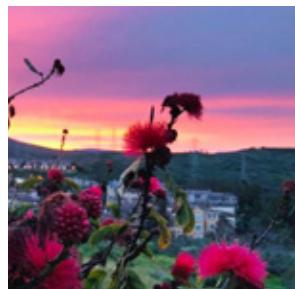
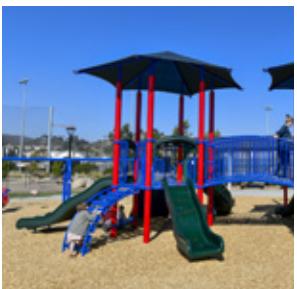


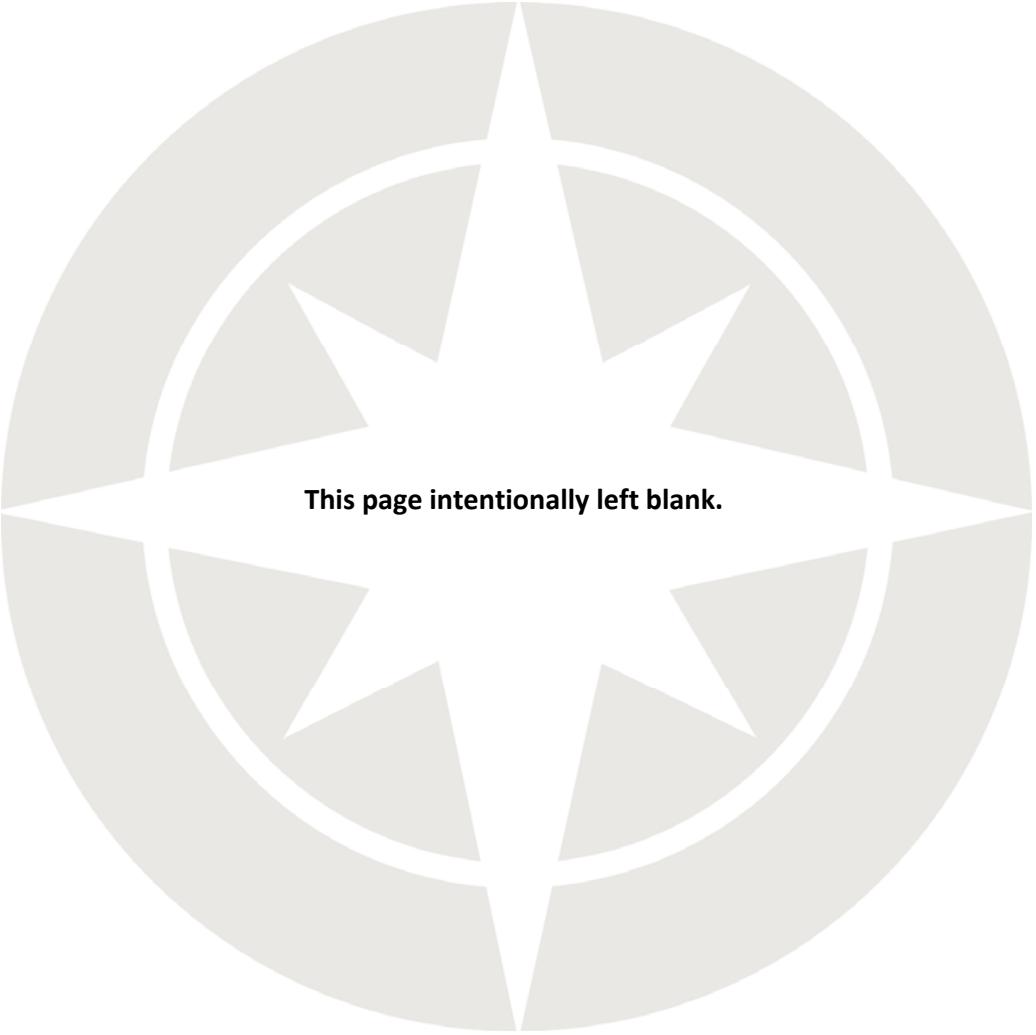


2019-20 **BUDGET**

Adopted Annual Operations
& Capital Budget

SAN MARCOS
DISCOVER LIFE'S POSSIBILITIES





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OPERATIONS & MAINTENANCE BUDGET

Fiscal Year
2019-20

CAPITAL IMPROVEMENT PROJECTS BUDGET

Fiscal Years
2019-20 through 2021-22

Prepared by the City of San Marcos Finance Department





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SAN MARCOS
DISCOVER LIFE's POSSIBILITIES

Fiscal Year 2019-20 Budget

ACKNOWLEDGEMENTS

CITY OF SAN MARCOS CITY COUNCIL

Rebecca Jones, Mayor

Sharon Jenkins, Mayor Pro Tem

Maria Nuñez, Council Member

Jay Petrek, Council Member

Randy Walton, Council Member

BUDGET REVIEW COMMITTEE

James Knowlton, Chair

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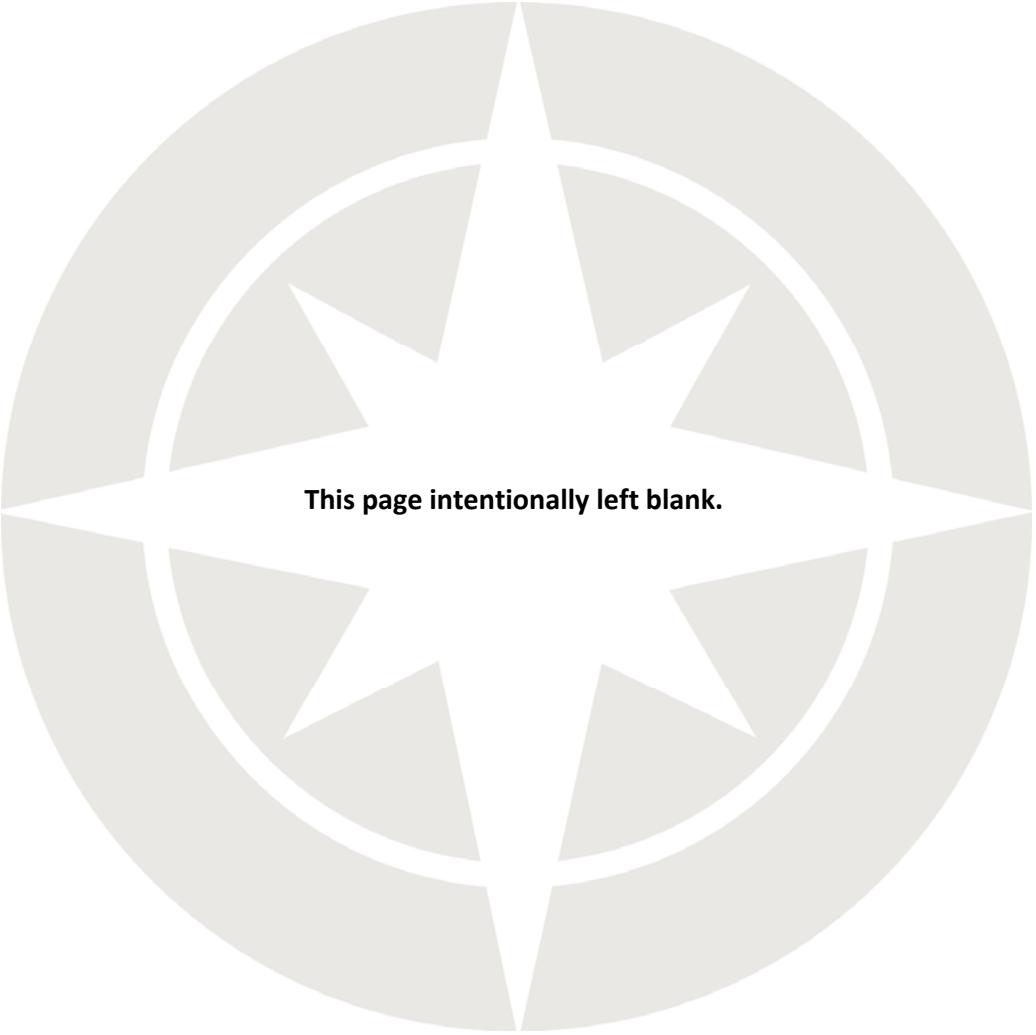
Rosario Jennings

David Lopez

Kathleen Smith

Glen Winn

Charles Zahl



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Fiscal Year 2019-20 Budget

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June 11, 2019

Honorable Mayor and Members of the City Council:

It is my pleasure to submit the Fiscal Year 2019-20 Operations and Maintenance Budget (O&M) as well as the five-year Capital Improvement Program (CIP) for the City of San Marcos.

We have continued to include in this year's budget a column showing the departmental budget requests and the City Manager's recommendation. Over the past several years, we have had each department make a presentation to the Budget Review Committee providing an overview of their budget and operations and highlighting specific requests that they made. This year the presentations focused on the major new requests or significant adjustments a department may have been seeking. Including those amounts in the budget reports provides the City Council with some insight as to what areas of departmental operations directors viewed as requiring additional funding. This year's departmental requests were quite moderate and we have attempted to fund most of those, particularly those that do not have on-going personnel costs.

From a big picture/national economic perspective, economic activity continues to grow at a healthy pace. The United States Commerce Department reported that the U.S. economy grew by 3.2% in the first quarter of 2019. Annual GDP growth for 2018 was 2.9%, only the second time in the past decade for that high a level of growth. The May 2018 jobs report in terms of jobs added was higher than projections and added 263,000 new jobs. The monthly average in 2018 was 220,000 and the pace has continued into 2019. Economists consider that a minimum of 150,000 jobs need to be created a month to keep the economy expanding. The national unemployment rate in April dropped to 3.6%, the lowest it has been since December 1969 (3.5%). The "real" unemployment rate that includes workers who had exited the job market fell to 7.3%, the lowest it has been since 2001.

In our particular case, we continue to see growth at this point, though it was tempered somewhat in 2018 as the housing market slowed, most likely due to rising interest rates. This has led to a flattening of our sales tax revenue as the prior years' growth in sales tax was predominantly found in the construction, building supply and business to business sectors which tend to be very cyclical. We continue to maintain a conservative outlook and even though the economy seems particularly resilient at the moment, it does seem likely that it will eventually soften or turn in a negative direction. The concern of a not too distant slowdown seems to be affecting the rate of wage inflation. After several years of increases and despite the near record labor markets, wage growth has flattened in the first half of 2019. Based on our employee group memorandums of understanding, non-safety staff will see a 2% cost of labor increases and safety employees will receive a 2.75% increase in FY 2019 - 20. In the case of safety employees, most (non-PEPRA) will also contribute an additional 1.5% of salary toward their CalPERS retirement. At the



conclusion of the four year contract all safety employees will be contributing 15% of their salary to their pensions. Non-safety employees will contribute an additional 1% to their retirement plan starting in the second year of the four year agreement.

We are seeing small to moderate growth in a few of our major revenue categories including property tax and charges for services. Rental income continues to be a key revenue source for us and our non-Creekside Marketplace revenues are projected to grow by 8%. Creekside Marketplace, on the other hand will see a reduction in rent as several tenants are exiting the center at the expiration of their leases. Most notable of those is Staples which is the largest of the departing tenants at just over 20,000 square feet of space. We are actively marketing our available spaces and hope to identify replacement tenants quickly. With respect to the former Staples space, we are seeking a tenant that would take the entire space as that would save us a significant amount of costs in avoiding major tenant improvements and demising that space for multiple users. The loss of tenants and subsequent reduction in rent will result in a smaller transfer of funds from Creekside to the General Fund.

Property tax continues to be a strong source of growth and we are projecting a moderate 3.8% increase. The housing market did cool off in 2018 resulting in fewer permits for new dwelling construction and slower price appreciation in existing housing which results in a lower growth rate than the past few years. We are projecting an approximately 6% increase in Transient Occupancy Tax (TOT). TOT has been relatively flat for the past two years and it seems likely with no new rooms added in the recent past that rates and occupancy levels should be stable and start to grow somewhat.

We are projecting a slight decrease in sales tax. Economic activity continues to grow in the City, though sales tax growth has slowed. Most of our growth in recent years was in the business to business and construction sectors and they have cooled off a bit. We've also experienced some odd adjustments as the State Franchise Tax Board has installed a new software system. We think it's more likely than not that we will see a small increase in sales tax but would prefer to be conservative and let the state finish ironing out their software issues.

Leaving aside the one-time sale of fixed assets in FY 2018-19, we are projecting that FY 2019-20 General Fund Revenues will grow by 1.7%. This includes a nearly \$900,000 reduction in the transfer of funds from Creekside Marketplace. We see FY 2019-20 as a comparable year in terms of issuance of building permits, particularly new construction permits, and general tax revenue as the economy continues to grow.

National, statewide and regional economic indicators are generally positive. The unemployment rate ticked up slightly in California to 4.3% in March of 2019. San Diego continues to outperform the state overall with an unemployment rate of 3.0% in April of 2019. The labor force participation rate in California remains unchanged at about 62%. Nationally, consumer confidence rose 4.9 points in May, returning to similar levels we saw in May of 2018 which were an 18 year high.



Lastly on the economic front, the San Diego Union Tribune reported in February of this year that the median San Diego County single family home price was \$542,000. New home sales as reported in January had dropped 20%.

In developing the budget for Fiscal Year 2019-20, it was clear that there were a couple of significant expenditure increases and the loss of revenue at Creekside Marketplace which were going to make the budget more challenging. As we typically do, we initially plugged in the annual infrastructure transfer per the Council policy. Per that policy, the transfer would be 4.6% of the FY 2018-19 adopted budget or about \$3.5 million. We knew this was going to be a challenge given costs increases based on the Sheriff's contract as well as the increases we knew were coming from CalPERS and that this level of transfer would be difficult to attain without significant service level reductions. Nevertheless, we started the process with the full transfer in place so as to have the "worst case" in front of us. As you'll see as you go through the budget, in the end we are not recommending that full transfer and instead are recommending a transfer of over \$1.5 million. I will discuss the impacts of this and other actions we're recommending to not lose ground on the efforts we've made to catch up on some of our deferred infrastructure and vehicle/equipment needs.

We are projecting that we will end Fiscal Year 2018-19 with a General Fund liquid reserve level of \$30,131,778 or 41.2% of the actual FY 17-18 General Fund expenditures. The proposed FY 2019-20 General Fund Budget provides a reserve level of \$30,656,730 or 40% of projected FY 2018-19 expenditures. Staff will return to Council at the conclusion of the audit period in the Fall of 2019 with recommendations for any additional surplus use/confirmation of compliance with the Council adopted reserve levels.

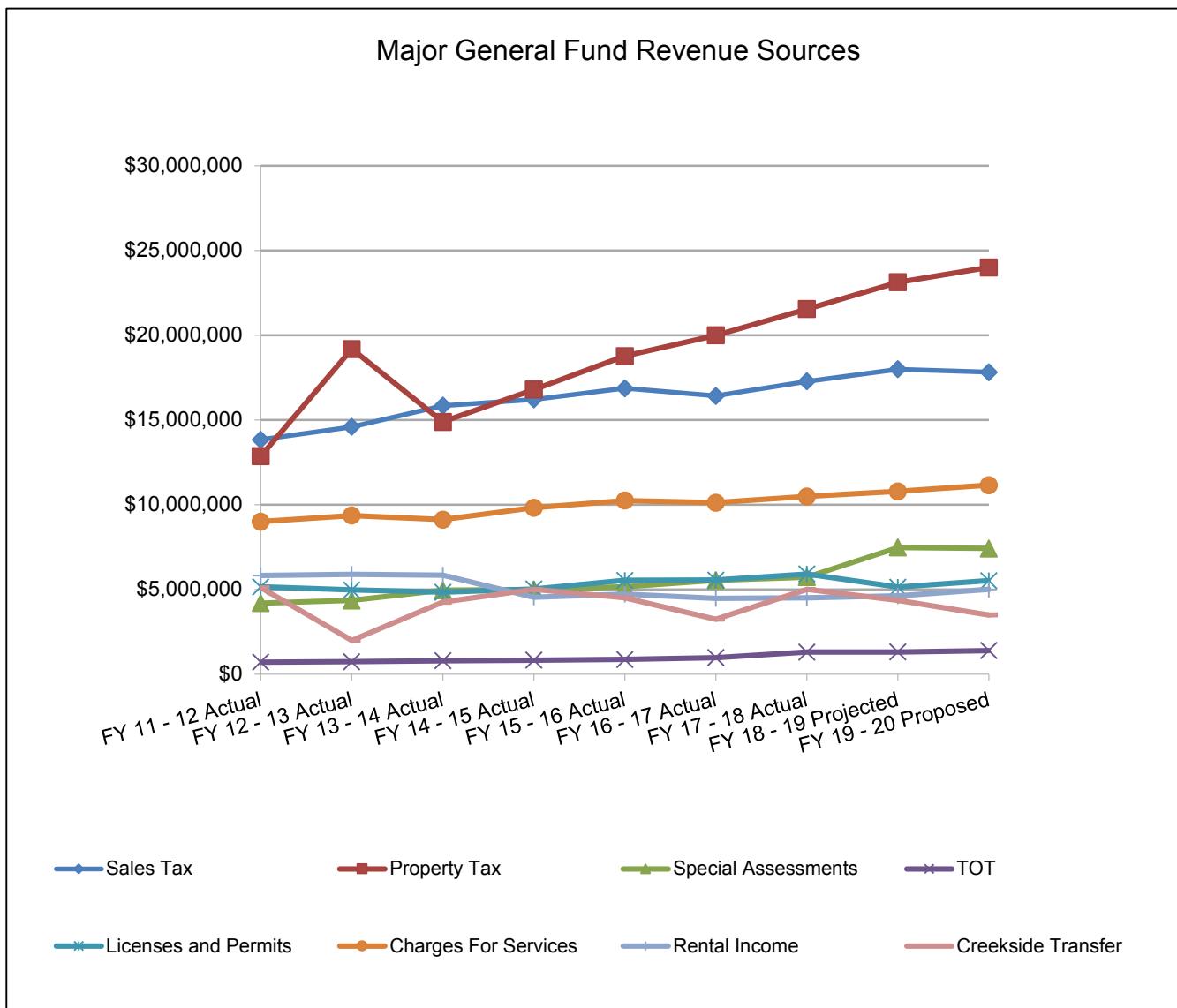


GENERAL FUND

The recommended Fiscal Year 2019-20 budget is balanced and in compliance with the Council's amended General Fund Reserve Policy.

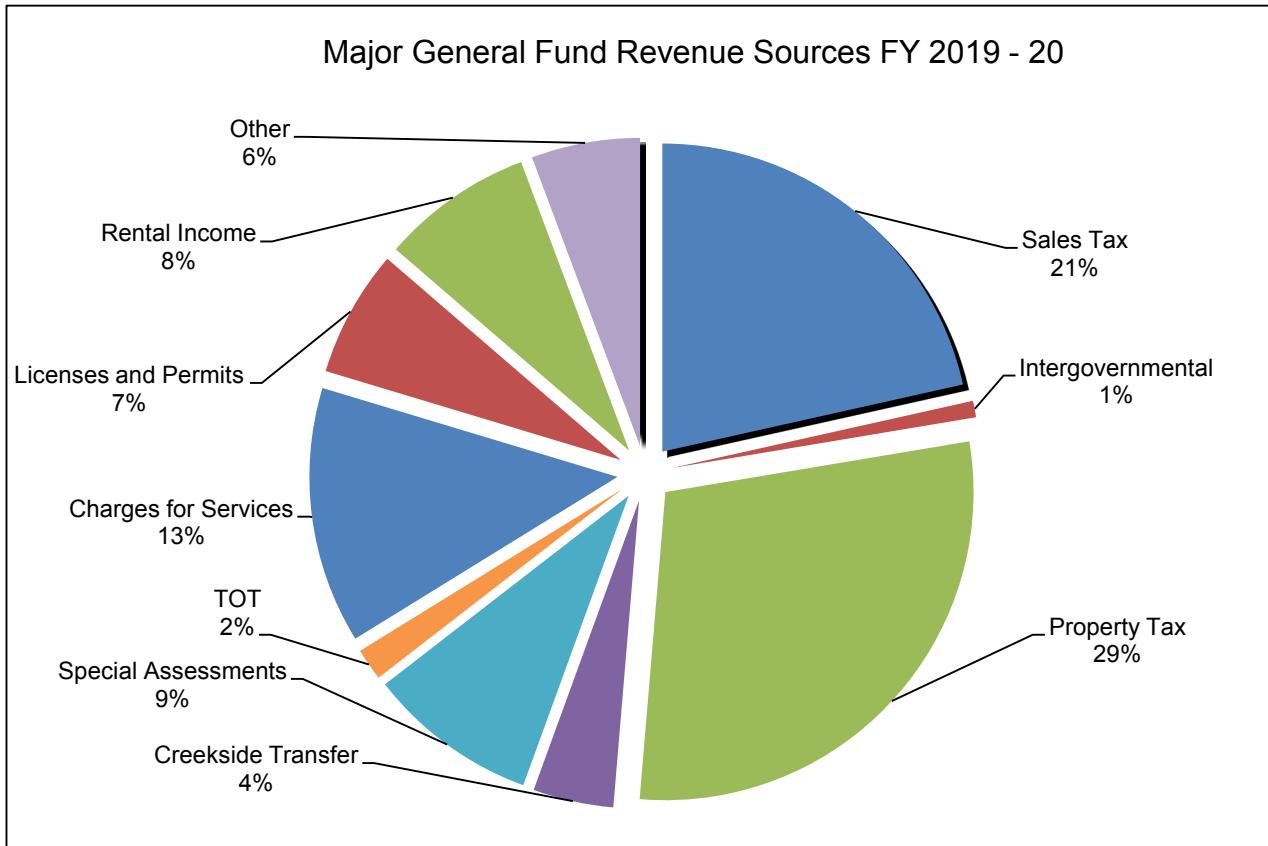
Revenues

In terms of revenues, below is a chart which shows trends in our major revenue sources as well as a chart showing the breakdown by percentage of those major revenue sources in the FY 2019-20 budget.





The City benefits from a diverse revenue base. Between rental income from City Hall and other land holdings as well as Creekside Marketplace, rental revenue accounts for 12.5% of General Fund revenue. This diverse revenue base has enabled the City to weather the recession storm, maintain service levels and invest in long-term rehabilitation and replacement needs.



