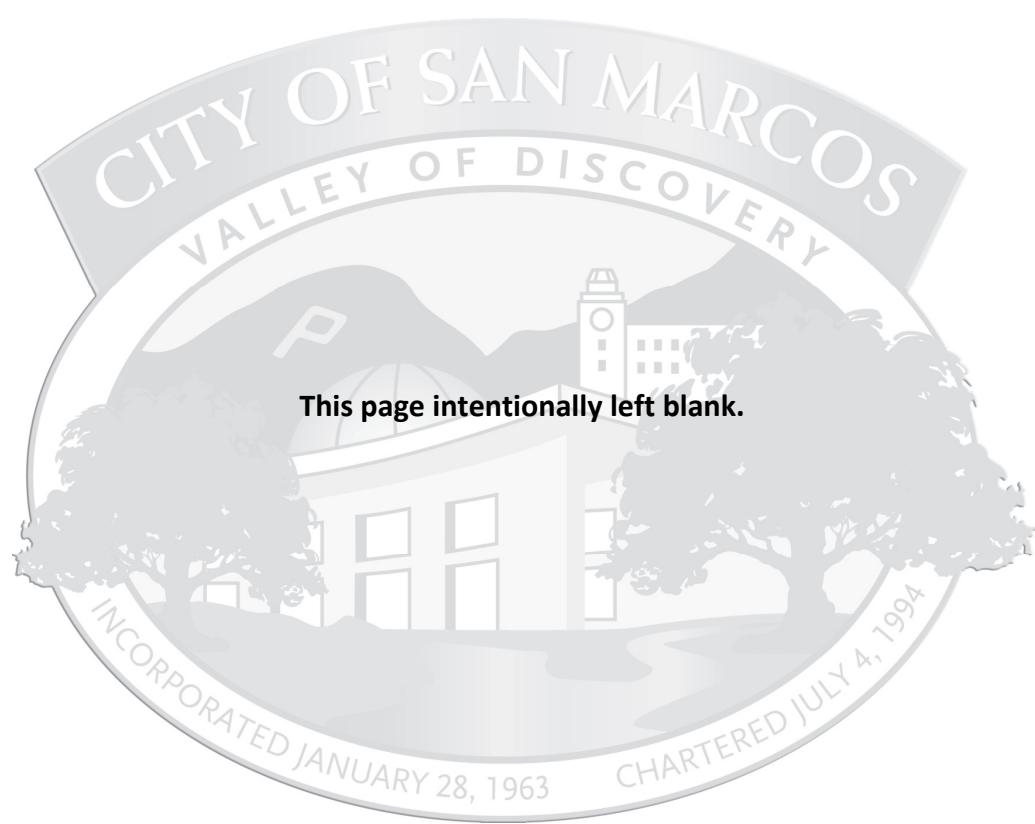
The public works operations division includes administration, right-of-way maintenance, facilities maintenance, fleet maintenance, and parks and landscape maintenance and is responsible for the maintenance and repair of City streets, buildings, flood control, storm drains, street lights, traffic signals, public places, parks, special districts, vehicles and equipment. The engineering division administers and coordinates the capital improvement program, traffic engineering, stormwater management, construction inspection and management.

The Department also oversees the drafting and execution of related contracts and agreements; coordination with outside agencies; preparation and administration of capital grant funding; management of City owned asset data; and provides inspection and acceptance services for development and public infrastructure improvements in San Marcos.

Goal	Metric	June 2018 Goal
Update the contract specifications from 2009 Greenbook to 2015 Greenbook	Number of Sections	1
Refine post-construction structural treatment control BMP Program. Includes improvements to construction inspection/completion process, inventory update, annual O&M verification and inspection program.	Percent of program completion	90%
Control CIP costs through the use of high quality construction documents implementation of construction best management practices to minimize the costs associated with construction change orders	Maximum percent of total CIP construction change orders compared to the total value of CIP projects completed in the reporting period.	3%
Enhance employee job performance by promoting participation in educational seminars and training to develop and refine job skills and provide professional growth	Percent of employees participating in at least one training or educational seminar per year	100%
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 business days	Percent of PM work orders completed within 15 business days	80%
Complete the annual preventative maintenance of all 137 traffic signals throughout the City, in order to reduce traffic signal outages and need for reactive repair services at city signalized intersections	Number of traffic signals serviced	137
Reduce spray irrigation costs through annual rehabilitation of irrigation and landscaping on roadway medians, including conversion to drought resistant plants and drip irrigation systems	Area of landscaped median system that is rehabilitated annually	100,000 SF
Respond to and evaluate all work requests for facilities maintenance in a timely and professional manner	Percent of work requests evaluated and responded to within 3 days of submission	95%
Control Capital Improvement Projects delivery schedule through advance planning	Meeting key project milestones of design completion and award of construction contract, excluding unforeseen external factors such as environmental and regulatory requirements.	100%
Establish bicycle-friendly facilities to include new bicycle lanes, buffer lanes, and/or Sharrows in conjunction with street resurfacing projects to further promote bicycle ridership and a more inviting biking experience.	Bike Lane miles per year	7 Bike Lane Miles







BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 5,058,409	\$ 4,063,507	\$ 4,218,570	\$ 4,603,429	\$ 4,585,067	\$ 4,585,067
Health Benefits	617,149	485,438	561,362	622,110	623,970	623,970
Retirement Benefits	1,751,203	1,118,117	1,260,126	1,388,165	1,378,763	1,378,763
Other Personnel Expenses	380,242	312,748	354,918	402,858	402,005	402,005
Personnel Services Subtotal	7,807,003	5,979,809	6,394,976	7,016,562	6,989,805	6,989,805
Operating Expenses						
Contractual Services	1,636,807	1,618,045	2,369,888	2,572,261	2,237,661	2,237,661
Supplies & Services	1,023,026	936,753	1,228,489	1,363,955	1,363,955	1,363,955
Repair & Maintenance	545,539	350,856	591,831	568,329	568,329	568,329
Utilities	496,533	432,563	1,727,502	1,936,049	1,936,049	1,936,049
Capital Expenditures (Non CIP)	42,789	30,938	140,940	76,000	76,000	76,000
Debt Service	-	-	81,400	78,687	78,687	78,687
Other Operating Expenses	646,224	375,165	254,643	228,426	228,426	228,426
Operating Expenses Subtotal	4,390,918	3,744,321	6,394,693	6,823,707	6,489,107	6,489,107
TOTAL EXPENDITURES	12,197,922	9,724,130	12,789,669	13,840,269	13,478,912	13,478,912
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	141,422	316,313	290,000	190,432	190,432	190,432
Intergovernmental	-	-	-	-	-	-
Charges for Services	1,140,575	1,167,328	1,314,935	1,086,321	1,093,821	1,093,821
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	28,513	-	16,680	-	-	-
Miscellaneous Revenues	1,089	2,494	2,000	1,814	1,814	1,814
Other Financing Sources	113,654	265,467	95,013	-	-	-
TOTAL REVENUES	1,425,253	1,751,602	1,718,628	1,278,567	1,286,067	1,286,067
NET GENERAL FUND COST	\$ 10,772,668	\$ 7,972,528	\$ 11,071,041	\$ 12,561,702	\$ 12,192,845	\$ 12,192,845

Allocation of Full Time Positions:

Departmental - Public Works	51.54
CFD 98-02	17.12
Successor Agency	0.65
Gas Tax Fund	13.15
Lighting & Landscaping	1.54
AUTHORIZED FULL TIME POSITIONS	84.00

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 567,934	\$ 558,477	\$ 558,477
511001 Overtime		3,000	3,000	3,000
511006 Stipends		1,656	1,656	1,656
511007 Auto Allowance		8,744	8,744	8,744
511009 Bilingual Pay		1,980	1,980	1,980
511100 Salary & Wages (Part-Time)		14,276	14,276	14,276
512000 Social Security		29,060	28,474	28,474
512001 Medicare		8,665	8,528	8,528
512004 Health Insurance		59,075	60,935	60,935
512010 PERS		182,483	176,699	176,699
512012 PARS		271	271	271
512013 EBAP		6,292	6,292	6,292
521002 Other Contract Services Asset Management Support		5,000	5,000	5,000
521023 Uniform Rental & Maintenance Services		2,214	2,214	2,214
531000 Office Supplies		14,000	14,000	14,000
532000 Printing & Duplicating		1,000	1,000	1,000
532011 Recording Fees		200	200	200
542005 Safety Equipment Repair Building First Aid Kits		250	250	250
544006 RCS-800 MHz System		27,702	27,702	27,702
581000 Travel & Training		5,000	5,000	5,000
Totals		\$ 938,801	\$ 924,698	\$ 924,698

PUBLIC WORKS/STORM WATER PROGRAM MANAGEMENT - #103003

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 235,542	\$ 235,542	\$ 235,542
511001 Overtime		1,500	1,500	1,500
511006 Stipends		900	900	900
511100 Salary & Wages (Part-Time)		35,864	35,864	35,864
512000 Social Security		14,752	14,752	14,752
512001 Medicare		3,971	3,971	3,971
512004 Health Insurance		33,097	33,097	33,097
512010 PERS		78,225	78,010	78,010
512012 PARS		682	682	682
512013 EBAP		3,900	3,900	3,900
521001 Consulting Services		236,000	236,000	236,000
Water Monitoring Consulting Services	86,000			
Post Construction Inspection Services	20,000			
Statewide Trash TMDL	30,000			
Discovery Lake Remediation Study	100,000			
531010 Small Tools		1,550	1,550	1,550
531020 Uniform Expense		625	625	625
542005 Safety Equipment Repair		300	300	300
581000 Travel & Training		10,095	10,095	10,095
Certified Erosion & Sediment Storm Water Inspector (CESSWI)	1,200			
Certified Professional Erosion & Sediment Control (CPESC)	125			
Qualified SWPPP Developer (QSD)	200			
Qualified SWPPP Practitioner (QSP)	400			
Continuing education requirements for certifications	5,700			
Municipal Separate Storm Sewer System Specialist (CMS4S)	70			
Certified Professional in Storm Water Quality (CPSWQ)	125			
Police Officer Standardized Training 832	275			
CASQA Conference	2,000			
581011 Recycling Expenditures		25,055	25,055	25,055
581028 NPDES Programs		155,800	155,800	155,800
SWRCD annual discharge fee	30,000			
Regional MOU cost share	40,000			
Education programs	15,000			
Carlsbad Watershed Management Area (CWMA) cost share/MOU	12,000			
Bradley Park - SWRCB annual discharge fee	57,000			
Bradley Park - SWRCB general industrial permit fee	1,800			
Totals		\$ 837,858	\$ 837,643	\$ 837,643

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 513,052	\$ 513,052	\$ 513,052
511001 Overtime		15,000	15,000	15,000
511006 Stipends		2,839	2,839	2,839
511009 Bilingual Pay		3,570	3,570	3,570
511100 Salary & Wages (Part-Time)		21,203	12,385	12,385
512000 Social Security		33,136	33,136	33,136
512001 Medicare		8,057	7,930	7,930
512004 Health Insurance		78,049	78,049	78,049
512010 PERS		165,439	164,974	164,974
512012 PARS		305	107	107
512013 EBAP		8,990	8,990	8,990
512015 RHS		563	563	563
521002 Other Contract Services		13,800	13,800	13,800
NCTD permit fee	1,400			
NCTD flagging fee	2,000			
League Of California Cities Contribution	400			
Storm Channel Maintenance Permits	10,000			
521012 Contract Maintenance Services		581,475	507,475	507,475
Dead animal pick up and disposal	8,640			
Pest control	1,000			
Slurry park parking lots	2,108			
Special event traffic control	10,000			
Tree trimming/removal	30,000			
Underground service alert	2,600			
Concrete sidewalk inspection	9,600			
Slurry asphalt trails	10,125			
Biological survey services (Storm)	15,000			
Sand grease separators (Storm)	10,000			
Storm drain and inlet cleaning (Storm)	100,000			
Street sweeping (Storm)	293,402			
Electrical maintenance	15,000			
521023 Uniform Rental & Maintenance Services		5,578	5,578	5,578
531009 Construction Materials		46,000	46,000	46,000
Graffiti abatement (Project #55021)	20,000			
Pedestrian lights, poles, and meter pedestals	15,000			
Various construction materials	2,000			
Herbicides (Storm)	2,000			
Materials for drainage system facilities (Storm)	7,000			
531010 Small Tools		5,711	5,711	5,711
Hand held power tools	2,300			
Maintenance hand tools	3,011			
Small tools (Storm)	400			

PUBLIC WORKS/RIGHT-OF WAY MAINTENANCE - #103032 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531020 Uniform Expense		6,197	6,197	6,197
532007 Household Hazardous Waste		500	500	500
532010 Equipment Rental		1,300	1,300	1,300
542005 Safety Equipment Repair		9,821	9,821	9,821
Chock blocks	60			
Cones and barricades	1,100			
Personal protective equipment	3,500			
Vehicle first aid kits	433			
Hearing conservation & testing program	528			
Wireless headsets	4,200			
544000 Sign Maintenance		2,596	2,596	2,596
New and replacement signs				
552000 Water		2,898	2,898	2,898
VWD truck services				
561000 Capital Equipment		5,000	5,000	5,000
Replacement drums for concrete grinder	4,000			
Storage racks for electricians	1,000			
581000 Travel & Training		9,065	9,065	9,065
Guardrail training	500			
NCTD ROW training	1,840			
Supervisor training	500			
Traffic control training	615			
Traffic signal training	1,500			
Equipment training	1,500			
BMP training (Storm)	300			
Qualified applicator certificate (Storm)	700			
International Society of Arboriculture (Storm)	350			
MUTCD sign training	300			
American Asphalt Institute Training	960			
Totals		\$ 1,540,145	\$ 1,456,535	\$ 1,456,535

PUBLIC WORKS/FLEET MAINTENANCE - #103033

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 254,061	\$ 254,061	\$ 254,061
511001 Overtime		3,000	3,000	3,000
511006 Stipends		12,964	12,964	12,964
511100 Salary & Wages (Part-Time)		28,252	28,252	28,252
512000 Social Security		16,742	16,742	16,742
512001 Medicare		4,324	4,324	4,324
512004 Health Insurance		37,631	37,631	37,631
512010 PERS		83,886	83,657	83,657
512012 PARS		537	537	537
512013 EBAP		3,700	3,700	3,700
512015 RHS		2,098	2,098	2,098
521002 Other Contract Services		14,900	14,900	14,900
DEH compliance consultant	5,000			
APCD permit fees	800			
DEH fuel monitor certification (annual)	700			
Gas Boy Software (Fuel Island)	2,200			
Lift Inspections	1,000			
SB989 Testing (Triennial)	2,500			
DEH Unified Program Facility Permit	2,700			
521012 Contract Maintenance Services		222,157	222,157	222,157
Crane inspection and certification	1,120			
Diesel retrofit filter cleaning	2,565			
Fire apparatus repairs	125,000			
Hazardous material disposal	6,000			
Mower maintenance	6,000			
Repairs (hoist/lifts & fuel island)	3,000			
Small equipment inventory vending	16,000			
Small equipment maintenance	34,000			
Fire extinguisher service	2,200			
Towing services	1,000			
Turf truckster maintenance	7,272			
Vehicle rebranding	18,000			
521023 Uniform Rental & Maintenance Services		4,015	4,015	4,015
521024 Vehicle Rental & Maintenance Services		88,200	88,200	88,200
531005 Fuel & Lubricants		785,650	785,650	785,650
City fuel (includes Fire Dept.)	242,800			
Other agency fuel	525,000			
Underground storage tank fees	5,100			
Diesel fuel tax fees	3,450			
APCD vapor recovery test	1,100			
Oils & Lubricants	8,200			

PUBLIC WORKS/FLEET MAINTENANCE - #103033 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531010 Small Tools			4,850	4,850
Misc. small tools	700			4,850
Battery charger/tester	450			
Heavy duty jump starter	1,050			
Lube gun & impact gun	2,150			
Cordless drill & bits	500			
531017 Expendable Materials		17,000	17,000	17,000
531020 Uniform Expense		969	969	969
532007 Household Hazardous Waste		1,800	1,800	1,800
542000 Heavy Equipment Repair		35,000	35,000	35,000
542001 Small Equipment Repair		6,000	6,000	6,000
542005 Safety Equipment Repair		738	738	738
Personal protecting equipment (PPE)	500			
Vehicle first aid kits	150			
Hearing conservation and testing program	88			
542006 Radio Equipment Repair		800	800	800
Battery replacements, cords, antennas and misc.				
542008 Heavy Equipment Repair & Maintenance-Fire		52,000	52,000	52,000
Ambulance, engines and equipment				
543000 Automotive Repair		10,000	10,000	10,000
Small automotive repair parts (non-fire)				
543001 Tires		12,000	12,000	12,000
543002 Automotive Repair-Fire		10,100	10,100	10,100
Small automotive repair parts				
543003 Tires-Fire		40,000	40,000	40,000
561000 Capital Equipment		6,000	6,000	6,000
Repair air/water lines for fuel island				
581000 Travel & Training		3,575	3,575	3,575
ARB Opacity Testing Certification (Required)	175			
Automotive Training Group	400			
Fire Mechanic Training	3,000			
Totals		\$ 1,762,949	\$ 1,762,720	\$ 1,762,720

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,042,892	\$ 1,042,892	\$ 1,042,892
511001 Overtime		27,000	27,000	27,000
511006 Stipends		10,843	10,843	10,843
511009 Bilingual Pay		13,380	13,380	13,380
512000 Social Security		67,836	67,836	67,836
512001 Medicare		15,867	15,867	15,867
512004 Health Insurance		183,948	183,948	183,948
512010 PERS		339,489	338,532	338,532
512013 EBAP		19,720	19,720	19,720
512015 RHS		2,118	2,118	2,118
521012 Contract Maintenance Services			556,933	556,933
Backflow preventers	7,694			
Backpack herbicide application	43,603			
Ball field lighting, as needed	12,353			
Bus shelters	14,029			
Citywide park custodial services	231,208			
Citywide park tree trimming and maintenance	51,531			
Citywide plexi glass restoration	2,438			
Fiber play resurfacing	15,000			
Irrigation well maintenance	39,325			
Laser leveling of ball fields	3,923			
Plumbing repairs, as needed	1,784			
Service chemical toilets	7,331			
Southlake maintenance agreement with VMD	19,217			
Splash pad repairs and maintenance	5,625			
Trail/rehab restoration	4,500			
Woodland Park pond maintenance	7,209			
Mulch & DG for landscaping	7,788			
Ball field maintenance	25,500			
Water removal from Bradley Park	16,000			
Rancho Dorado - trail restoration	6,250			
Citywide park playground repairs	5,250			
Park electrical repair services	25,125			
Bel Esprit - DG trail restoration	1,750			
Rosemont Estates - DG trail restoration	2,500			
521023 Uniform Rental & Maintenance Services		5,378	5,378	5,378
531004 Janitorial Services		1,038	1,038	1,038
531008 Fertilizers/Herbicides		57,558	57,558	57,558
Fertilizers, herbicides and mulch				
531009 Construction Materials		20,286	20,286	20,286
Construction and BMP materials				

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531010 Small Tools				
Maintenance hand tools	1,168			11,968
Hand held power tools	10,800			11,968
531020 Uniform Expense			7,000	7,000
532010 Equipment Rental			1,500	1,500
541000 Building Repair & Maintenance			27,526	27,526
Citywide parks building repair and maintenance				27,526
542005 Safety Equipment Repair			8,186	8,186
Cones & barricades	500			8,186
Personal protective equipment	6,000			8,186
Rain Gear	700			8,186
Chock Blocks	60			8,186
First aid kits	200			8,186
Hearing conservation and testing program	726			8,186
544004 Tree & Landscape			17,360	17,360
544005 Irrigation Systems			50,250	50,250
551000 Electric & Gas			230,050	230,050
552000 Water			390,601	390,601
581000 Travel & Training			6,860	6,860
Pest Control Advisor	400			6,860
Irrigation Auditor	800			6,860
Advisor QAL	200			6,860
Playground Certification	1,500			6,860
Qualified applicator certificate	2,400			6,860
NCTD training	480			6,860
Certified arborist license	1,080			6,860
Totals		\$ 3,115,587	\$ 3,114,629	\$ 3,114,629

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 496,506	\$ 496,506	\$ 496,506
511001 Overtime		11,000	11,000	11,000
511006 Stipends		11,100	11,100	11,100
511100 Salary & Wages (Part-Time)		40,380	40,380	40,380
512000 Social Security		31,132	31,132	31,132
512001 Medicare		8,106	8,106	8,106
512004 Health Insurance		81,060	81,060	81,060
512010 PERS		158,751	158,301	158,301
512012 PARS		767	767	767
512013 EBAP		7,895	7,895	7,895
521001 Consulting Services		17,000	17,000	17,000
521002 Other Contract Services		7,000	7,000	7,000
521012 Contract Maintenance Services		627,663	392,063	392,063
Backflow/pressure reduction systems testing and repair	2,680			
Caretaker residence maintenance	5,000			
City Hall: pressure regulator replacement	12,360			
City Hall: copy room heat coil valve repair	5,600			
Community Center: HVAC unit replacement	15,450			
Door and lock services	25,000			
Siding and caulking services	10,000			
Electrical repairs and maintenance	20,000			
Elevator maintenance and inspection services	25,920			
Fire remote access upgrade	14,420			
Fire system maintenance	6,900			
Grease trap maintenance	1,000			
Floor cleaning machine maintenance and repairs	1,150			
Generator maintenance, repairs and APCD permitting	7,200			
HVAC repairs and maintenance	22,000			
Las Posas Pool - anodes replacement	5,000			
LED upgrades/replacements	10,000			
Park plumbing repairs, as needed	4,080			
Plant maintenance	9,600			
Sign repair and replacement	4,000			
SMETC: HVAC and boiler replacement	53,250			
San Elijo Rec Center: interior rehabilitation	37,853			
Temporary fencing	4,400			
Corky Smith Gym: upgrade BAS controls	20,600			
Public Works bldg 1: upgrade BAS controls	20,600			
Waste removal and transport services	8,000			
Window cleaning (exterior)	10,000			
Wood floor coating (annual)	15,000			
Woodland Park Pool - anodes replacement	5,000			
Woodland Park Pool - chain link fence repairs	10,000			

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521016 Pest Control Services		15,000	15,000	15,000
521022 HVAC Chemical Treatment		2,400	2,400	2,400
521023 Uniform Rental & Maintenance Services		5,028	5,028	5,028
531004 Janitorial Services		277,883	277,883	277,883
531010 Small Tools		10,000	10,000	10,000
531018 Janitorial Supplies		80,000	80,000	80,000
531020 Uniform Expense		1,945	1,945	1,945
532010 Equipment Rental		500	500	500
541000 Building Repair & Maintenance		117,200	117,200	117,200
Appliances, equipment and parts	30,000			
Flooring materials	15,000			
Materials for park facilities	16,200			
Mechanical/hardware materials	20,000			
Paint supplies	8,000			
Roof and ceiling materials	10,000			
Signage	3,000			
Windows and doors	15,000			
541002 Electrical Repair & Maintenance		20,000	20,000	20,000
541003 HVAC Repair & Maintenance		55,000	55,000	55,000
541005 Plumbing Repair & Maintenance		35,000	35,000	35,000
541006 Pool Repair & Maintenance		21,000	21,000	21,000
542005 Safety Equipment Repair		9,500	9,500	9,500
551000 Electric & Gas		1,232,000	1,232,000	1,232,000
552000 Water		80,500	80,500	80,500
561000 Capital Equipment		65,000	65,000	65,000
571002 Principal-Other		75,798	75,798	75,798
CEC 1% loan for CH & PW				
572002 Interest-Other		2,889	2,889	2,889
CEC 1% loan for CH & PW				
581000 Travel & Training		4,340	4,340	4,340
581004 Regulatory Certifications		1,650	1,650	1,650
Totals		\$ 3,610,994	\$ 3,374,943	\$ 3,374,943

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,168,578	\$ 1,168,491	\$ 1,168,491
511001 Overtime		20,000	20,000	20,000
511006 Stipends		3,810	3,810	3,810
511007 Auto Allowance		11,791	11,791	11,791
511009 Bilingual Pay		2,370	2,370	2,370
511100 Salary & Wages (Part-Time)		18,442	18,442	18,442
512000 Social Security		70,833	70,833	70,833
512001 Medicare		17,761	17,760	17,760
512004 Health Insurance		149,250	149,250	149,250
512010 PERS		376,979	375,877	375,877
512012 PARS		350	350	350
512013 EBAP		13,150	13,150	13,150
512015 RHS		4,189	4,189	4,189
521001 Consulting Services		160,000	135,000	135,000
Traffic on call consultant	75,000			
Labor compliance consultant	5,000			
General engineering services	15,000			
Intersection traffic counts & speed surveys	30,000			
CM services for private development projects	10,000			
521017 Commissioner Services		2,520	2,520	2,520
Traffic Safety Commissioners (5)				
531010 Small Tools		1,200	1,200	1,200
531020 Uniform Expense		1,950	1,950	1,950
532001 Memberships & Subscriptions		3,775	3,775	3,775
License renewals	2,800			
ITE membership	600			
Books and publications	375			
581000 Travel & Training		6,986	6,986	6,986
Certified erosion/sediment storm water inspector (CESSWI) training	700			
NCTD ROW certification	400			
Traffic courses (e.g., signal timing, infrastructure design)	1,000			
Project management/supervisor training	1,500			
Hearing conservation & testing program	66			
Qualified stormwater practitioner (QSP) training	620			
Transportation engineering conferences	1,500			
Resident engineer academy	1,000			
Federal aid series training	200			
Totals		\$ 2,033,935	\$ 2,007,744	\$ 2,007,744

DEVELOPMENT SERVICES

PURPOSE:

The Development Services Department is a one-stop-shop for private development projects.

SUMMARY OF SERVICES:

The department handles everything from project entitlement approvals to construction permits and serves to address violations of City ordinances related to land use and development.

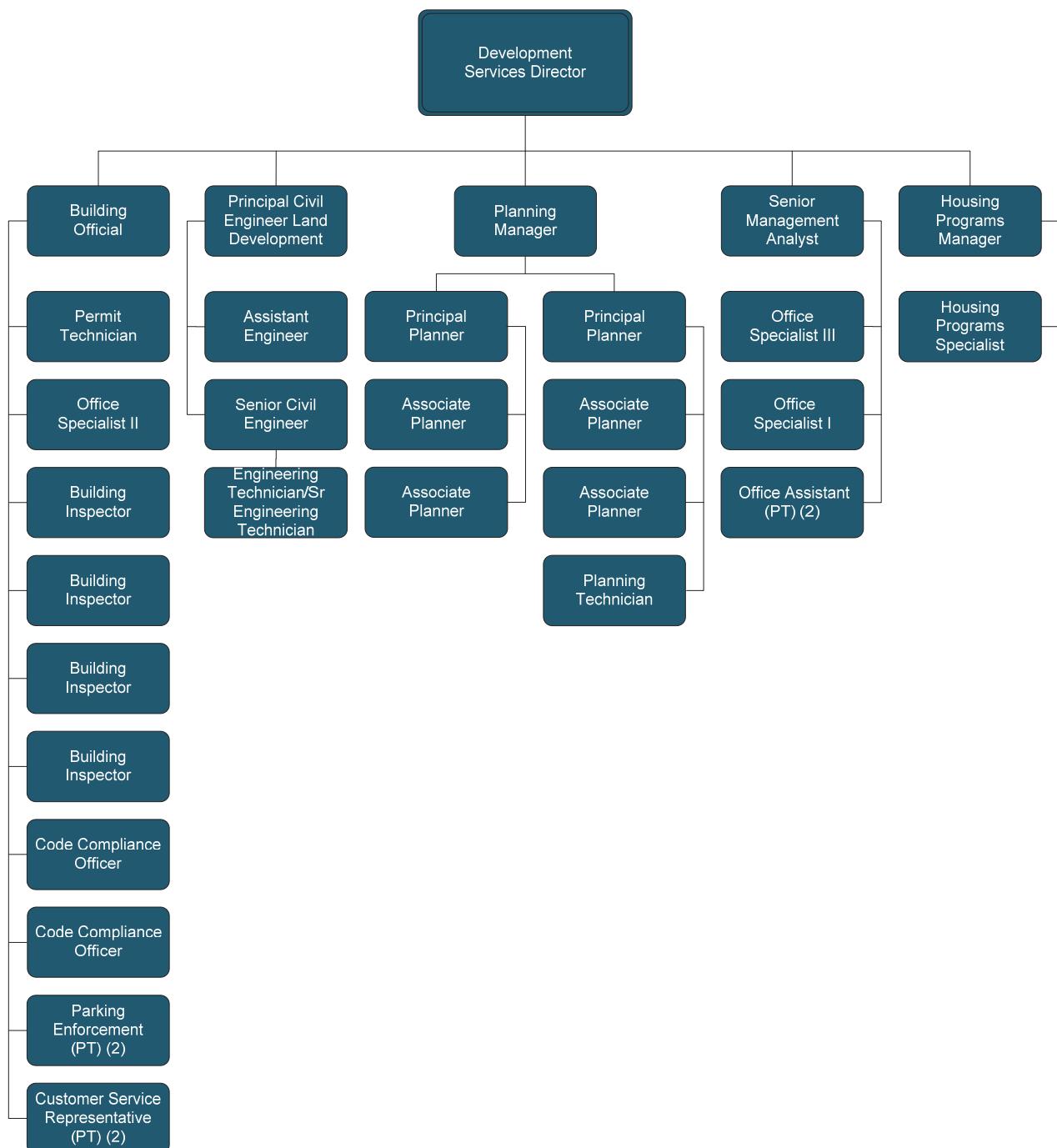
The building and safety division protects the life, property and welfare of the community by enforcing laws, codes and ordinances that regulate all building and parking activities in San Marcos. The division oversees plan checks, new construction and housing inspections in accordance with state law.

The planning division administers the City's General Plan and various zoning and environmental regulations by analyzing and recommending measures to protect existing resources and to ensure the orderly development of the community that will maintain a balance between the quality of life, the environment and economic stability of the City.

The land development engineering division ensures compliance with city codes and ordinances, as well as the Subdivision Map Act, National Pollutant Discharge Elimination System (NPDES) permit and Federal Emergency Management Agency (FEMA) floodplain requirements. The division reviews construction drawings, technical reports, maps and easements for all private development and provides technical guidance.

The Housing division provides housing opportunities to all income groups. Housing programs include the development of new affordable housing units; the Down Payment Assistance Program and the Homeowner Rehabilitation Program and the monitoring, reporting and inspection regimens associated with them.

Goal	Metric	June 2018 Goal
Provide preliminary response to customer inquiries for information/assistance within 1 business day	Percent of front counter generated inquiries receiving preliminary response within 1 business day of receipt	100%
Revise submittal checklist-Planning application	Checklist Updated	Completed
Create Boilerplate Conditions of Approval	Boilerplates conditions created and implemented	Completed
Update Subdivision Ordinance	Ordinance Updated	Completed
Establish Substantial Conformance Thresholds	Thresholds established	Completed
Clearly define and outline entitlement process	Processes defined	Completed
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%
Update Grading Ordinance	Update grading ordinance	Completed
Reduce Construction Drawing Review Times	Reduce review times by 3 weeks	Completed
Continue to assist existing MAP/DAP/SMAHP homeowners and first-time homebuyers	Facilitate 5 loans	5
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5
Facilitate affordable housing production	43 new units under construction	43
Update Zoning Ordinance	Ordinance Updated	Completed
Clearly outline Code Compliance processes	Processes defined	Completed
Clearly Define and outline Parking Enforcement processes	Processes defined	Completed



BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,788,074	\$ 2,194,648	\$ 2,121,084	\$ 2,495,151	\$ 2,495,151	\$ 2,495,151
Health Benefits	202,669	301,322	288,021	337,465	337,465	337,465
Retirement Benefits	443,389	626,984	652,167	725,346	723,294	723,294
Other Personnel Expenses	138,126	170,732	178,002	210,878	210,878	210,878
Personnel Services Subtotal	2,572,258	3,293,687	3,239,274	3,768,839	3,766,787	3,766,787
Operating Expenses						
Contractual Services	199,150	231,001	764,486	544,450	469,450	469,450
Supplies & Services	12,273	22,155	40,501	96,485	96,485	96,485
Repair & Maintenance	-	-	-	684	684	684
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	5,395	7,404	17,128	22,085	22,085	22,085
Operating Expenses Subtotal	216,818	260,561	822,114	663,704	588,704	588,704
TOTAL EXPENDITURES	2,789,077	3,554,247	4,061,388	4,432,543	4,355,491	4,355,491
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	563,893	767,379	1,193,679	635,679	635,679	635,679
Intergovernmental	25,074	25,055	-	25,055	25,055	25,055
Charges for Services	709,423	900,664	1,015,526	739,300	739,300	739,300
Fines & Forfeitures	8,175	406,537	475,000	475,000	475,000	475,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	988	2,431	613	600	600	600
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,307,553	2,102,066	2,684,818	1,875,634	1,875,634	1,875,634
NET GENERAL FUND COST	\$ 1,481,523	\$ 1,452,181	\$ 1,376,570	\$ 2,556,909	\$ 2,479,857	\$ 2,479,857
Allocation of Full Time Positions:						
Departmental - Development Services						24.34
Successor Housing Agency						2.30
Successor Agency						0.35
Lighting & Landscaping						0.01
AUTHORIZED FULL TIME POSITIONS						27.00

DEVELOPMENT SERVICES/ADMINISTRATION - #104044
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 305,791	\$ 305,791	\$ 305,791
511001 Overtime		1,500	1,500	1,500
511006 Stipends		1,125	1,125	1,125
511007 Auto Allowance		3,564	3,564	3,564
511100 Salary & Wages (Part-Time)		32,128	32,128	32,128
512000 Social Security		16,776	16,776	16,776
512001 Medicare		4,990	4,990	4,990
512004 Health Insurance		54,970	54,970	54,970
512010 PERS		102,789	102,507	102,507
512012 PARS		610	610	610
512013 EBAP		4,550	4,550	4,550
521001 Consulting Services		5,000	5,000	5,000
531000 Office Supplies		15,000	15,000	15,000
532000 Printing & Duplicating		10,550	10,550	10,550
532011 Recording Fees		2,000	2,000	2,000
581000 Travel & Training		1,000	1,000	1,000
Totals		\$ 562,343	\$ 562,061	\$ 562,061

DEVELOPMENT SERVICES/PLANNING - #104041
EXPENDITURE DETAIL

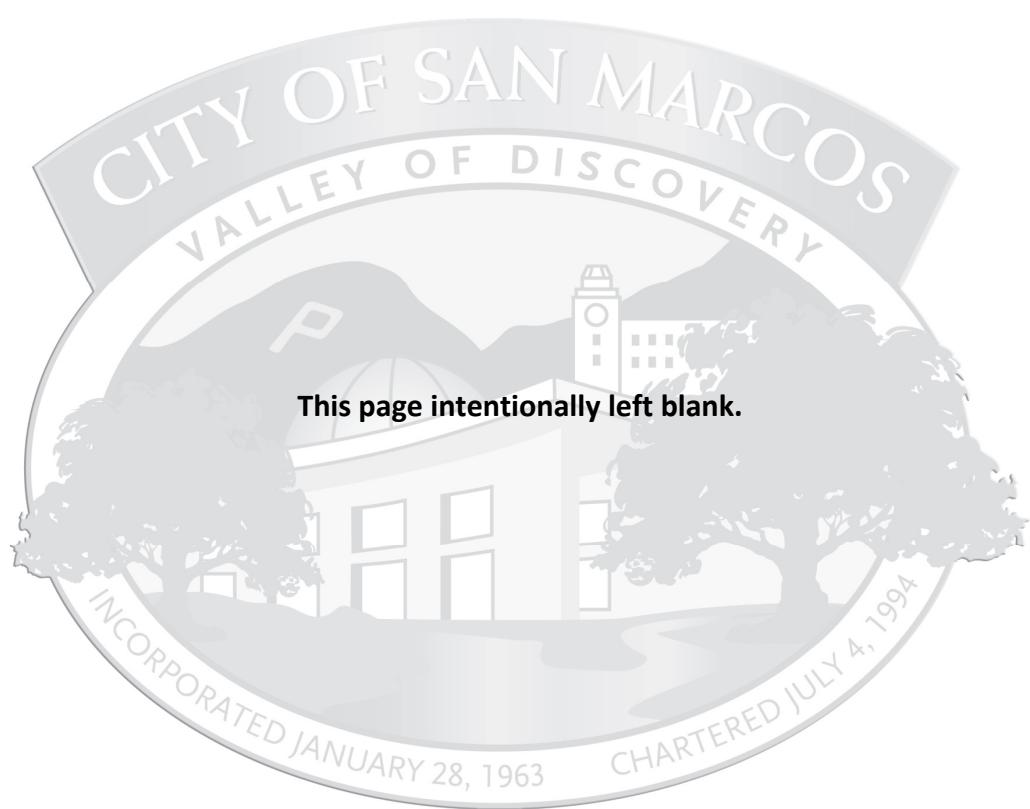
ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 904,131	\$ 904,131	\$ 904,131
511001 Overtime		10,000	10,000	10,000
511006 Stipends		2,910	2,910	2,910
511007 Auto Allowance		9,678	9,678	9,678
512000 Social Security		54,821	54,821	54,821
512001 Medicare		13,439	13,439	13,439
512004 Health Insurance		125,091	125,091	125,091
512010 PERS		263,185	262,435	262,435
512013 EBAP		11,005	11,005	11,005
521001 Consulting Services Climate Action Plan Implementation Cost Study		25,000	-	-
521002 Other Contract Services		130,000	105,000	105,000
521017 Commissioner Services		6,500	6,500	6,500
521018 Environmental Mitigation 89001 Borden Road bridge 89005 County Dip-Copper Creek Wetland	11,450 2,000	13,450	13,450	13,450
521019 Environmental Permit Filing Fee CEQA/Fish & Game		5,000	5,000	5,000
532001 Memberships & Subscriptions Association of Environmental Planners Various memberships for planning staff Various books & publications for staff	250 3,025 200	3,475	3,475	3,475
581000 Travel & Training Misc. training (e.g., CEQA, American Planning Association, Etc.) League of CA Cities Planning Commissioners Academy	7,100 3,000	10,100	10,100	10,100
Totals		\$ 1,587,784	\$ 1,537,034	\$ 1,537,034

DEVELOPMENT SERVICES/BUILDING - #104042
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 692,169	\$ 692,169	\$ 692,169
511001 Overtime		4,000	4,000	4,000
511007 Auto Allowance		3,000	3,000	3,000
511009 Bilingual Pay		1,200	1,200	1,200
511100 Salary & Wages (Part-Time)		62,118	62,118	62,118
512000 Social Security		43,184	43,184	43,184
512001 Medicare		11,055	11,055	11,055
512004 Health Insurance		95,976	95,976	95,976
512010 PERS		222,886	222,256	222,256
512012 PARS		1,180	1,180	1,180
512013 EBAP		11,000	11,000	11,000
521002 Other Contract Services		30,000	30,000	30,000
521013 Contract Employment Services		150,000	150,000	150,000
531010 Small Tools		2,095	2,095	2,095
531020 Uniform Expense		1,850	1,850	1,850
532001 Memberships & Subscriptions		1,440	1,440	1,440
ICC (Chapter and employee memberships)	500			
CALBO Ed Week	230			
IAEI	125			
IAPMO	275			
CACEO	175			
Parking membership	135			
532008 Parking Citation Surcharge		60,000	60,000	60,000
544006 RCS-800 MHz System		684	684	684
581000 Travel & Training		9,200	9,200	9,200
CALBO ABM	1,200			
CALBO Ed Week	4,000			
ICC seminars	1,000			
Parking staff	3,000			
Totals		\$ 1,403,037	\$ 1,402,407	\$ 1,402,407

DEVELOPMENT SERVICES/ENGINEERING - #104043
EXPENDITURE DETAIL

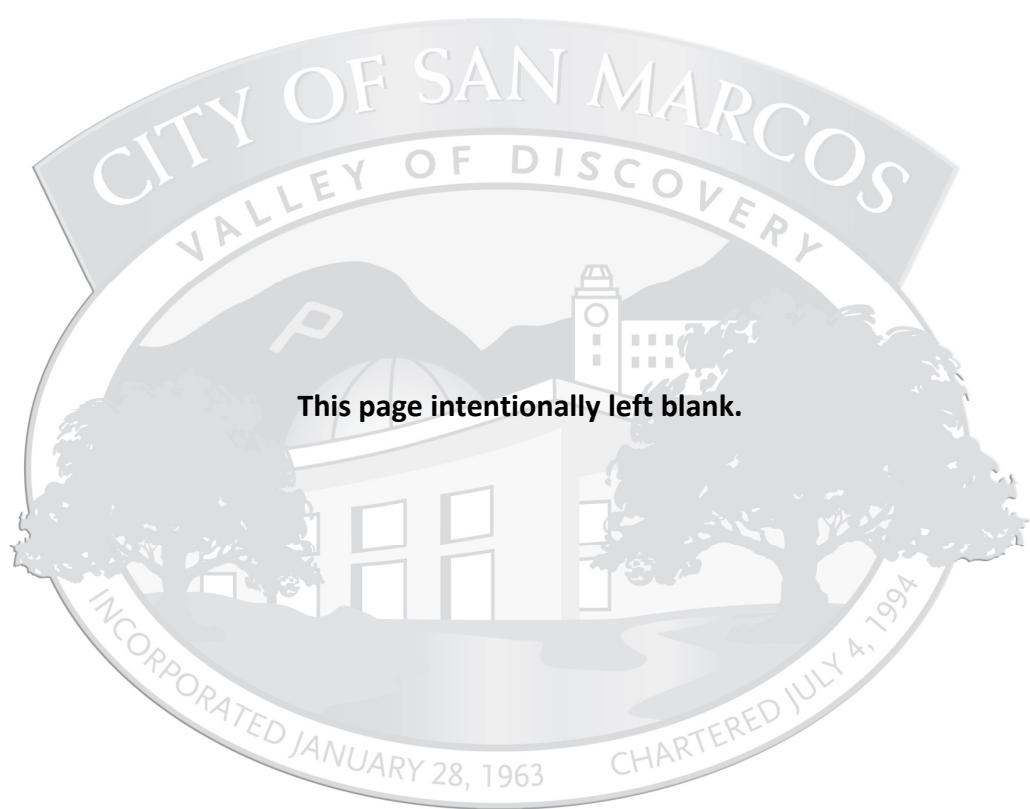
ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 446,237	\$ 446,237	\$ 446,237
511001 Overtime		12,000	12,000	12,000
511006 Stipends		600	600	600
511007 Auto Allowance		3,000	3,000	3,000
512000 Social Security		25,914	25,914	25,914
512001 Medicare		6,697	6,697	6,697
512004 Health Insurance		61,429	61,429	61,429
512010 PERS		134,697	134,306	134,306
512013 EBAP		4,988	4,988	4,988
512015 RHS		2,459	2,459	2,459
521002 Other Contract Services		179,500	154,500	154,500
CFD annexation fees	32,500			
Land surveying/legal document review	22,000			
General civil engineering services	100,000			
532001 Memberships & Subscriptions		75	75	75
Subdivision map act	75			
581000 Travel & Training		1,785	1,785	1,785
SWMM training	600			
CEQA Training	750			
Tech transfer course	435			
Totals		\$ 879,380	\$ 853,989	\$ 853,989



PUBLIC SAFETY FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 10,816,452	\$ 11,722,322	\$ 12,677,516	\$ 13,218,772	\$ 13,218,772	\$ 13,218,772
Licenses & Permits	3,125	3,735	13,134	11,400	11,400	11,400
Intergovernmental	530,791	781,342	455,196	441,870	441,870	441,870
Charges for Services	3,505,253	4,291,838	4,491,877	4,608,080	4,608,080	4,608,080
Fines & Forfeitures	25,066	25,970	41,500	25,000	25,000	25,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	6,834	3,967	16,000	5,000	5,000	5,000
Miscellaneous Revenues	15,474	34,732	35,000	32,500	32,500	32,500
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	14,902,994	16,863,905	17,730,223	18,342,622	18,342,622	18,342,622
OPERATING EXPENDITURES						
Salaries & Wages	9,895,102	10,558,182	10,420,658	11,207,731	11,207,731	11,207,731
Health Benefits	1,157,692	1,266,752	1,292,125	1,367,355	1,367,355	1,367,355
Retirement Benefits	2,390,036	2,283,796	2,818,820	2,833,067	2,832,065	2,832,065
Other Personnel Expenses	290,169	313,701	369,408	403,688	403,688	403,688
Contractual Services	16,638,140	17,133,116	18,258,546	19,401,753	19,451,253	19,451,253
Supplies & Services	287,495	281,227	349,710	373,108	373,108	373,108
Repair & Maintenance	223,854	248,300	277,129	257,601	257,601	257,601
Utilities	59,292	62,625	68,542	43,624	43,624	43,624
Capital Expenditures (Non CIP)	34,296	28,264	3,000	3,000	3,000	3,000
Debt Service	114,435	154,973	173,063	192,126	192,126	192,126
TOTAL OPERATING EXPENDITURES	31,090,510	32,330,934	34,031,000	36,083,054	36,131,551	36,131,551
REVENUE OVER/(UNDER) EXPENDITURES	\$ (16,187,517)	\$ (15,467,029)	\$ (16,300,777)	\$ (17,740,432)	\$ (17,788,929)	\$ (17,788,929)



FIRE

PURPOSE:

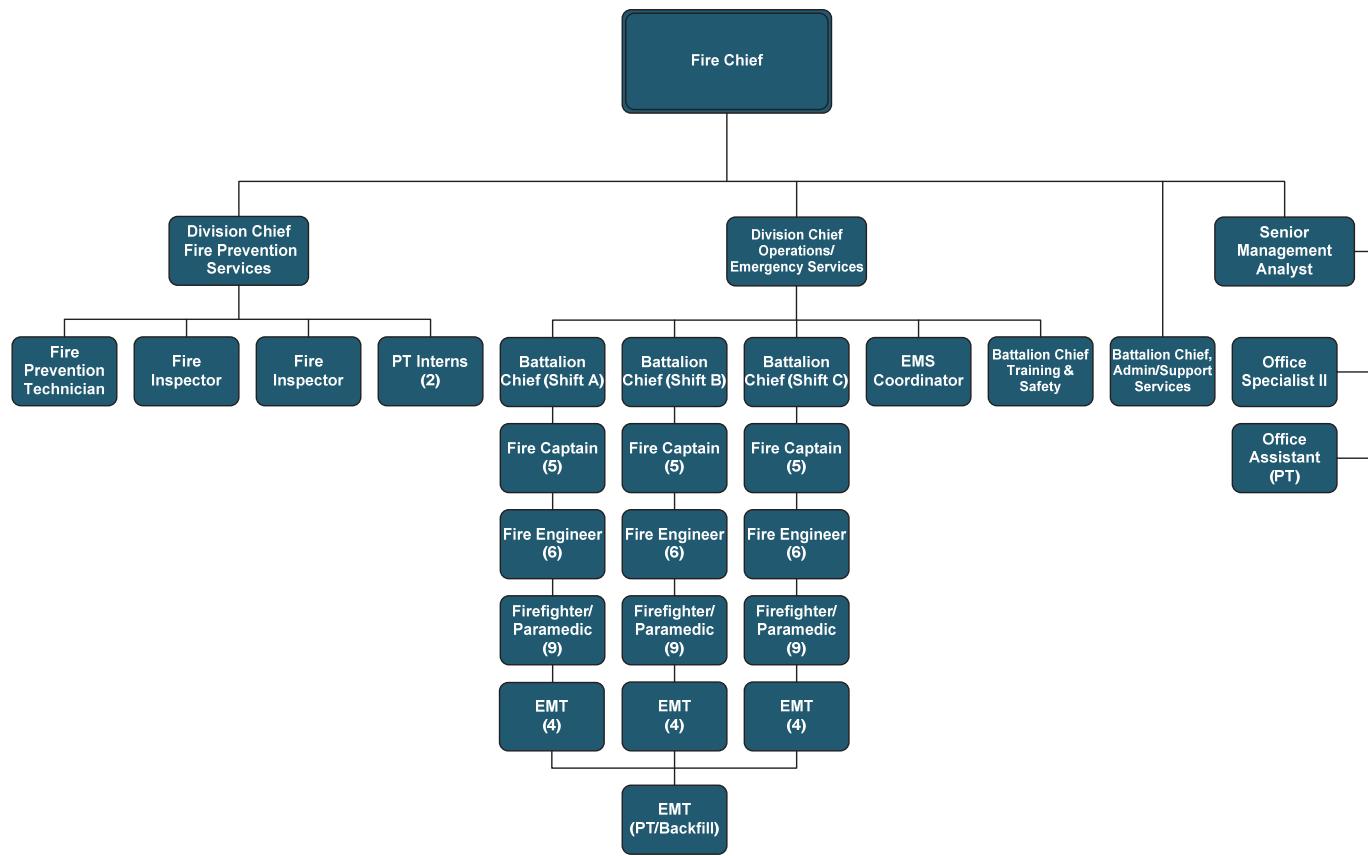
To provide quality safety and emergency service in a timely and efficient manner.

SUMMARY OF SERVICES:

The Fire Department provides fire suppression, rescue, emergency medical services, fire prevention and emergency preparedness services to more than 100,000 residents of the 33 square mile San Marcos Fire Protection District (SMFPD). The City of San Marcos comprises 24 square miles of the SMFPD. The Fire Chief exercises operational control over the department under the general direction of the City Manager.

The Fire Department fields four engine companies, five full-time paramedic ambulances, and one ladder truck company from four fire stations. Suppression personnel cross-staff three brush engines to address the wild land fire threat prevalent in outlying areas of the City/District. The department also operates a regional emergency services training facility.

Goal	Metric	June 2018 Goal
Increase public education opportunities	Develop a plan to increase participation in public awareness and education programs through schools	100%
Maintain staff preparedness	Number of training hours through the year	17,280
Delivery of Service with First-in Unit within 7 minutes	Percent of Time	90%
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percent compliance with 10 year NFPA Standard and Expiration Date of Supplies	100%
Evaluate and make recommendation regarding potential First Responder Fees	Research and analyze the impact of implementing a First Responder Fee program	Completed
Evaluate EMS Deployment Model	Research and analyze alternative deployment models for EMS services	Completed



BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 9,856,052	\$ 10,506,828	\$ 10,366,342	\$ 11,144,967	\$ 11,144,967	\$ 11,144,967
Health Benefits	1,153,726	1,260,276	1,285,266	1,360,543	1,360,543	1,360,543
Retirement Benefits	2,377,875	2,266,036	2,798,857	2,810,380	2,809,435	2,809,435
Other Personnel Expenses	286,460	309,026	364,140	397,587	397,587	397,587
Personnel Services Subtotal	13,674,113	14,342,166	14,814,605	15,713,478	15,712,533	15,712,533
Operating Expenses						
Contractual Services	761,241	774,897	1,103,890	1,201,575	1,201,575	1,201,575
Supplies & Services	287,495	281,227	349,710	373,108	373,108	373,108
Repair & Maintenance	154,164	185,930	214,759	192,963	192,963	192,963
Utilities	59,292	62,625	68,542	43,624	43,624	43,624
Capital Expenditures (Non CIP)	14,227	16,067	3,000	3,000	3,000	3,000
Other Operating Expenses	105,534	139,371	158,063	172,126	172,126	172,126
Operating Expenses Subtotal	1,381,954	1,460,118	1,897,963	1,986,396	1,986,396	1,986,396
TOTAL EXPENDITURES	15,056,067	15,802,284	16,712,568	17,699,874	17,698,929	17,698,929
REVENUES						
Taxes & Special Assessments	8,326,850	9,158,584	9,902,813	10,375,092	10,375,092	10,375,092
Licenses & Permits	3,125	3,735	2,900	2,900	2,900	2,900
Intergovernmental	340,570	596,243	297,685	299,370	299,370	299,370
Charges for Services	3,505,253	4,291,838	4,491,877	4,608,080	4,608,080	4,608,080
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	6,834	3,967	16,000	5,000	5,000	5,000
Miscellaneous Revenues	15,474	34,732	35,000	32,500	32,500	32,500
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	12,198,105	14,089,098	14,746,275	15,322,942	15,322,942	15,322,942
NET GENERAL FUND COST	\$ 2,857,962	\$ 1,713,186	\$ 1,966,293	\$ 2,376,932	\$ 2,375,986	\$ 2,375,986

Allocation of Full Time Positions:

Departmental - Fire	85.93
CFD 98-02	0.07
AUTHORIZED FULL TIME POSITIONS	
	86.00

FIRE/ADMINISTRATION - #105053
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,420,851	\$ 1,420,851	\$ 1,420,851
511001 Overtime		170,000	170,000	170,000
511006 Stipends		8,021	8,021	8,021
511008 Uniform Allowance		14,490	14,490	14,490
512000 Social Security		14,463	14,463	14,463
512001 Medicare		21,050	21,050	21,050
512004 Health Insurance		171,259	171,259	171,259
512010 PERS		37,604	37,506	37,506
512011 PERS-Fire		379,657	379,657	379,657
512013 EBAP		12,129	12,129	12,129
521002 Other Contract Services		5,113	5,113	5,113
531000 Office Supplies		3,300	3,300	3,300
531001 Computer Supplies		1,420	1,420	1,420
531002 Postage		300	300	300
531017 Expendable Materials		3,500	3,500	3,500
532000 Printing & Duplicating		3,190	3,190	3,190
532001 Memberships & Subscriptions		1,350	1,350	1,350
553000 Telephone		5,743	5,743	5,743
581000 Travel & Training		36,390	36,390	36,390
581002 Manager's Discretionary		2,000	2,000	2,000
581003 Licenses & Certificates		255	255	255
581035 Volunteer Services		7,445	7,445	7,445
Totals		\$ 2,319,529	\$ 2,319,431	\$ 2,319,431

FIRE/EMERGENCY PREPAREDNESS - #105054
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511100 Salary & Wages (Part-Time)		\$ 32,160	\$ 32,160	\$ 32,160
512001 Medicare		466	466	466
521002 Other Contract Services		3,918	3,918	3,918
531000 Office Supplies		750	750	750
531001 Computer Supplies		700	700	700
531017 Expendable Materials		11,000	11,000	11,000
553000 Telephone		12,462	12,462	12,462
581000 Travel & Training		4,800	4,800	4,800
Totals		\$ 66,256	\$ 66,256	\$ 66,256

FIRE/EMERGENCY MEDICAL SERVICES - #105055
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,223,165	\$ 1,223,165	\$ 1,223,165
511001 Overtime		190,000	190,000	190,000
511006 Stipends		39,167	39,167	39,167
511008 Uniform Allowance		18,300	18,300	18,300
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		152,545	152,545	152,545
512000 Social Security		42,183	42,183	42,183
512001 Medicare		23,590	23,590	23,590
512004 Health Insurance		273,421	273,421	273,421
512010 PERS		270,445	269,800	269,800
512011 PERS-Fire		219,055	219,055	219,055
512012 PARS		2,540	2,540	2,540
512013 EBAP		28,275	28,275	28,275
512016 RHS-Fire		6,653	6,653	6,653
521002 Other Contract Services		168,888	168,888	168,888
521010 Central Dispatch Services		56,482	56,482	56,482
531011 Medical Supplies		207,555	207,555	207,555
Billable	183,755			
66008 Non-billable	23,800			
531017 Expendable Materials		2,325	2,325	2,325
531020 Uniform Expense		7,500	7,500	7,500
532000 Printing & Duplicating		1,500	1,500	1,500
532001 Memberships & Subscriptions		784	784	784
542005 Safety Equipment Repair		600	600	600
544006 RCS-800 MHz System		7,524	7,524	7,524
553000 Telephone		8,473	8,473	8,473
561000 Capital Equipment		3,000	3,000	3,000
581000 Travel & Training		27,612	27,612	27,612
581003 Licenses & Certificates		11,124	11,124	11,124
Totals		\$ 2,994,506	\$ 2,993,861	\$ 2,993,861