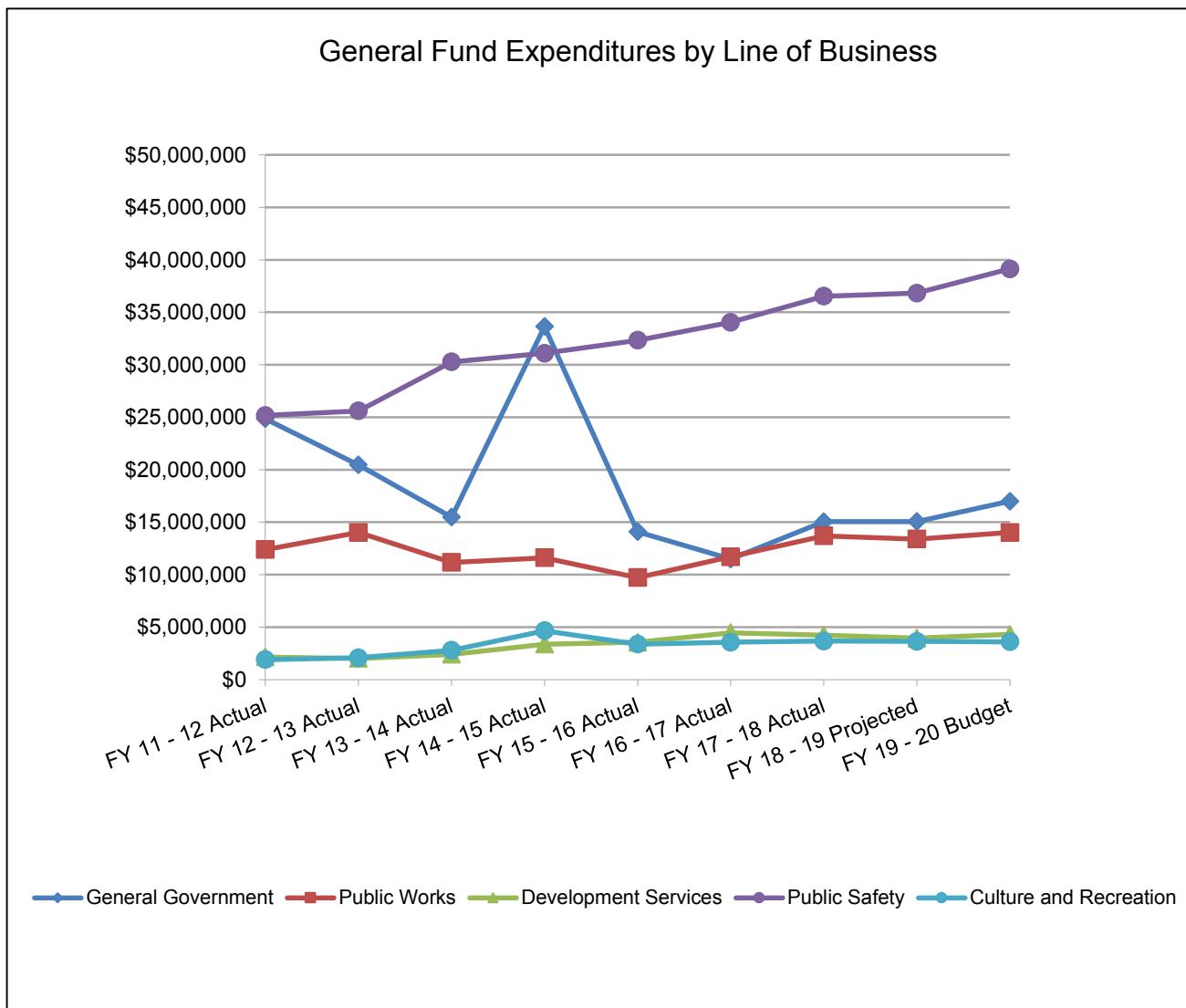
Expenditures

General Fund expenditures have remained steady and generally grown with inflation rates over the past few years. The City has attempted to “hold the line” and has been generally able to maintain service levels. In FY 2019 – 20, the City, along with the eight other cities in the county that contract for police services from the San Diego County Sheriff’s Department, will see more significant increases to the costs of those services. The major driver of those cost increases are personnel, especially pension costs at the County. For FY 2019 – 20, we are projecting a baseline increase of 5.5% to the Sheriff’s contract costs. The contract that was approved in 2017 provided for the following increases over the five year term of the contract 6%, 6%, 5.5%, 5% and 4.5%. Despite these increases, it remains my view that the City would see significantly higher law enforcement costs if it maintained its own police department. With the 5.5% increase in FY 2019-



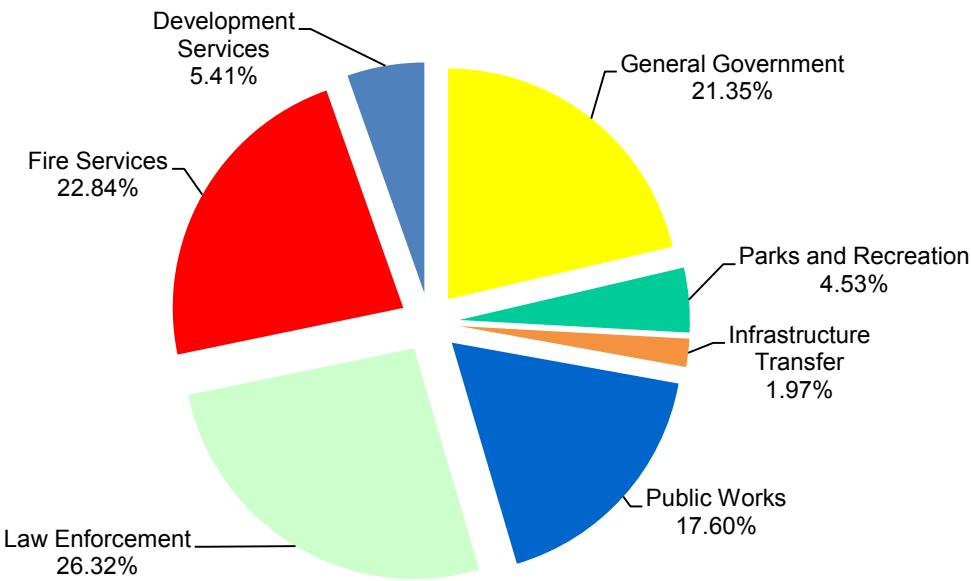
20, the City's per capita police costs, assuming a population of 98,369 per the CA Department of Finance population projection for January 1, 2019, are \$210 which compares very favorably to the average per capita costs of approximately \$280 that city's with their own police departments face. Our per capita rate is higher than in prior years due to adding two new School Resource Officers. The City will be paying for 40% of one those positions and 0% of the newest grant funded position though the expenditures appear in our budget and are offset by corresponding revenue increases.

The following charts show General Fund expenditures over the past several years by lines of business and in terms of personnel and operational costs. The spike in General Government in FY 2014-15 was predominantly related to the Winco/Hobby Lobby and DMV investments.



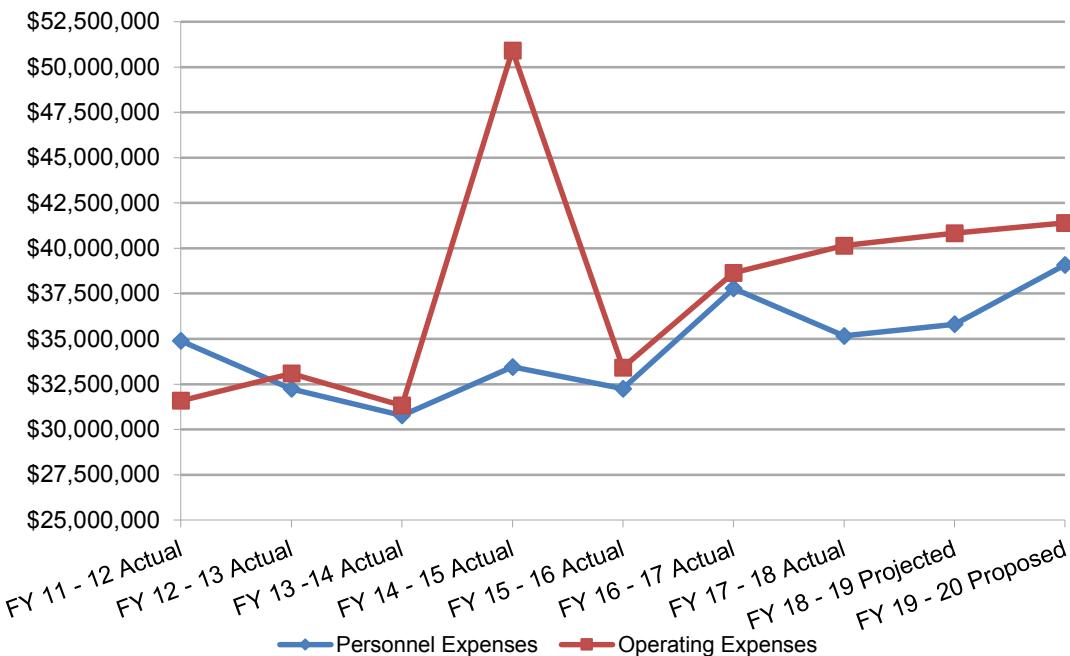


FY 2019 - 20 General Fund Expenditures by Line of Business



The following table depicts the amounts of the total General Fund budget the categories of personnel services and operating expenditures represent (FY 2014-15 operational spike reflects Winco/Hobby Lobby/DMV investments; FY 2016-17 personnel spike reflects a one-time pension payment):

Personnel and Operating Expenditures





FY 2019 - 20 Personnel Expenses

Category	Total Amount Budgeted	Percent of Total GF Budget
Salaries and Wages	\$24,954,587	31.01%
Health Benefits	\$3,222,936	4.00%
Retirement Benefits	\$9,324,415	11.59%
Other	\$1,584,510	1.97%
Total	\$39,086,448	48.57%

The total share of the City's General Fund budget made up by personnel expenses had been on a slight downward trend from 49.11% in FY 2015-16 to 47.32% in proposed FY 2017-18. It ticked up slightly to 47.44% in FY 2018-19 and sees another, somewhat larger move upward in FY 2019-20 to 48.57%. This is entirely attributable to pension costs as all of the other categories are slightly lower as a percentage than they were in FY 2018-19. While seemingly small from a percentage perspective, if the FY 2019-20 share was the same as FY 2014-15, personnel costs would be \$439,951 higher.

The budget reflects the 2.0% cost of labor increases that are part of the City's memorandums of understandings (MOU) with its non-safety employee groups and 2.75% increases in safety employees. In those scenarios, each has a four year term and each contains increased employee contributions to their pension which results in all staff receiving a net 5% increase over the four year terms. It also reflects a very small decrease in health care and a significant (22%) increase in pension costs. Pensions continue to present a significant challenge to the budget and managing those challenges in the long term will be a matter of high importance in the coming years.

Other Expenditure Highlights:

While the budget from an operational standpoint does not contain a large number of major enhancements, there are some noteworthy items. The Sheriff's contract increase of 5.5% results in \$1,383,836 of higher law enforcement costs compared to the FY 2018-19 adopted budget. Some of that increase is offset by cost sharing of one School Resource Officer (SRO) with the San Marcos Unified School District (SMUSD) and an additional SRO being entirely paid for by a grant secured by SMUSD. Also in the Public Safety area, while the rate of increase continues to moderate, the City continues to see an increase in calls for service for fire and emergency medical services. This has caused an increase in dispatch services and medical supplies. There are some offsetting revenues and the City continues to look at the concept of a "first responder fee" to assist in defraying the additional costs of medical aid services. The City is also in the process of working



with San Diego County on the bidding of providing ambulance services for the next ten years. If the City does not win that bidding process (to occur in summer/fall of 2019), we would bring back a substantial budget amendment to eliminate those operational costs and revenues as well as recommendations on the disposition of physical ambulance assets. It is our intent to do everything we can to maintain that contract and service.

With respect to personnel costs as discussed above, the flat nature of personnel costs related to total general fund budget reflect management's continued efforts to actively control those costs. The recommended budget does not include any new positions; in fact our position count will be reduced by two (one in Parks and Recreation and one in Finance).

The proposed budget also continues to reflect management's commitment to upgrading our IT services. The proposed IT budget is nearly 20% higher than our projected FY 2018-19 expenditures and reflects a major software upgrade. In addition, we proposed utilizing a portion of our projected FY 2018-19 surplus for the expedited replacement of aging desktop systems.

The recommended budget does depart from the Council's adopted fiscal management policy in terms of the annual transfer from the General Fund to the Infrastructure, Facilities and Vehicle Equipment Fund. That transfer, based on the policy, would have been calculated on 4.6% of the FY 2018-19 adopted budget. Given the expenditure increases in the Sheriff's contract, personnel costs, particularly pension increases, and the reduced transfer from Creekside Marketplace, it would be impossible to adhere to the policy without significant and deep operational reductions that certainly would have resulted in service level reductions. The adopted policy foresaw that in some years, the annual growth in the infrastructure funds could be difficult.

The difference in what this budget proposes and what the policy prescribes is \$1,838,810. It would make no sense to reduce our infrastructure maintenance efforts to reach that number and it seems highly likely that any reductions in public safety would be the last area considered. That leaves a small portion of the City budget behind that includes our General Government, Development Services and Parks and Recreation as the areas in which to find those funds. The Council has routinely made it a City priority to be as quick and efficient as possible in the review and approval of development and permit applications. Likewise, it would seem counterintuitive to cut Parks and Recreation while we are still growing and often use the moniker "San Parkos" as a source of pride. With respect to General Government, we've already downsized in Administration and Finance and certainly our Human Resources, City Clerk and Real Property Services areas run quite lean. We could go through the exercise of what the cost savings could be to close one of our pools or reduce the administrative staff further, but that seems unnecessary given the level of funding we are recommending to the infrastructure funds and the funds they are already carrying over.

Lastly, in order to fully fund the Vehicle and Equipment Acquisition/Replacement Fund (Fund 602), we are recommending a transfer of \$352,043 from the City Infrastructure Replacement/Rehabilitation Fund (Fund 604) to Fund 602. We are also recommending that the entire \$1.5 million to be appropriated in FY 2019-20 be placed in Fund 602.



The table below provides a summary of the status of each of the infrastructure buckets:

City Infrastructure Fund			
FY2019-20	Vehicles and Equipment	City Facilities	City Infrastructure
Projected Starting Balance	\$1,030,090	\$4,160,414	\$6,164,805
Proposed Additional Funding	\$1,574,842	\$25,529	\$137,768
Proposed Inter-fund Transfer	\$352,043		(\$352,043)
Proposed Expenditures	(\$2,956,975)	(\$858,873)	(\$60,000)
Previously Encumbered/New CIP Appropriation	\$0	(\$2,461,911)	(\$992,300)
Projected Ending Balance	\$0	\$865,159	\$4,898,231
Total Projected Ending Fund Balance		\$5,763,390	

As the table indicates, even with the reduced funding levels proposed for FY 2019-20, we are able to fund all of the requested projects. Most importantly, it's taken several years to get caught up in terms of vehicle and equipment replacement and by targeting the funding for FY 2019-20 there, we do not lose ground in that area and are able to undertake the identified projects in the facilities and infrastructure budget. It's worthwhile to note that the remaining \$5.8 million in projected year end fund balance does not count toward the City's 40% General Fund Reserve policy requirement. If these general funds were added to the General Fund, our projected FY 2019-20 reserve level would be slightly above 47.5%.

CAPITAL IMPROVEMENT PROGRAM

Over the past several years, we have refined the Capital Improvement Program (CIP) to provide a more accurate representation of the City's actual five year capital program. That program will see one very significant project move forward to the construction phase, the Creek District. Due to the size, complexity and likely duration of the Creek District components, the balance of the FY 2019 – 20 CIP is relatively moderate.

The total new appropriations recommended for Fiscal Year 2019-20 for CIP projects is \$34.3 million. The various Creek District projects, which should be under contract and under construction later this year accounts for \$23.3 million of the new appropriations. Most of the full budgeting of the Creek District has occurred in prior fiscal years and totals \$104 million.

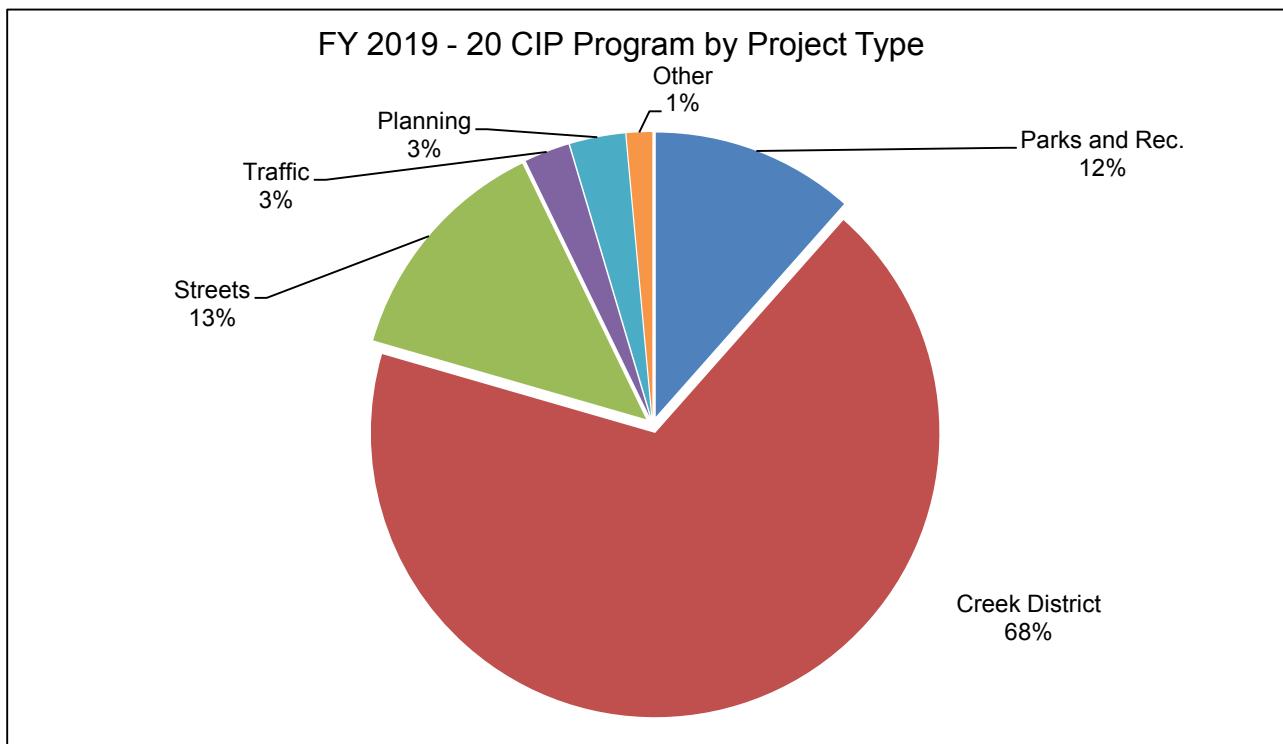
Street projects make up an additional \$4.6 million of the total FY 2019-20 CIP appropriation and Parks projects account for an additional \$3.9 million. The FY 2019-20 CIP also has other



smaller projects included, most notably an appropriation of \$1.1 million for the City's upcoming General Plan amendment process. Staff anticipates additional appropriations will be needed for this effort and will return mid-year or in the FY 2020-21 budget for additional funding.

The following chart depicts each of the project types and their percentage of the total CIP budget.

As the above graph indicates, the lion's share of funding in the FY 2019-20 CIP appropriations is



focused on Creek District infrastructure. Of the \$23.3 million going to the Creek Projects, \$15.5 million are directed toward the Via Vera Cruz Bridge and Bent Avenue Bridge.

In the Other category, there are three projects, Community Center Audio and Video Improvements (\$250,000), Roof Replacement/Retrofit at 187 Santar (\$400,000) and a minor increase (\$50,000) to the Channel Widening Project South of Grand Avenue.

As the Council knows, many capital projects span multiple fiscal years and funding in FY 2019 – 20 is based on staff's best estimate of what will be spent in that fiscal year. Some projects will require future appropriations as they move from planning to design to construction.

Some of the major non-Creek District projects that are still in progress are:

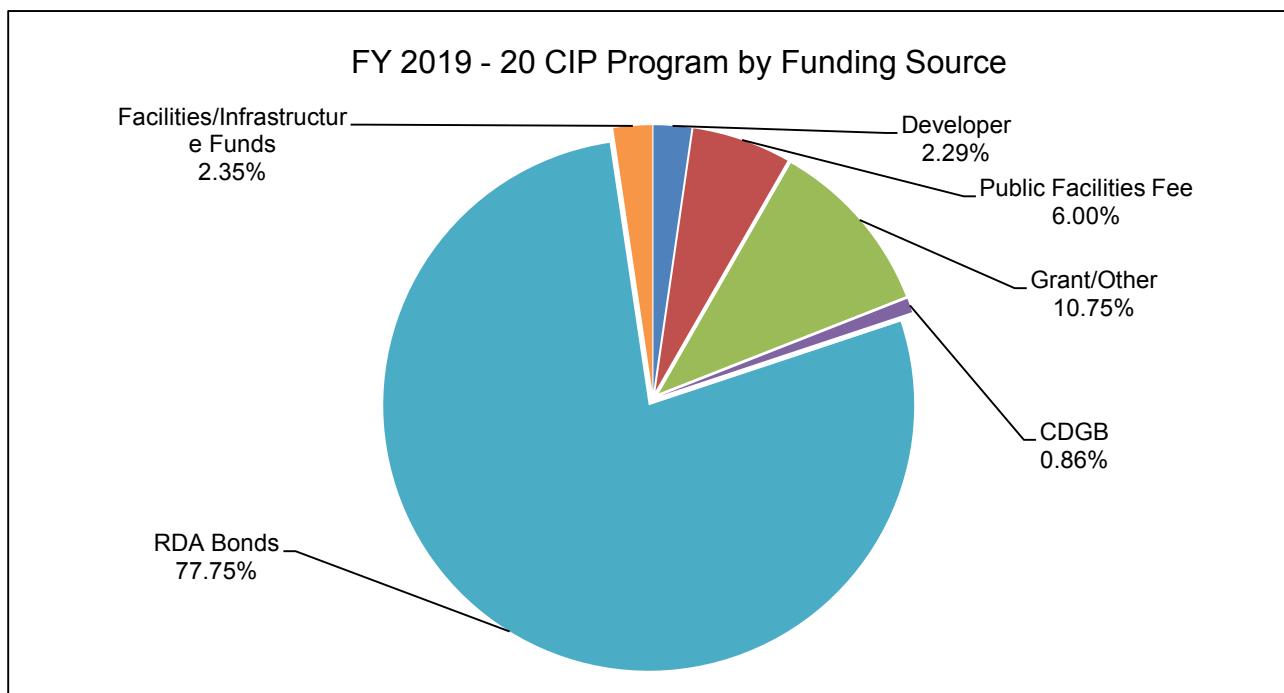
- Rancho Coronado Park (\$1.5 million)
- South Lake Community Park (\$1.6 million)
- Channel Widening South of Grand Avenue (\$4.3 million)



- South Santa Fe – Smilax to Bosstick (\$7.2 million)
- Woodland Parkway SR 78 Interchange and Barham Road Widening (\$17.4 million)
- San Marcos Boulevard at Discovery Street Intersection Improvements (\$3.0 million)
- San Marcos Boulevard Reconstruction (\$7.0 million)
- Discovery Street Extension (By Developer) (\$8.6 million)
- Barham and Twin Oaks Improvements (By Developer) (\$8.5 million)

The graph below depicts the various funding sources that the City is utilizing for the FY 2019-20 CIP.

In the Grant/Other category, the projects are:



- San Marcos Creek Promenade
- Housing Element
- Barham Drive/Twin Oaks Road Improvements
- South Santa Fe – Smilax to Bosstick

As stated above, the Creek District makes up a significant portion of the five year CIP. The total five year program starting in FY 2019-20 and extending through FY 2023-2024 is \$188,580,564. The Creek District projects make up \$104,169,950 or 55% of the total CIP. The main projects in the Creek District are:

- Via Vera Cruz Bridge (\$38.4 million)
- Bent Avenue Bridge (\$28.0 million)
- Discovery Street Widening and Flood Control (\$6.8 million)



- Creekside Drive and Grading (\$14.6 million)
- Promenade Construction (\$4.3 million)
- Environmental Habitat and Mitigation Establishment (\$12.0 million)

CONCLUSION

The City's finances remain in a strong condition. The Council's General Fund Reserve and Fiscal Management Policies have been adhered, except as discussed above, and while there are challenges facing the City in Fiscal Year 2019-20, the continued growth of the economy has resulted in an uptick in revenues that for the most part are able to keep pace with cost increases. The challenge of the loss of some tenants at Creekside Marketplace made this year's budget a bit more difficult, however, that is a normal occurrence in the commercial real estate world and the long term benefits far outweigh the occasional year of reduced rent revenue. A solid foundation exists for providing quality services while still preparing for the future. Through streamlined processes, new work procedures, and better use of technology, we have been able to maintain critical programs and carry out important infrastructure projects.

I'd like to express my appreciation to all of our Department and Division Directors and especially their budget staff. We continue to try to improve not only the budget document, but our budgeting processes as well and the efforts of all of our departmental staff have resulted in a much better budget development process and improved budget document.

I would especially like to express my appreciation to Lisa Fowler, Finance Director, Donna Apar, Fiscal Services and Budget Manager and Emily Law, Management Analyst for their efforts on improving our budget program. In addition to a more challenging fiscal environment, it was Lisa (in her current position), Donna and Emily's first budget with the City. Not only did they do a great job working with the departments and making improvements in our processes, for the first time we fully integrated our financial software system into our budget development. This saved countless hours of data entry and made finding issues and answering questions much easier.

I would also like to express my appreciation to the City Council for providing the leadership and support necessary to pursue and achieve our goals and to City staff for their commitment in providing top-quality services to the community. Our combined efforts are critical to the City's success.

Sincerely,

A blue ink signature of the name "Jack Griffin".

Jack Griffin, City Manager

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION

FUND/FUNCTION	FISCAL YEAR 2018-19			FISCAL YEAR 2019-20 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2019	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
GENERAL GOVERNMENT						
City Council	\$ 299,672	\$ 288,394	\$ 278,445	\$ 270,141	\$ 263,641	\$ 263,641
Administration	1,772,797	5,554,169	5,689,300	6,984,011	6,486,671	6,486,671
Economic Development	270,123	249,710	235,232	276,707	267,707	267,707
City Attorney	833,000	833,000	804,285	880,000	850,000	850,000
City Clerk	674,437	607,161	585,210	634,033	625,588	625,588
Human Resources/Risk Management	3,602,854	3,536,107	2,997,262	3,447,922	3,436,858	3,436,858
Finance	1,942,354	1,768,723	1,727,456	1,809,416	1,754,225	1,754,225
Information Systems	1,868,343	1,875,847	1,796,122	2,375,185	2,151,986	2,151,986
Real Property Services	1,088,876	1,225,641	941,665	700,529	1,157,693	1,157,693
Total General Government	12,352,456	15,938,752	15,054,978	17,377,944	16,994,369	16,994,369
PUBLIC WORKS						
Operations	11,100,893	10,747,938	10,620,188	11,773,560	11,146,469	11,146,469
Engineering	2,142,974	1,885,489	1,918,749	2,328,621	2,072,161	2,072,161
Storm Water Program Management	845,849	890,149	848,559	809,725	790,442	790,442
Total Public Works	14,089,716	13,523,576	13,387,497	14,911,906	14,009,072	14,009,072
DEVELOPMENT SERVICES						
Administration	668,903	659,442	597,183	650,675	633,804	633,804
Planning	1,352,161	1,362,565	1,365,373	1,371,762	1,371,762	1,371,762
Building	1,571,822	1,442,841	1,364,086	1,644,599	1,564,338	1,564,338
Engineering	852,381	771,184	620,942	640,831	737,220	737,220
Total Development Services	4,445,267	4,236,032	3,947,584	4,307,867	4,307,124	4,307,124
PUBLIC SAFETY						
Fire Department	18,615,070	17,662,158	17,270,481	18,246,854	18,181,133	18,181,133
Law Enforcement	19,580,742	19,712,558	19,556,707	20,956,653	20,951,653	20,951,653
Total Public Safety	38,195,812	37,374,716	36,827,188	39,203,507	39,132,786	39,132,786
PARKS AND RECREATION						
Parks and Recreation	3,990,275	3,816,025	3,641,975	3,751,260	3,603,748	3,603,748
Total Parks And Recreation	3,990,275	3,816,025	3,641,975	3,751,260	3,603,748	3,603,748
OTHER FINANCING USES						
Transfers Out	995,000	995,000	870,000	870,000	870,000	870,000
Annual Replacement/Rehab Transfers	2,912,605	2,912,605	2,912,605	3,407,152	1,568,342	1,568,342
Total Other Financing Uses	3,907,605	3,907,605	3,782,605	4,277,152	2,438,342	2,438,342
TOTAL GENERAL FUND	\$ 76,981,131	\$ 78,796,707	\$ 76,641,826	\$ 83,829,637	\$ 80,485,441	\$ 80,485,441

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION (cont'd)

FUND/FUNCTION	FISCAL YEAR 2018-19			FISCAL YEAR 2019-20 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2019	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
Gas Tax *	\$ 1,951,424	\$ 1,275,355	\$ 2,163,875	\$ 1,915,093	\$ 1,919,790	\$ 1,919,790
Traffic Safety *	185,000	1,489,877	85,000	85,000	185,000	185,000
Lighting & Landscaping Maintenance District	1,271,655	1,246,444	1,289,507	1,263,797	1,265,761	1,265,761
City Affordable Housing	1,745,000	1,745,000	275,000	5,965,000	5,965,000	5,965,000
CFD 98-02 Lighting & Landscaping *	6,344,767	6,233,249	6,528,994	6,879,314	6,700,746	6,700,746
Senior Nutrition Grant	358,977	370,787	258,466	342,544	341,191	341,191
CDBG *	186,794	686,762	560,767	181,030	181,030	181,030
Center Dr Maintenance District	20,618	20,618	20,645	20,618	17,618	17,618
CalHome Fund	56,350	56,350	56,350	56,350	56,350	56,350
CFD 2011-01 Congestion Management	20,000	20,000	20,000	20,000	20,000	20,000
PEG *	15,000	515,000	505,000	40,000	40,000	40,000
Art In Public Places	3,500	7,000	3,500	8,500	8,500	8,500
RMRA *	-	-	600	-	75,000	75,000
San Marcos Successor Housing Agency	2,534,980	2,542,529	1,390,805	5,720,437	5,214,250	5,214,250
Total Special Revenue Funds	14,694,065	16,208,971	13,158,510	22,497,683	21,990,236	21,990,236
DEBT SERVICE FUND						
Lease Revenue Bonds	399,988	399,988	523,508	399,988	399,988	399,988
Total Debt Service Fund	399,988	399,988	523,508	399,988	399,988	399,988
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	323,909	9,824,243	169,248	223,909	223,909	223,909
Transnet - Streets *	-	4,421,458	626,723	-	-	-
RTCIP *	-	1,782,300	-	-	-	-
Total Capital Improvement Project Funds	323,909	16,028,001	795,971	223,909	223,909	223,909
FIDUCIARY FUND						
Trust/Agency Deposits	-	29,000	71,594	-	513,129	513,129
Redevelopment Property Tax Trust Fund *	-	-	29,155,770	27,048,594	28,908,594	28,908,594
Total Fiduciary Fund	-	29,000	29,227,364	27,048,594	29,421,723	29,421,723
ENTERPRISE FUND						
Creekside Marketplace	5,399,764	5,399,764	5,353,746	4,467,562	4,544,510	4,544,510
Total Enterprise Fund	5,399,764	5,399,764	5,353,746	4,467,562	4,544,510	4,544,510
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	2,118,669	3,040,906	2,580,303	2,625,679	2,956,975	2,956,975
City Facilities Replacement/Rehabilitation *	517,000	984,322	1,464,520	688,873	858,873	858,873
City Infrastructure Replacement/Rehabilitation *	60,000	1,740,750	137,000	60,000	60,000	60,000
Total Internal Service Funds	2,695,669	5,765,978	4,181,822	3,374,552	3,875,848	3,875,848
TOTAL EXPENDITURES - ALL FUNDS	\$ 100,494,526	\$ 122,628,409	\$ 129,882,747	\$ 141,841,924	\$ 140,941,655	\$ 140,941,655

* See Capital Improvement Program - Summary by Funding Source for FY 2019-20 appropriations in the amount of \$34,266,582 committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

REVENUES - OVERVIEW BY FUND AND TYPE

BUDGET CATEGORY	FISCAL YEAR 2018-19			FISCAL YEAR 2019-20 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2019	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
TAXES & SPECIAL ASSESSMENTS						
Sales Tax	\$ 17,663,248	\$ 17,663,248	\$ 17,988,449	\$ 17,694,408	\$ 17,814,175	\$ 17,814,175
Property Tax	23,247,977	23,247,977	23,124,627	23,992,458	24,000,914	24,000,914
Special Assessments	6,093,313	6,093,313	7,478,080	7,420,766	7,420,766	7,420,766
Transient Occupancy Tax	1,319,500	1,319,500	1,315,212	1,497,136	1,397,136	1,397,136
Total Taxes & Special Assessments	48,324,038	48,324,038	49,906,368	50,604,768	50,632,991	50,632,991
LICENSES & PERMITS						
Franchise Fees	4,092,841	4,092,841	3,985,000	4,133,769	4,133,769	4,133,769
Building Permit Fees	475,000	475,000	300,000	514,485	514,485	514,485
Business License Fees	235,000	235,000	242,852	227,537	235,585	235,585
Other Licenses & Permits	874,547	874,547	605,316	691,362	639,201	639,201
Total Licenses & Permits	5,677,388	5,677,388	5,133,168	5,567,153	5,523,040	5,523,040
INTERGOVERNMENTAL						
State	179,500	179,500	131,467	128,777	101,311	101,311
State Grants	165,055	481,876	195,471	165,422	165,422	165,422
Local Grants	2,500	2,500	4,886	2,500	2,500	2,500
County	430,000	430,000	239,130	331,619	331,619	331,619
Federal Grants	127,725	127,725	122,567	113,857	113,857	113,857
Total Intergovernmental	904,780	1,221,601	693,521	742,175	714,709	714,709
CHARGES FOR SERVICES						
Departmental Services	7,688,669	7,688,669	7,829,213	7,327,241	7,808,144	7,808,144
Reimbursements	2,109,033	2,377,679	2,958,313	3,266,159	3,341,159	3,341,159
Total Charges For Services	9,797,702	10,066,348	10,787,526	10,593,400	11,149,303	11,149,303
FINES & FORFEITURES						
Fines & Forfeitures	527,500	527,500	445,300	455,276	453,570	453,570
Total Fines & Forfeitures	527,500	527,500	445,300	455,276	453,570	453,570
USE OF MONEY & PROPERTY						
Rental Income	4,694,867	4,694,867	4,623,009	4,982,521	5,004,989	5,004,989
Partnership Income	900,000	900,000	900,000	1,600,000	1,600,000	1,600,000
Interest Income	543,082	543,082	828,680	364,069	364,069	364,069
Total Use Of Money & Property	6,137,949	6,137,949	6,351,689	6,946,590	6,969,058	6,969,058
DEVELOPER FEES						
Developer Fees	15,500	15,500	53,003	24,445	24,445	24,445
Total Developer Fees	15,500	15,500	53,003	24,445	24,445	24,445
MISCELLANEOUS REVENUES						
Donations	-	-	3,927	2,474	2,474	2,474
Other Miscellaneous Revenue	236,770	236,770	750,265	291,603	243,600	243,600
Total Miscellaneous Revenues	236,770	236,770	754,192	294,077	246,074	246,074
OTHER FINANCING SOURCES						
Sale of Fixed Assets	60,000	60,000	5,331,153	60,000	60,000	60,000
Operating Transfers In - Creekside	4,350,000	4,350,000	4,350,000	3,423,052	3,500,000	3,500,000
Operating Transfers In - Other	983,500	983,500	737,500	560,251	1,262,251	1,262,251
Total Other Financing Sources	5,393,500	5,393,500	10,418,653	4,043,303	4,822,251	4,822,251
TOTAL GENERAL FUND	\$ 77,015,127	\$ 77,600,594	\$ 84,543,419	\$ 79,271,187	\$ 80,535,441	\$ 80,535,441

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2018-19			FISCAL YEAR 2019-20 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2019	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
GAS TAX						
Gas Tax Revenue	\$ 2,065,480	\$ 2,065,480	\$ 2,051,796	\$ 2,519,188	\$ 2,519,188	\$ 2,519,188
Interest Income	13,750	13,750	17,500	17,446	17,446	17,446
Total Gas Tax	2,079,230	2,079,230	2,069,296	2,536,634	2,536,634	2,536,634
TRAFFIC SAFETY						
Traffic Safety Revenue	285,000	285,000	136,175	150,000	150,000	150,000
Interest Income	15,500	15,500	16,250	36,315	36,315	36,315
Total Traffic Safety	300,500	300,500	152,425	186,315	186,315	186,315
LIGHTING & LANDSCAPING MAINTENANCE DISTRICT						
Special Assessments	529,968	529,968	541,667	540,365	552,500	552,500
Interest Income	750	750	2,300	750	750	750
Other Restricted Revenues	666,000	666,000	745,540	722,682	712,511	712,511
Total Lighting & Landscaping Maintenance District	1,196,718	1,196,718	1,289,507	1,263,797	1,265,761	1,265,761
CITY AFFORDABLE HOUSING						
City Affordable Housing Revenue	2,687,700	2,687,700	2,500,000	1,500,000	1,500,000	1,500,000
Interest Income	32,150	32,150	45,500	110,716	110,716	110,716
Other Restricted Revenues	142,500	142,500	32,506	142,500	142,500	142,500
Total City Affordable Housing	2,862,350	2,862,350	2,578,006	1,753,216	1,753,216	1,753,216
CFD 98-02 LIGHTING & LANDSCAPING						
Special Assessments	6,866,845	6,866,845	7,243,776	7,388,652	7,388,652	7,388,652
Interest Income	120,500	120,500	118,250	86,254	86,254	86,254
Other Restricted Revenues	25,000	25,000	58,668	25,000	25,000	25,000
Total CFD 98-02 Lighting & Landscaping	7,012,345	7,012,345	7,420,694	7,499,906	7,499,906	7,499,906
SENIOR NUTRITION GRANT						
Nutrition Grant	65,000	65,000	70,000	65,000	65,000	65,000
Donations	26,000	26,000	32,100	28,700	28,700	28,700
Interest Income	550	550	550	400	400	400
Other Restricted Revenues	211,500	211,500	216,600	169,000	212,000	212,000
Total Senior Nutrition Grant	303,050	303,050	319,250	263,100	306,100	306,100
CDBG	698,377	698,377	1,210,784	463,987	463,987	463,987
CENTER DR MAINTENANCE DISTRICT	33,025	33,025	16,303	17,725	17,725	17,725
CALHOME	56,350	56,350	62,350	56,350	56,350	56,350
CFD 2011-01 CONGESTION MANAGEMENT	528,416	528,416	533,952	550,603	550,603	550,603
PEG	240,626	240,626	161,577	211,742	211,742	211,742
ART IN PUBLIC PLACES	3,500	3,500	230,952	31,537	31,537	31,537
RMRA						
Revenue	1,573,512	1,573,512	1,518,595	1,585,117	1,585,117	1,585,117
Interest Income	300	300	300	300	300	300
Total RMRA	1,573,812	1,573,812	1,518,895	1,585,417	1,585,417	1,585,417
SAN MARCOS SUCCESSOR HOUSING AGENCY	994,500	994,500	1,576,657	1,137,013	1,137,013	1,137,013
TOTAL SPECIAL REVENUE FUNDS	\$ 17,882,799	\$ 17,882,799	\$ 19,140,648	\$ 17,557,342	\$ 17,602,306	\$ 17,602,306

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2018-19			FISCAL YEAR 2019-20 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2019	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
DEBT SERVICE FUND						
LEASE REVENUE BONDS	\$ 525,000	\$ 525,000	\$ 526,746	\$ 577,914	\$ 577,914	\$ 577,914
CAPITAL IMPROVEMENT PROJECTS FUNDS						
PUBLIC FACILITIES FEES						
Developer Fees	16,109,595	16,109,595	10,670,790	4,284,101	4,284,101	4,284,101
Interest Income	325,000	325,000	315,000	178,936	178,936	178,936
Total Public Facilities Fees	16,434,595	16,434,595	10,985,790	4,463,037	4,463,037	4,463,037
TRANSNET - STREETS	1,318,000	1,318,000	1,585,227	1,388,000	1,388,000	1,388,000
RTCIP	-	-	1,389,511	827,989	827,989	827,989
FIDUCIARY FUND						
TRUST/AGENCY DEPOSITS						
REDEVELOPMENT PROPERTY TAX TRUST FUND						
Property Tax	-	-	26,706,005	26,697,568	26,697,568	26,697,568
Special Assessments	-	-	1,094,126	1,116,009	1,116,009	1,116,009
Interest Income	-	-	930,000	-	730,000	730,000
Other Miscellaneous Revenue	-	-	132,070	-	130,000	130,000
Total Redevelopment Property Tax Trust Fund	-	-	28,862,201	27,813,577	28,673,577	28,673,577
ENTERPRISE FUND						
CREEKSIDE MARKETPLACE						
Rental Income	4,834,148	4,834,148	4,834,149	4,162,637	4,213,163	4,213,163
Reimbursements	819,106	819,106	819,106	701,474	713,393	713,393
Interest Income	-	-	12,500	-	-	-
Other Miscellaneous Revenue	32,078	32,078	32,078	34,554	34,554	34,554
Total Creekside Marketplace	5,685,332	5,685,332	5,697,833	4,898,665	4,961,110	4,961,110
INTERNAL SERVICE FUNDS						
VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT						
Interest Income	6,500	6,500	24,350	178,249	6,500	6,500
Annual Replacement/Rehab Transfers	582,521	582,521	582,521	681,430	1,568,342	1,568,342
Total Vehicle & Equipment Acquisition/Replacement	589,021	589,021	606,871	859,679	1,574,842	1,574,842
CITY FACILITIES REPLACEMENT/REHABILITATION						
Interest Income	6,500	6,500	44,000	25,529	25,529	25,529
Reimbursements	143,000	143,000	31,000	143,000	-	-
Operating Transfer In – Other	-	29,000	29,000	-	-	-
Annual Replacement/Rehab Transfers	1,165,042	1,165,042	1,165,042	1,362,861	-	-
Total City Facilities Replacement/Rehabilitation	1,314,542	1,343,542	1,269,042	1,531,390	25,529	25,529
CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION						
Interest Income	46,250	46,250	49,000	137,768	137,768	137,768
Annual Replacement/Rehab Transfers	1,165,042	1,165,042	1,165,042	1,362,861	-	-
Total City Infrastructure Replacement/Rehabilitation	1,211,292	1,211,292	1,214,042	1,500,629	137,768	137,768
TOTAL REVENUES - ALL FUNDS	\$ 121,975,708	\$ 122,590,175	\$ 155,821,330	\$ 140,689,409	\$ 140,767,513	\$ 140,767,513



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GENERAL FUND
BUDGET SUMMARY

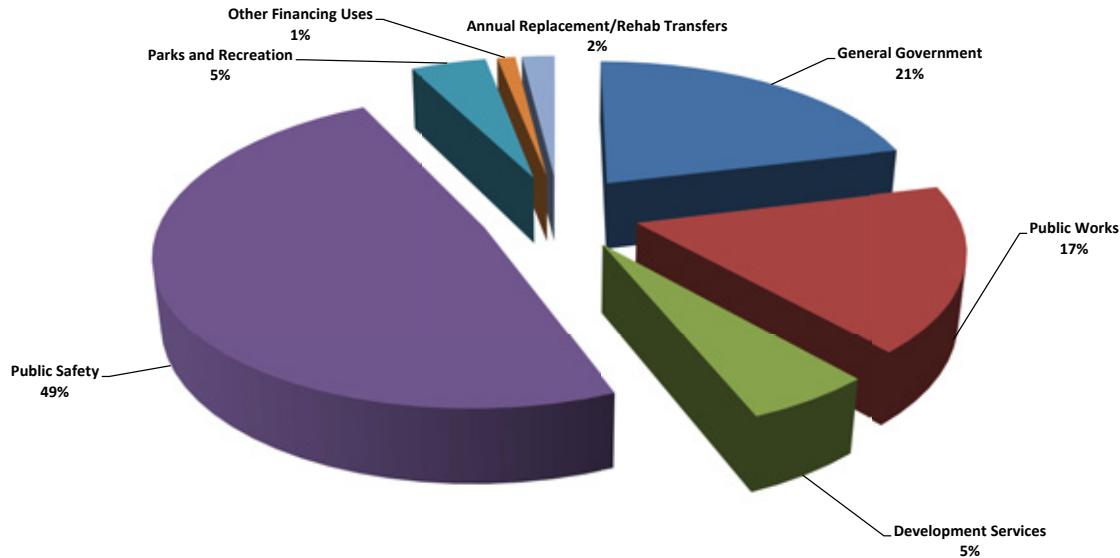
BUDGET CATEGORY	FY 2019-20 BUDGET					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED			
REVENUES							
Taxes & Special Assessments	\$ 42,938,163	\$ 45,852,998	\$ 49,906,368	\$ 50,604,768	\$ 50,632,991	\$ 50,632,991	\$ 50,632,991
Licenses & Permits	5,551,174	5,915,879	5,133,168	5,567,153	5,523,040	5,523,040	5,523,040
Intergovernmental	843,425	1,188,109	693,521	742,175	714,709	714,709	714,709
Charges for Services	10,115,711	10,487,179	10,787,526	10,593,400	11,149,303	11,149,303	11,149,303
Fines & Forfeitures	598,978	556,142	445,300	455,276	453,570	453,570	453,570
Use of Money & Property	5,785,514	5,698,103	6,351,689	6,946,590	6,969,058	6,969,058	6,969,058
Developer Fees	63,151	23,769	53,003	24,445	24,445	24,445	24,445
Miscellaneous Revenues	428,015	456,703	754,192	294,077	246,074	246,074	246,074
Other Financing Sources	4,184,192	5,269,060	10,418,653	4,043,303	4,822,251	4,822,251	4,822,251
TOTAL REVENUES	70,508,323	75,447,943	84,543,419	79,271,187	80,535,441	80,535,441	80,535,441
OPERATING EXPENDITURES							
Salaries & Wages	22,529,135	24,357,279	23,529,478	25,562,275	24,954,587	24,954,587	24,954,587
Health Benefits	2,850,835	3,181,839	3,197,766	3,229,723	3,222,936	3,222,936	3,222,936
Retirement Benefits	6,132,152	6,265,522	7,663,245	9,357,754	9,324,415	9,324,415	9,324,415
Other Personnel Expenses	1,270,654	1,356,417	1,422,037	1,593,501	1,584,510	1,584,510	1,584,510
Contractual Services	24,770,652	26,695,813	28,915,126	31,479,194	30,810,702	30,810,702	30,810,702
Supplies & Services	2,212,424	2,508,586	2,579,668	2,646,927	2,589,377	2,589,377	2,589,377
Repair & Maintenance	1,102,740	864,208	1,084,786	843,978	1,319,378	1,319,378	1,319,378
Utilities	1,951,399	2,084,220	2,151,112	2,135,119	1,978,679	1,978,679	1,978,679
Capital Expenditures (Non CIP)	324,926	257,441	319,183	482,000	203,350	203,350	203,350
Debt Service	301,145	305,434	176,237	186,193	186,193	186,193	186,193
Other Operating Expenses	3,377,797	2,894,108	2,690,584	2,905,820	2,742,972	2,742,972	2,742,972
Annual Replacement/Rehab Transfers	2,023,167	2,422,232	2,912,605	3,407,152	1,568,342	1,568,342	1,568,342
TOTAL OPERATING EXPENDITURES	68,847,027	73,193,099	76,641,826	83,829,637	80,485,441	80,485,441	80,485,441
REVENUE OVER/(UNDER) EXPENDITURES	1,661,296	2,254,844	7,901,593	(4,558,450)	50,000	50,000	50,000
FUND BALANCE							
Beginning Balance - July 1	47,086,256	42,462,518	42,957,361	49,725,398	49,725,398	49,725,398	49,725,398
Audit/Equity Transfer Out Adjustments	(5,591,655)	(2,110,000)	(1,133,556)	-	-	-	-
Use of FY15/16 Surplus - Pymt to CalPERS	(5,000,000)						
Unanticipated One-Time Revenues	4,306,621	350,000	5,571,753				
Revenue Over/(Under) Expenditures	1,661,296	2,254,844	2,329,840	(4,558,450)	50,000	50,000	50,000
Ending Balance - June 30	42,462,518	42,957,361	49,725,398	45,166,949	49,775,398	49,775,398	49,775,398
RESERVED FUND BALANCE *							
Restricted Assets	13,842,290	11,870,051	11,891,915	11,891,915	11,891,915	11,891,915	11,891,915
Restricted for Capital Projects	1,140,000	1,264,952	6,901,705	6,426,753	6,426,753	6,426,753	6,426,753
Environmental Endowments	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Catastrophic/Emergency Reserve	13,340,114	14,511,179	15,065,889	13,024,140	15,328,365	15,328,365	15,328,365
One-time Recurring Savings/Opportunity Reserve	8,004,068	8,706,708	9,039,533	7,814,484	9,197,019	9,197,019	9,197,019
Economic Contingency/Bud. Stabilization Reserve	5,336,045	5,804,472	6,026,356	5,209,656	6,131,346	6,131,346	6,131,346
Total Restricted Reserves	42,462,518	42,957,361	49,725,398	45,166,949	49,775,398	49,775,398	49,775,398
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