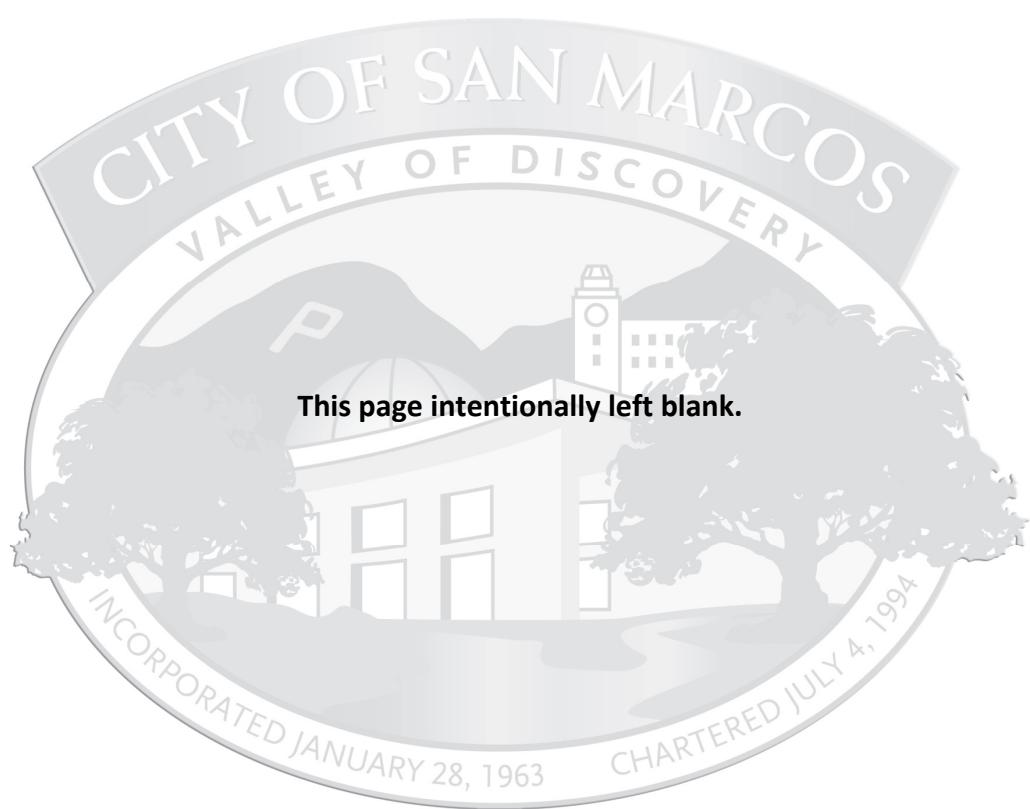
FIRE/OPERATIONS - #105056
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 5,322,126	\$ 5,322,126	\$ 5,322,126
511001 Overtime		1,950,000	1,950,000	1,950,000
511006 Stipends		291,658	291,658	291,658
511008 Uniform Allowance		79,350	79,350	79,350
511009 Bilingual Pay		1,800	1,800	1,800
512001 Medicare		110,824	110,824	110,824
512004 Health Insurance		878,339	878,339	878,339
512011 PERS-Fire		1,821,399	1,821,399	1,821,399
512013 EBAP		67,470	67,470	67,470
512016 RHS-Fire		49,089	49,089	49,089
521002 Other Contract Services		106,650	106,650	106,650
521010 Central Dispatch Services		812,631	812,631	812,631
531000 Office Supplies		3,300	3,300	3,300
531001 Computer Supplies		1,200	1,200	1,200
531004 Janitorial Services		35,000	35,000	35,000
531005 Fuel & Lubricants		3,000	3,000	3,000
531010 Small Tools		1,435	1,435	1,435
531017 Expendable Materials		69,540	69,540	69,540
66002 Fire suppression vehicles	20,670			
66003 Fire communications	6,393			
66004 Fire training	42,477			
532009 Mapping		3,925	3,925	3,925
541001 Fire Stations & Facilities		20,352	20,352	20,352
542001 Small Equipment Repair		7,119	7,119	7,119
General	3,737			
66010 Small engine repair	3,382			
542005 Safety Equipment Repair		46,048	46,048	46,048
542006 Radio Equipment Repair		16,632	16,632	16,632
542007 Fire Equipment		19,713	19,713	19,713
General	8,613			
66011 Replacement hoses	11,100			
544006 RCS-800 MHz System		43,698	43,698	43,698

FIRE/OPERATIONS - #105056 (cont'd)**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544007 Breathing Apparatus		7,404	7,404	7,404
553000 Telephone		5,192	5,192	5,192
Totals		\$ 11,774,894	\$ 11,774,894	\$ 11,774,894

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 224,765	\$ 224,765	\$ 224,765
511001 Overtime		3,000	3,000	3,000
511008 Uniform Allowance		1,770	1,770	1,770
512000 Social Security		14,232	14,232	14,232
512001 Medicare		3,329	3,329	3,329
512004 Health Insurance		37,524	37,524	37,524
512010 PERS		79,681	79,479	79,479
512013 EBAP		3,835	3,835	3,835
521002 Other Contract Services		7,893	7,893	7,893
521013 Contract Employment Services		40,000	40,000	40,000
531017 Expendable Materials		5,327	5,327	5,327
532000 Printing & Duplicating		750	750	750
532001 Memberships & Subscriptions		4,457	4,457	4,457
544008 Hydrants		23,873	23,873	23,873
553000 Telephone		11,754	11,754	11,754
581000 Travel & Training		3,500	3,500	3,500
581012 Nuisance Abatement/Code Enforcement		79,000	79,000	79,000
Totals		\$ 544,689	\$ 544,487	\$ 544,487



LAW ENFORCEMENT

PURPOSE:

To provide responsive, professional law enforcement services to all people in San Marcos. These services are contracted through the San Diego County Sheriff's Department.

SUMMARY OF SERVICES:

The City contracts for law enforcement services with the San Diego County Sheriff's Department. Law enforcement services include patrol, traffic, community oriented policing, gang and narcotics details, detectives, clerical and supervisory personnel. In addition to operational costs associated with personnel and equipment, the law enforcement budget also supports facility costs associated with the Sheriff's San Marcos Station location.



BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 39,050	\$ 51,353	\$ 54,316	\$ 62,764	\$ 62,764	\$ 62,764
Health Benefits	3,965	6,475	6,859	6,812	6,812	6,812
Retirement Benefits	12,161	17,760	19,963	22,687	22,630	22,630
Other Personnel Expenses	3,709	4,675	5,268	6,101	6,101	6,101
Personnel Services Subtotal	58,885	80,263	86,406	98,364	98,307	98,307
Operating Expenses						
Contractual Services	15,876,899	16,358,219	17,154,656	18,200,178	18,249,678	18,249,678
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	69,690	62,370	62,370	64,638	64,638	64,638
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	20,069	12,196	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	8,901	15,601	15,000	20,000	20,000	20,000
Operating Expenses Subtotal	15,975,558	16,448,387	17,232,026	18,284,816	18,334,316	18,334,316
TOTAL EXPENDITURES	16,034,443	16,528,650	17,318,432	18,383,180	18,432,623	18,432,623
REVENUES						
Taxes & Special Assessments	2,489,601	2,563,738	2,774,703	2,843,680	2,843,680	2,843,680
Licenses & Permits	-	-	10,234	8,500	8,500	8,500
Intergovernmental	190,221	185,099	157,511	142,500	142,500	142,500
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	25,066	25,970	41,500	25,000	25,000	25,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,704,889	2,774,807	2,983,948	3,019,680	3,019,680	3,019,680
NET GENERAL FUND COST	\$ 13,329,555	\$ 13,753,843	\$ 14,334,484	\$ 15,363,500	\$ 15,412,943	\$ 15,412,943
AUTHORIZED FULL TIME POSITIONS						1.00

LAW ENFORCEMENT - #105252
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 60,364	\$ 60,364	\$ 60,364
511006 Stipends		600	600	600
511009 Bilingual Pay		1,800	1,800	1,800
512000 Social Security		3,891	3,891	3,891
512001 Medicare		910	910	910
512004 Health Insurance		6,812	6,812	6,812
512010 PERS		22,687	22,630	22,630
512013 EBAP		1,300	1,300	1,300
521002 Other Contract Services		63,910	113,410	113,410
ARJIS	31,425			
CAL-ID	18,985			
Biohazard Response	3,500			
Security camera maintenance	10,000			
Project Respect	46,000			
Technology improvements	3,500			
521011 Law Enforcement Services		18,136,268	18,136,268	18,136,268
Law enforcement services	18,128,184			
Tobacco retail license inspections	8,084			
544006 RCS-800 MHz System		64,638	64,638	64,638
581014 Crime Awareness/Prevention		20,000	20,000	20,000
Community outreach	5,000			
Sheriff Youth Academy	15,000			
Totals		\$ 18,383,180	\$ 18,432,623	\$ 18,432,623

COMMUNITY SERVICES

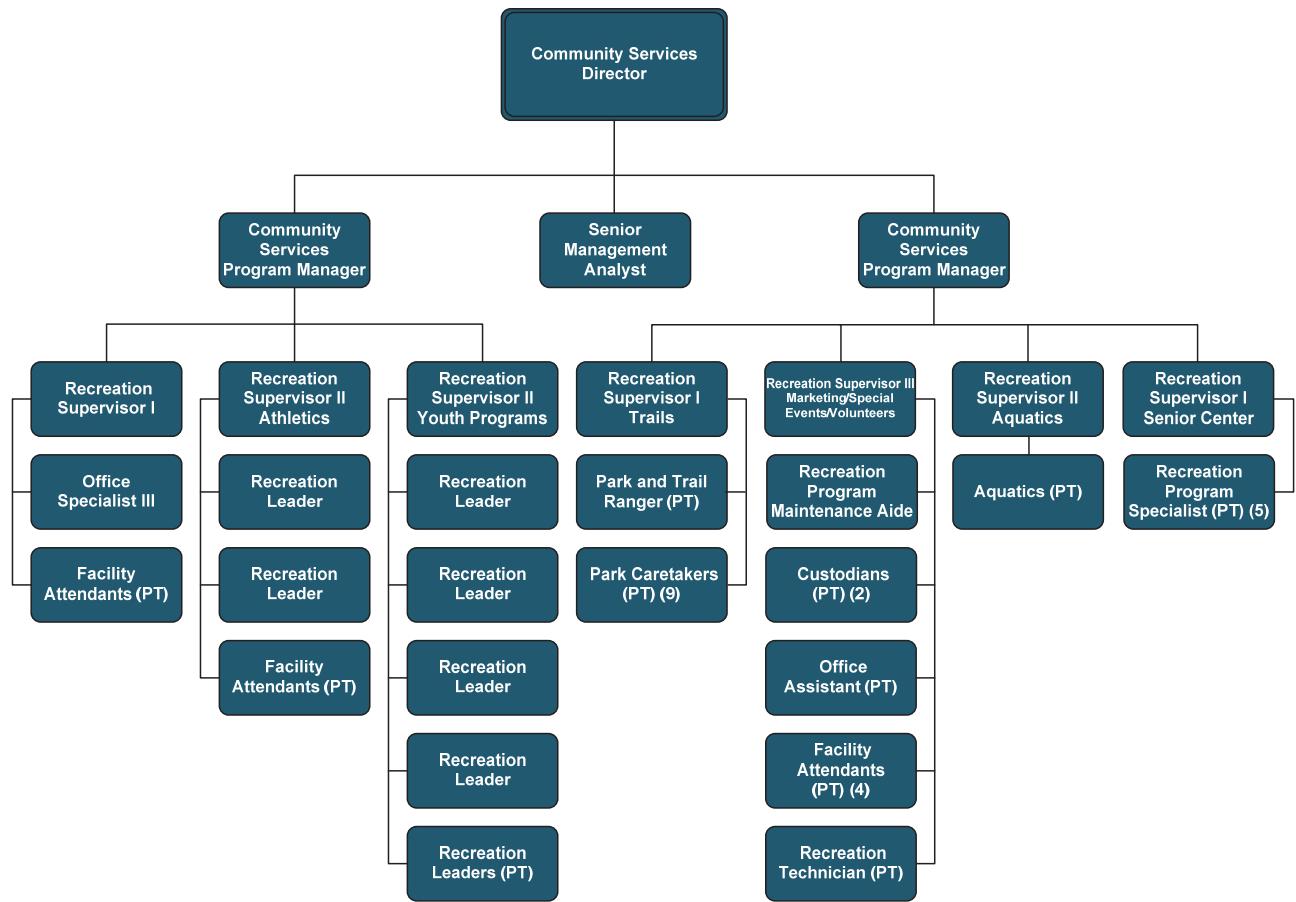
PURPOSE:

To provide recreational and community-benefiting programs and services at City parks and recreation facilities.

SUMMARY OF SERVICES:

This department is responsible for providing programs and services at City parks and recreation facilities. Specific elements of the department's work include pre-school and youth programming; holiday celebrations and special events; contractual classes; senior citizen and family services; sports, cultural and performing arts activities; aquatics, park and trails planning; liaison work with community groups; and trail and nature center activities. The department oversees 17 neighborhood/community parks, 12 mini-parks and more than 60 miles of trails.

Goal	Metric	June 2018 Goal
To achieve a 95% or higher satisfaction rating on Community Services program surveys distributed to customers	Percentage of customers rating programs/events satisfactory or higher	95%
Increase the presence of park rangers in our high profile parks during the times of 1pm to 6pm	Percentage increase over baseline park patrols	10% increase
Provide appropriate trainings for Community Services staff	Percentage of CS staff attending a training	100%
Complete and submit the Trails Master Plan Update for Commission and Council review	Complete the master plan and submit to the appropriate commissions and City Council	Complete
Complete and submit the Parks Master Plan Update for Commission and Council review	Complete the master plan and submit to the appropriate commissions and City Council	Complete
Provide high quality meals at Senior Activities Center	Percentage increase in meals served	5%



BUDGET CATEGORY	FY 2017-18 BUDGET					
	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,693,217	\$ 1,948,247	\$ 2,013,273	\$ 2,282,195	\$ 2,270,883	\$ 2,270,883
Health Benefits	117,745	183,142	188,475	202,914	199,753	199,753
Retirement Benefits	1,700,445	393,967	437,264	460,201	464,355	464,355
Other Personnel Expenses	92,639	121,689	130,063	141,934	142,103	142,103
Personnel Services Subtotal	3,604,045	2,647,044	2,769,074	3,087,245	3,077,093	3,077,093
Operating Expenses						
Contractual Services	235,390	410,658	522,350	543,100	493,100	493,100
Supplies & Services	175,476	253,369	236,887	242,271	242,271	242,271
Repair & Maintenance	21,150	18,691	23,000	23,300	23,300	23,300
Utilities	-	2,881	-	-	-	-
Capital Expenditures (Non CIP)	11,771	22,441	23,000	22,000	22,000	22,000
Other Operating Expenses	605,188	24,975	24,343	26,552	26,552	26,552
Operating Expenses Subtotal	1,048,975	733,014	829,580	857,223	807,223	807,223
TOTAL EXPENDITURES	4,653,020	3,380,058	3,598,654	3,944,468	3,884,316	3,884,316
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	25,452	9,500	-	-	-
Charges for Services	2,361,617	2,506,491	2,099,315	2,217,850	2,217,850	2,217,850
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	276,785	203,659	160,102	154,000	154,000	154,000
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,638,402	2,735,602	2,268,917	2,371,850	2,371,850	2,371,850
NET GENERAL FUND COST	\$ 2,014,618	\$ 644,456	\$ 1,329,737	\$ 1,572,618	\$ 1,512,466	\$ 1,512,466
Allocation of Full Time Positions:						
Departmental - Community Services						17.64
Senior Nutrition						1.05
CFD 98-02						0.31
AUTHORIZED FULL TIME POSITIONS						19.00

COMMUNITY SERVICES - #106161
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,268,537	\$ 1,274,206	\$ 1,274,206
511001 Overtime Caretaker program		49,078	49,078	49,078
511006 Stipends		5,061	4,761	4,761
511007 Auto Allowance		4,704	4,704	4,704
511009 Bilingual Pay		5,400	5,400	5,400
511100 Salary & Wages (Part-Time)		949,415	932,734	932,734
22506 Woodland Pool	118,704			
22507 Las Posas Pool	141,124			
22511 Senior Center	87,096			
22518 Community Center	58,676			
33009 Sports gymnasium	49,326			
33010 City wide special events	15,216			
33014 Preschoolers RAA	221,353			
33016 Adventure Day Camp	140,142			
33042 Staff assistance/set-up at event rentals	33,964			
33046 Park interpretive specialist	8,462			
33048 Park ranger	54,663			
33055 Caretaker program	4,008			
512000 Social Security		76,945	77,278	77,278
512001 Medicare		33,106	32,942	32,942
512004 Health Insurance		202,914	199,753	199,753
512010 PERS		442,921	447,659	447,659
512012 PARS		17,280	16,695	16,695
512013 EBAP		22,882	22,882	22,882
512015 RHS		9,002	9,002	9,002
521002 Other Contract Services		538,100	488,100	488,100
General	5,000			
22511 Senior Center	40,000			
33009 Sports Gymnasium	4,500			
33010 City wide special events	7,000			
33011 Theatre West	22,000			
33013 Aquatics	1,400			
33016 Adventure Day Camp	12,000			
33033 Youth physical education	57,000			
33034 Youth other	60,000			
33035 Adult physical education	19,200			
33038 Dance/culture	42,000			
33047 Active net fees	58,000			
33049 Gym classes	7,500			
33050 Rock And Blues Festival	16,000			
33051 Summer Concerts	10,000			
61007 Fireworks show and security	26,500			
61022 Sports park improvements	100,000			

COMMUNITY SERVICES - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521017 Commissioner Services				
33020 Youth Commission	2,000		5,000	5,000
33021 Community Services Commission	3,000			
521023 Uniform Rental & Maintenance Services			-	-
531000 Office Supplies			20,300	20,300
22511 Senior Center	3,000			
22518 Community Center	16,500			
33009 Sports Gymnasium	800			
531012 Aquatic Supplies			4,000	4,000
531013 Aquatic Chemicals			18,325	18,325
531014 Sport Supplies			38,000	38,000
Seasonal items such as softballs, soccer balls, scorecards, league & tournament awards				
531015 Special Event Supplies			18,000	18,000
22511 Senior Center	7,000			
33010 City wide special events	4,000			
33020 Youth Commission	1,500			
33050 Rock And Blues Festival	900			
33051 Summer Concerts	300			
33052 Juried Art Fair	600			
33053 Outdoor Adventures	2,200			
61007 Firework Donations	1,500			
531016 Program Supplies			69,960	69,960
Supplies for contract classes	1,960			
22511 Senior Center	4,000			
33013 Aquatics	1,000			
33014 Preschoolers RAA	25,000			
33016 Adventure Day Camp	20,500			
33053 Outdoor Adventures	16,650			
33054 Community Garden	850			
531020 Uniform Expense			11,286	11,286
22511 Senior Center	1,000			
22518 Community Center	300			
33013 Aquatics	2,000			
33014 Preschoolers RAA	1,000			
33016 Adventure Day Camp	1,000			
33053 Outdoor Adventures	5,986			
532000 Printing & Duplicating			14,500	14,500
22511 Senior Center	1,500			
22518 Community Center	12,000			
33009 Sports Gymnasium	1,000			
532001 Memberships & Subscriptions			6,000	6,000
532013 Promotional Services			6,900	6,900
General	700			
22518 Community Center	5,000			
33013 Aquatics	1,200			

COMMUNITY SERVICES - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532017 Taxi Vouchers		35,000	35,000	35,000
541000 Building Repair & Maintenance		2,000	2,000	2,000
22511 Senior Center	2,000			
542003 Aquatic Equipment Repair		3,800	3,800	3,800
542004 Sports Equipment Repair		17,500	17,500	17,500
561000 Capital Equipment		22,000	22,000	22,000
General	7,500			
33010 City wide special events	7,500			
33011 Theatre West	5,000			
33013 Aquatics	2,000			
571003 Coop Agreement Expense		2,000	2,000	2,000
581000 Travel & Training		16,250	16,250	16,250
22511 Senior Center	2,500			
22518 Community Center	4,500			
33013 Aquatics	4,200			
33014 Preschoolers RAA	3,000			
33053 Outdoor Adventures	2,050			
581040 Permit Fees		8,302	8,302	8,302
Discovery Lake water rights permit	1,752			
33010 City wide special events	3,300			
33011 Theatre West	1,150			
61007 Firework Donations	2,100			
Totals		\$ 3,944,468	\$ 3,884,316	\$ 3,884,316

GAS TAX FUND

PURPOSE:

This Fund accounts for the Highway Users Tax revenues received from the State of California under Sections 2105, 2106, 2107, & 2107.5 of the California Streets and Highways Code. These funds are used by the Public Works Street Maintenance Division and are earmarked for the maintenance, rehabilitation or improvement of public streets.

GAS TAX FUND - #200

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	2,289,557	1,990,004	1,779,364	2,600,859	2,600,859	2,600,859
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	15,973	30,254	13,775	13,750	13,750	13,750
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,305,530	2,020,258	1,793,139	2,614,609	2,614,609	2,614,609
OPERATING EXPENDITURES						
Salaries & Wages	799,585	762,616	886,342	952,525	961,344	961,344
Health Benefits	116,505	109,057	115,332	128,625	128,625	128,625
Retirement Benefits	285,681	226,007	280,632	297,712	297,044	297,044
Other Personnel Expenses	72,421	69,527	79,654	90,493	90,621	90,621
Contractual Services	3,000	766	71,000	28,000	102,000	102,000
Supplies & Services	156,318	151,024	145,085	165,000	165,000	165,000
Repair & Maintenance	1,245,704	35,478	35,630	45,050	45,050	45,050
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	2,679,214	1,354,474	1,613,675	1,707,405	1,789,683	1,789,683
CIP PROJECT EXPENDITURES						
	-	1,574,681	110,424	1,000,000	1,000,000	1,000,000
TOTAL EXPENDITURES	2,679,214	2,929,155	1,724,100	2,707,405	2,789,683	2,789,683
REVENUE OVER/(UNDER) EXPENDITURES	(373,684)	(908,897)	69,039	(92,796)	(175,074)	(175,074)
FUND BALANCE						
Beginning Balance - July 1	2,783,313	2,409,629	1,500,732	1,569,771	1,569,771	1,569,771
Revenue Over/(Under) Expenditures	(373,684)	(908,897)	69,039	(92,796)	(175,074)	(175,074)
Ending Balance - June 30	2,409,629	1,500,732	1,569,771	1,476,975	1,394,697	1,394,697
Ending Balance - June 30	2,409,629	1,500,732	1,569,771	1,476,975	1,394,697	1,394,697
Less Restricted Reserves:						
Transportation	2,409,629	1,500,732	1,569,771	1,476,975	1,394,697	1,394,697
Total Restricted Reserves	2,409,629	1,500,732	1,569,771	1,476,975	1,394,697	1,394,697
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

GAS TAX FUND - #200
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 925,973	\$ 925,973	\$ 925,973
511006 Stipends		10,299	10,299	10,299
511009 Bilingual Pay		5,610	5,610	5,610
511100 Salary & Wages (Part-Time)		10,643	19,462	19,462
512000 Social Security		58,396	58,396	58,396
512001 Medicare		13,811	13,939	13,939
512004 Health Insurance		128,625	128,625	128,625
512010 PERS		297,712	296,876	296,876
512012 PARS		-	168	168
512013 EBAP		16,025	16,025	16,025
512015 RHS		2,261	2,261	2,261
521012 Contract Maintenance Services		28,000	102,000	102,000
Radar feedback sign vandalism repair & replacement	20,000			
Install new streetlights	8,000			
Concrete sidewalk repair program	74,000			
531009 Construction Materials		165,000	165,000	165,000
Materials for road & maintenance repair				
544000 Sign Maintenance		45,050	45,050	45,050
Maintenance of traffic and roadway signs				
60000x CIP Budget		1,000,000	1,000,000	1,000,000
ST001 Annual Surface Seal Project	1,000,000			
Totals		\$ 2,707,405	\$ 2,789,683	\$ 2,789,683

TRAFFIC SAFETY FUND

PURPOSE:

This Fund is used to account for traffic safety expenditures. Financing is provided by the City assessed traffic signal fees and traffic fines collected by the State.

TRAFFIC SAFETY FUND - #201

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	323,060	315,206	275,000	280,000	280,000	280,000
Charges for Services	-	33,520	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	8,823	16,903	10,500	8,500	8,500	8,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	331,883	365,630	285,500	288,500	288,500	288,500
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	67,724	50,000	130,000	130,000	130,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	145,901	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	213,625	50,000	130,000	130,000	130,000
CIP PROJECT EXPENDITURES	260,583	127,042	7,001	83,625	83,625	83,625
TOTAL EXPENDITURES	260,583	340,667	57,001	213,625	213,625	213,625
REVENUE OVER/(UNDER) EXPENDITURES	71,300	24,963	228,499	74,875	74,875	74,875
FUND BALANCE						
Beginning Balance - July 1	1,131,361	1,202,661	1,227,624	1,456,124	1,456,124	1,456,124
Revenue Over/(Under) Expenditures	71,300	24,963	228,499	74,875	74,875	74,875
Ending Balance - June 30	1,202,661	1,227,624	1,456,124	1,530,999	1,530,999	1,530,999
Ending Balance - June 30	1,202,661	1,227,624	1,456,124	1,530,999	1,530,999	1,530,999
Less Restricted Reserves						
Transportation	1,202,661	1,227,624	1,456,124	1,530,999	1,530,999	1,530,999
Total Restricted Reserves	1,202,661	1,227,624	1,456,124	1,530,999	1,530,999	1,530,999
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TRAFFIC SAFETY FUND - #201
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services		\$ 80,000	\$ 80,000	\$ 80,000
521002 Other Contract Services		50,000	50,000	50,000
60000x CIP Budget			83,625	83,625
81001 North Twin Oaks Valley Urban Trail	10,000			
88504 East Mission Road Fiber Optic Project	45,000			
88530 Citywide Traffic Ethernet	28,625			
Totals		\$ 213,625	\$ 213,625	\$ 213,625

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting and landscape services to certain properties. The benefiting properties are assessed for a portion of the costs.

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

BUDGET SUMMARY

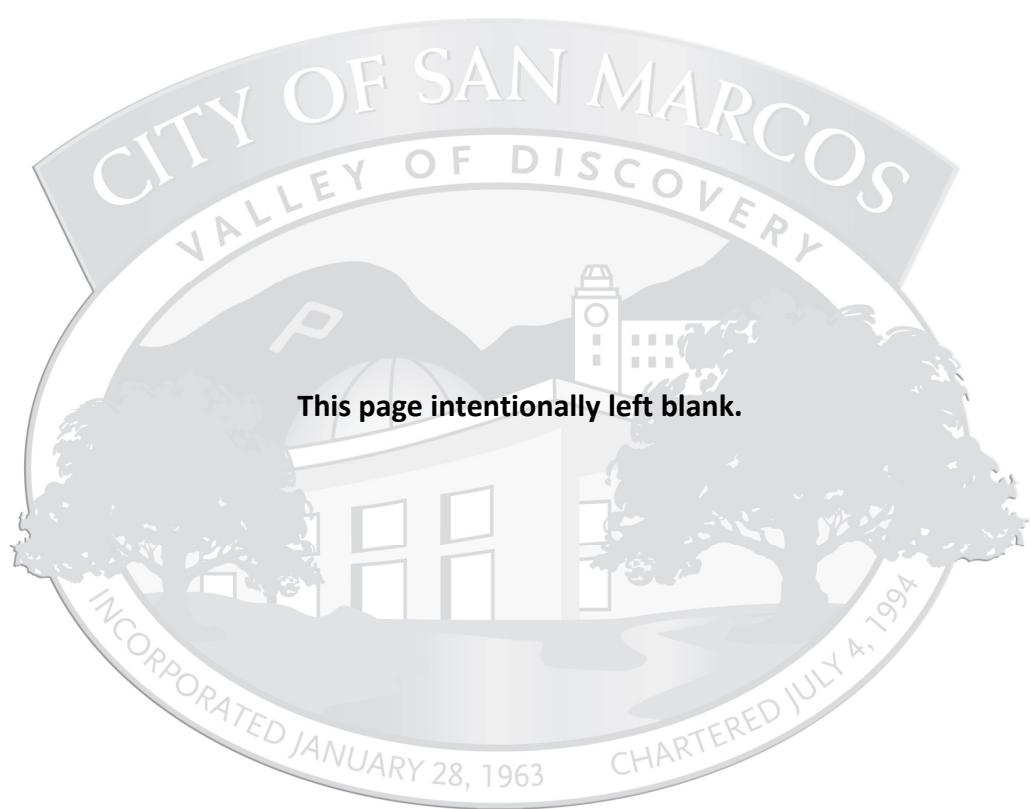
BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 532,252	\$ 532,613	\$ 530,940	\$ 530,589	\$ 530,589	\$ 530,589
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	7,838	7,172	6,600	6,000	6,000	6,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(1,261)	(6,011)	1,200	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	13,333	23,972	-	-	-
Other Financing Sources	291,231	756,339	925,000	650,000	650,000	650,000
TOTAL REVENUES	830,059	1,303,445	1,487,712	1,186,589	1,186,589	1,186,589
OPERATING EXPENDITURES						
Salaries & Wages	1,189	49,564	151,181	124,184	131,146	131,146
Health Benefits	117	6,032	19,771	14,925	17,030	17,030
Retirement Benefits	541	14,888	48,924	39,481	41,538	41,538
Other Personnel Expenses	88	4,504	13,982	11,804	12,466	12,466
Contractual Services	603,259	752,329	710,956	686,702	686,702	686,702
Supplies & Services	584	579	250	250	250	250
Repair & Maintenance	189	4,666	5,000	5,700	5,700	5,700
Utilities	218,989	200,501	265,026	296,569	296,569	296,569
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	26,000	25,503	25,503	25,503
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	824,954	1,033,063	1,241,090	1,205,118	1,216,904	1,216,904
CIP PROJECT EXPENDITURES	5,101	270,361	207,526	-	-	-
TOTAL EXPENDITURES	830,055	1,303,425	1,448,616	1,205,118	1,216,904	1,216,904
REVENUE OVER/(UNDER) EXPENDITURES	4	21	39,096	(18,529)	(30,315)	(30,315)
FUND BALANCE						
Beginning Balance - July 1	(25)	(21)	-	39,096	39,096	39,096
Revenue Over/(Under) Expenditures	4	21	39,096	(18,529)	(30,315)	(30,315)
Ending Balance - June 30	(21)	-	39,096	20,567	8,781	8,781
Ending Balance - June 30	(21)	-	39,096	20,567	8,781	8,781
Less Restricted Reserves:						
Lighting and Landscaping	(21)	-	39,096	20,567	8,781	8,781
Total Restricted Reserves						
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 119,657	\$ 126,619	\$ 126,619
511001 Overtime		1,920	1,920	1,920
511006 Stipends		987	987	987
511009 Bilingual Pay		1,620	1,620	1,620
512000 Social Security		7,699	8,131	8,131
512001 Medicare		1,801	1,902	1,902
512004 Health Insurance		14,925	17,030	17,030
512010 PERS		39,481	41,538	41,538
512013 EBAP		1,992	2,122	2,122
512015 RHS		311	311	311
521012 Contract Maintenance Services		686,702	686,702	686,702
Streetlight knock down repair	10,000			
LMD-A Discovery Hills				
Landscape maintenance	228,274			
Tree trimming	20,000			
Lake treatment and permits	15,575			
Park custodial services	935			
DG trail restoration	6,000			
LMD-B The Laurels				
Landscape maintenance	106,037			
Tree trimming	10,000			
LMD-C Santa Fe Hills				
Landscape maintenance	158,317			
Tree trimming	10,000			
LMD-D Twin Oaks Valley Ranch I				
Landscape maintenance	11,463			
Tree trimming	5,000			
LMD-E Summer Hill				
Landscape maintenance	25,024			
Tree trimming	5,000			
LMD-F Mixed median & parkway areas				
Landscape maintenance	65,077			
Tree trimming	10,000			
531009 Construction Materials		250	250	250
544004 Tree & Landscape		5,700	5,700	5,700
551000 Electric & Gas		26,750	26,750	26,750
551001 Electric-Street Lighting		43,619	43,619	43,619
552000 Water		226,200	226,200	226,200

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571002 Principal-Other		23,024	23,024	23,024
572002 Interest-Other		2,479	2,479	2,479
Totals		\$ 1,205,118	\$ 1,216,904	\$ 1,216,904



CITY AFFORDABLE HOUSING FUND

PURPOSE:

This Fund is used to account for inclusionary housing fees received from developers to provide affordable housing under City Ordinance, Chapter 20.129.