GENERAL FUND

EXPENDITURE SUMMARY BY FUNCTION

FUNCTION	FISCAL YEAR 2018-19			FISCAL YEAR 2019-20 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2019	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL GOVERNMENT	\$ 12,352,456	\$ 15,938,752	\$ 15,054,978	\$ 17,377,944	\$ 16,994,369	\$ 16,994,369
PUBLIC WORKS	14,089,716	13,523,576	13,387,497	14,911,906	14,009,072	14,009,072
DEVELOPMENT SERVICES	4,445,267	4,236,032	3,947,584	4,307,867	4,307,124	4,307,124
PUBLIC SAFETY	38,195,812	37,374,716	36,827,188	39,203,507	39,132,786	39,132,786
PARKS AND RECREATION	3,990,275	3,816,025	3,641,975	3,751,260	3,603,748	3,603,748
OTHER FINANCING USES	995,000	995,000	870,000	870,000	870,000	870,000
ANNUAL REPLACEMENT/REHAB TRANSFERS	2,912,605	2,912,605	2,912,605	3,407,152	1,568,342	1,568,342
TOTAL GENERAL FUND	\$ 76,981,131	\$ 78,796,707	\$ 76,641,826	\$ 83,829,637	\$ 80,485,441	\$ 80,485,441

Total General Fund Expenditures Fiscal Year 2019-20 (By Function)

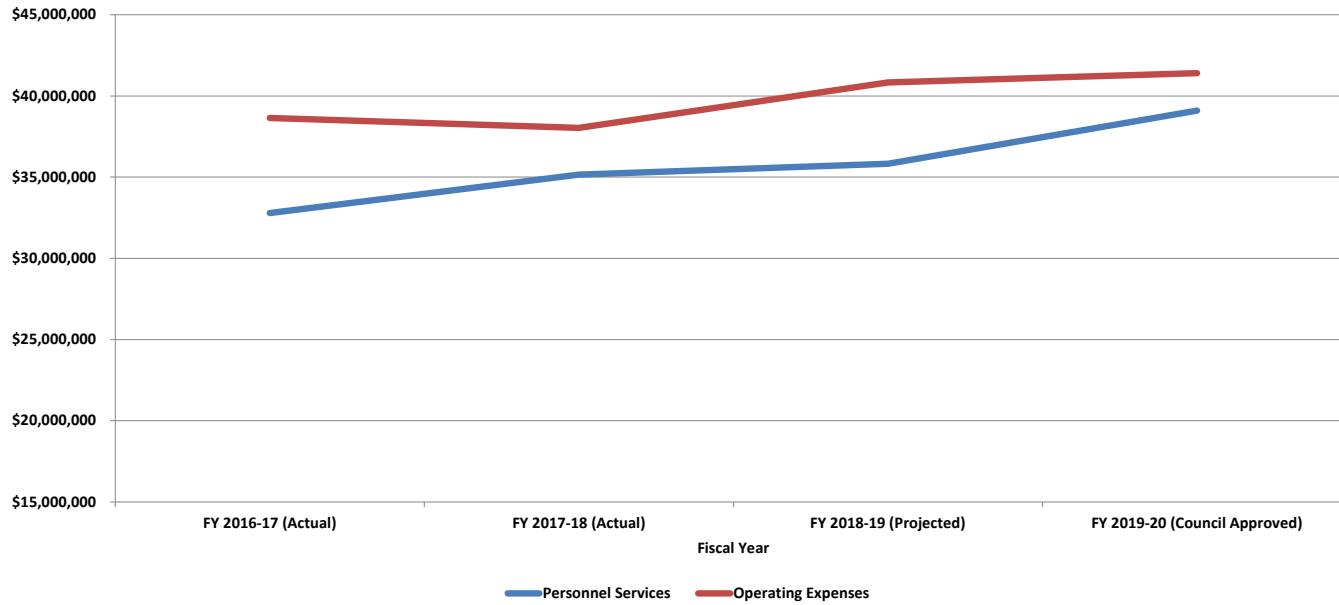


GENERAL FUND

EXPENDITURE SUMMARY BY TYPE

EXPENDITURE CATEGORY	FY 2019-20 BUDGET					
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	22,529,135	\$ 24,357,279	\$ 23,529,478	\$ 25,562,275	\$ 24,954,587	\$ 24,954,587
Health Benefits	2,850,835	3,181,839	3,197,766	3,229,723	3,222,936	3,222,936
Retirement Benefits	6,132,152	6,265,522	7,663,245	9,357,754	9,324,415	9,324,415
Other Personnel Expenses	1,270,654	1,356,417	1,422,037	1,593,501	1,584,510	1,584,510
Personnel Services Subtotal	32,782,777	35,161,056	35,812,526	39,743,253	39,086,448	39,086,448
Operating Expenses						
Contractual Services	24,770,652	26,695,813	28,915,126	31,479,194	30,810,702	30,810,702
Supplies & Services	2,212,424	2,508,586	2,579,668	2,646,927	2,589,377	2,589,377
Repair & Maintenance	1,102,740	864,208	1,084,786	843,978	1,319,378	1,319,378
Utilities	1,951,399	2,084,220	2,151,112	2,135,119	1,978,679	1,978,679
Capital Expenditures (Non CIP)	324,926	257,441	319,183	482,000	203,350	203,350
Debt Service	301,145	305,434	176,237	186,193	186,193	186,193
Other Operating Expenses	5,958,722	2,894,108	2,690,584	2,905,820	2,742,972	2,742,972
Annual Replacement/Rehab Transfers	2,023,167	2,422,232	2,912,605	3,407,152	1,568,342	1,568,342
Operating Expenses Subtotal	38,645,176	38,032,043	40,829,300	44,086,384	41,398,993	41,398,993
TOTAL OPERATING EXPENDITURES	\$ 71,427,953	\$ 73,193,099	\$ 76,641,826	\$ 83,829,637	\$ 80,485,441	\$ 80,485,441

General Fund Operating Expenditures

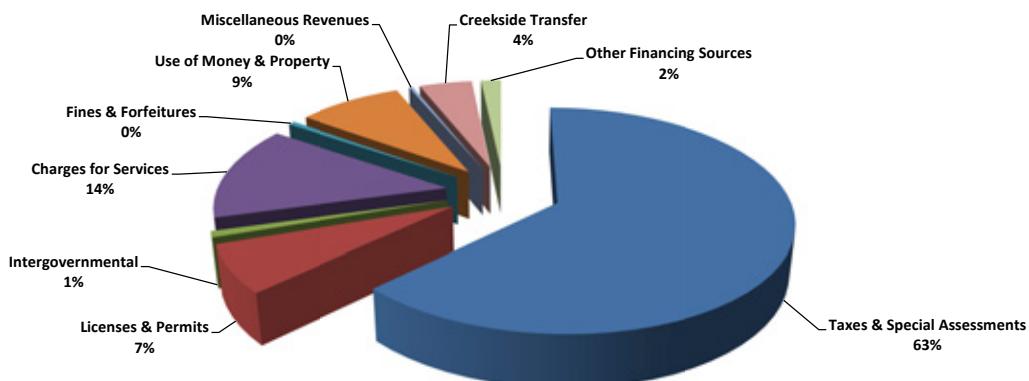


GENERAL FUND

REVENUE SUMMARY BY TYPE

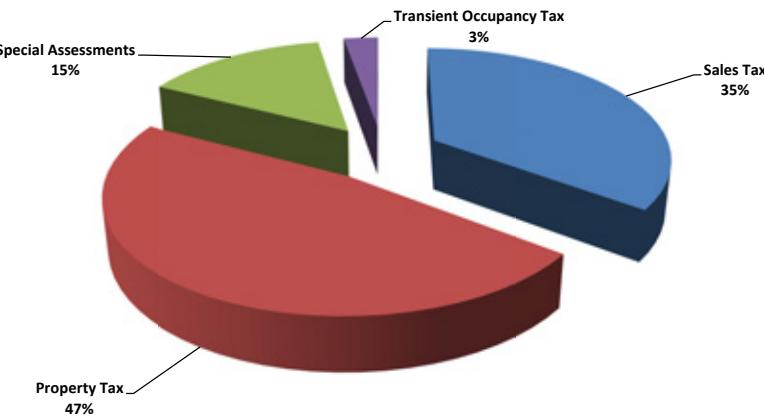
BUDGET CATEGORY	FISCAL YEAR 2018-19			FISCAL YEAR 2019-20 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2019	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
TAXES & SPECIAL ASSESSMENTS	\$ 48,324,038	\$ 48,324,038	\$ 49,906,368	\$ 50,604,768	\$ 50,632,991	\$ 50,632,991
LICENSES & PERMITS	5,677,388	5,677,388	5,133,168	5,567,153	5,523,040	5,523,040
INTERGOVERNMENTAL	904,780	1,221,601	693,521	742,175	714,709	714,709
CHARGES FOR SERVICES	9,797,702	10,066,348	10,787,526	10,593,400	11,149,303	11,149,303
FINES & FORFEITURES	527,500	527,500	445,300	455,276	453,570	453,570
USE OF MONEY & PROPERTY	6,137,949	6,137,949	6,351,689	6,946,590	6,969,058	6,969,058
DEVELOPER FEES	15,500	15,500	53,003	24,445	24,445	24,445
MISCELLANEOUS REVENUES	236,770	236,770	754,192	294,077	246,074	246,074
OTHER FINANCING SOURCES	5,393,500	5,393,500	10,418,653	4,043,303	4,822,251	4,822,251
TOTAL GENERAL FUND	\$ 77,015,127	\$ 77,600,594	\$ 84,543,419	\$ 79,271,187	\$ 80,535,441	\$ 80,535,441

Total General Fund Revenues for Fiscal Year 2019-20



Note: While Creekside Transfers are included in the "Other Financing Sources" category in the tables, in this figure, Creekside has been separated out.

Breakdown of Taxes & Special Assessment Revenues for Fiscal Year 2019-20



GENERAL GOVERNMENT FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2019-20 BUDGET					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED			
REVENUES							
Taxes & Special Assessments	\$ 30,291,914	\$ 32,370,479	\$ 34,143,337	\$ 34,369,062	\$ 34,397,285	\$ 34,397,285	
Licenses & Permits	4,337,580	4,478,023	4,423,105	4,546,108	4,561,995	4,561,995	
Intergovernmental	231,662	137,719	189,841	142,896	115,430	115,430	
Charges for Services	1,348,349	1,426,006	1,458,527	1,240,221	1,240,221	1,240,221	
Fines & Forfeitures	14,053	46,237	9,000	14,708	13,000	13,000	
Use of Money & Property	5,785,514	5,698,103	6,351,689	6,946,590	6,969,058	6,969,058	
Developer Fees	29,985	15,264	34,683	16,009	16,009	16,009	
Miscellaneous Revenues	116,414	204,413	519,959	78,750	30,750	30,750	
Other Financing Sources	4,089,179	5,258,250	10,409,253	3,983,303	4,762,251	4,762,251	
TOTAL REVENUES	46,244,650	49,634,495	57,539,394	51,337,647	52,105,999	52,105,999	
OPERATING EXPENDITURES							
Salaries & Wages	3,169,285	3,255,210	3,004,086	3,764,418	3,265,464	3,265,464	
Health Benefits	496,357	535,483	562,067	524,956	520,138	520,138	
Retirement Benefits	1,252,547	1,236,109	4,605,267	5,602,510	5,593,839	5,593,839	
Other Personnel Expenses	247,734	266,399	313,716	366,615	363,870	363,870	
Contractual Services	3,735,486	4,000,127	4,135,989	4,617,377	4,537,377	4,537,377	
Supplies & Services	433,468	359,222	412,189	450,615	433,965	433,965	
Repair & Maintenance	186,556	24,964	269,380	4,000	504,000	504,000	
Utilities	192,095	211,378	214,528	216,768	216,768	216,768	
Capital Expenditures (Non CIP)	163,385	75,698	180,662	313,300	158,150	158,150	
Debt Service	222,458	226,746	97,550	107,506	107,506	107,506	
Other Operating Expenses	5,539,504	2,438,285	2,129,543	2,279,879	2,163,292	2,163,292	
Annual Replacement/Rehab Transfers	2,023,167	2,422,232	2,912,605	3,407,152	1,568,342	1,568,342	
TOTAL OPERATING EXPENDITURES	17,662,043	15,051,853	18,837,583	21,655,097	19,432,711	19,432,711	
REVENUE OVER/(UNDER) EXPENDITURES	\$ 28,582,607	\$ 34,582,642	\$ 38,701,811	\$ 29,682,550	\$ 32,673,288	\$ 32,673,288	



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CITY COUNCIL

PURPOSE:

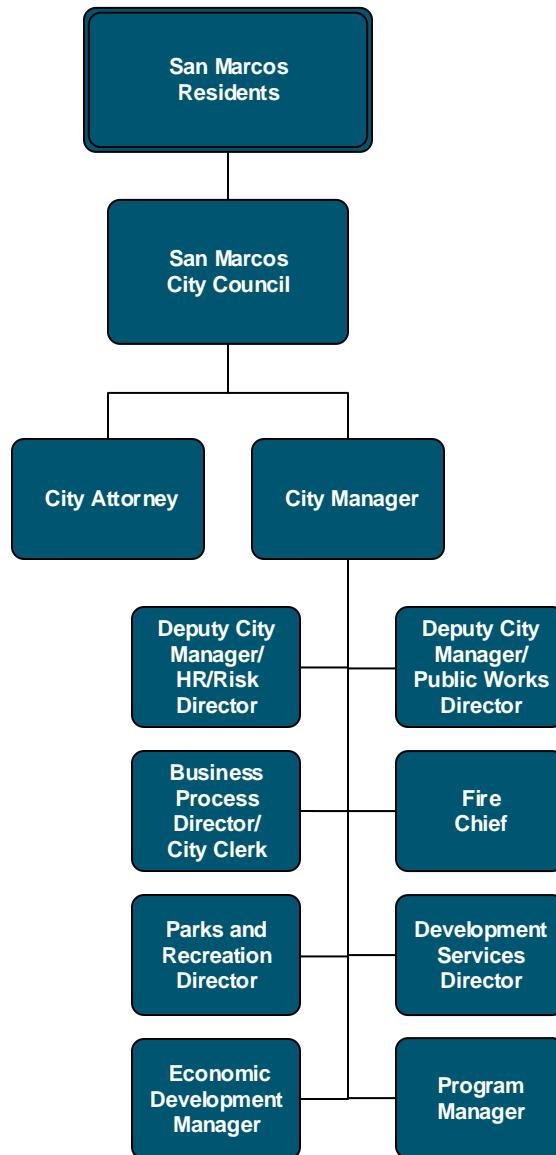
To develop strategic goals and priorities for the City through policy development and the legislative process while being mindful of the needs, interests and concerns of San Marcos residents in an open and responsive manner.

SUMMARY OF SERVICES:

This budget provides funding to support the activities of the City Council, including expenses for conferences and travel, association dues and subscriptions and intergovernmental support activities.

STRATEGIC THEMES:

- Quality of Life
- Economic Development
- Good Governance
- Planning for the Future
- Dynamic and Responsive Service Delivery



BUDGET CATEGORY	FY 2019-20 BUDGET					
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 76,658	\$ 76,658	\$ 74,486	\$ 76,660	\$ 76,660	\$ 76,660
Health Benefits	95,200	99,620	93,760	71,505	71,505	71,505
Retirement Benefits	18,918	17,893	7,221	8,966	8,966	8,966
Other Personnel Expenses	7,365	7,347	7,316	850	850	850
Personnel Services Subtotal	198,141	201,519	182,783	157,981	157,981	157,981
Operating Expenses						
Contractual Services	-	-	-	-	-	-
Supplies & Services	70,314	70,914	79,635	98,160	98,160	98,160
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	3,733	6,179	16,027	14,000	7,500	7,500
Operating Expenses Subtotal	74,046	77,093	95,662	112,160	105,660	105,660
TOTAL EXPENDITURES	272,188	278,612	278,445	270,141	263,641	263,641
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	19	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	19	-	-	-	-	-
NET GENERAL FUND COST	\$ 272,168	\$ 278,612	\$ 278,445	\$ 270,141	\$ 263,641	\$ 263,641
Council Members						5.00

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 58,660	\$ 58,660	\$ 58,660
511007 Auto Allowance		18,000	18,000	18,000
512001 Medicare		850	850	850
512004 Health Insurance		71,505	71,505	71,505
512010 PERS		8,966	8,966	8,966
532001 Memberships & Subscriptions		98,160	98,160	98,160
League of California Cities	24,845			
SANDAG	36,045			
LAFCO	28,020			
National League of Cities	8,050			
League of California Cities San Diego	1,200			
581000 Travel & Training		10,000	5,000	5,000
League annual conference:	1,500			
Travel, lodging, per diem & registration				
Commissions training	2,000			
Goal setting session	1,000			
Intergovernmental agency mtg/workshops	500			
581001 Intergovernmental Support Accounting		4,000	2,500	2,500
State of the City expenses	1,875			
Council special events	625			
Totals		\$ 270,141	\$ 263,641	\$ 263,641

ADMINISTRATION

PURPOSE:

To provide management systems, oversight and support necessary to ensure the ongoing efficiency and effectiveness of all City operations.

SUMMARY OF SERVICES:

The Administration Department, under the direction of the City Manager and his immediate staff, is responsible for the general management of all City operations and personnel. This responsibility includes enforcing City ordinances, administering City contracts and agreements, advising the City Council of legislative and administrative concerns, overseeing intergovernmental relations, and providing overall fiscal management. The City Manager acts as City Treasurer and Executive Director of the Public Facilities Authority, Public Financing Authority, Industrial Development Authority, California Mobilehome Park Financing Authority, and the San Marcos Successor Agency to the former Redevelopment Agency. The Administration Department also encompasses the divisions of Communications and Marketing, Economic Development, Real Property Services, City Clerk, Finance and Information Systems, and Human Resources/Risk Management.

CITY MANAGER

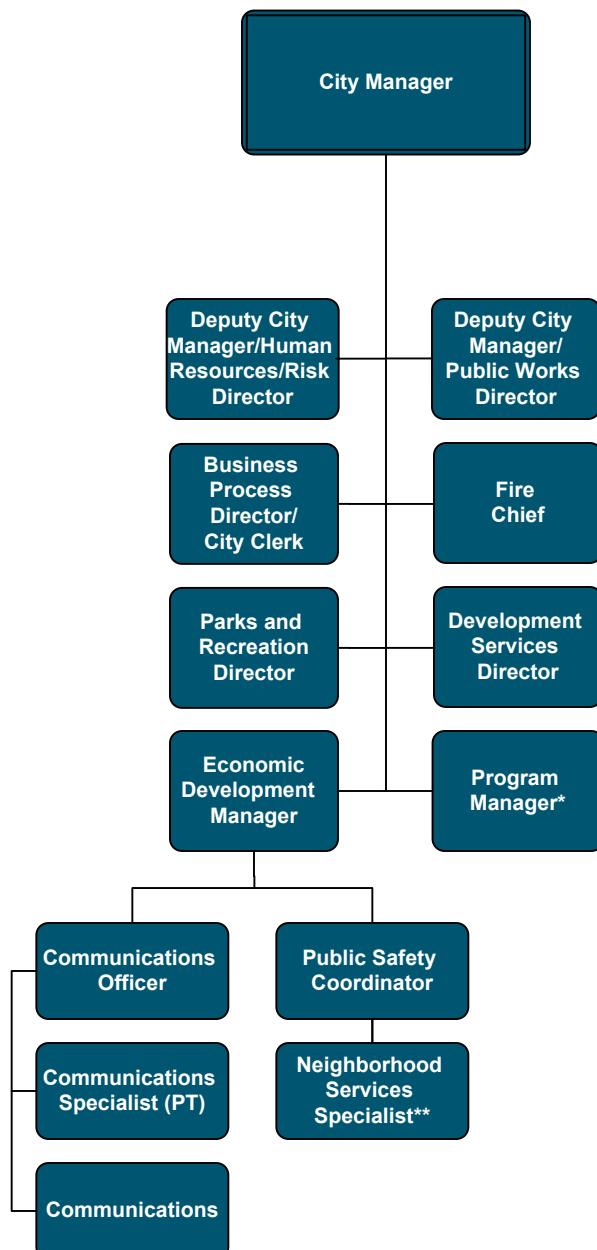
Goal	Metric	June 2020 Goal
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	15
Increase crime prevention education and resources	Number of business security assessments conducted	15
Assist homeowners with the repair of health and safety deficiencies	Number of home rehab loans issued	3

COMMUNICATIONS & MARKETING

Goal	Metric	June 2020 Goal
Increase city e-notification and social media reach	Percentage change in digital reach	10% increase
Enhance video outreach	Number of new video spots posted to the City's public access channel	5
Enhance public transparency and access to public information	Percentage increase of website users	5% Increase

ECONOMIC DEVELOPMENT

Goal	Metric	June 2020 Goal
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	60
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the 78 Coordior	Completed
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	4
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed



*This position is funded in the Administration and CDBG budget, but due to reporting structure it is shown in the Administration organizational chart.

**This position is funded in the Law Enforcement budget, but due to reporting structure it is shown in the Administration organizational chart.