CITY AFFORDABLE HOUSING FUND - #203

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	73,807	67,065	66,312	32,150	32,150	32,150
Developer Fees	632,400	1,050,900	3,459,600	74,000	74,000	74,000
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	146,800	146,800
TOTAL REVENUES	706,207	1,117,965	3,525,912	106,150	252,950	252,950
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	2,217	-	-	50,000	50,000	50,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	57	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	216,217	62,900	65,267	1,656,300	1,656,300	1,656,300
TOTAL OPERATING EXPENDITURES	218,491	62,900	65,267	1,706,300	1,706,300	1,706,300
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	218,491	62,900	65,267	1,706,300	1,706,300	1,706,300
REVENUE OVER/(UNDER) EXPENDITURES	487,716	1,055,065	3,460,645	(1,600,150)	(1,453,350)	(1,453,350)
FUND BALANCE						
Beginning Balance - July 1	3,671,655	4,159,371	5,214,436	8,675,081	8,675,081	8,675,081
Revenue Over/(Under) Expenditures	487,716	1,055,065	3,460,645	(1,600,150)	(1,453,350)	(1,453,350)
Ending Balance - June 30	4,159,371	5,214,436	8,675,081	7,074,931	7,221,731	7,221,731
Ending Balance - June 30	4,159,371	5,214,436	8,675,081	7,074,931	7,221,731	7,221,731
Less Restricted Reserves:						
Affordable Housing	4,159,371	5,214,436	8,675,081	7,074,931	7,221,731	7,221,731
Total Restricted Reserves	4,159,371	5,214,436	8,675,081	7,074,931	7,221,731	7,221,731
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY AFFORDABLE HOUSING FUND - #203
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services		\$ 50,000	\$ 50,000	\$ 50,000
581017 Developer Loan Affordable Housing Developer Loans		1,450,000	1,450,000	1,450,000
581019 Housing Rehab Loans		120,000	120,000	120,000
581037 Housing Support		86,300	86,300	86,300
Totals		\$ 1,706,300	\$ 1,706,300	\$ 1,706,300

CFD 98-02 LIGHTING AND LANDSCAPING FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting, traffic signals, and landscape services including parks, medians, parkways and trails, to certain properties. Properties within CFD 98-02 are assessed for a portion of the annual costs and legally required operating and capital replacement reserves.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 6,015,897	\$ 5,714,645	\$ 5,920,225	\$ 6,411,493	\$ 6,411,493	\$ 6,411,493
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	17,283	-	-	-	-	-
Charges for Services	40,135	77,806	45,000	25,000	25,000	25,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	82,206	165,532	71,150	68,500	68,500	68,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	37,947	68,228	-	-	-
Other Financing Sources	7,651	784,090	200,450	-	-	-
TOTAL REVENUES	6,163,172	6,780,020	6,305,053	6,504,993	6,504,993	6,504,993
OPERATING EXPENDITURES						
Salaries & Wages	771,923	1,014,237	1,236,323	1,292,672	1,332,795	1,332,795
Health Benefits	96,206	139,365	179,676	185,494	199,394	199,394
Retirement Benefits	276,812	302,148	394,557	407,533	416,267	416,267
Other Personnel Expenses	66,623	88,467	113,786	122,171	125,731	125,731
Contractual Services	1,934,373	1,729,789	1,951,573	1,906,367	1,906,367	1,906,367
Supplies & Services	63,700	13,738	30,280	39,880	39,880	39,880
Repair & Maintenance	40,226	97,065	280,855	236,355	236,355	236,355
Utilities	1,192,513	964,512	1,167,397	1,169,181	1,169,181	1,169,181
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	72,000	71,465	71,465	71,465
Other Operating Expenses	570,389	865,237	500,000	650,000	650,000	650,000
TOTAL OPERATING EXPENDITURES	5,012,766	5,214,557	5,926,447	6,081,117	6,147,435	6,147,435
CIP PROJECT EXPENDITURES	7,651	767,919	205,134	12,500	12,500	12,500
TOTAL EXPENDITURES	5,020,417	5,982,476	6,131,581	6,093,617	6,159,935	6,159,935
REVENUE OVER/(UNDER) EXPENDITURES	1,142,755	797,544	173,472	411,376	345,058	345,058
FUND BALANCE						
Beginning Balance - July 1	10,123,779	11,266,534	12,064,077	12,237,549	12,237,549	12,237,549
Revenue Over/(Under) Expenditures	1,142,755	797,544	173,472	411,376	345,058	345,058
Ending Balance - June 30	11,266,534	12,064,077	12,237,549	12,648,925	12,582,607	12,582,607
Ending Balance - June 30	11,266,534	12,064,077	12,237,549	12,648,925	12,582,607	12,582,607
Less Restricted Reserves:						
Lighting and Landscaping	11,266,534	12,064,077	12,237,549	12,648,925	12,582,607	12,582,607
Total Restricted Reserves	11,266,534	12,064,077	12,237,549	12,648,925	12,582,607	12,582,607
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,243,141	\$ 1,278,606	\$ 1,278,606
511001 Overtime		1,920	1,920	1,920
511006 Stipends		11,678	11,678	11,678
511007 Auto Allowance		95	95	95
511008 Uniform Allowance		90	90	90
511009 Bilingual Pay		13,440	13,440	13,440
511100 Salary & Wages (Part-Time)		22,308	26,966	26,966
512000 Social Security		78,381	80,580	80,580
512001 Medicare		18,745	19,326	19,326
512004 Health Insurance		185,494	199,394	199,394
512010 PERS		406,939	415,286	415,286
512011 PERS-Fire		594	594	594
512012 PARS		-	387	387
512013 EBAP		21,939	22,719	22,719
512015 RHS		3,105	3,105	3,105
521002 Other Contract Services		6,000	6,000	6,000
Z-A Streetlights recycling services	500			
Z-B Traffic signal recycling services	5,000			
Z-B Linda Vista/Poinsettia & La Mirada traffic signal	500			
521012 Contract Maintenance Services		1,900,367	1,900,367	1,900,367
<u>Special Improvement Areas</u>				
Z-A Street Lights (Maintenance)	16,835			
Z-A Street Lights (Streetlight knockdown repair)	50,000			
Z-B Traffic Signals	189,000			
Z-C Median/Parkway Landscaping (Maintenance)	275,416			
Z-C Median/Parkway Landscaping (Tree trimming)	30,000			
Z-C TOVR Pkwy turf conversion project	20,000			
Z-D Citywide Parks (Backflow preventers)	14,289			
Z-D Citywide Parks (Backpack herbicide application)	14,534			
Z-D Citywide Parks (Ball field lighting)	4,118			
Z-D Citywide Parks (Tree trimming & maintenance)	17,177			
Z-D Citywide Parks (Fiber play resurfacing)	5,000			
Z-D Citywide Parks (Lake treatments and permits)	938			
Z-D Citywide Parks (Laser leveling of ball fields)	1,308			
Z-D Citywide Parks (Custodial services)	93,819			
Z-D Citywide Parks (Plumbing repairs)	595			
Z-D Citywide Parks (Service chemical toilets)	2,444			
Z-D Citywide Parks (Slurry park parking lots)	1,227			
Z-D Citywide Parks (Splash pad repairs and maintenance)	1,875			
Z-D Citywide Parks (Woodland Park pond maintenance)	4,418			

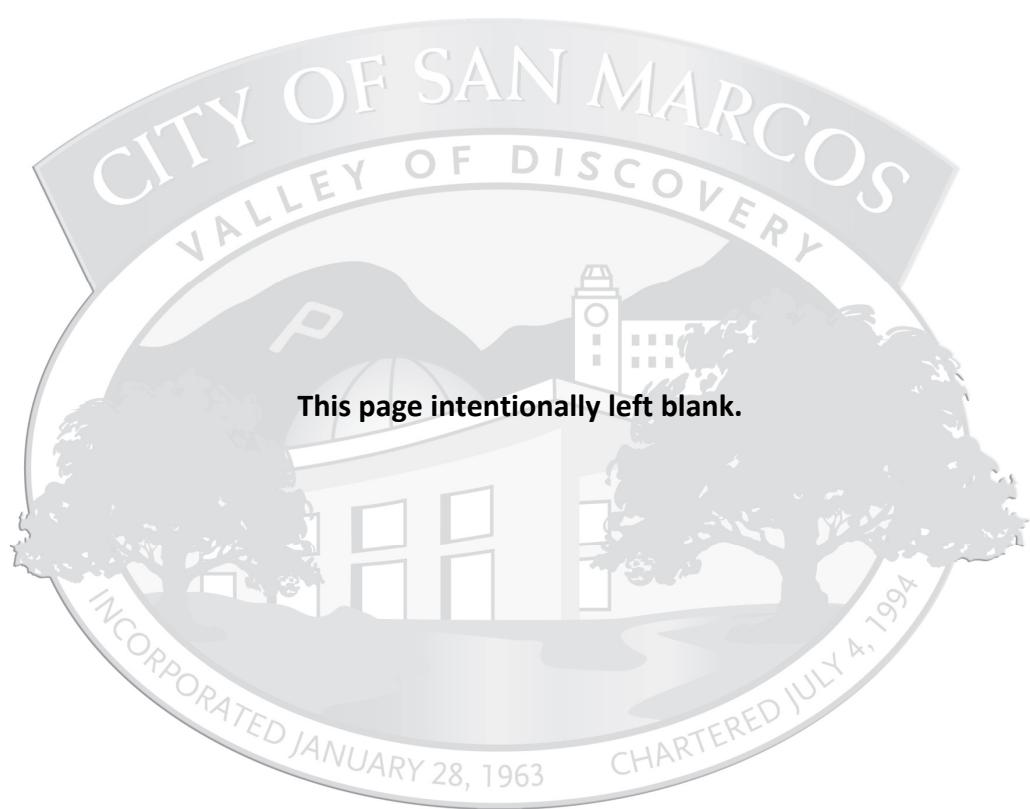
ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
Z-D Citywide Parks (Plexi glass restoration)	813			
Z-D Citywide Parks (Mulch & DG for parks and landscaping)	2,596			
Z-D Citywide Parks (Ball field maintenance)	10,200			
Z-D Citywide Parks (Irrigation well maintenance)	13,108			
Z-D Citywide Parks (Slurry asphalt trails)	3,375			
Z-D Citywide Parks (Playground repairs)	1,750			
Z-D Citywide Parks (Plumbing repairs, as needed)	1,360			
Z-D Citywide Parks (Electrical repair services)	8,375			
Z-E Citywide Trails (Maintenance)	45,900			
Z-E Citywide Trails (Trail rehab/restoration)	2,758			
Z-E Citywide Trails (Rancho Dorado - trail restoration)	6,250			
Z-E Citywide Trails (Slurry asphalt trails)	3,375			
Z-E Citywide Trails (Rosemont Estates - trail restoration)	2,500			
Z-E Citywide Trails (Bel Esprit - trail restoration)	1,750			
F-1 Rose Ranch (Maintenance)	1,204			
F-2 Bel Esprit (Maintenance)	1,224			
F-2 Bel Esprit (DG trail restoration)	3,500			
F-3 Rancho Vera Cruz (Maintenance)	37,740			
F-4 Santa Fe Hills (Maintenance)	142,800			
F-5 Ashbrook (Maintenance)	1,020			
F-6 Twin Oaks Valley Ranch (Maintenance)	87,720			
F-7 Home Depot/Commerce Square (Maintenance)	1,020			
F-8 Tesoro (Maintenance)	34,680			
F-9 San Elijo Hills (Maintenance)	25,500			
F-9 San Elijo Hills (Custodial services)	1,000			
F-9 San Elijo Hills (Ball field maintenance)	5,100			
F-10 Buena Vida (Maintenance)	9,690			
F-10 Buena Vida (TOVR Pkwy turf conversion project)	5,000			
F-11 Rancho Dorado (Maintenance)	51,000			
F-11 Rancho Dorado (Trail restoration)	12,500			
F-11 Rancho Dorado (Slurry asphalt trails)	945			
F-12 Twin Oaks Estates (Maintenance)	6,630			
F-13 Keystone (Maintenance)	5,610			
F-14 Cedar Hills (Maintenance)	8,160			
F-14 Cedar Hills (Slurry park parking lots)	248			
F-15 Park Lane (Maintenance)	3,570			
F-16 Willow Creek (Maintenance)	1,836			
F-17 Chapman Trail (Maintenance)	1,836			
F-19 Stone Canyon (Maintenance)	5,610			
F-20 KRC Rock (Maintenance)	306			
F-21 Richland Estates (Maintenance)	20,400			
F-22 Olive Hills (Maintenance)	34,680			
F-23 University Commons (Maintenance)	173,400			
F-24 Rancho Coronado (Maintenance)	20,400			
F-24 Rancho Coronado (TOVR Pkwy turf conversion project)	5,000			
F-25 Glen Park (Maintenance)	9,690			
F-26 Loma Alta (Maintenance)	9,180			
F-27 Pinehurst (Maintenance)	17,850			
F-28 Rosemont Estates (Maintenance)	19,380			
F-28 Rosemont Estates (DG Trail Restoration)	5,000			
F-29 Walnut Hills (Maintenance)	44,676			
F-29 Walnut Hills (Slurry park parking lots)	381			
F-30 Chesapeake (Maintenance)	4,080			
F-31 Grand Estates (Maintenance)	102			
F-32 Vallecitos Ridge (Maintenance)	8,160			
F-33 Rosemont Village (Maintenance)	6,630			

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
F-33 Rosemont Village (TOVR Pkwy turf conversion project)	20,000			
F-34 Joy Court (Maintenance)	8,670			
F-35 Carriage Walk (Maintenance)	12,240			
F-36 Crescent Court (Maintenance)	16,320			
F-38 Venzano (Maintenance)	12,240			
F-39 Rancho Santalina (Maintenance)	66,300			
F-40 Starling At Rock Springs (Maintenance)	612			
F-41 Grand Plaza (Maintenance)	5,610			
F-42 Twin Oaks Town Center Retail (Maintenance)	2,346			
F-44 Windy Point (Maintenance)	4,896			
F-45 Arbor Ranch (Maintenance)	39,780			
F-46 Nordahl Medical Center (Maintenance)	612			
F-47 Autumn Terrace (Maintenance)	3,978			
F-47 Autumn Terrace (Specialty streetlights utilities)	166			
F-48 Sierra Madre Academy (Maintenance)	2,346			
F-49 CVS Las Posas (Maintenance)	2,244			
F-51 Campus Pointe (Maintenance)	1,020			
F-52 Westlake Village (Maintenance)	5,610			
F-53 Armorlite (Maintenance)	13,816			
531004 Janitorial Services		713	713	713
Z-D Citywide Parks				
531008 Fertilizers/Herbicides		19,186	19,186	19,186
Z-D Citywide Parks				
531009 Construction Materials		8,292	8,292	8,292
Construction and BMP materials	8,292			
531010 Small Tools		11,189	11,189	11,189
Z-B Traffic Signals (Traffic signal tools)	1,000			
Z-B Traffic Signals (Fleer thermal imager)	4,000			
Z-B Traffic Signals (Loop tester kit)	3,500			
Z-B Traffic Signals (Ground rod tester)	1,800			
Z-D Citywide Parks (Maintenance & hand tools)	389			
Z-D Citywide Parks (Inspection tools)	500			
532010 Equipment Rental		500	500	500
Z-D Citywide Parks (General equipment)				
541000 Building Repair & Maintenance		14,575	14,575	14,575
541006 Pool Repair & Maintenance		7,000	7,000	7,000
544000 Sign Maintenance		865	865	865
Z-D Citywide Parks (New and replacement signs)				
544001 Traffic Signal Maintenance		156,525	156,525	156,525
Z-B Traffic Signals (Materials and supplies)	31,525			
Z-B Traffic Signals (Video detection materials)	25,000			
Z-B Traffic Signals (Battery backup replacement for signals)	60,000			
Z-B Traffic Signals (Knockdown cabinet replacements)	30,000			
Z-B Traffic Signals (Conflict materials)	10,000			
544002 Street Lighting		30,000	30,000	30,000
Z-A Street Lighting (Maintenance materials)				

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544004 Tree & Landscape Z-D Citywide Parks (Tree and shrub materials)		10,640	10,640	10,640
544005 Irrigation Systems Z-D Citywide Parks		16,750	16,750	16,750
551000 Electric & Gas		133,750	133,750	133,750
551001 Electric-Street Lighting Z-A Street Lighting		122,231	122,231	122,231
551002 Electric-Traffic Signals Z-B Traffic Signals		90,950	90,950	90,950
552000 Water Includes CFD parks, trails, medians, street lights, traffic signals and F zones		822,250	822,250	822,250
571002 Principal-Other		64,519	64,519	64,519
572002 Interest-Other		6,946	6,946	6,946
582000 Operating Transfers Out		650,000	650,000	650,000
60000x CIP Budget 83008 Citywide Irrigation Controller Replacements	12,500	12,500	12,500	12,500
Totals		\$ 6,093,617	\$ 6,159,935	\$ 6,159,935



SENIOR NUTRITION GRANT FUND

PURPOSE:

This Fund is used to account for Federal grant revenues received through the County of San Diego for the operation of the Senior Nutrition meals program.

SENIOR NUTRITION GRANT FUND - #206

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	96,775	70,112	70,000	70,000	70,000	70,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	375	(1,031)	550	550	550	550
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	43,949	35,574	33,700	35,200	35,200	35,200
Other Financing Sources	-	150,000	215,000	175,000	175,000	175,000
TOTAL REVENUES	141,100	254,656	319,250	280,750	280,750	280,750
OPERATING EXPENDITURES						
Salaries & Wages	70,276	67,011	97,243	107,472	107,472	107,472
Health Benefits	8,557	9,282	10,913	10,806	10,806	10,806
Retirement Benefits	15,389	14,458	18,043	20,118	20,063	20,063
Other Personnel Expenses	3,347	4,249	6,426	7,280	7,280	7,280
Contractual Services	-	62,513	62,500	62,500	62,500	62,500
Supplies & Services	72,816	70,090	73,750	72,800	72,800	72,800
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	5,361	-	-	-	-	-
Other Operating Expenses *	42,755	29,806	26,500	27,000	27,000	27,000
TOTAL OPERATING EXPENDITURES	218,501	257,409	295,375	307,976	307,921	307,921
REVENUE OVER/(UNDER) EXPENDITURES	(77,401)	(2,753)	23,875	(27,226)	(27,171)	(27,171)
FUND BALANCE						
Beginning Balance - July 1	84,555	7,154	4,401	28,276	28,276	28,276
Revenue Over/(Under) Expenditures	(77,401)	(2,753)	23,875	(27,226)	(27,171)	(27,171)
Ending Balance - June 30	7,154	4,401	28,276	1,051	1,106	1,106
Ending Balance - June 30	7,154	4,401	28,276	1,051	1,106	1,106
Less Restricted Reserves:						
Senior Nutrition Grant Program	7,154	4,401	28,276	1,051	1,106	1,106
Total Restricted Reserves	7,154	4,401	28,276	1,051	1,106	1,106
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*Other Operating Expenses include Transfers Out to the City General Fund for Nutrition Center Operations.

SENIOR NUTRITION GRANT FUND - #206
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 60,570	\$ 60,570	\$ 60,570
511006 Stipends		330	330	330
511100 Salary & Wages (Part-Time)		46,572	46,572	46,572
General	31,048			
55059 Senior transportation	15,524			
512000 Social Security		3,776	3,776	3,776
512001 Medicare		1,558	1,558	1,558
General	1,333			
55059 Senior transportation	225			
512004 Health Insurance		10,806	10,806	10,806
512010 PERS		19,233	19,178	19,178
512012 PARS		885	885	885
General	590			
55059 Senior transportation	295			
512013 EBAP		1,315	1,315	1,315
512015 RHS		631	631	631
521002 Other Contract Services		62,500	62,500	62,500
55059 Senior transportation				
531015 Special Event Supplies		1,500	1,500	1,500
22511 Senior Center				
531016 Program Supplies		6,300	6,300	6,300
532012 Nutrition Meals		65,000	65,000	65,000
582000 Operating Transfers Out		27,000	27,000	27,000
Totals		\$ 307,976	\$ 307,921	\$ 307,921

CDBG FUND

PURPOSE:

This Fund is used to account for transactions relating to the Community Development Block Grant Program provided by the Federal Government. Funds are mostly utilized for capital improvement projects, fair housing services, and non-profit coordination benefiting low and moderate income areas within the City.

CDBG FUND - #207

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,015,990	296,637	724,769	507,381	507,381	507,381
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,015,990	296,637	724,769	507,381	507,381	507,381
OPERATING EXPENDITURES						
Salaries & Wages	74,912	82,930	82,074	59,203	59,203	59,203
Health Benefits	1,394	3,066	5,522	7,844	7,844	7,844
Retirement Benefits	27,155	24,897	24,094	19,037	18,983	18,983
Other Personnel Expenses	5,676	6,588	6,290	5,179	5,179	5,179
Contractual Services	43,132	45,008	42,408	48,973	48,973	48,973
Supplies & Services	1,239	2,858	3,500	3,500	3,500	3,500
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	4,481	825	1,400	1,400	1,400	1,400
TOTAL OPERATING EXPENDITURES	157,990	166,173	165,288	145,136	145,082	145,082
CIP PROJECT EXPENDITURES	883,437	123,607	408,233	321,239	321,239	321,239
TOTAL EXPENDITURES	1,041,427	289,780	573,521	466,375	466,321	466,321
REVENUE OVER/(UNDER) EXPENDITURES	(25,437)	6,857	151,247	41,006	41,060	41,060
FUND BALANCE						
Beginning Balance - July 1	110,057	84,620	91,477	242,724	242,724	242,724
Revenue Over/(Under) Expenditures	(25,437)	6,857	151,247	41,006	41,060	41,060
Ending Balance - June 30	84,620	91,477	242,724	283,730	283,784	283,784
Ending Balance - June 30	84,620	91,477	242,724	283,730	283,784	283,784
Less Restricted Reserves:						
Community Development	84,620	91,477	242,724	283,730	283,784	283,784
Total Restricted Reserves	84,620	91,477	242,724	283,730	283,784	283,784
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 57,703	\$ 57,703	\$ 57,703
511007 Auto Allowance		1,500	1,500	1,500
512000 Social Security		3,671	3,671	3,671
512001 Medicare		859	859	859
512004 Health Insurance		7,844	7,844	7,844
512010 PERS		19,037	18,983	18,983
512013 EBAP		650	650	650
521001 Consulting Services		48,973	48,973	48,973
Fair housing	30,500			
Non-profit coordination	18,473			
531000 Office Supplies		500	500	500
532002 Legal & Other Advertising		3,000	3,000	3,000
581000 Travel & Training		1,400	1,400	1,400
60000x CIP Budget		321,239	321,239	321,239
88087 Citywide ADA Infrastructure Improvements	321,239			
Totals		\$ 466,375	\$ 466,321	\$ 466,321

CENTER DR MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street maintenance services to certain properties. The benefiting properties are assessed for a portion of the costs.

CENTER DR MAINTENANCE DISTRICT FUND - #211

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 30,591	\$ 28,517	\$ 28,510	\$ 31,775	\$ 31,775	\$ 31,775
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	615	1,372	510	550	550	550
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	31,206	29,889	29,020	32,325	32,325	32,325
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	59	3,708	8,647	8,647	8,647	8,647
Supplies & Services	-	-	500	500	500	500
Repair & Maintenance	-	-	-	-	-	-
Utilities	913	899	971	971	971	971
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	12,568	7,671	10,500	10,500	10,500	10,500
TOTAL OPERATING EXPENDITURES	13,539	12,277	20,618	20,618	20,618	20,618
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	13,539	12,277	20,618	20,618	20,618	20,618
REVENUE OVER/(UNDER) EXPENDITURES	17,667	17,612	8,402	11,707	11,707	11,707
FUND BALANCE						
Beginning Balance - July 1	67,562	85,228	102,840	111,242	111,242	111,242
Revenue Over/(Under) Expenditures	17,667	17,612	8,402	11,707	11,707	11,707
Ending Balance - June 30	85,228	102,840	111,242	122,949	122,949	122,949
Ending Balance - June 30	85,228	102,840	111,242	122,949	122,949	122,949
Less Restricted Reserves:						
Street Maintenance	85,228	102,840	111,242	122,949	122,949	122,949
Total Restricted Reserves	85,228	102,840	111,242	122,949	122,949	122,949
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CENTER DR MAINTENANCE DISTRICT FUND - #211
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521003 Insurance/Liability		\$ 3,000	\$ 3,000	\$ 3,000
521012 Contract Maintenance Services			5,647	5,647
VTC-C Signal Maintenance: Nordahl/Center Dr	2,296			5,647
VTC-D Signal Maintenance: Nordahl/Montiel	3,021			
VTC-E Signal Maintenance: Center Drive/Ave. Ricardo	330			
531009 Construction Materials		500	500	500
Lighting equipment & materials				
551002 Electric-Traffic Signals			971	971
VTC-C Nordahl/Center Dr	253			971
VTC-D Nordahl/Montiel	50			
VTC-E Center Drive/Ave. Ricardo	668			
582000 Operating Transfers Out		10,500	10,500	10,500
Totals		\$ 20,618	\$ 20,618	\$ 20,618

CALHOME GRANT FUND

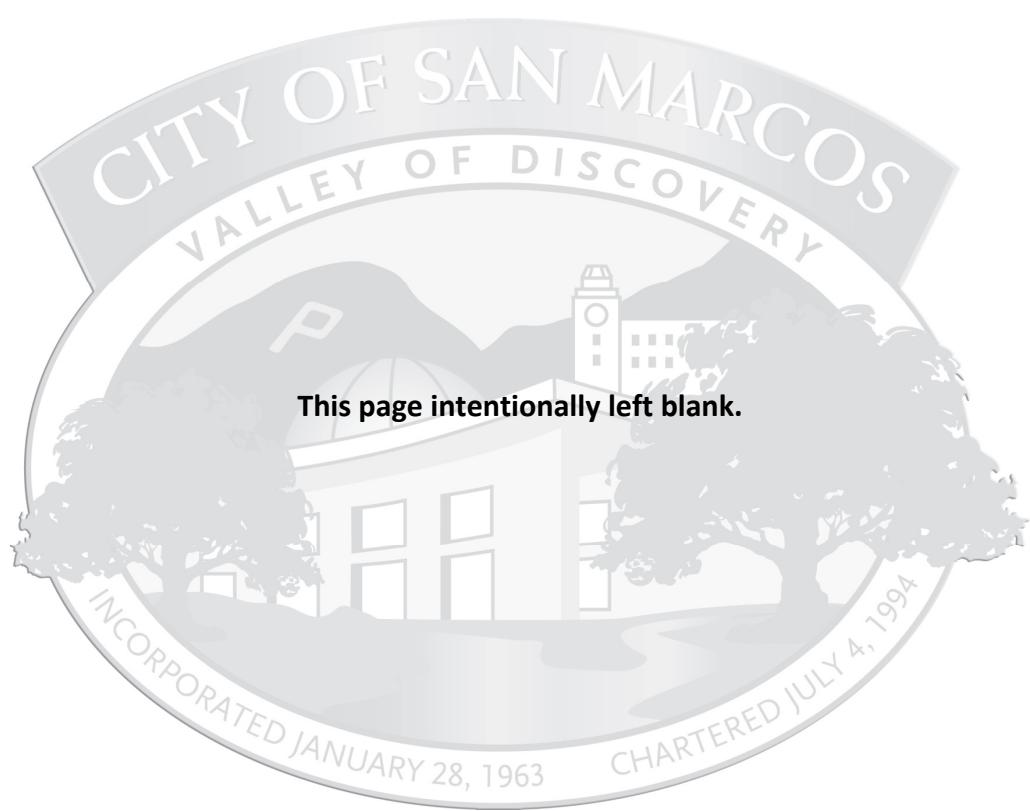
PURPOSE:

This Grant Fund is used to account for transactions related to the CalHOME Grant provided by the State of California. The grant is used to help fund the San Marcos Mortgage Assistance Program.