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 628,019	\$ 836,666	\$ 519,739	\$ 963,395	\$ 500,001	\$ 500,001
Health Benefits	46,596	87,567	93,383	99,007	99,007	99,007
Retirement Benefits	504,051	557,335	4,255,820	5,108,281	5,108,026	5,108,026
Other Personnel Expenses	50,981	76,305	117,993	138,136	137,945	137,945
Personnel Services Subtotal	1,229,646	1,557,873	4,986,935	6,308,819	5,844,979	5,844,979
Operating Expenses						
Contractual Services	115,413	609,429	666,638	656,600	641,600	641,600
Supplies & Services	84,522	92,175	107,359	122,699	117,699	117,699
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	232,948	225,971	163,600	172,600	150,100	150,100
Operating Expenses Subtotal	432,883	927,574	937,597	951,899	909,399	909,399
TOTAL EXPENDITURES	1,662,530	2,485,447	5,924,533	7,260,718	6,754,378	6,754,378
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	2,000	1,850	865	310	310	310
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	61,144	80,110	72,425	68,320	68,320	68,320
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	63,144	81,960	73,290	68,630	68,630	68,630
NET GENERAL FUND COST	\$ 1,599,385	\$ 2,403,488	\$ 5,851,243	\$ 7,192,088	\$ 6,685,748	\$ 6,685,748

Allocation of Full Time Positions:

Departmental - Administration	6.04
CDBG Fund	0.70
Successor Housing Agency	0.26
AUTHORIZED FULL TIME POSITIONS	
	7.00

ADMINISTRATION - #101101
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 631,545	\$ 631,545	\$ 631,545
511001 Overtime		4,000	4,000	4,000
511004 Vacation Payoff		9,179	9,179	9,179
511005 Sick Leave Payoff		8,720	8,720	8,720
511006 Stipends		2,391	2,391	2,391
511007 Auto Allowance		9,606	9,606	9,606
511009 Bilingual Pay		1,800	1,800	1,800
511099 Salary Savings - Citywide		-	(450,000)	(450,000)
512000 Social Security		39,156	39,156	39,156
512001 Medicare		9,155	9,155	9,155
512004 Health Insurance		74,031	74,031	74,031
512010 PERS		131,006	131,006	131,006
512013 EBAP		7,500	7,500	7,500
512017 Tuition Reimb Program		60,000	60,000	60,000
512019 PERS Replacement Benefit Contribution		318,656	318,656	318,656
512020 CalPERS UAL Payment		4,610,915	4,610,915	4,610,915
521002 Other Contract Services Security expenses for non-city special events Hearing Officers (parking administrative appeals)	18,000 2,000	27,000	20,000	20,000
521005 Animal Control Services		530,100	530,100	530,100
531000 Office Supplies		6,500	6,500	6,500
531002 Postage		300	300	300
532000 Printing & Duplicating		1,800	1,300	1,300
532001 Memberships & Subscriptions		1,600	1,600	1,600
532007 Household Hazardous Waste		70,000	70,000	70,000
581000 Travel & Training Citywide discretionary Regional meetings	5,000 500	11,000	5,500	5,500
581001 Intergovernmental Support Accounting Legislative advocacy		52,600	52,600	52,600

ADMINISTRATION - #101101 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581002 Manager's Discretionary Permits the City Manager discretion when funds are funds are needed for a previously unbudgeted item		\$ 6,000	\$ 6,000	\$ 6,000
581031 Kiwanis Holiday Parade		3,000	3,000	3,000
Totals		\$ 6,627,560	\$ 6,164,560	\$ 6,164,560

COMMUNICATIONS & MARKETING - #101105
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 102,040	\$ 102,040	\$ 102,040
511100 Salary & Wages (Part-Time)		48,719	35,325	35,325
512000 Social Security		6,326	6,326	6,326
512001 Medicare		2,174	1,983	1,983
512004 Health Insurance		13,372	13,372	13,372
512010 PERS		19,894	19,894	19,894
512012 PARS		926	671	671
512013 EBAP		1,500	1,500	1,500
521001 Consulting Services Website platform maintenance Community engagement	5,250 15,750	24,000	21,000	21,000
521002 Other Contract Services Cable and broadcasting services		37,500	32,500	32,500
532000 Printing & Duplicating		3,000	2,500	2,500
532001 Memberships & Subscriptions Social media/graphics subscriptions		5,000	5,000	5,000
581007 Public Relations/Newsletter City newsletter design and printing		68,000	58,000	58,000
581008 Community Promotion Special events, project outreach street fair, social media advertising costs		24,000	22,000	22,000
Totals		\$ 356,451	\$ 322,111	\$ 322,111

ECONOMIC DEVELOPMENT - #101106
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 141,495	\$ 141,495	\$ 141,495
511006 Stipends		900	900	900
511007 Auto Allowance		3,000	3,000	3,000
512000 Social Security		8,773	8,773	8,773
512001 Medicare		2,052	2,052	2,052
512004 Health Insurance		11,604	11,604	11,604
512010 PERS		26,884	26,884	26,884
512013 EBAP		1,500	1,500	1,500
521002 Other Contract Services Regional branding efforts (Innovate 78)		38,000	38,000	38,000
531016 Program Supplies Collateral development and production		25,000	21,000	21,000
532001 Memberships & Subscriptions		9,499	9,499	9,499
SD Regional EDC membership	1,500			
SD North EDC membership	1,500			
International Economic Development Council	420			
San Diego Business Journal	129			
CA Association For Local Economic Development	750			
Urban Land Institute Membership	220			
SD Regional Chamber membership	900			
Costar Real Estate software	4,080			
581000 Travel & Training Travel and expense for meetings and conventions (CALED, ULI, IEDC)		8,000	3,000	3,000
Totals		\$ 276,707	\$ 267,707	\$ 267,707

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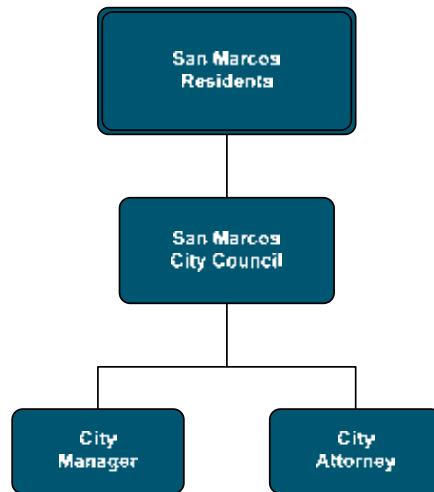
CITY ATTORNEY

PURPOSE:

To provide legal counsel to the San Marcos City Council and all City boards, commissions and departments to ensure City policy and service delivery is executed in a lawful manner.

SUMMARY OF SERVICES:

The City Attorney is appointed by the San Marcos City Council and provides legal counsel for the preparation of resolutions and ordinances; handles all litigation involving the City; provides legal opinions to guide policy-making decisions; approves all contracts; and enforces City laws and regulations.



BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Personnel Services Subtotal	-	-	-	-	-	-
Operating Expenses						
Contractual Services	765,585	822,683	803,175	880,000	850,000	850,000
Supplies & Services	6,543	8,001	1,110	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
Operating Expenses Subtotal	772,127	830,683	804,285	880,000	850,000	850,000
TOTAL EXPENDITURES	772,127	830,683	804,285	880,000	850,000	850,000
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	48,911	48,412	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	48,911	48,412	-	-	-
NET GENERAL FUND COST	\$ 772,127	\$ 781,772	\$ 755,873	\$ 880,000	\$ 850,000	\$ 850,000

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 835,000	\$ 825,000	\$ 825,000
521002 Other Contract Services		15,000	15,000	15,000
521015 MH Rent Review/Litigation		30,000	10,000	10,000
Totals		\$ 880,000	\$ 850,000	\$ 850,000

CITY CLERK

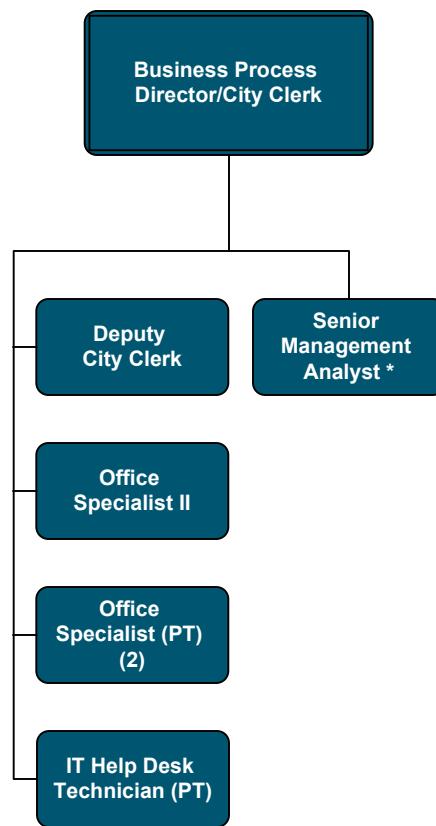
PURPOSE:

To accurately record the City of San Marcos' legislative history; to preserve all vital, historic, and permanent records of the City; to provide timely access to records and information; and to lawfully facilitate the democratic process in an impartial manner.

SUMMARY OF SERVICES:

This division maintains and coordinates with City divisions to manage all official City records including documents related to meetings of the City Council and other City boards and commissions. The division also oversees administrative matters for the City Council; recruitment of members on the City's boards and commissions as required by the MADDY Act; maintains and updates ordinances, resolutions and the municipal code; administers general and special municipal elections; acts as the filing official for the City, including forms as required by the Fair Political Practices Commission; and oversees a citywide records management program.

Goal	Metric	June 2020 Goal
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	three inter-departmental meetings
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	Complete 70% of all Public Record Act requests within 10 days
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 100,000 scanned images
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add five additional document types to Laserfiche records depository



* This position is funded in the Administration budget, but due to reporting structure it is shown in the Business Process/City Clerk organizational chart.

BUDGET CATEGORY	FY 2019-20 BUDGET					
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 289,402	\$ 310,803	\$ 317,002	\$ 354,176	\$ 354,595	\$ 354,595
Health Benefits	38,055	35,646	35,944	34,984	34,984	34,984
Retirement Benefits	77,653	78,326	35,739	60,520	60,987	60,987
Other Personnel Expenses	21,123	23,091	22,525	27,553	27,722	27,722
Personnel Services Subtotal	426,233	447,867	411,210	477,233	478,288	478,288
Operating Expenses						
Contractual Services	37,670	37,862	43,000	42,000	42,000	42,000
Supplies & Services	90,570	90,482	100,800	109,800	102,800	102,800
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	33,028	4,808	30,200	5,000	2,500	2,500
Operating Expenses Subtotal	161,268	133,153	174,000	156,800	147,300	147,300
TOTAL EXPENDITURES	587,500	581,019	585,210	634,033	625,588	625,588
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	3,984	325	10,100	1,367	1,367	1,367
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	47	30	45	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	4,031	355	10,145	1,367	1,367	1,367
NET GENERAL FUND COST	\$ 583,469	\$ 580,665	\$ 575,065	\$ 632,666	\$ 624,221	\$ 624,221

Allocation of Full Time Positions:

Departmental - City Clerk	2.90
Redevelopment Property Tax Trust Fund	0.10
AUTHORIZED FULL TIME POSITIONS	

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 293,774	\$ 296,415	\$ 296,415
511001 Overtime		2,500	2,500	2,500
511004 Vacation Payoff		3,902	3,902	3,902
511005 Sick Leave Payoff		6,643	6,643	6,643
511006 Stipends		1,410	1,410	1,410
511007 Auto Allowance		4,277	4,277	4,277
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		39,870	37,648	37,648
512000 Social Security		18,215	18,378	18,378
512001 Medicare		4,838	4,844	4,844
512004 Health Insurance		34,984	34,984	34,984
512010 PERS		59,763	60,272	60,272
512012 PARS		757	715	715
512013 EBAP		4,500	4,500	4,500
521002 Other Contract Services			36,000	36,000
Granicus/Legistar agenda management maint.	11,000			
Granicus video web streaming operation & maint.	20,000			
Convert municipal and zoning code to online publisher	5,000			
521012 Contract Maintenance Services			6,000	6,000
Mailroom Inserter Annual Operation And Maintenance	1,800			
Mailroom Postage Machine Subscription	200			
Pitney Bowes Mail Meter Operation And Maintenance	4,000			
531000 Office Supplies			4,000	4,000
531002 Postage			72,000	65,000
532000 Printing & Duplicating			15,000	15,000
532001 Memberships & Subscriptions			800	800
International Institute of Municipal Clerks	400			
California City Clerks Association	320			
San Diego County & City Clerk Association	40			
San Diego Deputy City Clerk Association	40			
532002 Legal & Other Advertising			18,000	18,000
581000 Travel & Training			5,000	2,500
Technical Track for Clerks	1,650			
Travel & lodging for TTC training	600			
Annual Conference - new law and election training	250			
Totals		\$ 634,033	\$ 625,588	\$ 625,588

HUMAN RESOURCES/RISK MANAGEMENT

PURPOSE:

To provide services related to employee relations and development, recruitment, retention and compensation and to protect and keep safe the City's resources.

SUMMARY OF SERVICES:

This division provides City employees, departments and the public at-large with a full range of services including employee labor relations, classification and compensation, recruitment and selection, employee benefit programs, safety and risk management, policy development, and training. The division also protects the people, property, and resources of the City from identifiable and controllable risk of loss.

Goal	Metric	June 2020 Goal
Aggressively pursue cost containment measures and efficiencies.	Evaluate alternative options to General Liability and Property insurance coverages.	Evaluation completed.
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees.	Conduct survey of supervisor satisfaction with new online performance management system.	70% satisfaction rating on survey
Continue to refine and automate mandated hours tracking for part time employees.	Evaluate currently available options in Munis Time Entry module and explore automated options for this critical function.	Automated tracking method identified and implemented.
Continue to develop and refine the payroll administration and processing functions.	Evaluate and research updated payroll administration procedures to streamline payroll administration and processing functions by significantly decreasing manual processing and utilizing the Munis system to its full capacity.	Manual Personnel Action Forms (PAFs) decreased by 60%.
Continue to develop employment branding to promote a culture of innovation and inclusion.	Successfully pilot three non-traditional, employee focused programs citywide that demonstrate a flexible, innovative and inclusionary employment brand.	Three pilot programs successfully launched and tested for employee and organization impact and effectiveness.



BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 385,732	\$ 396,499	\$ 389,189	\$ 603,286	\$ 593,595	\$ 593,595
Health Benefits	63,296	73,117	68,894	97,059	97,428	97,428
Retirement Benefits	117,758	113,713	68,326	113,682	113,679	113,679
Other Personnel Expenses	28,498	29,713	30,658	51,729	51,467	51,467
Personnel Services Subtotal	595,284	613,041	557,067	865,756	856,169	856,169
Operating Expenses						
Contractual Services	1,613,097	1,627,281	1,512,554	1,714,801	1,714,801	1,714,801
Supplies & Services	60,164	70,372	90,028	89,196	89,196	89,196
Repair & Maintenance	7,386	4,531	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	2,746	15,662	10,000	10,000	10,000
Debt Service	-	-	-	-	-	-
Other Operating Expenses	828,828	736,460	821,951	768,169	766,692	766,692
Operating Expenses Subtotal	2,509,476	2,441,390	2,440,194	2,582,166	2,580,689	2,580,689
TOTAL EXPENDITURES	3,104,760	3,054,431	2,997,262	3,447,922	3,436,858	3,436,858
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	1,563	5,222	4,700	4,382	4,382	4,382
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	750	750	750	750	750	750
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,313	5,972	5,450	5,132	5,132	5,132
NET GENERAL FUND COST	\$ 3,102,447	\$ 3,048,459	\$ 2,991,812	\$ 3,442,790	\$ 3,431,726	\$ 3,431,726

Allocation of Full Time Positions:

Departmental - Human Resources/Risk		7.00
AUTHORIZED FULL TIME POSITIONS		7.00

HUMAN RESOURCES/RISK MANAGEMENT - #101616
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 533,591	\$ 533,591	\$ 533,591
511001 Overtime		2,500	2,500	2,500
511004 Vacation Payoff		2,361	2,361	2,361
511005 Sick Leave Payoff		37,711	37,711	37,711
511006 Stipends		1,250	1,800	1,800
511009 Bilingual Pay		5,400	5,400	5,400
511100 Salary & Wages (Part-Time)		20,473	10,232	10,232
512000 Social Security		33,082	33,082	33,082
512001 Medicare		8,147	7,885	7,885
512003 Unemployment Insurance		40,000	40,000	40,000
512004 Health Insurance		97,059	97,428	97,428
512006 Workers Compensation PASIS/workers compensation CSAC premium Worker's compensation claims	260,000 300,000	560,000	560,000	560,000
512008 Disability		102,341	100,864	100,864
512009 Disability-Fire		33,728	33,728	33,728
512010 PERS		113,144	113,485	113,485
512012 PARS		538	194	194
512013 EBAP		10,500	10,500	10,500
521002 Other Contract Services Employment law consultation Organizational growth and development consultation OSHA first aid kits and restocking - City Hall PINS Advantage Regional Fire Consortium Safety consultant San Diego County/City Consortium SDS online management system	75,000 7,000 200 1,500 3,000 20,000 1,700 3,800	112,200	112,200	112,200
521003 Insurance/Liability Property insurance Crime insurance program Pollution & remediation legal liability program General liability (CJPIA)	503,178 3,455 20,986 874,982	1,402,601	1,402,601	1,402,601
521004 Security Guard Services		200,000	200,000	200,000
531000 Office Supplies		1,250	1,250	1,250
532000 Printing & Duplicating		400	400	400

HUMAN RESOURCES/RISK MANAGEMENT - #101616 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001 Memberships & Subscriptions Memberships/publications for use in Human Resources management, labor relations, & risk management		1,165	1,165	1,165
532006 Job Advertising & Testing Bilingual testing DOT recertification Exam development Fire background investigation services Pre-employment physicals Recruitment advertising Recruitment expenses Regulated random testing SCBA testing	375 3,000 500 9,000 31,800 23,836 5,000 1,650 11,220	86,381	86,381	86,381
561000 Office Equipment Ergonomic chairs, roller mouse, furniture		10,000	10,000	10,000
581000 Travel & Training Annual CalPERS conference CalPELRA conference CJPIA Risk Forum Crucial Conversations Healthcare law update training Management Academy NEOGOV training and conference Supervisor's Academy Annual Munis Conference	5,000 3,000 2,500 1,500 500 3,500 3,000 3,500 4,000	26,500	26,500	26,500
581045 Employee Relations Employee recognition and awards program City Manager service awards event Employee recognition committee events	500 1,500 3,600	5,600	5,600	5,600
Totals		\$ 3,447,922	\$ 3,436,858	\$ 3,436,858

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FINANCE

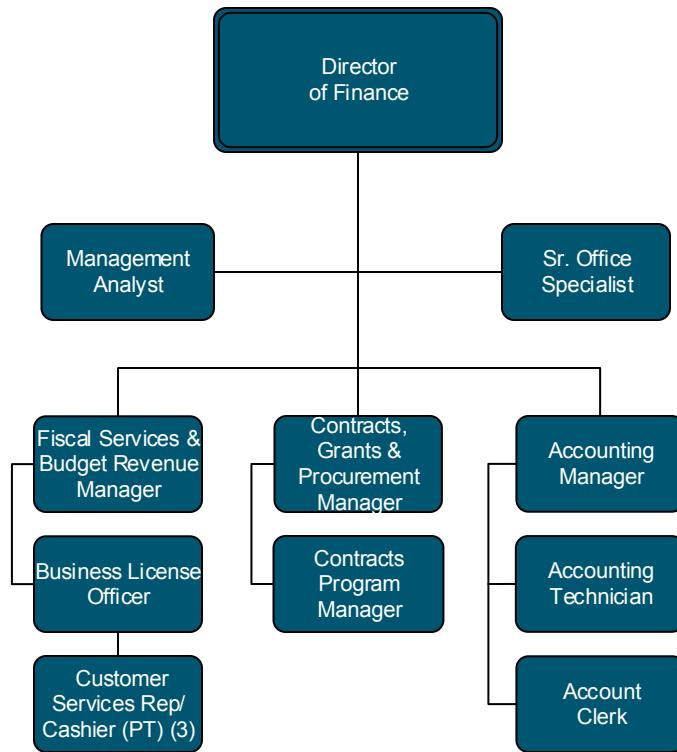
PURPOSE:

To provide fair and accurate financial management of City resources in support of all City programs, projects and services

SUMMARY OF SERVICES:

The Finance Department administers financial operations for the City and the Successor Agency including financial reporting, analysis, reconciliation and audits for all City funds including grants and the City's Community Facilities Districts.

Goal	Metric	June 2020 Goal
Accept new business license applications online to reduce/eliminate business license permit paper process	Upgrade the City business license process to accept online applications for new business license permits.	Completed
Enhance E-government solutions and customer service for business license applicants.	Provide kiosk in City Hall lobby which allows applicants to apply for a business license or renew a business license.	Completed
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion
Improve financial tracking and reporting at the department level through regular training	Number of trainings offered on the City's financial system	2
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year.	Conduct annual internal audit and unannounced site visits at various locations handling cash.	1 annual audit and 1 to 3 unannounced visits at each location
Automate the Budget Amendment/Transfer process.	Create workflow business rules in the City's financial system.	Completed
Improve tracking and collection of Accounts Receivable.	Utilize the Accounts Receivable module of the City's financial system.	Completed
Improve workflows by enhancing and refreshing the knowledge of financial process and procedures at the department level through regular training.	Number of trainings offered on the City's financial processes and procedures.	2



BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 852,898	\$ 990,618	\$ 1,060,578	\$ 944,655	\$ 910,510	\$ 910,510
Health Benefits	147,367	161,784	194,936	120,259	114,502	114,502
Retirement Benefits	279,392	289,708	142,253	163,314	154,124	154,124
Other Personnel Expenses	71,631	80,252	84,742	83,228	80,629	80,629
Personnel Services Subtotal	1,351,288	1,522,362	1,482,509	1,311,456	1,259,765	1,259,765
Operating Expenses						
Contractual Services	167,126	150,555	221,590	473,900	473,900	473,900
Supplies & Services	17,224	12,631	17,058	13,560	13,560	13,560
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	4,657	7,710	6,300	10,500	7,000	7,000
Operating Expenses Subtotal	189,006	170,896	244,948	497,960	494,460	494,460
TOTAL EXPENDITURES	1,540,294	1,693,258	1,727,456	1,809,416	1,754,225	1,754,225
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	245,147	254,437	255,352	241,780	249,828	249,828
Intergovernmental	-	-	-	-	-	-
Charges for Services	784,325	856,464	816,500	730,828	730,828	730,828
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	93	18	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,029,472	1,110,994	1,071,870	972,608	980,656	980,656
NET GENERAL FUND COST	\$ 510,823	\$ 582,264	\$ 655,586	\$ 836,808	\$ 773,569	\$ 773,569
Allocation of Full Time Positions:						
Departmental - Finance						8.65
CFD 98-02						0.30
Lighting & Landscaping						0.20
Successor Housing Agency						0.05
Redevelopment Property Tax Trust Fund						0.80
AUTHORIZED FULL TIME POSITIONS						10.00

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 868,690	\$ 833,589	\$ 833,589
511001 Overtime		4,000	4,000	4,000
511004 Vacation Payoff		17,188	17,188	17,188
511005 Sick Leave Payoff		24,290	24,290	24,290
511006 Stipends		600	600	600
511007 Auto Allowance		4,039	4,039	4,039
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		24,048	25,004	25,004
512000 Social Security		53,861	51,684	51,684
512001 Medicare		12,867	12,445	12,445
512004 Health Insurance		120,259	114,502	114,502
512010 PERS		162,959	153,649	153,649
512012 PARS		355	475	475
512013 EBAP		16,500	16,500	16,500
521002 Other Contract Services		381,900	381,900	381,900
Business license hearing expenses	1,200			
Consulting Special Tax District Administration	106,000			
Indirect Cost Recovery	50,000			
Financial advisory services	170,000			
Property tax services	24,000			
Sales tax and audit services	17,000			
State mandates (SB90)	6,500			
Actuarial Services	1,600			
Auditing Services	5,600			
521007 Bond Service		17,000	17,000	17,000
Fiscal agent fees for bonds				
521008 Bank Charges		50,000	50,000	50,000
Credit Card merchant fees	26,504			
Union Bank analysis fees	19,760			
Union Bank Corporate Trust fees	3,736			
521009 Auditing & Accounting Services		25,000	25,000	25,000
Annual City audit				
531000 Office Supplies		7,000	7,000	7,000
532000 Printing & Duplicating		3,500	3,500	3,500

FINANCE - #101717 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001 Memberships & Subscriptions				
APA membership	250		1,560	1,560
CAPPO membership	135			
CPE/CPA compliance	250			
CSMFO memberships	330			
GFOA membership	595			
532011 Recording Fees			1,500	1,500
581000 Travel & Training			10,500	7,000
CSMFO Annual conference & quarterly meetings	2,333			
GFOA Annual conference	667			
CAPPO Annual conference	1,133			
PERS Annual conference	2,200			
Other training/seminars	667			
Totals		\$ 1,809,416	\$ 1,754,225	\$ 1,754,225

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INFORMATION SYSTEMS

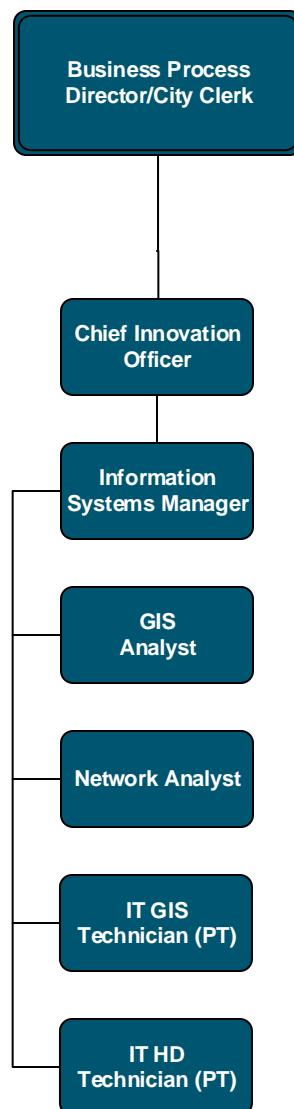
PURPOSE:

To provide Information Technology services and resources, in support of the City, City departments, City programs and projects.