CALHOME GRANT FUND - #214

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	44,152	-	750,000	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	44,152	-	750,000	-	-	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	43,952	-	750,000	-	-	-
TOTAL OPERATING EXPENDITURES	43,952	-	750,000	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	200	-	-	-	-	-
FUND BALANCE						
Beginning Balance - July 1, restated	(200)	-	-	-	-	-
Revenue Over/(Under) Expenditures	200	-	-	-	-	-
Ending Balance - June 30	-	-	-	-	-	-
Ending Balance - June 30	-	-	-	-	-	-
Less Restricted Reserves:						
Affordable Housing Loan Program	-	-	-	-	-	-
Total Restricted Reserves	-	-	-	-	-	-
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



CFD 2011-01 CONGESTION MANAGEMENT FUND

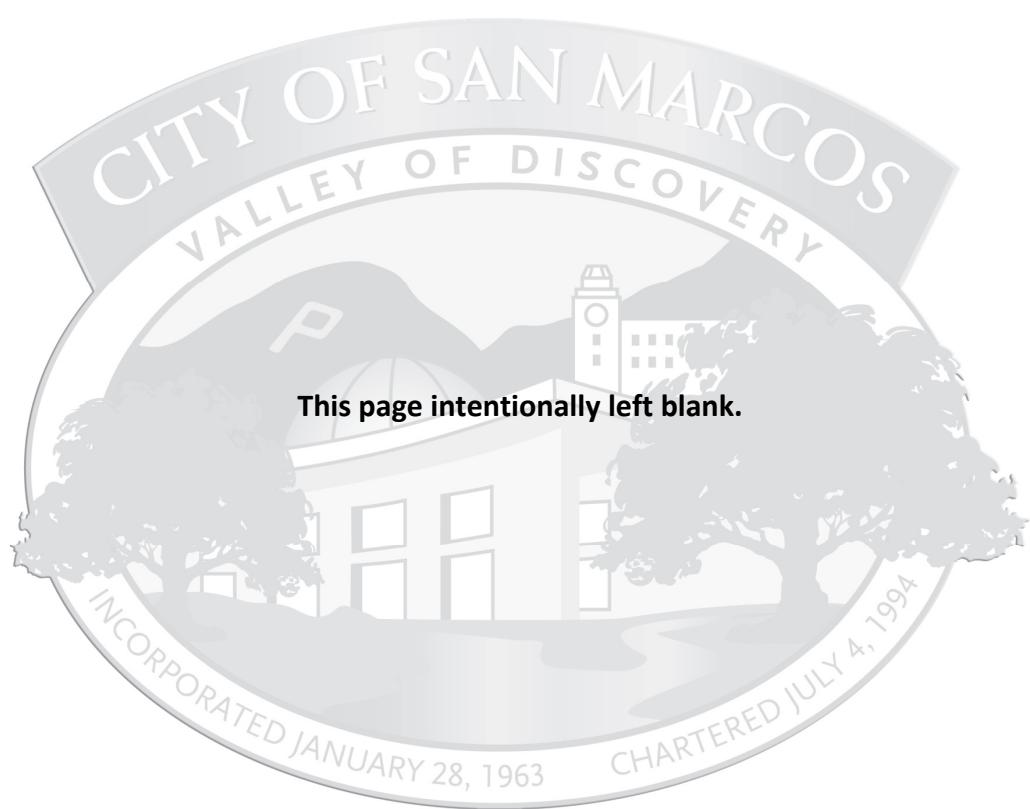
PURPOSE:

This Fund is used to account for the future costs of providing intra City public transportation services, facilities, and equipment. Properties within CFD 2011-01 are assessed for a portion of the costs.

CFD 2011-01 CONGESTION MANAGEMENT FUND - #215

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 100,843	\$ 124,562	\$ 334,941	\$ 425,436	\$ 425,436	\$ 425,436
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	1,305	4,544	3,150	3,500	3,500	3,500
Developer Fees	10,401	27,526	27,025	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	112,549	156,632	365,116	428,936	428,936	428,936
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	16,175	20,000	20,000	20,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	16,175	20,000	20,000	20,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	-	-	16,175	20,000	20,000	20,000
REVENUE OVER/(UNDER) EXPENDITURES	112,549	156,632	348,941	408,936	408,936	408,936
FUND BALANCE						
Beginning Balance - July 1	108,820	221,369	378,001	726,943	726,943	726,943
Revenue Over/(Under) Expenditures	112,549	156,632	348,941	408,936	408,936	408,936
Ending Balance - June 30	221,369	378,001	726,943	1,135,879	1,135,879	1,135,879
Ending Balance - June 30	221,369	378,001	726,943	1,135,879	1,135,879	1,135,879
Less Restricted Reserves:						
Transportation	221,369	378,001	726,943	1,135,879	1,135,879	1,135,879
Total Restricted Reserves	221,369	378,001	726,943	1,135,879	1,135,879	1,135,879
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



PEG FUND

PURPOSE:

The Public, Education and Government (PEG) Fund accounts for revenue received from local cable operators in San Marcos. PEG payments are calculated as 1 percent of gross receipts received by cable operators and may be used for capital equipment purchases that support airing public meetings on the City's PEG channel.

PEG FUND - #216

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	227,940	225,137	230,818	233,126	233,126	233,126
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	9,075	16,035	8,750	8,250	8,250	8,250
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	237,015	241,172	239,568	241,376	241,376	241,376
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	1,863	4,363	15,000	15,000	15,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	382,677	762	50,000	50,000	50,000
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	384,539	5,125	65,000	65,000	65,000
REVENUE OVER/(UNDER) EXPENDITURES	237,015	(143,367)	234,443	176,376	176,376	176,376
FUND BALANCE						
Beginning Balance - July 1	1,100,385	1,337,400	1,194,033	1,428,475	1,428,475	1,428,475
Revenue Over/(Under) Expenditures	237,015	(143,367)	234,443	176,376	176,376	176,376
Ending Balance - June 30	1,337,400	1,194,033	1,428,475	1,604,851	1,604,851	1,604,851
Ending Balance - June 30	1,337,400	1,194,033	1,428,475	1,604,851	1,604,851	1,604,851
Less Restricted Reserves:						
Public Equipment in Government	1,337,400	1,194,033	1,428,475	1,604,851	1,604,851	1,604,851
Total Restricted Reserves	1,337,400	1,194,033	1,428,475	1,604,851	1,604,851	1,604,851
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services		\$ 15,000	\$ 15,000	\$ 15,000
561000 Capital Equipment		50,000	50,000	50,000
General equipment upgrades				
Totals		\$ 65,000	\$ 65,000	\$ 65,000

ART IN PUBLIC PLACES FUND

PURPOSE:

Established as a provision in the Heart of the City specific plan, a public art in-lieu fee was created to assist in promoting art and cultural initiatives that enrich the artistic and educational climate of San Marcos. Beginning in FY 2009-10 and each year thereafter, the City of San Marcos will make available funding to eligible organizations for the purposes of implementing artistic and cultural events and/or activities that generally benefit the San Marcos community. The San Marcos City Council designated the San Marcos Community Foundation to implement the art and cultural grant program.

ART IN PUBLIC PLACES FUND - #217

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,196	8,449	4,750	5,000	5,000	5,000
Developer Fees	-	95,787	91,214	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	4,196	104,236	95,964	5,000	5,000	5,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	5,000	3,500	3,500	3,500	3,500	3,500
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	5,000	3,500	3,500	3,500	3,500	3,500
REVENUE OVER/(UNDER) EXPENDITURES	(804)	100,736	92,464	1,500	1,500	1,500
FUND BALANCE						
Beginning Balance - July 1	561,810	561,006	661,742	754,206	754,206	754,206
Revenue Over/(Under) Expenditures	(804)	100,736	92,464	1,500	1,500	1,500
Ending Balance - June 30	561,006	661,742	754,206	755,706	755,706	755,706
Ending Balance - June 30	561,006	661,742	754,206	755,706	755,706	755,706
Less Restricted Reserves:						
Heart of the City Art Program	561,006	661,742	754,206	755,706	755,706	755,706
Total Restricted Reserves	561,006	661,742	754,206	755,706	755,706	755,706
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ART IN PUBLIC PLACES FUND - #217

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581009 Art in Public Places		\$ 3,500	\$ 3,500	\$ 3,500
Totals		\$ 3,500	\$ 3,500	\$ 3,500

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND

PURPOSE:

This Fund is used to account for the low and moderate income housing assets of the former San Marcos Redevelopment Agency which was dissolved as of February 1, 2012 under State Legislature Assembly Bill 1X 26.

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	15,894	27,650	212,500	212,500	212,500
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	1,026,055	2,036,431	2,040,263	696,500	696,500	696,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	244,961	11,771	55,406	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,271,015	2,064,097	2,123,319	909,000	909,000	909,000
OPERATING EXPENDITURES						
Salaries & Wages	261,014	299,543	327,795	262,282	262,455	262,455
Health Benefits	16,584	19,601	15,745	14,196	14,196	14,196
Retirement Benefits	94,246	87,045	93,854	87,655	87,440	87,440
Other Personnel Expenses	19,536	21,975	23,878	22,252	22,253	22,253
Contractual Services	205,083	288,555	285,337	294,300	294,300	294,300
Supplies & Services	984	1,415	931	3,400	3,400	3,400
Repair & Maintenance	19,342	19,709	13,608	-	-	-
Utilities	50,374	53,749	11,140	6,000	6,000	6,000
Capital Expenditures (Non CIP)	-	-	-	3,000	3,000	3,000
Other Operating Expenses	3,744,710	4,228,732	3,889,214	5,878,906	5,878,906	5,878,906
TOTAL OPERATING EXPENDITURES	4,411,872	5,020,324	4,661,501	6,571,991	6,571,950	6,571,950
REVENUE OVER/(UNDER) EXPENDITURES	(3,140,857)	(2,956,227)	(2,538,182)	(5,662,991)	(5,662,950)	(5,662,950)
FUND BALANCE						
Beginning Balance - July 1	37,102,098	33,961,241	31,005,014	28,466,832	28,466,832	28,466,832
Revenue Over/(Under) Expenditures	(3,140,857)	(2,956,227)	(2,538,182)	(5,662,991)	(5,662,950)	(5,662,950)
Ending Balance - June 30	33,961,241	31,005,014	28,466,832	22,803,841	22,803,881	22,803,881
Ending Balance - June 30	33,961,241	31,005,014	28,466,832	22,803,841	22,803,881	22,803,881
Less Restricted Reserves:						
Restricted for Affordable Housing	33,961,241	31,005,014	28,466,832	22,803,841	22,803,881	22,803,881
Total Restricted Reserves	33,961,241	31,005,014	28,466,832	22,803,841	22,803,881	22,803,881
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 258,445	\$ 258,618	\$ 258,618
511001 Overtime		300	300	300
511006 Stipends		2,302	2,302	2,302
511007 Auto Allowance		1,236	1,236	1,236
512000 Social Security		15,342	15,342	15,342
512001 Medicare		3,803	3,804	3,804
512004 Health Insurance		14,196	14,196	14,196
512010 PERS		87,655	87,440	87,440
512013 EBAP		3,107	3,107	3,107
521000 City Attorney Services		47,000	47,000	47,000
521001 Consulting Services		167,000	167,000	167,000
521012 Contract Maintenance Services		5,300	5,300	5,300
521015 MH Rent Review/Litigation		75,000	75,000	75,000
531000 Office Supplies		2,000	2,000	2,000
531002 Postage		400	400	400
532001 Memberships & Subscriptions		1,000	1,000	1,000
551000 Electric & Gas		3,000	3,000	3,000
552000 Water		3,000	3,000	3,000
561000 Capital Equipment		3,000	3,000	3,000
581000 Travel & Training (Other Operating Expense)		3,000	3,000	3,000
581010 Property Taxes & Special Assessments (Other Operating Expense)		2,000	2,000	2,000
581017 Developer Loan (Other Operating Expense)		5,804,706	5,804,706	5,804,706
El Dorado II	3,400,000			
Villa Serena II/Richmar Station	165,580			
Richmar Station	286,629			
Mariposa II	364,580			
Richmar Station Property Acquisition	721,500			
Villa Serena II	866,417			
581030 Misc. Expenditures (Other Operating Expense)		69,200	69,200	69,200
MHP Abandonment/default	59,000			
MHP HOA dues	5,000			
MHP Utilities	5,200			
Totals		\$ 6,571,991	\$ 6,571,950	\$ 6,571,950

LEASE REVENUE DEBT SERVICE FUND

PURPOSE:

This Fund is used to accumulate lease revenue from the Safety Center and pay principal and interest on the 2006 Lease Revenue Refunding Bonds issued to finance the Safety Center.

LEASE REVENUE BONDS - #301

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	516,730	519,336	518,831	525,000	525,000	525,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	516,730	519,336	518,831	525,000	525,000	525,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	466,990	471,524	375,529	468,590	468,590	468,590
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	466,990	471,524	375,529	468,590	468,590	468,590
REVENUE OVER/(UNDER) EXPENDITURES	49,740	47,811	143,302	56,410	56,410	56,410
FUND BALANCE						
Beginning Balance - July 1, restated	137,240	186,980	234,791	378,093	378,093	378,093
Revenue Over/(Under) Expenditures	49,740	47,811	143,302	56,410	56,410	56,410
Ending Balance - June 30	186,980	234,791	378,093	434,503	434,503	434,503
Ending Balance - June 30	186,980	234,791	378,093	434,503	434,503	434,503
Less Restricted Reserves:						
Reserve for Debt Service	186,980	234,791	378,093	434,503	434,503	434,503
Total Restricted Reserves	186,980	234,791	378,093	434,503	434,503	434,503
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

LEASE REVENUE BONDS - #301

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571000 Principal-Bonds 2006 Lease Revenue Refunding Bonds		\$ 285,000	\$ 285,000	\$ 285,000
572000 Interest-Bonds 2006 Lease Revenue Refunding Bonds		183,590	183,590	183,590
Totals		\$ 468,590	\$ 468,590	\$ 468,590

PUBLIC FACILITIES FEES FUND

PURPOSE:

This fund is used to account for fees received under the City's Public Facilities Financing Plan and the related capital improvements. The plan identifies facilities necessary to accommodate growth and ensure funding is available to pay for developer's share of public facilities.

PUBLIC FACILITIES FEES FUND - #402

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	63,453	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	147,799	462,789	185,500	205,000	205,000	205,000
Developer Fees	1,397,803	3,751,460	4,180,000	11,503,770	11,503,770	11,503,770
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,545,602	4,277,702	4,365,500	11,708,770	11,708,770	11,708,770
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	2,991	-	-	-	-	-
Debt Service	148,909	148,909	148,909	148,909	148,909	148,909
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	151,900	148,909	148,909	148,909	148,909	148,909
CIP PROJECT EXPENDITURES	145,674	1,999,613	998,320	4,665,000	4,665,000	4,665,000
TOTAL EXPENDITURES	297,574	2,148,522	1,147,229	4,813,909	4,813,909	4,813,909
REVENUE OVER/(UNDER) EXPENDITURES	1,248,028	2,129,180	3,218,271	6,894,861	6,894,861	6,894,861
FUND BALANCE						
Beginning Balance - July 1, restated	19,575,224	20,823,252	22,952,432	26,170,703	26,170,703	26,170,703
Revenue Over/(Under) Expenditures	1,248,028	2,129,180	3,218,271	6,894,861	6,894,861	6,894,861
Ending Balance - June 30	20,823,252	22,952,432	26,170,703	33,065,564	33,065,564	33,065,564
Ending Balance - June 30	20,823,252	22,952,432	26,170,703	33,065,564	33,065,564	33,065,564
Less Restricted Reserves						
Flood Control	717,647	589,238	766,940	1,475,750	1,475,750	1,475,750
Circulation Element Streets	2,140,751	2,965,275	3,332,680	6,222,525	6,222,525	6,222,525
SR 78 Interchange Improvements	26,692,705	27,364,486	28,456,822	26,257,939	26,257,939	26,257,939
Parks/Trails	(9,871,051)	(9,202,634)	(7,756,522)	(2,549,031)	(2,549,031)	(2,549,031)
GIS	103,334	113,910	129,830	152,001	152,001	152,001
NPDES	853,261	913,080	995,133	1,185,715	1,185,715	1,185,715
Habitat Conservation	186,605	209,077	245,820	320,665	320,665	320,665
Total Restricted Reserves	20,823,252	22,952,432	26,170,703	33,065,564	33,065,564	33,065,564
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PUBLIC FACILITIES FEES FUND- #402

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571001 Principal-Notes		\$ 120,202	\$ 120,202	\$ 120,202
572001 Interest-Notes		28,707	28,707	28,707
60000x CIP Budget			4,665,000	4,665,000
84003 Public Facility Financing Plan Update	135,000			
88005 Woodland Pkwy/Hwy 78 Interchange & Barham Dr Widening	4,530,000			
Totals		\$ 4,813,909	\$ 4,813,909	\$ 4,813,909

TRANSNET - STREETS FUND

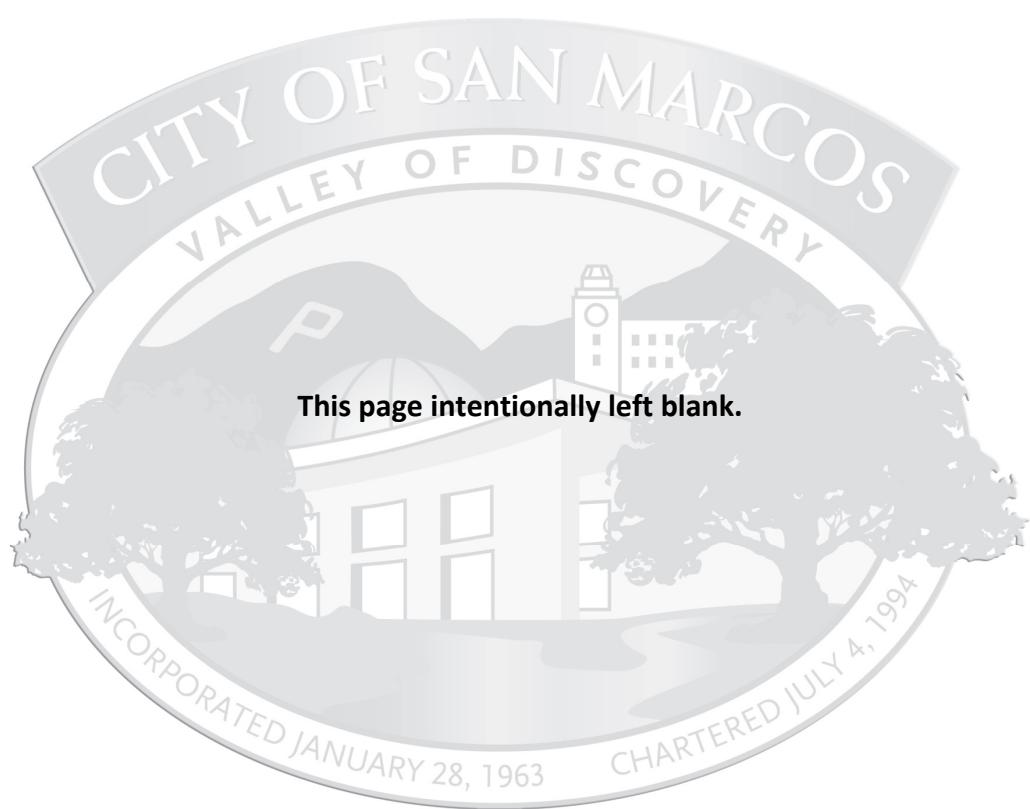
PURPOSE:

This fund is used to account for receipts and expenditures of money associated with the widening of State Highway 78 and other local public capital improvements.

TRANSNET - STREETS FUND - #404

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	261,931	1,100,974	7,650	4,350,306	4,350,306	4,350,306
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	8,497	7,314	6,500	4,500	4,500	4,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	270,428	1,108,289	14,150	4,354,806	4,354,806	4,354,806
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	104,211	(32,249)	1,536	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	104,211	(32,249)	1,536	-	-	-
CIP PROJECT EXPENDITURES	101,796	1,125,789	858,546	-	-	-
TOTAL EXPENDITURES	206,007	1,093,540	860,082	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	64,421	14,749	(845,932)	4,354,806	4,354,806	4,354,806
FUND BALANCE						
Beginning Balance - July 1, restated	1,232,524	1,296,945	1,311,694	465,762	465,762	465,762
Revenue Over/(Under) Expenditures	64,421	14,749	(845,932)	4,354,806	4,354,806	4,354,806
Ending Balance - June 30	1,296,945	1,311,694	465,762	4,820,568	4,820,568	4,820,568
Ending Balance - June 30	1,296,945	1,311,694	465,762	4,820,568	4,820,568	4,820,568
Less Restricted Reserves						
Restricted Reserves	1,296,945	1,311,694	465,762	4,820,568	4,820,568	4,820,568
Total Restricted Reserves	1,296,945	1,311,694	465,762	4,820,568	4,820,568	4,820,568
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



CREEKSIDE MARKETPLACE ENTERPRISE FUND

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of the Creekside Marketplace.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	370,770	617,876	666,123	736,414	723,439	723,439
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	2,912,440	4,309,859	4,743,392	4,737,892	4,794,836	4,794,836
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	59,994	12,428	27,809	29,994	51,144	51,144
Other Financing Sources*	8,850,425	-	-	-	-	-
TOTAL REVENUES	12,193,629	4,940,163	5,437,324	5,504,300	5,569,419	5,569,419
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	251,454	331,556	325,318	337,522	305,402	305,402
Supplies & Services	122,011	137,663	152,865	210,192	205,278	205,278
Repair & Maintenance	559,985	1,095,957	931,815	350,641	541,977	541,977
Utilities	170,865	85,330	83,360	66,905	68,200	68,200
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	5,949,287	4,919,174	3,321,408	5,000,000	5,000,000	5,000,000
TOTAL OPERATING EXPENDITURES	7,053,601	6,569,680	4,814,766	5,965,260	6,120,857	6,120,857
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	7,053,601	6,569,680	4,814,766	5,965,260	6,120,857	6,120,857
REVENUE OVER/(UNDER) EXPENDITURES	5,140,028	(1,629,517)	622,558	(460,960)	(551,438)	(551,438)
FUND BALANCE						
Beginning Balance - July 1, restated**	31,447,712	96,486,648	94,857,131	95,479,689	95,479,689	95,479,689
Revenue Over/(Under) Expenditures	5,140,028	(1,629,517)	622,558	(460,960)	(551,438)	(551,438)
Ending Balance - June 30	36,587,740	94,857,131	95,479,689	95,018,729	94,928,251	94,928,251
Ending Balance - June 30	36,587,740	94,857,131	95,479,689	95,018,729	94,928,251	94,928,251
Less Restricted Reserves						
Restricted Reserves	36,587,740	94,857,131	95,479,689	95,018,729	94,928,251	94,928,251
Total Restricted Reserves	36,587,740	94,857,131	95,479,689	95,018,729	94,928,251	94,928,251
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Other Financing Sources represent City Council's approval of use of General Fund Reserves for the purchase of Building A and Tenant Improvements for Hobby Lobby and WinCo during FY 2014-15.

** Beginning balance has been restated to comply with Government Accounting Standards Board Statement No. 72.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 6,000	\$ 6,000	\$ 6,000
521002 Other Contract Services		22,500	21,000	21,000
521003 Insurance/Liability		157,054	124,643	124,643
521014 Property Management Services		151,968	153,759	153,759
531004 Janitorial Services		210,192	205,278	205,278
541000 Building Repair & Maintenance		202,310	218,915	218,915
544003 Tenant Improvements		-	172,875	172,875
544004 Tree & Landscape		148,331	150,187	150,187
551000 Electric & Gas		43,025	25,695	25,695
552000 Water		23,880	42,505	42,505
582000 Operating Transfers Out Transfer out to General Fund		5,000,000	5,000,000	5,000,000
Totals		\$ 5,965,260	\$ 6,120,857	\$ 6,120,857

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and purchase of capital equipment for the Public Works and Fire Departments.