SUMMARY OF SERVICES:

The Information Technology divisions is responsible for managing the City's network infrastructure, application systems, GIS systems, server/client hardware and software, and data security.

Goal	Metric	June 2020 Goal
Exchange Migration (2007-2016)	Successfully complete requirements as defined	Completed
Active Directory (Domain Controller Upgrade)	Successfully complete requirements as defined	Completed
TRAKIT - Online PW & Code Enforcement Inspections	Successfully plan, design, and deploy this platform	Completed
Cisco Firewall/FirePower Upgrade	Successfully complete requirements as defined	Completed
Lucity Next-Generation Upgrade	Successfully plan, design, and deploy this platform	Completed
Successfully deploy and integrate all new FY19-20 approved supplemental IT requests	Successfully plan, design, and deploy city department automation requirements	Completed
Stormwater CVTA GIS data collection form to Survey 123 for ArcGIS	Successfully complete data collection and integration	Completed
Major GeoScene updates for Development Services	Successfully complete process revisions and integration as defined	Completed



BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 453,440	\$ 464,483	\$ 485,063	\$ 536,303	\$ 539,197	\$ 539,197
Health Benefits	40,281	43,657	43,412	42,008	42,578	42,578
Retirement Benefits	131,666	124,452	61,889	91,188	91,244	91,244
Other Personnel Expenses	36,105	36,202	36,074	40,426	40,467	40,467
Personnel Services Subtotal	661,492	668,793	626,438	709,925	713,486	713,486
Operating Expenses						
Contractual Services	336,822	492,942	668,844	750,576	750,576	750,576
Supplies & Services	4,170	6,306	7,000	7,000	7,000	7,000
Repair & Maintenance	-	-	4,000	4,000	4,000	4,000
Utilities	184,647	199,909	214,228	216,768	216,768	216,768
Capital Expenditures (Non CIP)	163,385	67,503	120,000	298,300	148,150	148,150
Debt Service	206,571	188,194	97,550	107,506	107,506	107,506
Other Operating Expenses	185,646	45,926	58,062	281,110	204,500	204,500
Operating Expenses Subtotal	1,081,242	1,000,780	1,169,684	1,665,260	1,438,500	1,438,500
TOTAL EXPENDITURES	1,742,734	1,669,573	1,796,122	2,375,185	2,151,986	2,151,986
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	216	47,095	1,150	1,150	1,150
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	113,899	-	-	-	-	-
TOTAL REVENUES	113,899	216	47,095	1,150	1,150	1,150
NET GENERAL FUND COST	\$ 1,628,835	\$ 1,669,357	\$ 1,749,027	\$ 2,374,035	\$ 2,150,836	\$ 2,150,836
Allocation of Full Time Positions:						
Departmental - Information Systems						3.94
CFD 98-02						0.04
Lighting & Landscaping						0.02
AUTHORIZED FULL TIME POSITIONS						4.00

INFORMATION SYSTEMS - #101718
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 437,691	\$ 437,691	\$ 437,691
511001 Overtime		2,000	2,000	2,000
511004 Vacation Payoff		3,137	3,137	3,137
511005 Sick Leave Payoff		23,653	23,653	23,653
511006 Stipends		894	894	894
511007 Auto Allowance		3,000	3,000	3,000
511100 Salary & Wages (Part-Time)		65,928	68,822	68,822
512000 Social Security		27,138	27,138	27,138
512001 Medicare		7,288	7,329	7,329
512004 Health Insurance		42,008	42,578	42,578
512010 PERS		89,936	89,936	89,936
512012 PARS		1,252	1,308	1,308
512013 EBAP		6,000	6,000	6,000
521001 Consulting Services GIS & network		16,800	16,800	16,800
521012 Contract Maintenance Services Enterprise applications Department specific applications Security systems Hardware systems Print/copy systems Part-time IT contractors	235,657 150,035 92,383 120,481 55,220 80,000	733,776	733,776	733,776
531001 Computer Supplies		6,500	6,500	6,500
532001 Memberships & Subscriptions		500	500	500
553000 Telephone Telephone, Internet, and Television charges MEOC SAT/Cisco UC Connections Mobile Hardware/Service Fire training center - Public Wifi Access Tablet Upgrades Cell phone/tablet data service Mobile Device requests	147,978 33,000 6,500 4,300 7,200 15,000 2,790	216,768	216,768	216,768
542002 Office Equipment Repair		4,000	4,000	4,000

INFORMATION SYSTEMS - #101718 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
561000 Capital Equipment				
Battery replacements for backup UPS	1,500		298,300	148,150
CAT5e cable replacements for IDF switches	600			148,150
Data center, storage, backup, servers	15,000			
Desk phones	2,500			
Electronic plans signature workstation	7,500			
Peripherals (desktop printers, scanners, monitors)	38,050			
Tablets (Surface, IPad, Android)	27,000			
Workstations (PC, laptops)	36,000			
PC Upgrade to Windows 10/12	20,000			
571002 Principal-Other			101,737	101,737
Ricoh production copier 7100 lease	27,232			101,737
CSI Lease MEOC switches Gateway Phase I	74,505			
572002 Interest-Other			5,770	5,770
Key government lease CISCO EPOCH Phase II	1,444			5,770
CSI Lease MEOC switches Gateway Phase I	4,326			
581000 Travel & Training			9,500	9,500
Tyler Connect Conference	2,600			9,500
Laserfiche Empower	1,725			
Lucity Conference	2,600			
Professional Development/Travel	1,575			
Esri Conference	1,000			
581024 Software			271,610	195,000
Copy Center software	900			195,000
COTS software - Acrobat (all depts.)	5,250			
HR/DS - Goto Mtg software	1,400			
Network administration - Solarwinds	12,495			
Park Ranger - mobile facility/incident reporting	5,000			
TRAKiT - on-line business license (Finance)	20,265			
Video screen capture software	1,500			
MS Exchange/Office Enterprise Upgrade	105,000			
Malware/Faronics Deep Freeze/Service Desk	14,000			
Department Specific Software	29,190			
Totals		\$ 2,375,185	\$ 2,151,986	\$ 2,151,986



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REAL PROPERTY SERVICES

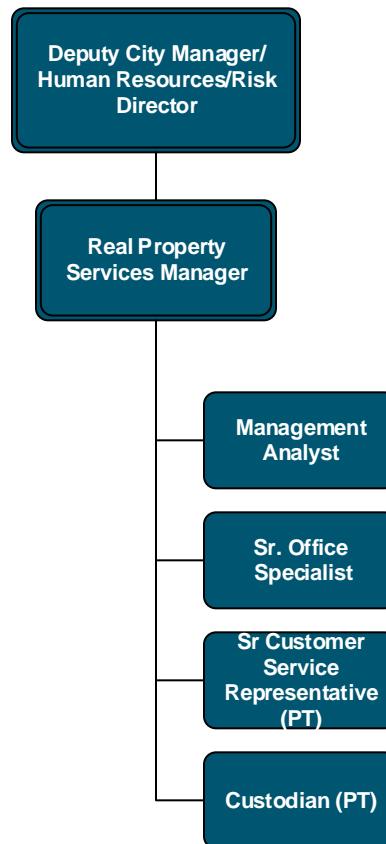
PURPOSE:

To effectively manage the City's real property interests.

SUMMARY OF SERVICES:

This division oversees the City's extensive real property and leasing interests, which provide significant non-tax revenue to the City's general fund. Duties include leasing and tenant improvements. The division also provides security services for City Hall.

Goal	Metric	June 2020 Goal
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 98% Retail: 98% Industrial: 100% Ground: 100%
Maximize revenues received from use of City-owned real estate	Percent annual change in rental revenue	4% Increase
Professionally manage the City's extensive real estate portfolio	Number of new and renewal leases signed within reporting period	6
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	5



BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 205,727	\$ 179,482	\$ 158,029	\$ 285,943	\$ 290,906	\$ 290,906
Health Benefits	38,409	34,092	31,738	60,134	60,134	60,134
Retirement Benefits	59,316	54,682	34,019	56,559	56,813	56,813
Other Personnel Expenses	15,117	13,489	14,408	24,693	24,790	24,790
Personnel Services Subtotal	318,567	281,746	238,194	427,329	432,643	432,643
Operating Expenses						
Contractual Services	207,316	259,374	220,188	99,500	64,500	64,500
Supplies & Services	36,963	8,342	9,200	10,200	5,550	5,550
Repair & Maintenance	179,170	20,433	265,380	-	500,000	500,000
Utilities	7,447	11,469	300	-	-	-
Capital Expenditures (Non CIP)	-	5,449	45,000	5,000	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	100,881	278,200	163,403	158,500	155,000	155,000
Operating Expenses Subtotal	531,778	583,267	703,470	273,200	725,050	725,050
TOTAL EXPENDITURES	850,345	865,013	941,665	700,529	1,157,693	1,157,693
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	411,823	413,616	431,550	418,500	418,500	418,500
Fines & Forfeitures	10	6,893	2,000	3,000	3,000	3,000
Use of Money & Property	2,973,163	4,504,711	4,623,009	4,982,521	5,004,989	5,004,989
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	50	-	-	-	-	-
Other Financing Sources	-	-	-	-	500,000	500,000
TOTAL REVENUES	3,385,046	4,925,219	5,056,559	5,404,021	5,926,489	5,926,489
NET GENERAL FUND COST	\$ (2,534,701)	\$ (4,060,207)	\$ (4,114,894)	\$ (4,703,492)	\$ (4,768,796)	\$ (4,768,796)

AUTHORIZED FULL TIME POSITIONS

Departmental - Real Property Services						3.00
AUTHORIZED FULL TIME POSITIONS						3.00

REAL PROPERTY SERVICES - #102020
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 260,810	\$ 260,810	\$ 260,810
511001 Overtime		1,000	1,000	1,000
511005 Sick Leave Payoff		2,843	2,843	2,843
511006 Stipends		1,200	1,200	1,200
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		18,290	23,253	23,253
512000 Social Security		16,170	16,170	16,170
512001 Medicare		4,023	4,120	4,120
512004 Health Insurance		60,134	60,134	60,134
512010 PERS		56,420	56,562	56,562
512012 PARS		139	251	251
512013 EBAP		4,500	4,500	4,500
521001 Consulting Services		40,000	40,000	40,000
Appraisal services	15,000			
Design/space planning	10,000			
General	15,000			
521002 Other Contract Services		37,000	2,000	2,000
22154 Maintenance of freeway monument sign				
521012 Contract Maintenance Services		11,500	11,500	11,500
22500 CH: signage replacement	1,500			
22524 Landscaping, building maintenance (elevator, pest control, etc.)	10,000			
521014 Property Management Services		11,000	11,000	11,000
Property services - all sites	10,000			
22543 Westlake Village retail	1,000			
531000 Office Supplies		200	200	200
531002 Postage		200	200	200
532000 Printing & Duplicating		500	500	500
532001 Memberships & Subscriptions		9,300	4,650	4,650
544003 Tenant Improvements		-	500,000	500,000
561000 Capital Equipment		5,000	-	-

REAL PROPERTY SERVICES - #102020 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581000 Travel & Training		3,500	-	-
581010 Property Taxes & Special Assessments General properties		75,000	75,000	75,000
581022 Broker/Lease Expense		80,000	80,000	80,000
Totals		\$ 700,529	\$ 1,157,693	\$ 1,157,693

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PUBLIC WORKS

PURPOSE:

The Department of Public Works' purpose is to create, improve, and maintain a safe, convenient, and welcoming public infrastructure and environment by being good stewards of those public investments and providing a level of service that is friendly, responsive, knowledgeable and value oriented.

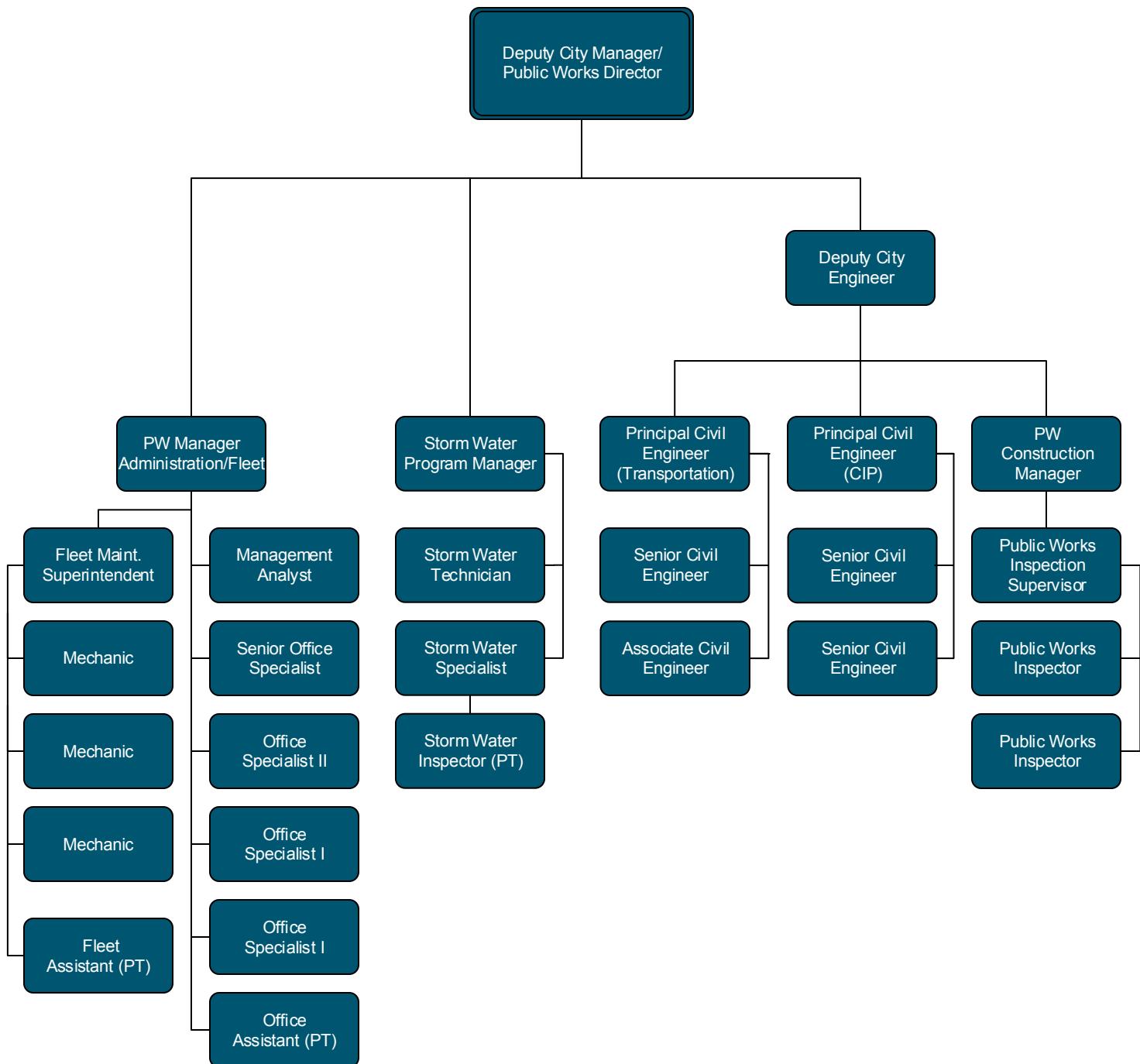
SUMMARY OF SERVICES:

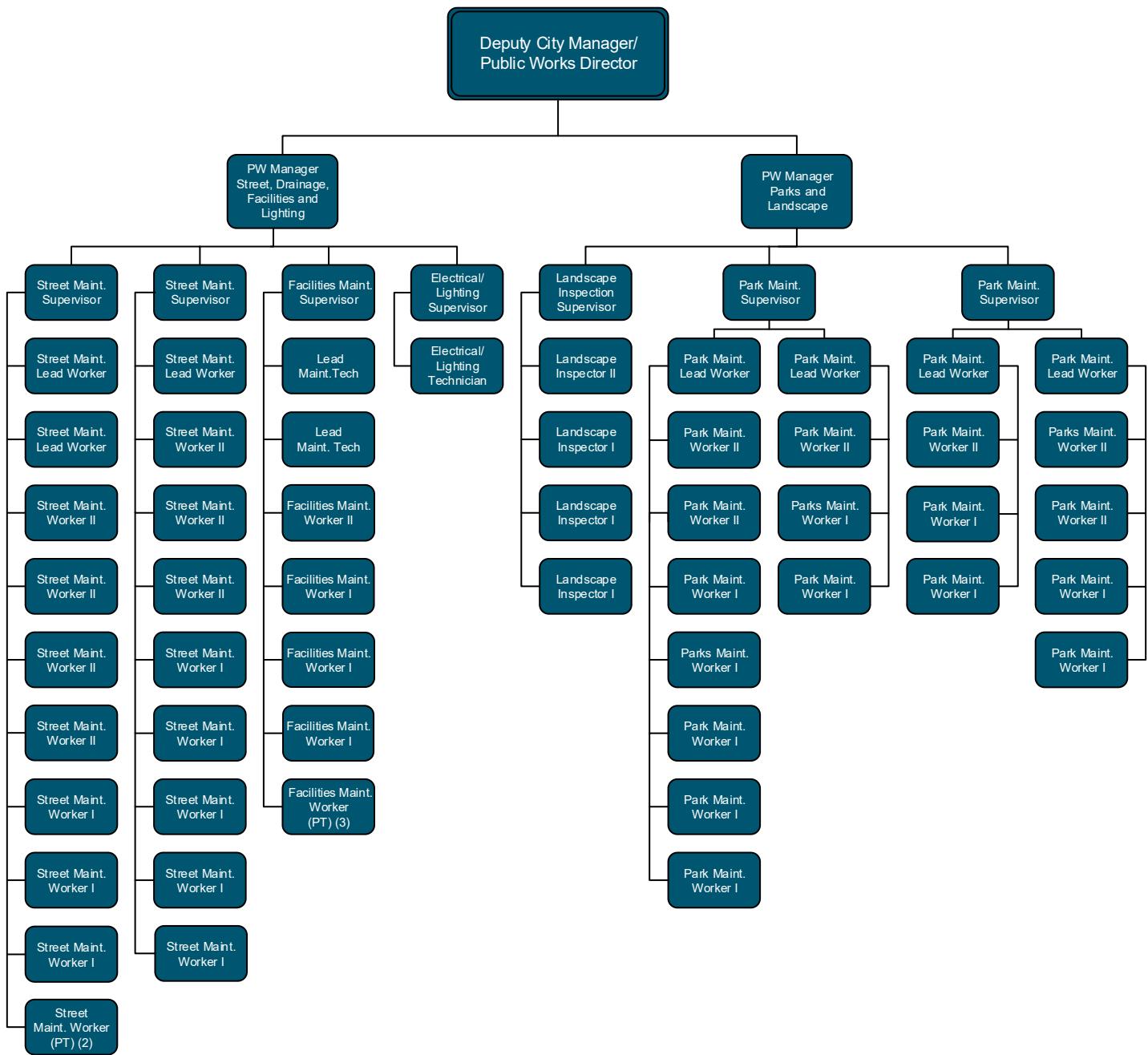
This department encompasses the divisions of public works operations and engineering.

The public works operations division includes administration, right-of-way maintenance, facilities maintenance, fleet maintenance, and parks and landscape maintenance and is responsible for the maintenance and repair of City streets, buildings, flood control, storm drains, street lights, traffic signals, public places, parks, special districts, vehicles and equipment. The engineering division administers and coordinates the capital improvement program, traffic engineering, stormwater management, construction inspection and management.

The Department also oversees the drafting and execution of related contracts and agreements; coordination with outside agencies; preparation and administration of capital grant funding; management of City owned asset data; and provides inspection and acceptance services for development and public infrastructure improvements in San Marcos.