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(747)	14,789	6,850	3,550	3,550	3,550
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	2,241,155	-	-	-
Annual Replacement/Rehab Transfers	-	329,702	404,633	484,446	484,446	484,446
TOTAL REVENUES	(747)	344,490.66	2,652,638	487,996	487,996	487,996
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	502,940	760,000	576,500	576,500	576,500
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	1,260,180	1,339,846	3,252,058	1,846,598	1,846,598	1,846,598
Debt Service	91,137	91,137	239,690	388,242	388,242	388,242
Other Operating Expenses	-	-	-	146,800	146,800	146,800
TOTAL OPERATING EXPENDITURES	1,351,317	1,933,924	4,251,747	2,958,140	2,958,140	2,958,140
REVENUE OVER/(UNDER) EXPENDITURES	(1,352,064)	(1,589,433)	(1,599,110)	(2,470,144)	(2,470,144)	(2,470,144)
FUND BALANCE						
Beginning Balance - July 1	957,847	1,405,783	1,001,350	1,338,522	1,338,522	1,338,522
Equity Balance Transfer Adjustments	1,800,000	1,185,000	1,936,282	-	-	-
Revenue Over/(Under) Expenditures	(1,352,064)	(1,589,433)	(1,599,110)	(2,470,144)	(2,470,144)	(2,470,144)
Ending Balance - June 30	1,405,783	1,001,350	1,338,522	(1,131,622)	(1,131,622)	(1,131,622)
Ending Balance - June 30	1,405,783	1,001,350	1,338,522	(1,131,622)	(1,131,622)	(1,131,622)
Less Restricted Reserves:						
Vehicle & Equipment Replacement	1,405,783	1,001,350	1,338,522	(1,131,622)	(1,131,622)	(1,131,622)
Total Restricted Reserves	1,405,783	1,001,350	1,338,522	(1,131,622)	(1,131,622)	(1,131,622)
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521024 Vehicle Rental & Maintenance Services		\$ 576,500	\$ 576,500	\$ 576,500
Public Works:				
Light duty vehicle lease	576,500			
561000 Capital Equipment		1,846,598	1,846,598	1,846,598
Public Works:				
Dump trucks (3)	402,000			
Backhoe	112,400			
Total Public Works	514,400			
Fire:				
Ambulance (Rechassis)	200,720			
Ambulance (New)	281,478			
Command Vehicle	85,000			
Leased Engine Equipment	165,000			
Leased Tiller Equipment	600,000			
Total Fire	1,332,198			
571002 Principal-Other		343,507	343,507	343,507
Public Works:				
Paint striping purchase	87,990			
Total Public Works	87,990			
Fire:				
Tiller & Engine	255,517			
Total Fire	255,517			
572002 Interest-Other		44,735	44,735	44,735
Public Works:				
Paint striping purchase	3,147			
Total Public Works	3,147			
Fire:				
Tiller & Engine	41,589			
Total Fire	41,589			
582000 Operating Transfers Out		146,800	146,800	146,800
Fire:				
800 MHz radios and equipment loan repayment	146,800			
Totals		\$ 2,958,140	\$ 2,958,140	\$ 2,958,140

CITY FACILITIES REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City facilities for the Real Property Services Department.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	5,175	26,506	4,500	6,500	6,500	6,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	659,402	809,267	968,893	968,893	968,893
TOTAL REVENUES	5,175	685,908	813,767	975,393	975,393	975,393
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	822,273	903,631	1,176,319	1,247,200	1,507,200	1,507,200
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	26,026	40,615	300,000	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	848,299	944,247	1,476,319	1,247,200	1,507,200	1,507,200
CIP PROJECT EXPENDITURES	-	98,971	304,672	420,000	420,000	420,000
TOTAL EXPENDITURES	848,299	1,043,218	1,780,991	1,667,200	1,927,200	1,927,200
REVENUE OVER/(UNDER) EXPENDITURES	(843,124)	(357,310)	(967,224)	(691,807)	(951,807)	(951,807)
FUND BALANCE						
Beginning Balance - July 1	1,126,367	483,243	2,495,933	3,310,979	3,310,979	3,310,979
Equity Balance Transfer Adjustments	200,000	2,370,000	1,782,269	-	-	-
Revenue Over/(Under) Expenditures	(843,124)	(357,310)	(967,224)	(691,807)	(951,807)	(951,807)
Ending Balance - June 30	483,243	2,495,933	3,310,979	2,619,172	2,359,172	2,359,172
Ending Balance - June 30	483,243	2,495,933	3,310,979	2,619,172	2,359,172	2,359,172
Less Restricted Reserves:						
Facilities Replacement and Rehabilitation	483,243	2,495,933	3,310,979	2,619,172	2,359,172	2,359,172
Total Restricted Reserves	483,243	2,495,933	3,310,979	2,619,172	2,359,172	2,359,172
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services				
Civic Center/PW/FS1: exterior metal painting	660,000		\$ 1,247,200	\$ 1,357,200
CH/Parking Garage: elevator interior upgrades	84,500			
CH: elevator lobby & stairwell carpet replacement	62,000			
FS (1-4): bathroom rehabilitation	215,700			
RPS repair/replacement reserve	100,000			
Facilities construction management services	125,000			
CH: public address system	50,000			
Cost estimation consultant	10,000			
Woodland Park Pool Feasibility Study	50,000			
521012 Contract Maintenance Services				
Design build project management services			-	150,000
				150,000
60000x CIP Budget				
84005 PW: Building reconfiguration	20,000		420,000	420,000
FC001 CH: Bathroom rehabilitation	400,000			420,000
Totals			\$ 1,667,200	\$ 1,927,200
				\$ 1,927,200

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City infrastructure for the Public Works Department.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

BUDGET SUMMARY

BUDGET CATEGORY	FY 2014-15 ACTUAL	FY 2015-16 ACTUAL	FY 2016-17 PROJECTED	FY 2017-18 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	23,436	79,060	20,500	20,500	20,500	20,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	659,402	659,402	968,893	968,893	968,893
TOTAL REVENUES	23,436	738,462	679,902	989,393	989,393	989,393
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	577,477	146,077	755,250	703,196	703,196	703,196
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	101,314	-	-	-	-
TOTAL OPERATING EXPENDITURES	577,477	247,390	755,250	703,196	703,196	703,196
CIP PROJECT EXPENDITURES	60,513	343,346	2,731,381	147,500	147,500	147,500
TOTAL EXPENDITURES	637,990	590,736	3,486,631	850,696	850,696	850,696
REVENUE OVER/(UNDER) EXPENDITURES	(614,554)	147,726	(2,806,729)	138,697	138,697	138,697
FUND BALANCE						
Beginning Balance - July 1	3,510,318	4,095,764	6,613,490	5,589,029	5,589,029	5,589,029
Equity Balance Transfer Adjustments	1,200,000	2,370,000	1,782,269	-	-	-
Revenue Over/(Under) Expenditures	(614,554)	147,726	(2,806,729)	138,697	138,697	138,697
Ending Balance - June 30	4,095,764	6,613,490	5,589,029	5,727,726	5,727,726	5,727,726
Ending Balance - June 30	4,095,764	6,613,490	5,589,029	5,727,726	5,727,726	5,727,726
Less Restricted Reserves:						
Infrastructure Replacement & Rehabilitation	4,095,764	6,613,490	5,589,029	5,727,726	5,727,726	5,727,726
Total Restricted Reserves	4,095,764	6,613,490	5,589,029	5,727,726	5,727,726	5,727,726
AVAILABLE BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2017-18 BUDGET DETAIL	FY 2017-18 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services				
Playground replacement (annual)	240,000			
Vehicle detection loops (annual)	180,000			
Traffic signal controller replacements (annual)	150,000			
Sunset Park - pedestrian park lighting replacement	53,196			
Woodland Park- park shelter replacement	20,000			
Park shade sail replacements (annual)	60,000			
60000x CIP Budget		147,500	147,500	147,500
88028 Record of Survey Establishment	147,500			
Totals		\$ 850,696	\$ 850,696	\$ 850,696

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2016-17

	Fund Balances 07/01/2016	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 06/30/2017
GENERAL FUND	\$ 51,752,913	\$ (5,500,820)	\$ 71,346,916	\$ (75,003,040)	\$ (3,656,124)	\$ 42,595,969
SPECIAL REVENUE FUNDS						
Gas Tax	1,500,732	-	1,793,139	(1,724,100)	69,039	1,569,771
Traffic Safety	1,227,624	-	285,500	(57,001)	228,499	1,456,124
Lighting & Landscaping Maintenance District	-	-	1,487,712	(1,448,616)	39,096	39,096
City Affordable Housing	5,214,436	-	3,525,912	(65,267)	3,460,645	8,675,081
CFD 98-02 Lighting & Landscaping	12,064,077	-	6,305,053	(6,131,581)	173,472	12,237,549
Senior Nutrition Grant	4,401	-	319,250	(295,375)	23,875	28,276
CDBG	91,477	-	724,769	(573,521)	151,247	242,724
Center Dr Maintenance District	102,840	-	29,020	(20,618)	8,402	111,242
CALHOME Grant	-	-	750,000	(750,000)	-	-
CFD 2011-01 Congestion Management	378,001	-	365,116	(16,175)	348,941	726,943
PEG	1,194,033	-	239,568	(5,125)	234,443	1,428,475
Art in Public Places	661,742	-	95,964	(3,500)	92,464	754,206
San Marcos Successor Housing Agency	31,005,014	-	2,123,319	(4,661,501)	(2,538,182)	28,466,832
DEBT SERVICE FUND						
Lease Revenue Bonds	234,791	-	518,831	(375,529)	143,302	378,093
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees	22,952,432	-	4,365,500	(1,147,229)	3,218,271	26,170,703
Transnet - Streets	1,311,694	-	14,150	(860,082)	(845,932)	465,762
ENTERPRISE FUND						
Creekside Marketplace	94,857,131	-	5,437,324	(4,814,766)	622,558	95,479,689
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	1,001,350	1,936,282	2,652,638	(4,251,747)	(1,599,110)	1,338,522
City Facilities Replacement/Rehabilitation	2,495,933	1,782,269	813,767	(1,780,991)	(967,224)	3,310,979
City Infrastructure Replacement/Rehabilitation	6,613,490	1,782,269	679,902	(3,486,631)	(2,806,729)	5,589,029
TOTALS - ALL FUNDS	\$234,664,112	\$ -	\$103,873,349	\$ (107,472,396)	\$ (3,599,047)	\$ 231,065,066

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2017-18

	Projected Fund Balances 07/01/2017	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 06/30/2018
GENERAL FUND	\$ 42,595,969	\$ -	\$ 73,494,140	\$ (73,461,391)	\$ 32,749	\$ 42,628,718
SPECIAL REVENUE FUNDS						
Gas Tax	1,569,771	-	2,614,609	(2,789,683)	(175,074)	1,394,697
Traffic Safety	1,456,124	-	288,500	(213,625)	74,875	1,530,999
Lighting & Landscaping Maintenance District	39,096	-	1,186,589	(1,216,904)	(30,315)	8,781
City Affordable Housing	8,675,081	-	252,950	(1,706,300)	(1,453,350)	7,221,731
CFD 98-02 Lighting & Landscaping	12,237,549	-	6,504,993	(6,159,935)	345,058	12,582,607
Senior Nutrition Grant	28,276	-	280,750	(307,921)	(27,171)	1,106
CDBG	242,724	-	507,381	(466,321)	41,060	283,784
Center Dr Maintenance District	111,242	-	32,325	(20,618)	11,707	122,949
CALHOME Grant	-	-	-	-	-	-
CFD 2011-01 Congestion Management	726,943	-	428,936	(20,000)	408,936	1,135,879
PEG	1,428,475	-	241,376	(65,000)	176,376	1,604,851
Art in Public Places	754,206	-	5,000	(3,500)	1,500	755,706
San Marcos Successor Housing Agency	28,466,832	-	909,000	(6,571,950)	(5,662,950)	22,803,881
DEBT SERVICE FUND						
Lease Revenue Bonds	378,093	-	525,000	(468,590)	56,410	434,503
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees	26,170,703	-	11,708,770	(4,813,909)	6,894,861	33,065,564
Transnet - Streets	465,762	-	4,354,806	-	4,354,806	4,820,568
ENTERPRISE FUND						
Creekside Marketplace	95,479,689	-	5,569,419	(6,120,857)	(551,438)	94,928,251
INTERNAL SERVICE FUND						
Vehicle & Equipment Acquisition/Replacement	1,338,522	-	487,996	(2,958,140)	(2,470,144)	(1,131,622)
City Facilities Replacement/Rehabilitation	3,310,979	-	975,393	(1,927,200)	(951,807)	2,359,172
City Infrastructure Replacement/Rehabilitation	5,589,029	-	989,393	(850,696)	138,697	5,727,726
TOTALS - ALL FUNDS	\$231,065,066	\$ -	\$111,357,326	\$ (110,142,541)	\$ 1,214,785	\$ 232,279,851

City of San Marcos - FY 2016-17 Balanced Scorecard Report

Administration - City Manager

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Improve organizational performance through effective use of the City's performance management tool	Percent of performance evaluations completed within 30 days of the scheduled evaluation date	100%	25%	
Enhance the City's revenue and employment base	Finalize the North City Development Agreement	Completed	Not Complete	
Develop policies and procedures to streamline the permitting process	Analyze the City's development process and develop recommendations to streamline the process	Completed	In Progress	
Provide resolution to customer inquiries received through CRM within 10 days of submittal	Percent of inquiries received through CRM completed within 10 days of receipt	100%	100%	
Present the marketing and infrastructure financing report to Council on the Creek District and initiate a specific plan amendment process if so directed	Present report to Council in a workshop meeting in summer/early fall 2016	Completed	Completed	

City of San Marcos - FY 2016-17 Balanced Scorecard Report

Communications and Marketing

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Streamline the City website and improve information access	Number of website users As of June, 2016, the City has 2,893 E-Alert subscribers	28,000 5% increase	21,000 website users per month 2,987 E-alert subscribers a 3% increase	
Streamline the City website and improve information access	Percentage of website users indicating the City website was easy to navigate	85%	A survey was not completed	
Streamline the City's website and improve information access	Percentage of website users indicating the information found on the website was helpful	90%	A survey was not completed	
Increase use of social media	Percentage change in social media reach. As of June 2016, total social media reach is: Facebook: 3,822 Twitter: 3,633 Instagram: 326	5% Increase	Total Increase: 29% Facebook: 4,877 Twitter: 4,116 Instagram: 1,033	
Enhance video outreach	Number of new video spots posted to the City's public access channel	2	6	
Enhance the quality and consistency of internal and external City communications	Update the City's 5-year communications strategic plan	Completed	In process	

City of San Marcos - FY 2016-17 Balanced Scorecard Report

Economic Development

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	25	Over 25	
Develop/continue information exchange with commercial brokers to gather information on targeted needs	Develop/continue annual commercial/industrial broker event	Completed	Complete	
Develop a marketing identity for the City as an entity	Develop an RFP for new entry and way finding signage program for the key access points, intersections, and important traffic corridors	Completed	Complete	
Establish, maintain and grow ongoing relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed	Complete	
Assist existing and prospective businesses navigate the City development and permitting process	Develop a post application survey to assess applicant's experience with the City's development process and identify opportunities for improvement	Completed	Not complete	

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Housing and Neighborhood Services

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Increase crime prevention education and resources using social media	Number of online and media outreach efforts for crime prevention programs and crime alerts	11 - Number of events advertised using multiple media platforms	11	
Continue to assist existing homeowners and first-time home buyers	Number of Homeowner Rehabilitation Loans	Issue 5 loans	5	
Continue to assist existing homeowners and first-time home buyers	Number of Downpayment Assistance Loans for first-time home buyers	Issue 5 loans	5	
Improve organizational performance through effective use of the City's performance management tool	Percent of performance evaluations completed within 30 days of the scheduled evaluation date	100%	67%	
Facilitate affordable housing production	Additional affordable housing units recommended to the City Council for approval	245 units approved	290	
Monitor and oversee the City's affordable housing program	Number of affordable housing program inspection program site visits	5 site inspections completed	5	
Revise City's towing contract	Conduct RFP for towing services	Issue RFP and select new towing contractor	Completed	

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City Clerk

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	three inter-departmental meetings	5 meetings with CS, PW and DS.	
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	Complete 80% of all Public Record Act requests within 10 days	64%	
Utilize technology to improve internal businesses processes and quality control	Implement Granicus software to automate agenda development and staff report review	Add one commission to the agenda management software	None	
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 100,000 scanned images	143,000 images/pages scanned	
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add five additional document types to Laserfiche records depository	5 new document types	

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Human Resources

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Improve service to internal and external customers through expanded use of alternative recruitment resources to enhance talent acquisition and seek passive jobseekers	Percentage of applicants interviewed who indicate they learned about the position via alternative recruitment resources or were contacted specifically to be informed of the City's opportunities.	10%	As of 4/1/17 - 36% alternative recruitment source identified	
Aggressively pursue cost containment measures and efficiencies	Issue an RFP for benefit broker services and online benefit enrollment for FY 16-17	Best value broker selected and implemented	Preparing RFP to issue after July 1	
Provide positive user experience to internal customers by implementing improved efficiencies and technologies.	Implement online benefit enrollment for open enrollment plan year 17/18.	Successfully implement online benefits enrollment during open enrollment	Preparing for roll out for open enrollment in May 2017	
Focus on improved efficiencies through the use of cost efficient online tools to track employee training by expanding technology and implementation to all departments	Percentage of mandatory training tracked through Target Solutions, an online training database/tool as well as percentage of department specific training tracked through Target solutions	Mandatory Training: 100% Department specific training: 20%	Mandatory Training: 100%, Department training: 30%	
Focus on continuous process improvement and technological advances through the use of online applicant tracking	Percentage applicants utilizing online application where online applicant tracking is utilized as a means to assessing functionality and internal customer satisfaction with the online recruitment tool	90%	99%	
Complete a comprehensive audit of existing Risk/Safety programs to ensure compliance and employee well being through Risk Committee	Number of programs reviewed	10	10	
Increase organizational performance through implementation of an active wellness program designed to increase employee engagement.	Percentage of employees participating in at least one wellness program or activity per fiscal year	30%	65%	

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Finance - Admin

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Receive an unqualified audit opinion for the annual financial statement audit	Continue to receive an unqualified audit opinion	Receive an unqualified audit opinion	Received an unmodified audit opinion	
Improve financial tracking and reporting at the department level through regular training	# of trainings offered on the City's financial system	2	5	
Maximize efficiency by focusing on continuous process improvement and technological advances	Implement Project/Grant Accounting Ledger using Munis or other third party software	Completed	Completion expected in July 2017.	
To ensure accountability of proper cash handling, develop and implement an internal audit program for petty cash and change funds.	Conduct annual internal audit and site visits at various locations handling cash.	1 annual audit and 3 site visits	1 annual audit and 3 site visits	
Improve project management, transparency and accountability through enhancing and packaging as toolkits guidelines, policies and procedures for the procurement process.	Review, update and/or create and release templates for use as a toolkit for the procurement process.	Procurement Toolkit updated and on-line for use	Major Templates and RFPs created and/or updated and made available on the Intranet.	
To enhance vendor satisfaction for services rendered, improve and make available procurement standard terms and conditions.	Review, update and make available purchase order standard terms and conditions.	Purchase order standard terms and conditions made available on City's website.	Purchase order standard terms and conditions made available on City's website.	

City of San Marcos - FY 2016-17 Balanced Scorecard Report

Finance - IT

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Capture customer satisfaction with IT support on a year over year basis.	Conduct annual internal customer service survey, followed by subsequent and periodic surveys of IT service levels	Completed with 90% Satisfaction	Completed with 90% Satisfaction	
Plan, design, and begin deployment of the latest generation, city-wide application platforms onto the city's all-new virtual environment.	Successfully LAUNCH Phase III of the IT infrastructure modernization plan	50% Completed	50% Completed	
Plan the city's first-ever, large-scale Business Continuity Plan for continued IT operations.	Successfully design Phase IV of the IT infrastructure modernization plan	Completed	Completed	
Create a longer-term, permanent e-mail repository for both legal compliance and user access.	Successfully launch the first-ever mail archiving solution	Completed	Completed	
Provide high network availability and access to leadership, any time, any place.	Successfully plan and design the next-generation mobile/desktop architecture for leadership, and the city	Completed	Completed	
Provide latest generation information storage and management of city-wide data repositories.	Successfully plan and design the next-generation "Office & Collaboration" toolset for the city	Completed	Completed	

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Real Property Services

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Maximize revenues received from use of City-owned real estate to include tenant vacancy rates of no more than 5%	Occupancy Percent based on property type	Occupancy Rates: Office: 90% Retail: 95%	Occupancy Rates: Office: 90% Retail: 87%	
Maximize revenues received from use of City-owned real estate to include tenant vacancy rates of no more than 5%	Percent annual change in rental revenue	5% Increase	0% Increase	
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Number of new and renewal leases signed within reporting period	10	10	
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value, insurance required, condition)	Completed	In progress	
Professionally manage the City's extensive real estate portfolio	Assessment of Tenant Occupied Buildings	Completed	In progress	
Professionally manage the City's extensive real estate portfolio	Number of properties receiving security and appearance inspection.	15	10	
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	15	15	

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Public Works

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Control CIP costs through the use of high quality construction documents implementation of construction best management practices to minimize the costs associated with construction change orders	Maximum Percentage of total CIP construction change orders compared to the total value of CIP projects completed in the reporting period.	3%	4%	
Enhance employee job performance by promoting participation in educational seminars and training to develop and refine job skills and provide professional growth	Percentage of employees participating in at least one training or educational seminar per year	100%	100%	
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 business days	Percentage of PM work orders completed within 15 business days	95%	75%	
Complete the annual preventative maintenance of all 137 traffic signals throughout the City, in order to reduce traffic signal outages and need for reactive repair services at city signalized intersections	Number of traffic signals serviced	137	137	
Reduce spray irrigation costs through annual rehabilitation of irrigation and landscaping on roadway medians, including conversion to drought resistant plants and drip irrigation systems	Area of landscaped median system that is rehabilitated annually	70,000 SF	70,000 SF	
Respond to and evaluate all non-emergency service calls for facilities maintenance in a timely and professional manner	Percentage of work requests evaluated and responded to within 3 days of submission	95%	95%	
Maintain City owned buildings in a professional manner while maximizing efficiencies	Energy Conservation at Civic Center	10% reduction in energy consumption	10%	
Control Capital Improvement Projects delivery schedule through advance planning	Meeting key project milestones of design completion and award of construction contract, excluding unforeseen external factors such as environmental and regulatory requirements.	100%	100%	

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Public Works

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Establish bicycle-friendly facilities to include new bicycle lanes, buffer lanes, and/or Sharrows in conjunction with street resurfacing projects to further promote bicycle ridership and a more inviting biking experience.	Number of re-striped roadways per year	16	10.5 Bike-Lane Miles	
Reduce irrigation costs through increasing system efficiency at City maintained park sites that use domestic water source.	Improve efficiency at areas that are considered sub-standard per irrigation audit.	24 areas improved	9 areas improved	
Refine post-construction structural treatment control BMP Program. Includes improvements to construction inspection/completion process, inventory update, annual O&M verification and inspection program.	Percentage of program completion	90%	20%	
Automate post-construction structural treatment control BMP annual verification program.	program completed	Completed	Complete	

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Development Services

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Provide preliminary response to customer inquiries for information/assistance within 1 business day	Percentage of front counter generated inquiries receiving preliminary response within 1 business day of receipt	95%	98%	
Enhance employee job performance by promoting participation in educational seminars and training to develop and refine job skills, as well as support professional growth	Percentage of employees participating in at least one training or educational seminar per year	100%	100%	
Ensure the City is accurately capturing costs associated with stormwater infrastructure through updating the City's Drainage Master Plan followed by an update to the City's stormwater public facilities fee	Percentage of master plan completed	100%	100%	
Improve efficiency of Trakit review and approval of land development projects.	Percentage of review/approvals completed by due date	95%	95%	
Conduct all building inspections requested by customers by 4pm on the next business day	Percentage of inspections completed	100%	100%	
Facilitate training opportunities to promote professional development and comply with state mandated education requirements	Percentage of Building Safety employees meeting state mandated education requirements	100%	100%	
Reduce City review times for grading plans, public improvement plans and maps.	Complete first submittal reviews within 4 weeks	90%	60%	
Create Land Development Construction drawing handbook	Handbook completed	Completed	Not completed	

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Development Services

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Update Grading Ordinance to ensure compliance with current regulations and requirements	Ordinance update completed	Completed	In progress	
Create process for floodplain development review	Written process developed	Completed	Completed	
Increase the efficiency of the development review and approval process	Implement five procedure/process improvements	100%	100%	
Increase the efficiency of the development review and approval process.	Percentage of time City staff notifies CUP and DP holders that permit is due to expire within 6 months of expiration	95%	97%	

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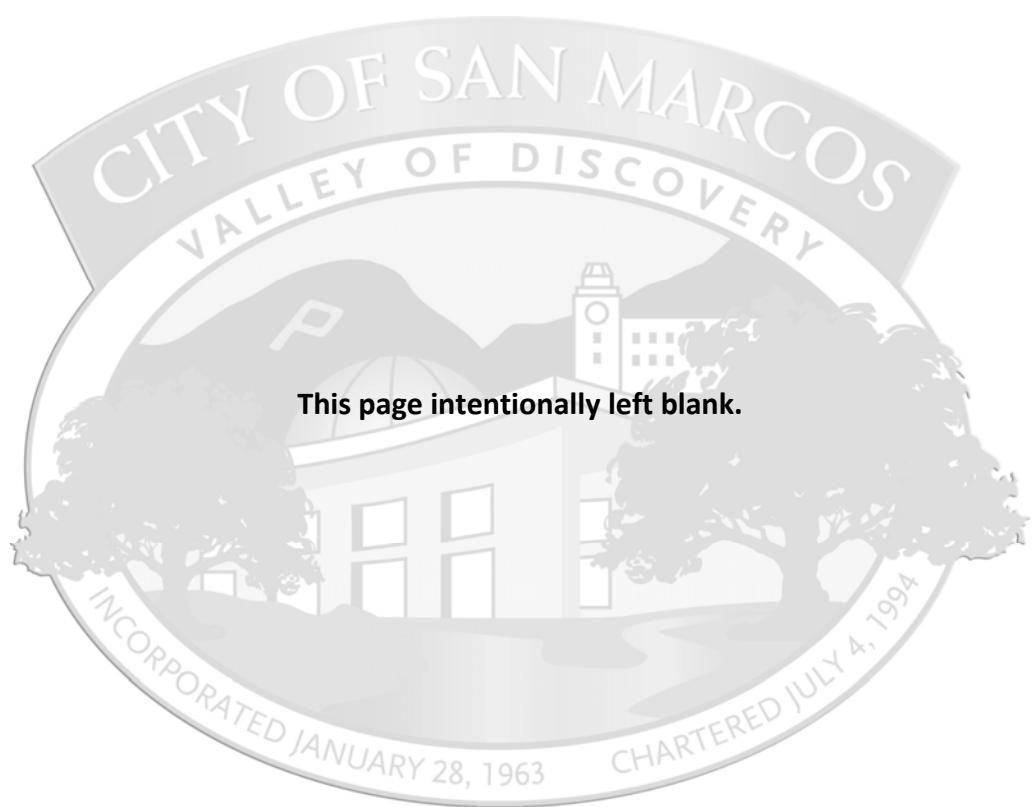
Fire

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
Complete Fire Department Master Plan	Standards of Coverage and Future Needs	100%	Completed	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Increase public education opportunities	Develop a plan to increase participation in public awareness and education programs through schools	100%	75%	<div style="width: 75%; background-color: #ffcc00; height: 15px; border-radius: 5px;"></div>
Maintain staff preparedness	Number of training hours through the year	17,280	29,196	<div style="width: 170%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Delivery of Service with First-in Unit within 7 minutes	Percentage of Time	90%	93.43%	<div style="width: 93.43%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percentage Compliance with 10 year NFPA Standard and Expiration Date of Supplies	100%	100%- Ongoing	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>

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Community Services

Goal	Metric	June 2017 Goal	June 2017 Actual	June 2017 Status
To achieve a 95% or higher satisfaction rating on Community Services program surveys distributed to customers	Percentage of participants rating programs and/or events as satisfactory or better	95%	Over 95%	
Increase the presence of park rangers at designated parks during high use times	Percentage increase over January-June 2016 baseline average of ranger park patrols	10%	Over 10%	
Provide appropriate trainings for CS Dept staff	Percentage of employees participating in at least one professional training or educational seminar per year	100%	100%	
Update the Trails Master Plan	Updated draft of the Master Plan presented to the City Council for consideration	Complete	In process	
Increase the number of online reservations	Use ActiveNet to start processing electronic facility reservations.	Complete	Complete	



CAPITAL IMPROVEMENT PROJECTS PROGRAM

INTRODUCTION AND OVERVIEW:

The 2018-2022 Capital Improvement Projects (CIP) Program is a five-year appropriation plan that provides the City with a financial strategy for infrastructure improvements. Major capital improvements can require multiple years to strategically plan, design, fund, and eventually construct or execute. The CIP is updated annually to add new appropriations and/or projects, while evaluating priorities, new requirements and new sources of funding. The program as a whole coordinates the identification of dependable funding sources with the implementation of projects for currently evaluated needs and priorities.

PROCESS:

The CIP process is a cooperative effort involving several departments within the City. The budget staff begins the process annually in December. A form is completed for projects and includes a project description, schedule, and requested funding. Projects are then grouped into nine major categories including Bridges, Creek District, Environmental, Landscape, Parks, Planning, Storm Drain, Streets and Traffic.

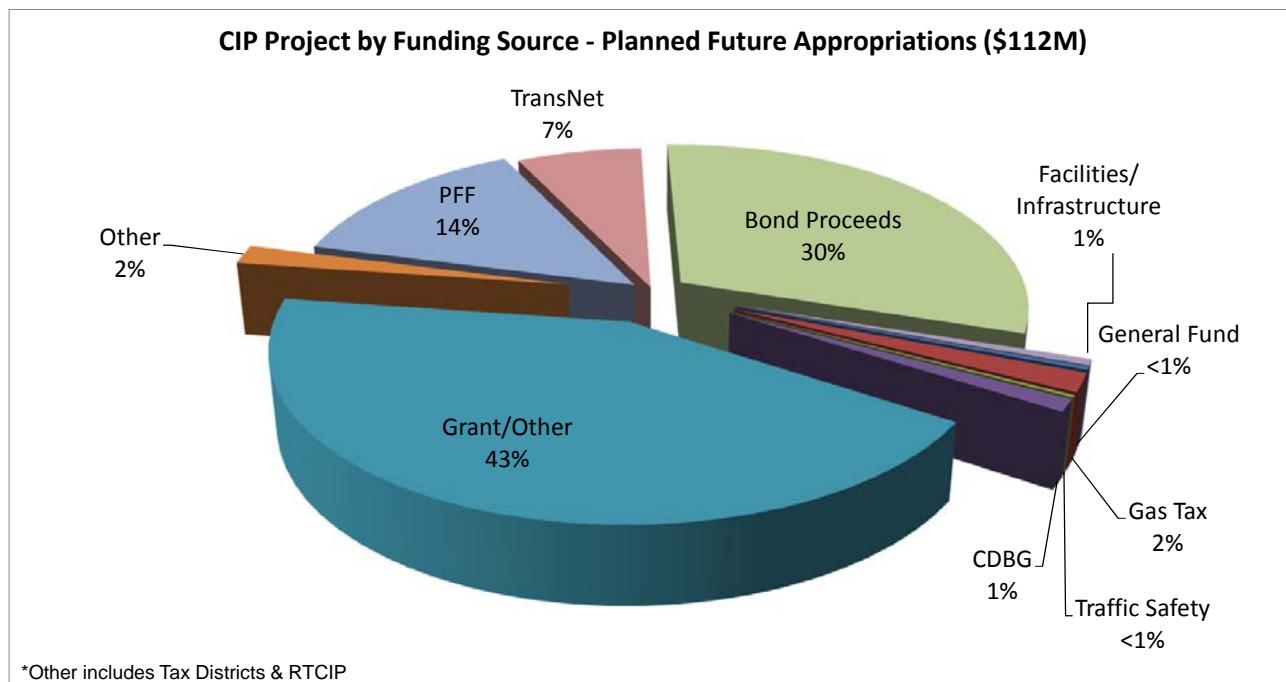
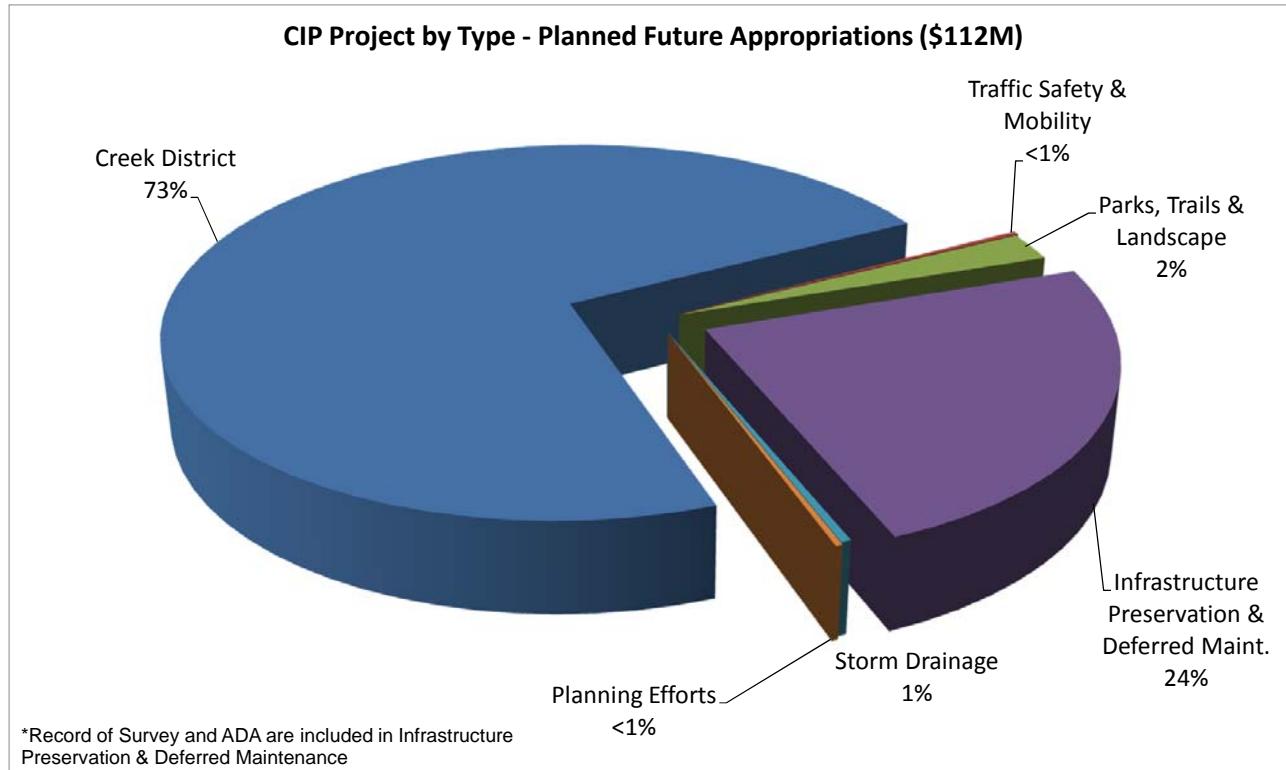
Concurrently, staff works to estimate the revenues for each funding source over the five-year span of the program. Based on available funding by category, and priority ranking, projects are then programmed as funding allows. Final adoption of the CIP occurs during a public meeting in June. All changes made during the public process are incorporated into the adopted budget document which is published on the City website and distributed to City Staff.

CIP FUNDING SOURCES:

Funding for the CIP comes from a variety of funding sources including Federal, State, developer and local funding. Most of these funds are earmarked for a specific purpose and cannot be used to offset operating costs.

PROPOSED FY 2017-18 CIP BUDGET

The proposed Fiscal Year 2017-18 CIP appropriations are approximately \$10.5 million. The forecasted five-year appropriations are \$112 million. The 2018-2022 CIP program reflects the actions taken by Council and developed in accordance with Council adopted policies and guiding documents (such as, but not limited to the City's General Plan, Master Plans, Specific Plans, Regional Transportation Plan) as well as generally accepted accounting principles. The CIP includes funding for projects and programs in various geographic areas of the City.



CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2017-18 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
CREEK DISTRICT						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	2,217,123	3,828,143	436,025	21,670,843	23,887,966
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	2,875,182	3,633,308	661,000	27,149,316	30,024,498
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	3,597,316	1,320,655	-	9,637,360	13,234,676
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	4,484,449	3,693,449	-	10,857,000	15,341,449
88507	San Marcos Creek Specific Plan: Promenade Construction	504,690	305,915	-	3,279,985	3,784,675
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	6,065,800	1,234,888	-	8,626,817	14,692,617
TOTAL CREEK DISTRICT		19,744,560	14,016,358	1,097,025	81,221,321	100,965,881
FACILITIES						
84005	Public Works Building Reconfiguration	160,000	20,000	20,000	20,000	180,000
FC001	Civic Center and Wellness Center: Bathroom Rehabilitation	-	-	400,000	645,000	645,000
TOTAL FACILITIES		160,000	20,000	420,000	665,000	825,000
LANDSCAPE						
82001	Citywide Turf Median Conversion	895,670	-	-	-	895,670
83008	Citywide Irrigation Controller Replacements	572,600	25,000	25,000	25,000	597,600
TOTAL LANDSCAPE		1,468,270	25,000	25,000	25,000	1,493,270
OTHER						
88028	Record of Survey Establishment	-	-	300,000	300,000	300,000
88087	Citywide ADA Infrastructure Improvements	1,672,753	-	331,239	1,324,955	2,997,708
TOTAL OTHER		1,672,753	-	631,239	1,624,955	3,297,708
PARKS						
81001	North Twin Oaks Valley Urban Trail	488,500	10,000	10,000	10,000	498,500
83009	Senior Activity Center Fitness Zone	230,000	-	-	-	230,000
88129	Southlake Community Park	3,114,058	-	994,200	994,200	4,108,258
88270	Rancho Coronado Park	4,121,946	-	-	1,555,940	5,677,886
TOTAL PARKS		7,954,504	10,000	1,004,200	2,560,140	10,514,644
PLANNING						
84002	Fire Master Plan	60,000	-	-	-	60,000
84003	Public Facility Financing Plan Update	315,000	-	135,000	135,000	450,000
84004	Asset Management Program Development	350,000	-	-	-	350,000
84006	San Marcos Creek District Specific Plan Update	250,000	-	135,000	135,000	385,000
85002	Drainage Master Plan	480,000	-	-	-	480,000
TOTAL PLANNING		1,455,000	-	270,000	270,000	1,725,000
STORM DRAINS						
88214	Channel Widening South of Grand Avenue	3,896,261	395,000	-	395,000	4,291,261
TOTAL STORM DRAINS		3,896,261	395,000	-	395,000	4,291,261

CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2017-18 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
STREETS						
83007	Citywide Parks/Facility LED Lighting Project	862,500	-	-	-	862,500
86002	San Marcos Boulevard at Discovery Street Intersection Improvements	110,000	-	1,370,170	2,500,170	2,610,170
86003	Street Rehabilitation - 2015	3,723,156	-	-	-	3,723,156
86008	Annual Surface Seal Project - 2017	1,000,000	-	-	-	1,000,000
86009	Annual Street Overlay Project - 2017	980,043	-	-	-	980,043
86010	City Entry and Wayfinding Signs	200,000	-	-	-	200,000
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	7,774,111	(21,814,372)	4,530,000	13,060,000	20,834,111
88179	South Santa Fe - Smilax to Bosstick	4,328,364	207,000	-	2,501,444	6,829,808
88247	SR-78 Eastbound Auxiliary Lane Improvement	13,751,021	-	-	-	13,751,021
88511	Palomar Station Pedestrian Bridge	1,068,252	(1,215)	-	4,483,533	5,551,785
ST001	Annual Surface Seal Project	-	-	1,000,000	2,000,000	2,000,000
TOTAL STREETS		33,797,447	(21,608,587)	6,900,170	24,545,147	58,342,594
TRAFFIC						
88504	East Mission Road Fiber Optic Project	684,700	45,000	45,000	45,000	729,700
88530	Citywide Traffic Ethernet	322,500	25,000	131,000	262,500	585,000
88531	Citywide Installation of LED Safety Lighting	486,500	-	-	-	486,500
88532	Traffic Management System Enhancement	329,048	-	-	-	329,048
TOTAL TRAFFIC		1,822,748	70,000	176,000	307,500	2,130,248
TOTAL CIP		\$ 71,971,543	\$ (7,072,229)	\$ 10,523,634	\$ 111,614,063	\$ 183,585,606

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTEMENT	FY 2017-18 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GENERAL FUND (100)						
82001	Citywide Turf Median Conversion	150,000	-	-	-	150,000
83008	Citywide Irrigation Controller Replacements	-	12,500	12,500	12,500	12,500
84002	Fire Master Plan	60,000	-	-	-	60,000
84005	Public Works Building Reconfiguration	160,000	-	-	-	160,000
84006	San Marcos Creek District Specific Plan Update	250,000	-	135,000	135,000	385,000
86010	City Entry and Wayfinding Signs	200,000	-	-	-	200,000
88028	Record of Survey Establishment	-	-	152,500	152,500	152,500
88507	San Marcos Creek Specific Plan: Promenade Construction	55,000	-	-	-	55,000
88511	Palomar Station Pedestrian Bridge	89,952	-	-	40,048	130,000
TOTAL GENERAL FUND (100)		964,952	12,500	300,000	340,048	1,305,000
GAS TAX FUND (200)						
86008	Annual Surface Seal Project - 2017	900,000	-	-	-	900,000
86009	Annual Street Overlay Project - 2017	381,710	-	-	-	381,710
ST001	Annual Surface Seal Project	-	-	1,000,000	2,000,000	2,000,000
TOTAL GAS TAX FUND (200)		1,281,710	-	1,000,000	2,000,000	3,281,710
TRAFFIC SAFETY FUND (201)						
81001	North Twin Oaks Valley Urban Trail	138,500	10,000	10,000	10,000	148,500
88179	South Santa Fe - Smilax to Bosstick	4,284	125,000	-	125,000	129,284
88504	East Mission Road Fiber Optic Project	104,500	45,000	45,000	45,000	149,500
88530	Citywide Traffic Ethernet	32,250	25,000	28,625	57,750	90,000
88531	Citywide Installation of LED Safety Lighting	84,700	-	-	-	84,700
88532	Traffic Management System Enhancement	85,000	-	-	-	85,000
TOTAL TRAFFIC SAFETY FUND (201)		449,234	205,000	83,625	237,750	686,984
LLMD FUND (202)						
82001	Citywide Turf Median Conversion	180,000	-	-	-	180,000
TOTAL LLMD FUND (202)		180,000	-	-	-	180,000
CFD 98-02 LIGHTING & LANDSCAPING FUND (205)						
82001	Citywide Turf Median Conversion	270,000	-	-	-	270,000
83008	Citywide Irrigation Controller Replacements	5,000	12,500	12,500	12,500	17,500
TOTAL CFD 98-02 LIGHTING & LANDSCAPING FUND (205)		275,000	12,500	12,500	12,500	287,500
CDBG FUND (207)						
88087	Citywide ADA Infrastructure Improvements	1,584,543	-	321,239	1,284,955	2,869,498
TOTAL CDBG FUND (207)		1,584,543	-	321,239	1,284,955	2,869,498

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTEMENT	FY 2017-18 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GRANT/OTHER FUNDING (401)						
81001	North Twin Oaks Valley Urban Trail	350,000	-	-	-	350,000
83007	Citywide Parks/Facility LED Lighting Project	862,500	-	-	-	862,500
83008	Citywide Irrigation Controller Replacements	567,600	-	-	-	567,600
86002	San Marcos Boulevard at Discovery Street Intersection Improvements	110,000	-	1,370,170	1,370,170	1,480,170
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	-	(6,785,172)	-	-	-
88247	SR-78 Eastbound Auxiliary Lane Improvement	10,529,476	-	-	-	10,529,476
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	1,915,767	7,809,585	386,013	17,646,176	19,561,943
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	2,247,777	7,932,465	585,183	22,274,325	24,522,102
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	-	(3,545,232)	-	-	-
88504	East Mission Road Fiber Optic Project	580,200	-	-	-	580,200
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	-	(5,603,137)	-	-	-
88507	San Marcos Creek Specific Plan: Promenade Construction	-	-	-	1,630,000	1,630,000
88511	Palomar Station Pedestrian Bridge	978,300	(1,215)	-	4,443,485	5,421,785
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	-	(1,934,440)	-	626,400	626,400
88530	Citywide Traffic Ethernet	290,250	-	102,375	204,750	495,000
88531	Citywide Installation of LED Safety Lighting	401,800	-	-	-	401,800
TOTAL GRANT/OTHER FUNDING (401)		18,833,670	(2,127,146)	2,443,741	48,195,306	67,028,976
PUBLIC FACILITIES FEES FUND (402)						
84003	Public Facility Financing Plan Update	315,000	-	135,000	135,000	450,000
85002	Drainage Master Plan	480,000	-	-	-	480,000
86002	San Marcos Boulevard at Discovery Street Intersection Improvements	-	-	-	1,130,000	1,130,000
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	6,589,496	(11,931,200)	4,530,000	13,060,000	19,649,496
88214	Channel Widening South of Grand Avenue	1,172,752	395,000	-	395,000	1,567,752
88247	SR-78 Eastbound Auxiliary Lane Improvement	1,460,757	-	-	-	1,460,757
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	24,708	453,914	-	453,914	478,622
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	46,276	-	-	-	46,276
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	-	(89)	-	208,800	208,800
TOTAL PUBLIC FACILITIES FEES FUND (402)		10,088,989	(11,082,375)	4,665,000	15,382,714	25,471,703

CIP PROJECT SUMMARY BY FUNDING SOURCE

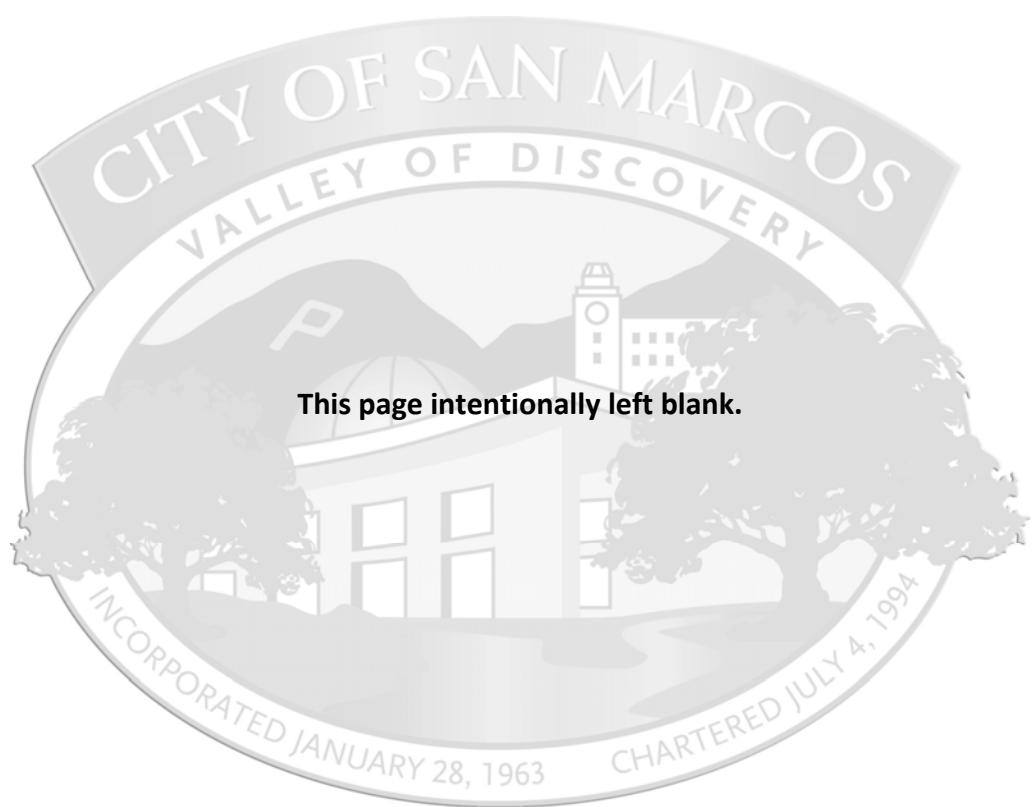
PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTEMENT	FY 2017-18 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
TRANSNET - HIGHWAY FUNDS (403)						
88179	South Santa Fe - Smilax to Bosstick	580,000	-	-	-	580,000
TOTAL TRANSNET - HIGHWAY FUNDS (403)		580,000	-	-	-	580,000
TRANSNET - STREETS FUNDS (404)						
86003	Street Rehabilitation - 2015	520,000	-	-	-	520,000
86008	Annual Surface Seal Project - 2017	100,000	-	-	-	100,000
86009	Annual Street Overlay Project - 2017	598,333	-	-	-	598,333
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	600,000	(3,098,000)	-	-	600,000
88179	South Santa Fe - Smilax to Bosstick	140,156	-	-	1,176,444	1,316,600
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	229,723	1,541,000	-	1,541,000	1,770,723
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	293,794	2,311,430	-	2,311,430	2,605,224
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	2,992,519	(148,048)	-	969,929	3,962,448
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	3,460,139	(100,000)	-	1,460,414	4,920,553
88532	Traffic Management System Enhancement	244,048	-	-	-	244,048
TOTAL TRANSNET - STREETS FUNDS (404)		9,178,712	506,382	-	7,459,217	16,637,929
RTCIP PUBLIC FACILITY FEES (408)						
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	-	(34)	-	1,782,300	1,782,300
TOTAL RTCIP PUBLIC FACILITY FEES (408)		-	(34)	-	1,782,300	1,782,300
TIF FUNDS (412)						
88179	South Santa Fe - Smilax to Bosstick	-	82,000	-	82,000	82,000
TOTAL TIF FUNDS (412)		-	82,000	-	82,000	82,000
LEGACY FUNDS (501)						
83009	Senior Activity Center Fitness Zone	230,000	-	-	-	230,000
TOTAL LEGACY FUNDS (501)		230,000	-	-	-	230,000
SUCCESSOR AGENCY NO. 2 BOND (560552)						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	46,602	(5,976,356)	50,012	2,029,753	2,076,355
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	57	(4,450,704)	-	1,243,872	1,243,929
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	1,380	9,396,586	-	9,396,586	9,397,966
88507	San Marcos Creek Specific Plan: Promenade Construction	330,015	305,915	-	1,649,985	1,980,000
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	-	924,039	-	3,591,600	3,591,600
TOTAL SUCCESSOR AGENCY NO. 2 BOND (560552)		378,054	199,480	50,012	17,911,796	18,289,850

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTEMENT	FY 2017-18 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
SUCCESSOR AGENCY NO. 3 BOND (560553)						
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	203	-	-	-	203
88087	Citywide ADA Infrastructure Improvements	10,000	-	10,000	40,000	50,000
88129	Southlake Community Park	410,016	-	994,200	994,200	1,404,216
88179	South Santa Fe - Smilax to Bosstick	287,466	-	-	1,118,000	1,405,466
88214	Channel Widening South of Grand Avenue	2,272,908	-	-	-	2,272,908
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	323	-	-	-	323
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	282,028	(2,159,883)	75,817	1,319,689	1,601,717
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	583,769	5,013,969	-	6,885,131	7,468,900
88270	Rancho Coronado Park	4,102,260	-	-	1,555,940	5,658,200
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	1,022,930	-	-	-	1,022,930
88507	San Marcos Creek Specific Plan: Promenade Construction	117,935	-	-	-	117,935
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	4,205,483	2,245,378	-	4,200,017	8,405,500
TOTAL SUCCESSOR AGENCY NO. 3 BOND (560553)		13,295,321	5,099,464	1,080,017	16,112,977	29,408,298
FACILITIES REPLACEMENT/REHABILITATION FUND (603)						
84005	Public Works Building Reconfiguration	-	20,000	20,000	20,000	20,000
FC001	Civic Center and Wellness Center: Bathroom Rehabilitation	-	-	400,000	645,000	645,000
TOTAL FACILITIES REPLACEMENT/REHABILITATION FUND (603)		-	20,000	420,000	665,000	665,000
INFRASTRUCTURE FUNDS (604)						
82001	Citywide Turf Median Conversion	295,670	-	-	-	295,670
84004	Asset Management Program Development	350,000	-	-	-	350,000
86003	Street Rehabilitation - 2015	3,203,156	-	-	-	3,203,156
88028	Record of Survey Establishment	-	-	147,500	147,500	147,500
TOTAL INFRASTRUCTURE FUNDS (604)		3,848,826	-	147,500	147,500	3,996,326
FORMER REDEVELOPMENT AGENCY LOW/MOD HOUSING (920)						
88129	Southlake Community Park	2,505	-	-	-	2,505
TOTAL FORMER REDEVELOPMENT AGENCY LOW/MOD HOUSING		2,505	-	-	-	2,505
FORMER SAN MARCOS REDEVELOPMENT AGENCY (942)						
88129	Southlake Community Park	524,657	-	-	-	524,657
88247	SR-78 Eastbound Auxiliary Lane Improvement	299,986	-	-	-	299,986
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	21,028	-	-	-	21,028
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (942)		845,671	-	-	-	845,671

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTEMENT	FY 2017-18 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)						
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	584,412	-	-	-	584,412
88087	Citywide ADA Infrastructure Improvements	78,210	-	-	-	78,210
88129	Southlake Community Park	2,176,880	-	-	-	2,176,880
88179	South Santa Fe - Smilax to Bosstick	3,316,458	-	-	-	3,316,458
88214	Channel Widening South of Grand Avenue	450,601	-	-	-	450,601
88247	SR-78 Eastbound Auxiliary Lane Improvement	1,460,802	-	-	-	1,460,802
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	5,250	-	-	-	5,250
88270	Rancho Coronado Park	19,686	-	-	-	19,686
88507	San Marcos Creek Specific Plan: Promenade Construction	1,740	-	-	-	1,740
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)		8,094,039	-	-	-	8,094,039
OTHER (N/A)						
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	1,860,317	-	-	-	1,860,317
TOTAL OTHER (N/A)		1,860,317	-	-	-	1,860,317
TOTAL CIP						
\$ 71,971,543 \$ (7,072,229) \$ 10,523,634 \$ 111,614,063 \$ 183,585,606						





CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Traffic Management System Enhancement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88532	Traffic	Improvement	Summer 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2013-14	Not Started			N/A

This project will install backup power to the City's Traffic Management Center (TMC) to manage the City's Traffic Signal System network during disaster-related evacuations or extended power outages. The project will also install fiber optic communication cable on West Mission Road to allow for real-time monitoring of the Mission Road corridor. The project will install additional CCTV cameras at selected signalized intersections.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Traffic Management	\$ 329,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 329,048
Funding Sources								
201 Traffic Safety	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000
404a TNet SAFE	\$ 244,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,048
Totals	\$ 329,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 329,048



SAN MARCOS

DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Citywide Installation of LED Safety Lighting

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88531	Traffic	Improvement	Spring 2018	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2013-14	Design			CAL316

This federally-funded project will convert low pressure sodium (LPS) lighting fixtures at signalized intersections to LED type fixtures. The new LED fixtures will provide improved lighting levels, enhance visibility of the signalized intersections, and provide overall traffic safety for pedestrians and vehicular traffic. Significant energy and maintenance costs savings are anticipated.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Citywide LED	\$ 486,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 486,500
Funding Sources								
201 Traffic Safety	\$ 84,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,700
411h Federal HSIP	\$ 401,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 401,800
Totals	\$ 486,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 486,500



SAN MARCOS
DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Citywide Traffic Ethernet

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88530	Traffic	Improvement	Summer 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2013-14	Design			CAL315

This project will convert the City's existing traffic signal network to an Ethernet-based configuration and install new CCTV cameras at selected locations. This project will allow for remote monitoring of traffic signal equipment and CCTV cameras on the City's existing communication infrastructure. This project will improve traffic operations, reduce field maintenance of traffic signal equipment, and provide communication network reliability.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Citywide Ethernet	\$ 322,500	\$ 25,000	\$ 131,000	\$ 131,500	\$ -	\$ -	\$ -	\$ 585,000
Funding Sources								
201 Traffic Safety	\$ 32,250	\$ 25,000	\$ 28,625	\$ 29,125	\$ -	\$ -	\$ -	\$ 90,000
411h Federal HSIP	\$ 290,250	\$ -	\$ 102,375	\$ 102,375	\$ -	\$ -	\$ -	\$ 495,000
Totals	\$ 322,500	\$ 25,000	\$ 131,000	\$ 131,500	\$ -	\$ -	\$ -	\$ 585,000



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Environmental Habitat and Mitigation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88529	Creek District	Improvement	Fall 2020	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2013-14	Design			N/A

This project will provide approximately 64 acres of wetland habitat including establishment, enhancement, and preservation at San Marcos Creek from Discovery Street to Echo Lane. The project will be maintained in perpetuity according to the environmental permit requirements (401 San Diego Water Board, 404 Army Corps of Engineers, and 1602 California Department of Fish and Wildlife) for the San Marcos Creek Specific Plan development.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
SMCSP: Environmental	\$ 6,065,800	\$ 1,234,888	\$ -	\$ 3,091,600	\$ 2,000,017	\$ 2,908,800	\$ 626,400	\$ 14,692,617
Funding Sources								
411t Grant / Other	\$ -	\$ (1,934,440)	\$ -	\$ -	\$ -	\$ -	\$ 626,400	\$ 626,400
402b PFF (HC PFF)	\$ -	\$ (89)	\$ -	\$ -	\$ -	\$ 208,800	\$ -	\$ 208,800
560552 No. 2 Bond	\$ -	\$ 924,039	\$ -	\$ 3,091,600	\$ 500,000	\$ -	\$ -	\$ 3,591,600
560553 No. 3 Bond	\$ 4,205,483	\$ 2,245,378	\$ -	\$ -	\$ 1,500,017	\$ 2,700,000	\$ -	\$ 8,405,500
N/A SANDAG Land De	\$ 1,860,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,860,317
Totals	\$ 6,065,800	\$ 1,234,888	\$ -	\$ 3,091,600	\$ 2,000,017	\$ 2,908,800	\$ 626,400	\$ 14,692,617



CAPITAL IMPROVEMENT PROJECT - STREETS

Palomar Station Pedestrian Bridge

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88511	Bridge	Improvement	Summer 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Design			SM49

This grant-funded project will construct a 200 foot long pedestrian bridge over West Mission Road from the Palomar Sprinter Station to Palomar College. The project will include the construction of stairways, elevators, landing structures, safety lighting, and pedestrian ramps. The bridge will connect the Palomar College Transit Center with the Palomar Sprinter Station and improve traffic flow and pedestrian safety along Mission Road.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Palomar Bridge	\$ 1,068,252	\$ (1,215)	\$ -	\$ -	\$ -	\$ -	\$ 4,483,533	\$ 5,551,785
Funding Sources								
100c City In-Kind	\$ 89,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,048	\$ 130,000
411d Develop Deposit	\$ 202,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 416,628	\$ 619,145
411i Federal TCSP	\$ 775,783	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,857	\$ 782,640
411t Grant / Other	\$ -	\$ (1,215)	\$ -	\$ -	\$ -	\$ -	\$ 4,020,000	\$ 4,020,000
Totals	\$ 1,068,252	\$ (1,215)	\$ -	\$ -	\$ -	\$ -	\$ 4,483,533	\$ 5,551,785



San Marcos Creek Specific Plan: Promenade Construction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88507	Creek District	Improvement	Fall 2020	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Design			N/A