Goal	Metric	June 2020 Goal
Revisit/review 1 existing PW safety policy and/or section of the IIPP every quarter to ensure documents and staff are current on proper safety procedures/protocol	Number of policies reviewed	4 policies reviewed
Work with the Finance Department to update the comprehensive CIP Budget development manual	Update of CIP Budget development manual by March 2020	100%
Reduce initial review timeframes for right-of-way (ROW) permits	Percentage of ROW permits processed within three weeks of a complete application	100%
Assess & process work requests into work orders within one business day of request	Percentage of work requests processed into work orders within one business day	100%
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 days	Percent of PM work orders completed within 15 business days	80%
Add 20 new web-based irrigation controllers to CFD/LLMD contractor maintained areas	Number of controllers installed	20
Conduct two comprehensive visual trash assessments for the entire City	Number of assessments	2
Assess, inventory and abate all sidewalk lifts in one service sector	Percentage of sidewalk lifts abated in service sector	100%
Complete cleaning of all street inlets in all 5 service sectors	Percentage of total street drain inlets cleaned	100%
Complete annual preventative maintenance of all 137 traffic signals throughout the City	Percent of traffic signals serviced	100%







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BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 4,273,427	\$ 4,604,804	\$ 4,578,926	\$ 5,181,695	\$ 5,021,877	\$ 5,021,877
Health Benefits	558,895	682,103	671,644	661,093	685,041	685,041
Retirement Benefits	1,252,877	1,257,995	584,481	954,604	935,239	935,239
Other Personnel Expenses	351,391	381,582	385,285	497,055	488,602	488,602
Personnel Services Subtotal	6,436,590	6,926,484	6,220,336	7,294,447	7,130,759	7,130,759
Operating Expenses						
Contractual Services	2,026,521	2,433,567	2,824,811	3,257,960	2,812,513	2,812,513
Supplies & Services	1,199,823	1,517,594	1,486,386	1,492,058	1,491,158	1,491,158
Repair & Maintenance	620,521	502,271	494,541	507,673	483,073	483,073
Utilities	1,701,401	1,837,810	1,888,401	1,863,030	1,706,590	1,706,590
Capital Expenditures (Non CIP)	128,081	156,278	106,521	109,500	24,500	24,500
Debt Service	78,687	78,687	78,687	78,687	78,687	78,687
Other Operating Expenses	201,581	240,639	287,814	308,551	281,792	281,792
Operating Expenses Subtotal	5,956,614	6,766,845	7,167,161	7,617,459	6,878,313	6,878,313
TOTAL EXPENDITURES	12,393,204	13,693,329	13,387,497	14,911,906	14,009,072	14,009,072
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	219,213	113,280	90,000	160,000	100,000	100,000
Intergovernmental	-	25,422	25,971	25,422	25,422	25,422
Charges for Services	1,119,128	629,820	735,597	704,402	779,402	779,402
Fines & Forfeitures	-	-	1,300	1,200	1,200	1,200
Use of Money & Property	-	-	-	-	-	-
Developer Fees	16,680	-	-	-	-	-
Miscellaneous Revenues	78,660	38,155	32,100	26,210	26,210	26,210
Other Financing Sources	95,013	810	7,900	60,000	60,000	60,000
TOTAL REVENUES	1,528,693	807,487	892,868	977,234	992,234	992,234
NET GENERAL FUND COST	\$ 10,864,511	\$ 12,885,842	\$ 12,494,629	\$ 13,934,672	\$ 13,016,838	\$ 13,016,838

Allocation of Full Time Positions:

Departmental - Public Works	54.21
CFD 98-02	15.09
Gas Tax Fund	13.15
Lighting & Landscaping	1.55
AUTHORIZED FULL TIME POSITIONS	84.00

PUBLIC WORKS/ADMINISTRATION - #103031

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 461,647	\$ 436,558	\$ 436,558
511001 Overtime		5,000	5,000	5,000
511004 Vacation Payoff		6,669	6,669	6,669
511005 Sick Leave Payoff		7,917	7,917	7,917
511006 Stipends		1,380	1,380	1,380
511007 Auto Allowance		4,752	4,752	4,752
511009 Bilingual Pay		702	702	702
511100 Salary & Wages (Part-Time)		13,246	12,362	12,362
512000 Social Security		28,346	27,068	27,068
512001 Medicare		6,821	6,509	6,509
512004 Health Insurance		31,029	33,627	33,627
512010 PERS		90,382	85,652	85,652
512012 PARS		252	235	235
512013 EBAP		10,500	10,500	10,500
521023 Uniform Rental & Maintenance Services		2,500	2,500	2,500
531000 Office Supplies		14,000	14,000	14,000
532000 Printing & Duplicating		1,310	1,310	1,310
542005 Safety Equipment Building first aid kits		250	250	250
544006 RCS-800 MHz System		29,440	29,440	29,440
581000 Travel & Training		10,431	10,431	10,431
Totals		\$ 726,574	\$ 696,862	\$ 696,862

PUBLIC WORKS/STORM WATER PROGRAM MANAGEMENT - #103003

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 259,071	\$ 259,071	\$ 259,071
511001 Overtime		1,500	1,500	1,500
511005 Sick Leave Payoff		5,009	5,009	5,009
511006 Stipends		900	900	900
511100 Salary & Wages (Part-Time)		18,779	18,514	18,514
512000 Social Security		16,062	16,062	16,062
512001 Medicare		4,029	4,025	4,025
512004 Health Insurance		36,509	36,509	36,509
512010 PERS		58,562	58,511	58,511
512012 PARS		771	771	771
512013 EBAP		4,500	4,500	4,500
521001 Consulting Services Water Monitoring Consulting Services Discovery Lake treatment and permits	140,000 16,283	156,283	156,283	156,283
531010 Small Tools Calibration gasses, testing kits, and monitoring equipment		1,550	1,550	1,550
531020 Uniform Expense Boots		625	625	625
542005 Safety Equipment Rain gear and wet weather gear		300	300	300
581000 Travel & Training CASQA Conference Certified Erosion & Sediment Storm Water Inspector (CESSWI) Certified Professional Erosion & Sediment Control (CPESC) Certified Professional in Storm Water Quality (CPSWQ) Continuing education requirements for certifications Municipal Separate Storm Sewer System Specialist (CMS4S) Qualified SWPPP Developer (QSD) Qualified SWPPP Practitioner (QSP)	2,000 900 125 125 5,700 70 200 300	9,420	9,420	9,420
581011 Recycling Expenditures		25,055	25,055	25,055
581028 NPDES Programs BIGHT Cost Share Carlsbad Watershed Management Area (CWMA) cost share/MOU Education programs Regional MOU cost share SWRCB annual discharge fee - Bradley Park SWRCB general industrial permit fee - Bradley Park SWRCD annual discharge fee	15,000 43,037 15,000 30,000 57,000 1,800 30,000	210,800	191,837	191,837
Totals		\$ 809,725	\$ 790,442	\$ 790,442

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 554,857	\$ 555,075	\$ 555,075
511001 Overtime		24,240	24,240	24,240
511005 Sick Leave Payoff		40,281	40,281	40,281
511006 Stipends		9,259	9,259	9,259
511009 Bilingual Pay		4,620	4,620	4,620
511100 Salary & Wages (Part-Time)		4,347	10,430	10,430
512000 Social Security		34,401	34,416	34,416
512001 Medicare		8,112	8,206	8,206
512004 Health Insurance		97,888	96,572	96,572
512010 PERS		118,542	119,310	119,310
512012 PARS		39	91	91
512013 EBAP		34,500	34,500	34,500
512015 RHS		1,344	1,344	1,344
521002 Other Contract Services		23,400	23,400	23,400
NCTD permit fee	1,000			
NCTD flagging fee	2,000			
League Of California Cities contribution	400			
Storm channel permit administrative fees & reporting	10,000			
Storm channel maintenance permits	10,000			
521012 Contract Maintenance Services		935,492	740,492	740,492
Biological survey services (Storm)	15,000			
Concrete sidewalk inspection	12,500			
Dead animal pick up and disposal	8,640			
Electrical maintenance	15,000			
Homeless encampment cleanup	10,000			
Pest control	1,000			
Sand grease separators (Storm)	9,000			
Storm drain and inlet cleaning (Storm)	325,000			
Street sweeping (Storm)	306,752			
Tree trimming/removal	35,000			
Underground service alert	2,600			
521023 Uniform Rental & Maintenance Services		8,290	8,290	8,290
Streets and storm uniforms				
531009 Construction Materials		55,600	53,100	53,100
Graffiti abatement (project #55021)	20,000			
Herbicides (Storm)	4,600			
Light pole signage	1,000			
Materials for drainage system facilities (Storm)	7,000			
Pedestrian lights, poles, and meter pedestals	17,500			
Various construction materials	2,000			
Way finding maintenance	1,000			

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531010 Small Tools				
Hand held power tools	2,300		5,848	5,848
Maintenance hand tools	3,148			
Small tools (Storm)	400			5,848
531020 Uniform Expense			8,277	8,277
Boots, jackets and hats				8,277
532007 Household Hazardous Waste			7,900	7,900
Recycling services - other electrical waste	2,650			7,900
Dumping fees	5,250			
532010 Equipment Rental			1,000	1,000
542005 Safety Equipment			5,033	5,033
Cones and barricades	1,100			5,033
Personal protective equipment	3,500			
Vehicle first aid kits	433			
544000 Sign Maintenance			2,596	2,596
New and replacement signs				2,596
552000 Water			3,540	3,540
VWD truck services				3,540
561000 Capital Equipment			12,500	12,500
Hand stripers	7,500			12,500
Asphalt compactor	5,000			
581000 Travel & Training			13,858	13,858
Hearing conservation & testing program	363			13,858
NCTD ROW training	4,320			
Supervisor training	500			
Traffic signal training	2,500			
Equipment training	1,500			
Backhoe operator certification	2,800			
Qualified applicator certificate (Storm)	1,050			
International Society of Arboriculture (Storm)	350			
MUTCD sign training	475			
Totals		\$ 2,015,764	\$ 1,824,178	\$ 1,824,178

PUBLIC WORKS/FLEET MAINTENANCE - #103033

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 334,016	\$ 334,016	\$ 334,016
511001 Overtime		1,600	1,600	1,600
511004 Vacation Payoff		14,000	14,000	14,000
511005 Sick Leave Payoff		6,660	6,660	6,660
511006 Stipends		3,900	3,900	3,900
511100 Salary & Wages (Part-Time)		13,364	12,619	12,619
512000 Social Security		20,709	20,709	20,709
512001 Medicare		5,037	5,026	5,026
512004 Health Insurance		41,309	42,332	42,332
512010 PERS		71,981	71,981	71,981
512012 PARS		254	240	240
512013 EBAP		6,000	6,000	6,000
512015 RHS		2,204	2,204	2,204
521002 Other Contract Services		19,370	19,370	19,370
DEH compliance consultant	6,000			
APCD permit fees	800			
DEH fuel monitor certification (annual)	700			
Gas Boy software (fuel island)	2,200			
Lift inspections	3,850			
CARB Portable equip registration program	2,700			
DEH unified program facility permit	620			
SB989 testing (triennial)	2,500			
521012 Contract Maintenance Services		245,447	200,000	200,000
Crane inspection and certification	1,120			
Diesel retrofit filter cleaning	855			
Fire apparatus repairs	117,553			
Hazardous material disposal	10,000			
Mower maintenance	6,000			
Repairs (hoist/lifts & fuel island)	3,000			
Small equipment inventory vending	16,000			
Small equipment maintenance	20,000			
Fire extinguisher service	2,200			
Towing services	1,000			
Turf truckster maintenance	7,272			
Heavy equipment repair	15,000			
521023 Uniform Rental & Maintenance Services		5,000	5,000	5,000
521024 Vehicle Rental & Maintenance Services		98,660	98,660	98,660

PUBLIC WORKS/FLEET MAINTENANCE - #103033 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531005 Fuel & Lubricants				
City fuel (includes Fire Dept.)	242,800		753,584	753,584
Other agency fuel	487,900			
Underground storage tank fees	6,209			
Diesel fuel tax fees	5,375			
APCD vapor recovery test	1,100			
Oils & lubricants	10,200			
531010 Small Tools			1,200	1,200
Misc. small tools	700			
Cordless drill & bits	500			
531017 Expendable Materials			11,000	11,000
531020 Uniform Expense			1,125	1,125
Boots and hats				1,125
532007 Household Hazardous Waste			1,800	1,800
Board of equalization on tax				1,800
542000 Heavy Equipment Repair			20,000	20,000
542001 Small Equipment Repair			3,000	3,000
542005 Safety Equipment			750	750
Personal protecting equipment (PPE)	600			
Vehicle first aid kits	150			
542006 Radio Equipment Repair			800	800
Battery replacements, cords, antennas and misc.				800
542008 Heavy Equipment Repair & Maintenance-Fire			80,000	80,000
Ambulance, engines and equipment				80,000
543000 Automotive Repair			5,000	5,000
Small automotive repair parts (non-fire)				5,000
543001 Tires			8,000	8,000
543002 Automotive Repair-Fire			8,000	8,000
Small automotive repair parts				8,000
543003 Tires-Fire			40,000	40,000
561000 Capital Equipment			12,000	12,000
581000 Travel & Training			3,625	3,625
ARB opacity testing certification (required)	175			
Automotive training group	400			
Fire mechanic training	3,000			
Hearing conservation & testing program	50			
Totals		\$ 1,839,395	\$ 1,794,201	\$ 1,794,201

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,128,666	\$ 1,129,077	\$ 1,129,077
511001 Overtime		56,000	40,000	40,000
511004 Vacation Payoff		37,000	37,000	37,000
511005 Sick Leave Payoff		77,812	77,812	77,812
511006 Stipends		18,259	18,259	18,259
511009 Bilingual Pay		11,142	11,142	11,142
512000 Social Security		70,007	70,038	70,038
512001 Medicare		16,373	16,381	16,381
512004 Health Insurance		244,118	245,485	245,485
512010 PERS		240,614	240,700	240,700
512013 EBAP		43,500	43,500	43,500
512015 RHS		1,421	1,421	1,421
521012 Contract Maintenance Services		905,886	875,886	875,886
Backflow preventers	8,222			
Backpack herbicide application	45,587			
Ball field lighting, as needed	12,915			
Ball field maintenance	44,625			
Bus shelters	14,667			
Citywide park custodial services	241,728			
Citywide park tree trimming and maintenance	69,108			
Citywide plexi glass restoration	2,438			
Fiber play resurfacing	31,200			
Irrigation well maintenance	44,701			
Laser leveling of ball fields	6,275			
Mulch & DG For landscaping	7,788			
Park electrical repair services	19,125			
Park irrigation controls	26,775			
Park landscape maintenance	76,500			
Plumbing repairs, as needed	224			
Service chemical toilets	7,665			
Southlake maintenance agreement with VWD	21,186			
Splash pad repairs and maintenance	5,738			
Trail/rehab restoration	12,179			
Water removal from Bradley Park	16,320			
Woodland park pond maintenance	7,537			
Woodland park pond maintenance	5,250			
Irrigation & plant materials upgrades	40,000			
San Elijo well draw down test	3,000			
Park paint maintenance	7,500			
Slurry asphalt trails	10,125			
Slurry park parking lots	5,582			
Parks concrete repairs	13,301			
Passive parks	63,750			
Synthetic turf repair & testing	4,875			
521023 Uniform Rental & Maintenance Services		6,720	6,720	6,720

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531004 Janitorial Services		1,530	1,530	1,530
531008 Fertilizers/Herbicides Fertilizers, herbicides and mulch		59,858	59,858	59,858
531009 Construction Materials Construction and BMP materials		20,680	20,680	20,680
531010 Small Tools Maintenance hand tools Hand held power tools	1,145 11,968	13,113	13,113	13,113
531020 Uniform Expense Boots, jackets, and hats		7,000	10,600	10,600
532010 Equipment Rental Roto-tillers, stump grinders, sod cutters, and replacement equipment		1,125	1,125	1,125
541000 Building Repair & Maintenance Citywide parks building repair and maintenance		21,489	21,489	21,489
542005 Safety Equipment Chock blocks Cones & barricades First aid kits Hearing conservation and testing program Personal protective equipment Rain gear	60 1,500 200 336 8,000 700	10,796	10,796	10,796
544004 Tree & Landscape		28,000	28,000	28,000
544005 Irrigation Systems		50,250	50,250	50,250
551000 Electric & Gas		230,050	230,050	230,050
552000 Water		403,000	403,000	403,000
581000 Travel & Training Advisor Qualified Applicators License Certified arborist license Irrigation auditor NCTD training Pest control advisor Playground certification Qualified applicator certificate Hearing conservation & testing program	300 1,080 800 540 400 1,500 2,500 347	7,467	7,467	7,467
Totals		\$ 3,711,876	\$ 3,671,379	\$ 3,671,379

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 443,142	\$ 441,076	\$ 441,076
511001 Overtime		22,067	22,067	22,067
511004 Vacation Payoff		8,703	8,703	8,703
511005 Sick Leave Payoff		10,300	10,300	10,300
511006 Stipends		21,412	17,090	17,090
511100 Salary & Wages (Part-Time)		30,652	30,652	30,652
512000 Social Security		27,500	27,376	27,376
512001 Medicare		6,876	6,848	6,848
512004 Health Insurance		74,595	75,093	75,093
512010 PERS		85,207	92,187	92,187
512012 PARS		582	582	582
512013 EBAP		10,500	10,500	10,500
521001 Consulting Services Labor compliance		24,000	24,000	24,000
521002 Other Contract Services Building security alarms monitoring and service		12,784	12,784	12,784
521012 Contract Maintenance Services		561,680	506,680	506,680
Appliance repair & maintenance	2,500			
Backflow/pressure reduction systems testing & repair	2,680			
Building automation software support	12,000			
Caretaker residence maintenance	2,500			
Civic center hardscape maintenance	10,000			
Door and lock services	31,000			
Electrical repairs and maintenance	38,000			
Elevator maintenance and inspection services	25,920			
External & internal paint maintenance	60,000			
Fire inspections	9,000			
Fire system maintenance	51,000			
Floor cleaning machine maintenance and repairs	1,150			
Generator maintenance, repairs and APCD permitting	12,200			
Grease trap maintenance	1,000			
HVAC repairs and maintenance	85,000			
Park plumbing repairs	4,266			
Plant maintenance	9,600			
Plumbing repairs	36,864			
Pool maintenance	56,000			
Roof maintenance	10,000			
Siding and caULKing services	15,000			
Sign repair and replacement	3,000			
Waste removal and transport services	8,000			
Window replacement	5,000			
Wood floor coating (annual)	15,000			
521016 Pest Control Services		30,000	30,000	30,000

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521022 HVAC Chemical Treatment		2,400	2,400	2,400
521023 Uniform Rental & Maintenance Services		5,028	5,028	5,028
531004 Janitorial Services		307,883	307,883	307,883
531010 Small Tools		10,000	10,000	10,000
531018 Janitorial Supplies		191,000	191,000	191,000
531020 Uniform Expense		1,945	1,945	1,945
532010 Equipment Rental		500	500	500
541000 Building Repair & Maintenance		82,375	69,369	69,369
Appliances, equipment and parts	18,000			
Flooring materials	4,000			
Materials for park facilities	18,169			
Mechanical/hardware materials	12,000			
Paint supplies	6,800			
Roof and ceiling materials	8,000			
Signage	2,400			
541002 Electrical Repair & Maintenance		20,000	20,000	20,000
541003 HVAC Repair & Maintenance		20,000	15,000	15,000
541005 Plumbing Repair & Maintenance		35,000	35,000	35,000
541006 Pool Repair & Maintenance		31,594	25,000	25,000
542005 Safety Equipment		5,000	5,000	5,000
Facility safety equipment	500			
Personal protective equipment	4,500			
551000 Electric & Gas		1,156,440	1,000,000	1,000,000
552000 Water		70,000	70,000	70,000
561000 Capital Equipment		85,000	-	-
571002 Principal-Other		75,798	75,798	75,798
CEC 1% loan for CH & PW				
572002 Interest-Other		2,889	2,889	2,889
CEC 1% loan for CH & PW				
581000 Travel & Training		5,299	5,299	5,299
Hearing conservation & testing program	99			
AFO courses	450			
HVAC control training	1,250			
Certificate training	1,800			
Multimeter course	1,150			
Lockout tag out course	550			

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581004 Regulatory Certifications Unified program facility permit (annual)		1,800	1,800	1,800
Totals		\$ 3,479,951	\$ 3,159,849	\$ 3,159,849

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,392,427	\$ 1,306,480	\$ 1,306,480
511001 Overtime		66,000	40,000	40,000
511004 Vacation Payoff		15,384	15,384	15,384
511005 Sick Leave Payoff		15,841	15,841	15,841
511006 Stipends		2,100	3,000	3,000
511007 Auto Allowance		7,752	7,752	7,752
511009 Bilingual Pay		3,000	3,000	3,000
511100 Salary & Wages (Part-Time)		16,320	10,208	10,208
512000 Social Security		86,331	81,003	81,003
512001 Medicare		20,426	19,091	19,091
512004 Health Insurance		135,645	155,423	155,423
512010 PERS		287,108	264,785	264,785
512012 PARS		310	194	194
512013 EBAP		19,500	19,500	19,500
512015 RHS		12,056	11,875	11,875
521001 Consulting Services		212,500	92,500	92,500
Labor compliance consultant	7,500			
Intersection traffic counts & speed surveys	30,000			
Standard plans	5,000			
CIP program management	50,000			
521017 Commissioner Services		2,520	2,520	2,520
Traffic Safety Commissioners (5)				
531010 Small Tools		700	700	700
531020 Uniform Expense		2,300	2,300	2,300
Personal protective equipment				
532001 Memberships & Subscriptions		9,605	7,605	7,605
License renewals	2,830			
ITE membership	600			
Books and publications	1,475			
APWA agency membership	1,700			
Project management institute	1,000			

PUBLIC WORKS/ENGINEERING - #103043 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581000 Travel & Training				
APWA CP2 certification	1,653		20,796	13,000
Certified erosion/sediment storm water inspector (CESSWI) training	624			
CIP training	2,496			
Continuing education	1,248			
Federal aid series training	562			
Hearing conservation & testing program	66			
NCTD ROW certification	674			
Project management/supervisor training	936			
QSP & QSD Training for General Construction Permit	374			
Traffic courses (e.g., signal timing, infrastructure design)	624			
Transportation engineering conferences	3,743			
Totals		\$ 2,328,621	\$ 2,072,161	\$ 2,072,161

DEVELOPMENT SERVICES

PURPOSE:

The Development Services Department is a one-stop-shop for private development projects.

SUMMARY OF SERVICES:

The department handles everything from project entitlement approvals to construction permits and serves to address violations of City ordinances related to land use and development.

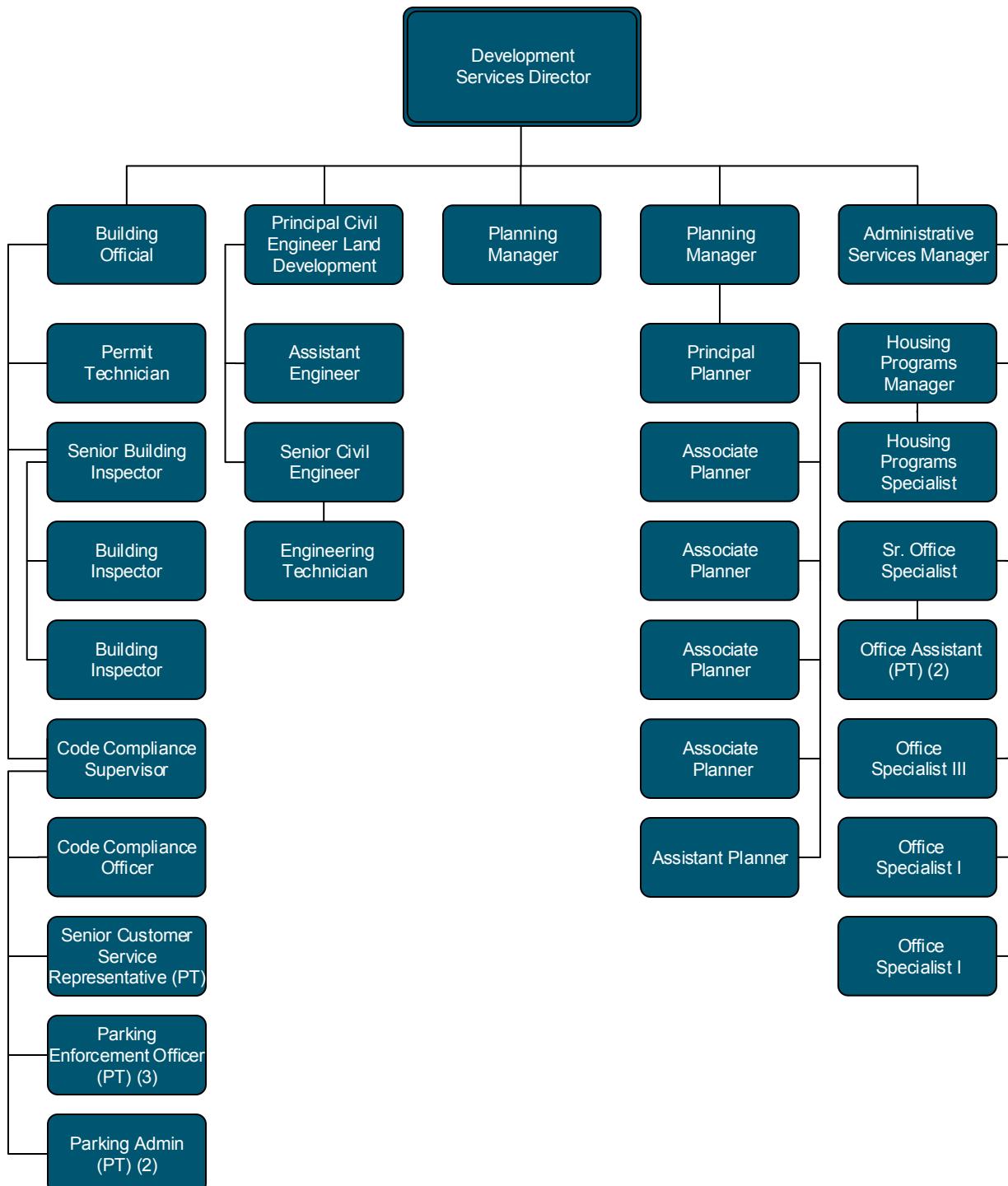
The building division protects the life, property and welfare of the community by enforcing laws, codes and ordinances that regulate all building and parking activities in San Marcos. The division oversees plan checks, new construction and housing inspections in accordance with state law.