This project will construct the pedestrian promenade on both sides of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. It will provide a pedestrian connection on both sides of the creek linking with Bent Avenue Bridge and Via Vera Cruz Bridge. Additionally, the promenade will provide multi-use space intended to maximize public enjoyment of the area's natural resources while restoring the natural habitat surrounding San Marcos Creek.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
SMCSP: Promenade	\$ 504,690	\$ 305,915	\$ -	\$ 1,640,000	\$ 1,639,985	\$ -	\$ -	\$ 3,784,675
Funding Sources								
100c City In-Kind	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
411d Develop Deposit	\$ -	\$ -	\$ -	\$ 630,000	\$ -	\$ -	\$ -	\$ 630,000
411l Prop 84 Grant	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
560552 No. 2 Bond	\$ 330,015	\$ 305,915	\$ -	\$ 1,010,000	\$ 639,985	\$ -	\$ -	\$ 1,980,000
560553 No. 3 Bond	\$ 117,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,935
943 SM Redevelop	\$ 1,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740
Totals	\$ 504,690	\$ 305,915	\$ -	\$ 1,640,000	\$ 1,639,985	\$ -	\$ -	\$ 3,784,675



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Creekside Drive and Pad Grading

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88505	Creek District	Improvement	Fall 2020	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Design			SM48

This project will construct a development pad and grade the promenade along the north side of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. The project will fill part of the north bank between Via Vera Cruz and Bent Avenue and raise the bank approximately 2 feet above 100 year flood elevation. The project is necessary to channelize the water flow and allows the construction of the north abutments for Bent Avenue Bridge and Via Vera Cruz Bridge.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
SMCSP: Creekside Pad	\$ 4,484,449	\$ 3,693,449	\$ -	\$ 5,429,000	\$ 5,428,000	\$ -	\$ -	\$ 15,341,449
Funding Sources								
411t Grant / Other	\$ -	\$ (5,603,137)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
404b TNet Bond	\$ 1,384,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,384,313
404c TNet LSI	\$ 2,075,826	\$ (100,000)	\$ -	\$ 1,460,414	\$ -	\$ -	\$ -	\$ 3,536,240
560552 No. 2 Bond	\$ 1,380	\$ 9,396,586	\$ -	\$ 3,968,586	\$ 5,428,000	\$ -	\$ -	\$ 9,397,966
560553 No. 3 Bond	\$ 1,022,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,022,930
Totals	\$ 4,484,449	\$ 3,693,449	\$ -	\$ 5,429,000	\$ 5,428,000	\$ -	\$ -	\$ 15,341,449



SAN MARCOS

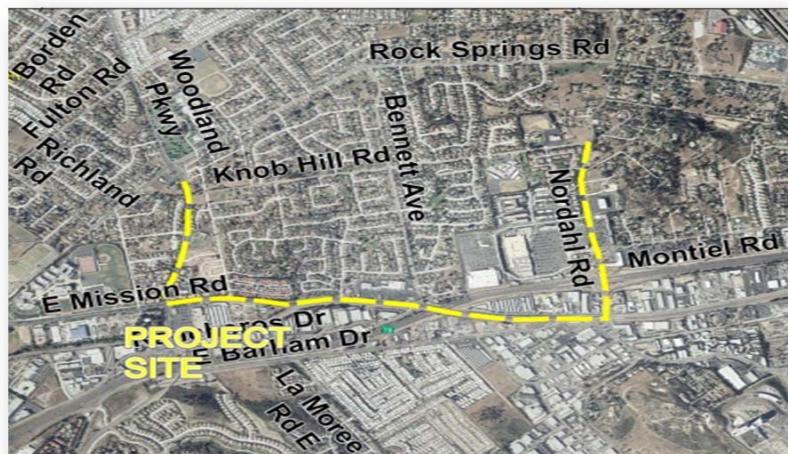
DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - TRAFFIC

East Mission Road Fiber Optic Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88504	Traffic	Improvement	Spring 2018	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Design			CAL235

This federally-funded project will install a total of approximately 21,900 lineal feet of fiber optic communication cable, CCTV cameras, ethernet switches, and other traffic signal equipment on East Mission Road, Woodland Parkway, and Nordahl Road. This project will improve signal timing coordination on the corridor, allow for remote traffic monitoring at selected signalized intersections, and provide a reliable traffic signal communication network.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
East Mission Fiber	\$ 684,700	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 729,700
Funding Sources								
201 Traffic Safety	\$ 104,500	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 149,500
411h Federal HSIP	\$ 580,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,200
Totals	\$ 684,700	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 729,700



CAPITAL IMPROVEMENT PROJECT - PARKS

Rancho Coronado Park

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88270	Parks	Improvement	Winter 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Construction			N/A

This project will create a multi-use park at the former Hanson quarry site. The project will be phased depending on cost and funding availability with the goal of meeting the growing outdoor recreation needs of the community. Initial improvements will be large turf (natural) play fields and parking.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Rancho Coronado Park	\$ 4,121,946	\$ -	\$ -	\$ -	\$ 1,555,940	\$ -	\$ -	\$ 5,677,886
Funding Sources								
560553 No. 3 Bond	\$ 4,102,260	\$ -	\$ -	\$ -	\$ 1,555,940	\$ -	\$ -	\$ 5,658,200
943 SM Redevelop	\$ 19,686	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,686
Totals	\$ 4,121,946	\$ -	\$ -	\$ -	\$ 1,555,940	\$ -	\$ -	\$ 5,677,886



San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88265	Creek District	Improvement	Fall 2020	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Design			SM31

This project will widen Discovery Street to a 4-lane secondary arterial and install a levee from Via Vera Cruz to Bent Avenue. In addition, it will raise the intersections at Bent Avenue and Discovery Street approximately 8 feet. The goal is to implement a general mobility element and allow the construction of the bridge abutments at Bent and Via Vera Cruz. The bridges at Bent and Via Vera Cruz will be constructed concurrently with this project.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
SMCSP: Discovery St.	\$ 3,597,316	\$ 1,320,655	\$ -	\$ 4,821,360	\$ 4,816,000	\$ -	\$ -	\$ 13,234,676
Funding Sources								
411t Grant / Other	\$ -	\$ (3,545,232)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
404b TNet Bond	\$ 1,997,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,648
404c TNet LSI	\$ 994,871	\$ (148,048)	\$ -	\$ 969,929	\$ -	\$ -	\$ -	\$ 1,964,800
408 RTCIP	\$ -	\$ (34)	\$ -	\$ 1,782,300	\$ -	\$ -	\$ -	\$ 1,782,300
560553 No. 3 Bond	\$ 583,769	\$ 5,013,969	\$ -	\$ 2,069,131	\$ 4,816,000	\$ -	\$ -	\$ 7,468,900
942 SM Redevelop	\$ 21,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,028
Totals	\$ 3,597,316	\$ 1,320,655	\$ -	\$ 4,821,360	\$ 4,816,000	\$ -	\$ -	\$ 13,234,676



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88264	Creek District	Improvement	Fall 2020	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Design			SM32

This grant-funded project will construct a 445-foot long 4-lane bridge along Via Vera Cruz over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace an existing low water crossing, which is inadequate during storm events resulting in local flooding and blocked access for emergency vehicles and will improve pedestrian safety.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
SMCSP: Via Vera Cruz	\$ 2,875,182	\$ 3,633,308	\$ 661,000	\$ 13,244,158	\$ 13,244,158	\$ -	\$ -	\$ 30,024,498
Funding Sources								
411g Federal HBP	\$ 2,247,777	\$ 7,932,465	\$ 585,183	\$ 10,844,571	\$ 10,844,571	\$ -	\$ -	\$ 24,522,102
402d PFF (Streets PFF)	\$ 46,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,276
404c TNet LSI	\$ 293,794	\$ 2,311,430	\$ -	\$ 1,155,715	\$ 1,155,715	\$ -	\$ -	\$ 2,605,224
560552 No. 2 Bond	\$ 57	\$ (4,450,704)	\$ -	\$ -	\$ 1,243,872	\$ -	\$ -	\$ 1,243,929
560553 No. 3 Bond	\$ 282,028	\$ (2,159,883)	\$ 75,817	\$ 1,243,872	\$ -	\$ -	\$ -	\$ 1,601,717
943 SM Redevelop	\$ 5,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,250
Totals	\$ 2,875,182	\$ 3,633,308	\$ 661,000	\$ 13,244,158	\$ 13,244,158	\$ -	\$ -	\$ 30,024,498



San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88263	Creek District	Improvement	Fall 2020	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Design			SM56

This grant-funded project will construct a 500-foot long 2-lane bridge along Bent Avenue over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace the existing low water crossing, which is inadequate to convey flows during storm events resulting in local flooding and blocked access for emergency vehicles.



Prior Budget Appropriation		Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
SMCSP: Bent Ave. Bridge	\$ 2,217,123	\$ 3,828,143	\$ 436,025	\$ 11,160,952	\$ 10,073,866	\$ -	\$ -	\$ 23,887,966
Funding Sources								
411g Federal HBP	\$ 1,915,767	\$ 7,809,585	\$ 386,013	\$ 8,630,082	\$ 8,630,082	\$ -	\$ -	\$ 19,561,943
402d PFF (Streets PFF)	\$ 24,708	\$ 453,914	\$ -	\$ -	\$ 453,914	\$ -	\$ -	\$ 478,622
404c TNet LSI	\$ 229,723	\$ 1,541,000	\$ -	\$ 1,541,000	\$ -	\$ -	\$ -	\$ 1,770,723
560552 No. 2 Bond	\$ 46,602	\$ (5,976,356)	\$ 50,012	\$ 989,870	\$ 989,870	\$ -	\$ -	\$ 2,076,355
560553 No. 3 Bond	\$ 323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 323
Totals	\$ 2,217,123	\$ 3,828,143	\$ 436,025	\$ 11,160,952	\$ 10,073,866	\$ -	\$ -	\$ 23,887,966



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CAPITAL IMPROVEMENT PROJECT - STREETS

SR-78 Eastbound Auxiliary Lane Improvement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88247	Streets	Improvement	Summer 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2012-13	Finalizing			N/A

The remainder of this project is for the landscape establishment associated with recent construction of an eastbound auxiliary lane on SR-78 between Woodland Parkway and Nordahl Road including the widening of the Mission Road undercrossing and an additional merging lane between Barham Dr on-ramp and the Nordahl Road on-ramp. These improvements relieved traffic congestion and improved traffic flow on SR-78.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
SR-78 Eastbound Auxiliary	\$ 13,751,021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,751,021
Funding Sources							
411o SHOPP 1B Funds	\$ 10,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,500,000
411q Other State Gran	\$ 29,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,476
402d PFF (Streets PFF)	\$ 1,460,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,460,757
942 SM Redevelop	\$ 299,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 299,986
943 SM Redevelop	\$ 1,460,802	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,460,802
Totals	\$ 13,751,021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,751,021



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DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - STREETS

Channel Widening South of Grand Avenue

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88214	Storm Drains	Improvement	TBD	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2011-12	Design			N/A

This project includes the widening of the existing drainage channel south of Grand Avenue, west of Linda Vista Drive, and the creation of riparian habitat on City-owned land. This project also includes the construction of a precast bridge over the widened channel for future access to Linda Vista Drive and Grand Avenue. Improvements are needed to relieve local flooding and promote the development of the site.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Channel Widening	\$ 3,896,261	\$ 395,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 245,000	\$ 4,291,261
Funding Sources								
402d PFF (Streets PFF)	\$ 1,172,752	\$ 395,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 245,000	\$ 1,567,752
560553 No. 3 Bond	\$ 2,272,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,272,908
943 SM Redevelop	\$ 450,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,601
Totals	\$ 3,896,261	\$ 395,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 245,000	\$ 4,291,261



CAPITAL IMPROVEMENT PROJECT - STREETS

South Santa Fe - Smilax to Bosstick

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88179	Streets	Improvement	Summer 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2007-08	Design			SM22

This project will reconfigure and signalize the existing roadway intersection at Smilax Road and South Santa Fe Road. This project will also widen South Santa Fe in the westbound (towards Vista) direction. This project will enhance the traffic operations and wellbeing of motorists at the intersection.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
South Santa Fe	\$ 4,328,364	\$ 207,000	\$ -	\$ 1,301,444	\$ 1,200,000	\$ -	\$ -	\$ 6,829,808
Funding Sources								
201 Traffic Safety	\$ 4,284	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 129,284
403 TNet Highway	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
404c TNet LSI	\$ 140,156	\$ -	\$ -	\$ 1,176,444	\$ -	\$ -	\$ -	\$ 1,316,600
412 TIF Funds	\$ -	\$ 82,000	\$ -	\$ -	\$ 82,000	\$ -	\$ -	\$ 82,000
560553 No. 3 Bond	\$ 287,466	\$ -	\$ -	\$ -	\$ 1,118,000	\$ -	\$ -	\$ 1,405,466
943 SM Redevelop	\$ 3,316,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,316,458
Totals	\$ 4,328,364	\$ 207,000	\$ -	\$ 1,301,444	\$ 1,200,000	\$ -	\$ -	\$ 6,829,808



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CAPITAL IMPROVEMENT PROJECT - PARKS

Southlake Community Park

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88129	Parks	Improvement	Summer 2018	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2007-08	Design			N/A

This project will construct portions of the South Lake Community Park master plan. Amenities will include, a parking lot, restroom, overlook and dock. The first phase of construction of portions of the park take advantage of a joint agreement with Vallecitos Water District for the use of South Lake reservoir as a park site.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Southlake Park	\$ 3,114,058	\$ -	\$ 994,200	\$ -	\$ -	\$ -	\$ -	\$ 4,108,258
Funding Sources								
560553 No. 3 Bond	\$ 410,016	\$ -	\$ 994,200	\$ -	\$ -	\$ -	\$ -	\$ 1,404,216
920 SM Redevelop	\$ 2,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,505
942 SM Redevelop	\$ 524,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 524,657
943 SM Redevelop	\$ 2,176,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,176,880
Totals	\$ 3,114,058	\$ -	\$ 994,200	\$ -	\$ -	\$ -	\$ -	\$ 4,108,258



CAPITAL IMPROVEMENT PROJECT - OTHER

Citywide ADA Infrastructure Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88087	Other	Improvement	Annual	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2011-12	N/A			N/A

This project is mostly funded by HUD. The goal is to implement ADA Transition Plan improvements for access within public right-of-way, City-owned facilities, services and activities for individuals with disabilities. This is an annual allotment of funds based on the CDBG funding available used for as-needed improvements and upgrades. This project is in compliance with Americans with Disabilities Act of 1990, Title II, Public Services.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Citywide ADA	\$ 1,672,753	\$ -	\$ 331,239	\$ 331,239	\$ 331,239	\$ 331,239	\$ 331,239	\$ 2,997,708
Funding Sources								
207 CDBG	\$ 1,584,543	\$ -	\$ 321,239	\$ 321,239	\$ 321,239	\$ 321,239	\$ 321,239	\$ 2,869,498
560553 No. 3 Bond	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
943 SM Redevelop	\$ 78,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,210
Totals	\$ 1,672,753	\$ -	\$ 331,239	\$ 331,239	\$ 331,239	\$ 331,239	\$ 331,239	\$ 2,997,708



CAPITAL IMPROVEMENT PROJECT - OTHER

Record of Survey Establishment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88028	Other	Maintenance	Summer 2018	Development Services
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Design			N/A

The City is responsible for maintaining a system of monuments for horizontal and vertical control. Surveyors use this control to determine lot line locations, building locations, street alignments and etc. Many of the monuments established by prior ROS are missing. The new ROS will provide locations of the City's first order monuments and adjust the vertical datum to the North American Vertical Datum.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Record of Survey	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Funding Sources								
100a General Fund	\$ -	\$ -	\$ 152,500	\$ -	\$ -	\$ -	\$ -	\$ 152,500
604 Infrastructure R&D	\$ -	\$ -	\$ 147,500	\$ -	\$ -	\$ -	\$ -	\$ 147,500
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88005	Streets	Improvement	Summer 2021	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2010-11	Design			SM24

This project includes reconstruction of the State Route 78 overcrossing at Woodland Parkway, reconfiguration of on/off ramps, widening and realigning portions of Woodland Parkway, Barham Drive and Rancheros Drive. The City is working in conjunction with Caltrans on completing this project and future funding amounts, as well as the total project cost, are still being determined based on ongoing discussions between the agencies.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	Total Project Budget
				Planned	Planned	Planned	Planned	
Project Estimates								
Woodland Pkwy	\$ 7,774,111	\$ (21,814,372)	\$ 4,530,000	\$ 8,530,000	\$ -	\$ -	\$ -	\$ 20,834,111
Funding Sources								
411t Grant / Other	\$ -	\$ (6,785,172)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
402d PFF (Streets PFF)	\$ -	\$ (1,549,110)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
402e PFF (SR78 PFF)	\$ 6,589,496	\$ (10,382,090)	\$ 4,530,000	\$ 8,530,000	\$ -	\$ -	\$ -	\$ 19,649,496
404b TNet Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
404c TNet LSI	\$ 600,000	\$ (3,098,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
560553 No. 3 Bond	\$ 203	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 203
943 SM Redevelop	\$ 584,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 584,412
Totals	\$ 7,774,111	\$ (21,814,372)	\$ 4,530,000	\$ 8,530,000	\$ -	\$ -	\$ -	\$ 20,834,111



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DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - STREETS

City Entry and Wayfinding Signs

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86010	Streets	Improvement	Fall 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Design			N/A

This project will construct new entry monument signs providing a sense of place for San Marcos. As part of this project the City will also develop a comprehensive master plan for fundamental signage in the City.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
City Entry Signs	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Funding Sources							
100a General Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000



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CAPITAL IMPROVEMENT PROJECT - STREETS

Annual Street Overlay Project - 2017

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86009	Streets	Maintenance	Summer 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Finalizing			SM59

This project is part of the City's regular maintenance of roadways. Various roadways will receive an overlay as part of this project to protect them from ongoing wear and tear. This project will take place during the summer of 2017.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Annual Overlay - 2017	\$ 980,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 980,043
Funding Sources								
200 Gas Tax	\$ 381,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 381,710
404c TNet LSI	\$ 598,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 598,333
Totals	\$ 980,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 980,043



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CAPITAL IMPROVEMENT PROJECT - STREETS

Annual Surface Seal Project - 2017

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86008	Streets	Maintenance	Summer 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Construction			SM60

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear. This project will take place during the summer of 2017.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Surface Seal - 2017	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Funding Sources								
200 Gas Tax	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
404c TNet LSI	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000



Street Rehabilitation - 2015

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86003	Streets	Maintenance	Summer 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2014-15	Construction			SM61

This project will be rehabilitating Rancho Santa Fe Road from Lake Ridge Drive to Descanso Street. The work will include full depth repair of the roadway where needed, an overlay of the roadway within the work limits and re-striping of the roadway to accommodate buffered bike lanes. This project is part of the City's comprehensive pavement management strategy to ensure the long term viability of the City's roadway network.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Street Rehab - 2017	\$ 3,723,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,723,156
Funding Sources								
404c TNet LSI	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000
604 Infrastructure R&S	\$ 3,203,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,203,156
Totals	\$ 3,723,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,723,156



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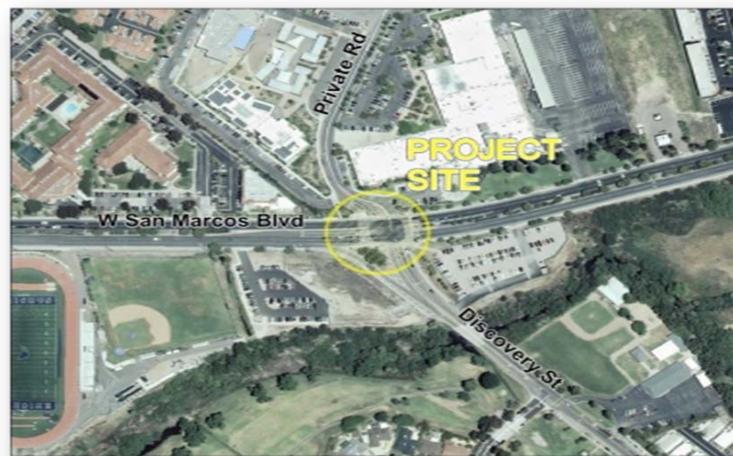
DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Boulevard at Discovery Street Intersection Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86002	Streets	Improvement	TBD	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2014-15	Design			N/A

This project will adjust the intersection at San Marcos Boulevard and Discovery Street to eliminate the free-right turn from San Marcos Boulevard to Discovery Street. The project will also widen San Marcos Boulevard in the westbound (towards Carlsbad) direction, for approximately 900 feet approaching the intersection.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
SMBLVD @ Discovery	\$ 110,000	\$ -	\$ 1,370,170	\$ 1,130,000	\$ -	\$ -	\$ 2,610,170
Funding Sources							
411d Develop Deposit	\$ 110,000	\$ -	\$ 1,370,170	\$ -	\$ -	\$ -	\$ 1,480,170
402d PFF (Streets PFF)	\$ -	\$ -	\$ -	\$ 1,130,000	\$ -	\$ -	\$ 1,130,000
Totals	\$ 110,000	\$ -	\$ 1,370,170	\$ 1,130,000	\$ -	\$ -	\$ 2,610,170



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DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - PLANNING

Drainage Master Plan

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
85002	Planning	Maintenance	Summer 2017	Development Services
Initial Funding	Project Status			RTIP Project Code
FY 2014-15	Finalizing			N/A

This project will update the citywide drainage master plan. This is required for the Public Facilities Fund update and planning future storm drain improvement projects.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Drainage Master Plan	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 480,000
Funding Sources								
402a PFF (FC PFF)	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 480,000
Totals	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 480,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

San Marcos Creek District Specific Plan Update

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84006	Planning	Improvement	Spring 2018	Development Services
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Design			N/A

This project will create an updated land use plan and make corresponding updates to the specific plan and associated regulatory documents. The updated plan will achieve the following three goals: (1) maintain the core place making concepts of the original San Marcos Creek District Specific Plan, (2) reflect current market realities and (3) provide flexibility to adjust to future changes in the market and development context.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
SMCD: Specific Plan	\$ 250,000	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 385,000
Funding Sources							
100a General Fund	\$ 250,000	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 385,000
Totals	\$ 250,000	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 385,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Public Works Building Reconfiguration

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84005	Facilities	Improvement	Fall 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Design			N/A

This project will reconfigure the Public Works building to accommodate the facilities maintenance staff that will be moving over from City Hall. Recent organizational changes have moved facilities maintenance functions from the Real Property Services Division to the Public Works Department.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
PW Building Reconfig	\$ 160,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Funding Sources								
100a General Fund	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
603 Facilities R&R	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Totals	\$ 160,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

Asset Management Program Development

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84004	Planning	Improvement	Winter 2018	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Design			N/A

This project will develop a comprehensive program to understand the City's long-term infrastructure maintenance and replacement needs. This will ensure proper prioritization and efficiency when it comes to maintaining and replacing city assets in the long term.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Asset Management	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Funding Sources								
604 Infrastructure R&I	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

Public Facility Financing Plan Update

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84003	Planning	Improvement	Summer 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2015-16	Not Started			N/A

This project plans to update the City Public Facility Financing Plan to establish a revised impact fee structure for future development.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
PFF Update	\$ 315,000	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Funding Sources								
402a PFF (FC PFF)	\$ 63,000	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
402b PFF (HC PFF)	\$ 15,750	\$ -	\$ 6,750	\$ -	\$ -	\$ -	\$ -	\$ 22,500
402c PFF (NPDES PFF)	\$ 47,250	\$ -	\$ 20,250	\$ -	\$ -	\$ -	\$ -	\$ 67,500
402d PFF (Streets PFF)	\$ 63,000	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
402e PFF (SR78 PFF)	\$ 63,000	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
402f PFF (Parks PFF)	\$ 47,250	\$ -	\$ 20,250	\$ -	\$ -	\$ -	\$ -	\$ 67,500
402g PFF (GIS PFF)	\$ 15,750	\$ -	\$ 6,750	\$ -	\$ -	\$ -	\$ -	\$ 22,500
Totals	\$ 315,000	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

Fire Master Plan

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84002	Planning	Improvement	Summer 2017	Fire
Initial Funding	Project Status			RTIP Project Code
FY 2015-16	Finalizing			N/A

The Standards of Response Cover Plan (Master Plan) identified a Citywide standard response that will close coverage gaps for first-due unit coverage in the western City on either side of Highway 78. The Master Plan recommends two additional fire stations be constructed, one north of the highway, and one south of the highway, to close the coverage gaps identified. Adding these stations also increases multi-unit coverage during peak traffic congestion periods in the south Twin Oaks Valley Road areas.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
Fire Master Plan	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Funding Sources							
100a General Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Totals	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000



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CAPITAL IMPROVEMENT PROJECT - PARKS

Senior Activity Center Fitness Zone

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
83009	Parks	Improvement	Summer 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Design			N/A

This project will convert the playground at the Senior Activity Center, located in the Richmar Neighborhood, into a fitness zone. Various pieces of equipment will be installed to allow people of all fitness levels to exercise outside. The area will also feature a new shade structure. This project will add a new fitness element to the City's offerings of recreational amenities.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
SAC Fitness Zone	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,000
Funding Sources							
501 Legacy Funds	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,000
Totals	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,000



Citywide Irrigation Controller Replacements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
83008	Landscape	Maintenance	Spring 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Construction			N/A

This project will replace 215 irrigation controllers throughout the city parks with weather-adjusting automatic controllers. Costs will be offset by revenue through the state water-wise rebate program. Updating controllers will allow more efficient monitoring, reduce water usage and save costs.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Citywide Irrigation	\$ 572,600	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 597,600
Funding Sources								
100a General Fund	\$ -	\$ 12,500	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 12,500
205 CFD 98-02	\$ 5,000	\$ 12,500	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 17,500
411s MWS Rebate	\$ 567,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,600
Totals	\$ 572,600	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 597,600



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CAPITAL IMPROVEMENT PROJECT - STREETS

Citywide Parks/Facility LED Lighting Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
83007	Streets	Improvement	Spring 2019	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2016-17	Not Started			N/A

This project will replace citywide outdoor lighting with LED lights. The project will be done using on-bill financing through SDGE. The net cost of this project will be \$0 to the City as the infrastructure costs will be paid back through future energy savings. Overall, this project will reduce long-term energy use and costs and increase efficiency of the City's electrical infrastructure.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
Citywide LED	\$ 862,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 862,500
Funding Sources							
411t Grant / Other	\$ 862,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 862,500
Totals	\$ 862,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 862,500



CAPITAL IMPROVEMENT PROJECT - LANDSCAPE

Citywide Turf Median Conversion

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
82001	Landscape	Maintenance	Summer 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2015-16	Construction			N/A

This project will replace turf on City street medians and parkways with water-wise landscaping and drip irrigation which will in turn reduce water consumption and costs. This project complies with the Governor's executive order for drought-related restrictions.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Citywide Turf Median	\$ 895,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 895,670
Funding Sources								
100a General Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
202 LLMD	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
205 CFD 98-02	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000
604 Infrastructure R&S	\$ 295,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,670
Totals	\$ 895,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 895,670



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CAPITAL IMPROVEMENT PROJECT - PARKS

North Twin Oaks Valley Urban Trail

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
81001	Parks	Improvement	Winter 2017	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2014-15	Design			N/A

This grant-funded project will construct approximately 900 linear feet of a decomposed granite permeable multi-use trail marked with native drought tolerant shade trees and vegetation along the trail with drip irrigation. The construction of the permeable multi-use trail, trees and vegetation will help filter air pollutants, reduce energy demand and sequester carbon to mitigate the environmental impacts of the Borden Road bridge project. This project also completes a missing link of the City's trail system.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
N. TOV Urban Trail	\$ 488,500	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 498,500
Funding Sources								
201 Traffic Safety	\$ 138,500	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 148,500
411f EEM Grant	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Totals	\$ 488,500	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 498,500



CAPITAL IMPROVEMENT PROJECT - STREETS

Annual Surface Seal Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST001	Streets	Maintenance	Summer 2018	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2017-18	Not Started			TBD

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear. This project will take place during the summer of 2018.



	Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates								
Annual Surface Seal	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Funding Sources								
200 Gas Tax	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Totals	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Civic Center and Wellness Center: Bathroom Rehabilitation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC001	Facilities	Maintenance	Summer 2020	Public Works
Initial Funding	Project Status			RTIP Project Code
FY 2017-18	Not Started			N/A

This project includes a full rehabilitation of the City Hall and Community Center restrooms. Updates will be made to interior tiles, fixtures and finishes. While funding is being appropriated in FY 2017-18, the construction of this project is not expected to begin until FY 2018-19.



Prior Budget Appropriation	Budget Adjustment	FY 2017-18 Budget Appropriation	FY 2018-19 Planned	FY 2019-20 Planned	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Budget
Project Estimates							
CC and WC: Bathrooms	\$ - \$ -	\$ 400,000	\$ 245,000	\$ -	\$ -	\$ -	\$ 645,000
Funding Sources							
603 Facilities R&R	\$ - \$ -	\$ 400,000	\$ 245,000	\$ -	\$ -	\$ -	\$ 645,000
Totals	\$ - \$ -	\$ 400,000	\$ 245,000	\$ -	\$ -	\$ -	\$ 645,000