The planning division administers the City's General Plan and various zoning and environmental regulations by analyzing and recommending measures to protect existing resources and to ensure the orderly development of the community that will maintain a balance between the quality of life, the environment and economic stability of the City.

The land development engineering division ensures compliance with city codes and ordinances, as well as the Subdivision Map Act, National Pollutant Discharge Elimination System (NPDES) permit and Federal Emergency Management Agency (FEMA) floodplain requirements. The division reviews construction drawings, technical reports, maps and easements for all private development and provides technical guidance.

The Housing division provides housing opportunities to all income groups. Housing programs include the development of new affordable housing units; the Down Payment Assistance Program and the Homeowner Rehabilitation Program and the monitoring, reporting and inspection regimens associated with them.

Goal	Metric	June 2020 Goal
Continue to assist existing MAP/DAP/SMAHP homeowners and first-time homebuyers	Facilitate 5 loans	5
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5
Facilitate affordable housing production	Richmar Station property assemblage	Completed
Maintain annual reporting requirements	Reports completed and posted in timeframe required	Completed
Meet annual professional training hour goals	Each staff member must complete a minimum of 16 annual hours of professional growth-oriented training	Completed
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%
Provide response to customer inquiries for information/assistance within City policy	Percent of inquiries receiving preliminary response within 2 business days of receipt	95%
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts, document established procedures and implement project management tools	Completed
Continuous Improvement - Process Streamlining	Advance major projects forward on time and on budget	Completed
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts or ordinance updates	Completed



DEVELOPMENT SERVICES - 1040XX
SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2019-20 BUDGET					
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,159,181	\$ 2,437,980	\$ 2,445,169	\$ 2,515,351	\$ 2,608,815	\$ 2,608,815
Health Benefits	291,416	328,035	333,753	289,087	271,020	271,020
Retirement Benefits	646,222	657,930	294,775	448,393	471,281	471,281
Other Personnel Expenses	178,664	193,196	194,354	205,539	212,556	212,556
Personnel Services Subtotal	3,275,484	3,617,140	3,268,051	3,458,370	3,563,672	3,563,672
Operating Expenses						
Contractual Services	444,403	525,685	567,643	689,107	603,062	603,062
Supplies & Services	38,062	80,657	87,240	125,490	105,490	105,490
Repair & Maintenance	-	242	-	2,700	2,700	2,700
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	10,388	17,470	24,650	32,200	32,200	32,200
Operating Expenses Subtotal	492,852	624,053	679,533	849,497	743,452	743,452
TOTAL EXPENDITURES	3,768,336	4,241,194	3,947,584	4,307,867	4,307,124	4,307,124
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	980,653	1,312,191	606,913	848,028	848,028	848,028
Intergovernmental	25,185	-	-	-	-	-
Charges for Services	1,051,408	861,635	808,996	898,446	878,445	878,445
Fines & Forfeitures	538,808	495,565	425,000	419,368	419,370	419,370
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	2,581	202	300	600	600	600
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,598,635	2,669,592	1,841,209	2,166,442	2,146,443	2,146,443
NET GENERAL FUND COST	\$ 1,169,701	\$ 1,571,601	\$ 2,106,375	\$ 2,141,425	\$ 2,160,681	\$ 2,160,681

Allocation of Full Time Positions:

Departmental - Development Services	24.25
Successor Housing Agency	2.75
AUTHORIZED FULL TIME POSITIONS	27.00

DEVELOPMENT SERVICES/ADMINISTRATION - #104044
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 375,822	\$ 378,292	\$ 378,292
511001 Overtime		2,500	2,500	2,500
511004 Vacation Payoff		3,464	3,464	3,464
511005 Sick Leave Payoff		7,783	7,783	7,783
511006 Stipends		2,220	2,220	2,220
511007 Auto Allowance		4,277	4,277	4,277
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		29,958	29,958	29,958
512000 Social Security		23,300	23,453	23,453
512001 Medicare		5,883	5,919	5,919
512004 Health Insurance		58,667	58,667	58,667
512010 PERS		74,082	74,552	74,552
512012 PARS		569	569	569
512013 EBAP		7,500	7,500	7,500
521001 Consulting Services Labor compliance services		500	500	500
531000 Office Supplies		15,000	15,000	15,000
532000 Printing & Duplicating Misc Printing Needs for Department		30,550	10,550	10,550
532001 Memberships & Subscriptions AICP Urban Land Institute	760 340	1,100	1,100	1,100
532011 Recording Fees		2,000	2,000	2,000
542005 Safety Equipment Boots for planning, engineering, admin staff Misc Safety equipment	2,450 250	2,700	2,700	2,700
581000 Travel & Training		1,000	1,000	1,000
Totals		\$ 650,675	\$ 633,804	\$ 633,804

DEVELOPMENT SERVICES/PLANNING - #104041
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 831,949	\$ 831,949	\$ 831,949
511001 Overtime		7,000	7,000	7,000
511004 Vacation Payoff		31,292	31,292	31,292
511005 Sick Leave Payoff		16,927	16,927	16,927
511006 Stipends		1,200	1,200	1,200
511007 Auto Allowance		3,000	3,000	3,000
512000 Social Security		51,581	51,581	51,581
512001 Medicare		12,062	12,062	12,062
512004 Health Insurance		93,228	93,228	93,228
512010 PERS		175,166	175,166	175,166
512013 EBAP		12,000	12,000	12,000
521001 Consulting Services Plan review and case processing services Wireless telecommunications & misc consulting	65,000 15,000	80,000	80,000	80,000
521017 Commissioner Services		5,000	5,000	5,000
521018 Environmental Mitigation 89001 Borden Road bridge 89005 County Dip-Copper Creek wetland	21,607 2,000	23,607	23,607	23,607
521019 Environmental Permit Filing Fee CEQA/Fish & Game		5,000	5,000	5,000
532001 Memberships & Subscriptions Association of Environmental Planners Various memberships for planning staff Various books & publications for staff	250 3,650 150	4,050	4,050	4,050
581000 Travel & Training Misc. training (e.g., CEQA, American Planning Association, Etc.) League of CA Cities Planning Commissioners Academy	6,700 12,000	18,700	18,700	18,700
Totals		\$ 1,371,762	\$ 1,371,762	\$ 1,371,762

DEVELOPMENT SERVICES/BUILDING - #104042
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET			
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
511000 Salary & Wages (Full-Time)		\$ 650,324	\$ 650,324	\$ 650,324	
511001 Overtime		8,000	8,000	8,000	
511004 Vacation Payoff		54,000	54,000	54,000	
511005 Sick Leave Payoff		11,137	11,137	11,137	
511006 Stipends		2,500	2,500	2,500	
511007 Auto Allowance		3,000	3,000	3,000	
511009 Bilingual Pay		3,000	3,000	3,000	
511100 Salary & Wages (Part-Time)		76,779	81,826	81,826	
512000 Social Security		40,320	40,320	40,320	
512001 Medicare		10,543	10,615	10,615	
512004 Health Insurance		98,700	99,270	99,270	
512010 PERS		133,672	133,672	133,672	
512012 PARS		1,459	1,554	1,554	
512013 EBAP		12,000	12,000	12,000	
512015 RHS		1,530	1,530	1,530	
521002 Other Contract Services			455,000	368,955	368,955
Parking management system	30,000				
Inspection services	200,000				
Plan review services	138,955				
531010 Small Tools			2,095	2,095	2,095
531020 Uniform Expense			2,600	2,600	2,600
Boots for building inspectors and code compliance officers	1,050				
Uniforms - parking enforcement officers	800				
Shirts/hats for field personnel	750				
532001 Memberships & Subscriptions			7,940	7,940	7,940
ICC (Chapter and employee memberships)	500				
CALBO Ed Week	230				
IAEI	125				
IAPMO	275				
CACEO	175				
Parking membership	135				
Miscellaneous Items	500				
CA building code books	6,000				
532008 Parking Citation Surcharge			60,000	60,000	60,000

DEVELOPMENT SERVICES/BUILDING - #104042 (Cont'd)**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581000 Travel & Training				
CALBO ABM	1,200		10,000	10,000
CALBO Ed Week	4,000			
ICC seminars	1,000			
Parking staff	3,000			
Miscellaneous	800			
Totals		\$ 1,644,599	\$ 1,564,338	\$ 1,564,338

DEVELOPMENT SERVICES/ENGINEERING - #104043
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 310,063	\$ 396,010	\$ 396,010
511001 Overtime		12,000	12,000	12,000
511004 Vacation Payoff		27,500	27,500	27,500
511005 Sick Leave Payoff		34,256	34,256	34,256
511006 Stipends		600	600	600
511007 Auto Allowance		3,000	3,000	3,000
512000 Social Security		19,224	24,553	24,553
512001 Medicare		4,497	5,743	5,743
512004 Health Insurance		38,492	19,855	19,855
512010 PERS		63,445	85,768	85,768
512013 EBAP		3,000	3,000	3,000
512015 RHS		2,099	2,280	2,280
521001 Consulting Services Civil engineering consulting services		120,000	120,000	120,000
532001 Memberships & Subscriptions License renewals Subdivision map act	115 40	155	155	155
581000 Travel & Training Civil engineering/project management webinars		2,500	2,500	2,500
Totals		\$ 640,831	\$ 737,220	\$ 737,220

PUBLIC SAFETY FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2019-20 BUDGET						CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED				
REVENUES								
Taxes & Special Assessments	\$ 12,646,249	\$ 13,482,519	\$ 15,763,031	\$ 16,235,706	\$ 16,235,706	\$ 16,235,706		
Licenses & Permits	13,728	12,385	13,150	13,017	13,017	13,017		
Intergovernmental	577,038	1,024,969	477,709	573,857	573,857	573,857		
Charges for Services	4,557,429	5,139,014	5,478,816	5,456,583	5,956,583	5,956,583		
Fines & Forfeitures	46,118	14,341	10,000	20,000	20,000	20,000		
Use of Money & Property	-	-	-	-	-	-		
Developer Fees	16,486	8,506	18,320	8,436	8,436	8,436		
Miscellaneous Revenues	50,589	36,841	36,081	32,000	32,000	32,000		
Other Financing Sources	-	10,000	1,500	-	-	-		
TOTAL REVENUES	17,907,637	19,728,574	21,798,607	22,339,599	22,839,599	22,839,599		
OPERATING EXPENDITURES								
Salaries & Wages	10,899,878	11,955,922	11,244,291	11,856,775	11,888,262	11,888,262		
Health Benefits	1,315,686	1,414,250	1,412,524	1,528,818	1,538,994	1,538,994		
Retirement Benefits	2,545,620	2,691,758	1,985,077	2,058,759	2,062,319	2,062,319		
Other Personnel Expenses	363,086	384,274	396,042	376,416	376,974	376,974		
Contractual Services	18,080,165	19,254,984	20,839,353	22,399,305	22,342,305	22,342,305		
Supplies & Services	314,694	333,974	367,563	340,004	320,004	320,004		
Repair & Maintenance	276,161	311,507	302,365	309,105	309,105	309,105		
Utilities	56,088	30,862	44,683	51,321	51,321	51,321		
Capital Expenditures (Non CIP)	15,676	1,522	10,000	28,700	8,700	8,700		
Other Operating Expenses	183,607	159,892	225,290	254,304	234,802	234,802		
TOTAL OPERATING EXPENDITURES	34,050,661	36,538,947	36,827,188	39,203,507	39,132,786	39,132,786		
REVENUE OVER/(UNDER) EXPENDITURES	\$ (16,143,024)	\$ (16,810,373)	\$ (15,028,581)	\$ (16,863,908)	\$ (16,293,187)	\$ (16,293,187)		



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FIRE

PURPOSE:

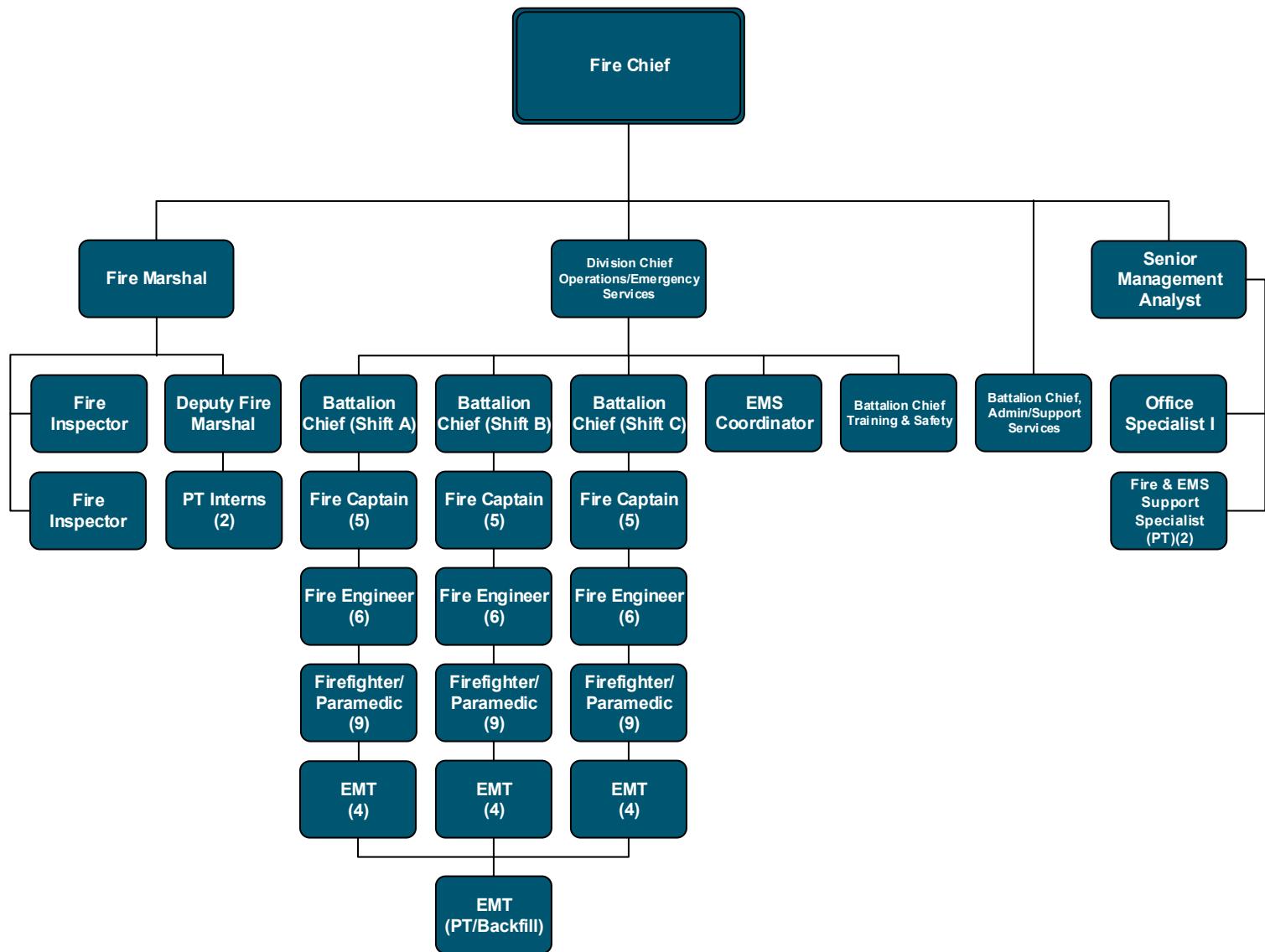
To provide quality safety and emergency service in a timely and efficient manner.

SUMMARY OF SERVICES:

The Fire Department provides fire suppression, rescue, emergency medical services, fire prevention and emergency preparedness services to more than 100,000 residents of the 33 square mile San Marcos Fire Protection District (SMFPD). The City of San Marcos comprises 24 square miles of the SMFPD. The Fire Chief exercises operational control over the department under the general direction of the City Manager.

The Fire Department fields four engine companies, five full-time paramedic ambulances, and one ladder truck company from four fire stations. Suppression personnel cross-staff three brush engines to address the wild land fire threat prevalent in outlying areas of the City/District. The department also operates a regional emergency services training facility.

Goal	Metric	June 2020 Goal
Maintain staff preparedness	Number of Annual Training Hours	17,280
Delivery of Service with First-in Unit within 7 minutes	Percent of Time	90%
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%
Evaluate and make recommendation regarding potential First Responder Fees	Research and Analyze the Impact of Implementing a First Responder Fee Program	Completed
Evaluate EMS Deployment Model	Research and Analyze Alternative Deployment Models for EMS Services	Completed
Facility Needs Assessment	Evaluate Fire Department Facility Needs and Improvements	Completed
ISO Re-evaluation	Complete ISO Re-evaluation Process	Completed



BUDGET CATEGORY	FY 2019-20 BUDGET					
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 10,843,194	\$ 11,892,884	\$ 11,181,527	\$ 11,791,542	\$ 11,823,029	\$ 11,823,029
Health Benefits	1,308,559	1,406,824	1,405,108	1,521,574	1,531,750	1,531,750
Retirement Benefits	2,525,106	2,670,787	1,974,280	2,044,455	2,048,015	2,048,015
Other Personnel Expenses	357,690	378,433	390,191	370,109	370,667	370,667
Personnel Services Subtotal	15,034,549	16,348,928	14,951,106	15,727,680	15,773,461	15,773,461
Operating Expenses						
Contractual Services	927,554	1,079,259	1,444,312	1,615,378	1,563,378	1,563,378
Supplies & Services	314,694	333,974	367,563	340,004	320,004	320,004
Repair & Maintenance	213,791	246,869	237,727	244,467	244,467	244,467
Utilities	56,088	30,862	44,683	51,321	51,321	51,321
Capital Expenditures (Non CIP)	12,669	1,522	10,000	28,700	8,700	8,700
Other Operating Expenses	168,341	148,899	215,090	239,304	219,802	219,802
Operating Expenses Subtotal	1,693,137	1,841,386	2,319,375	2,519,174	2,407,672	2,407,672
TOTAL EXPENDITURES	16,727,686	18,190,313	17,270,481	18,246,854	18,181,133	18,181,133
REVENUES						
Taxes & Special Assessments	9,882,348	10,626,537	12,751,487	13,370,700	13,370,700	13,370,700
Licenses & Permits	3,115	2,965	2,900	3,000	3,000	3,000
Intergovernmental	357,741	806,102	335,109	431,357	431,357	431,357
Charges for Services	4,557,429	5,139,014	5,355,813	5,023,043	5,523,043	5,523,043
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	16,486	8,506	18,320	8,436	8,436	8,436
Miscellaneous Revenues	50,589	36,841	36,081	32,000	32,000	32,000
Other Financing Sources	-	10,000	1,500	-	-	-
TOTAL REVENUES	14,867,708	16,629,965	18,501,210	18,868,536	19,368,536	19,368,536
NET GENERAL FUND COST	\$ 1,859,977	\$ 1,560,349	\$ (1,230,729)	\$ (621,682)	\$ (1,187,403)	\$ (1,187,403)

Allocation of Full Time Positions:

Departmental - Fire	87.88
CFD 98-02	0.12
AUTHORIZED FULL TIME POSITIONS	
	88.00

FIRE/ADMINISTRATION - #105053
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,139,065	\$ 1,140,109	\$ 1,140,109
511001 Overtime		250,000	250,000	250,000
511002 Holiday Pay		20,736	20,736	20,736
511004 Vacation Payoff		45,000	45,000	45,000
511005 Sick Leave Payoff		13,025	13,025	13,025
511006 Stipends		8,999	8,999	8,999
511008 Uniform Allowance		10,050	10,050	10,050
511100 Salary & Wages (Part-Time)		9,035	8,312	8,312
512000 Social Security		6,489	6,553	6,553
512001 Medicare		16,647	16,652	16,652
512004 Health Insurance		175,591	175,591	175,591
512010 PERS		19,885	20,083	20,083
512011 PERS-Fire		397,913	397,913	397,913
512013 EBAP		14,200	14,200	14,200
512015 RHS		1,360	1,360	1,360
521002 Other Contract Services First watch and tableau for advanced		5,950	5,950	5,950
531000 Office Supplies		3,900	3,900	3,900
531001 Computer Supplies		2,400	2,400	2,400
531002 Postage		400	400	400
531017 Expendable Materials Misc admin materials for meetings, awards, and command vehicle needs		3,900	3,900	3,900
532000 Printing & Duplicating		3,190	3,190	3,190
532001 Memberships & Subscriptions		1,430	1,430	1,430
553000 Telephone		4,880	4,880	4,880
581000 Travel & Training Wellness program, palomar college revenue		42,497	39,997	39,997
581002 Manager's Discretionary		2,000	2,000	2,000
581003 Licenses & Certificates DMV licensing medical exam and state fire marshal extinguisher certification		300	300	300

FIRE/ADMINISTRATION - #105053 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581035 Volunteer Services Uniforms, safety equipment, and other		7,500	4,500	4,500
Totals		\$ 2,206,342	\$ 2,201,430	\$ 2,201,430

FIRE/EMERGENCY PREPAREDNESS - #105054
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511100 Salary & Wages (Part-Time)		\$ 15,000	\$ 15,000	\$ 15,000
512001 Medicare		579	579	579
512012 PARS		759	759	759
521002 Other Contract Services UDC membership		4,000	4,000	4,000
531000 Office Supplies		850	850	850
531001 Computer Supplies		770	770	770
531017 Expendable Materials EOC supplies, cert program needs, and cache Training center coop infrastructure	8,900 3,000	11,900	11,900	11,900
553000 Telephone EOC and MEOC satellie and cell service/maintenance		12,615	12,615	12,615
581000 Travel & Training EOC, CSTI and PIO training	2,300	4,800	4,800	4,800
66532 Cert project needs	2,500			
Totals		\$ 51,273	\$ 51,273	\$ 51,273

FIRE/EMERGENCY MEDICAL SERVICES - #105055
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,223,237	\$ 1,200,799	\$ 1,200,799
511001 Overtime		200,000	200,000	200,000
511002 Holiday Pay		45,650	44,571	44,571
511004 Vacation Payoff		2,311	2,311	2,311
511006 Stipends		37,770	35,970	35,970
511008 Uniform Allowance		17,500	17,050	17,050
511009 Bilingual Pay		3,600	3,600	3,600
511100 Salary & Wages (Part-Time)		202,657	218,412	218,412
512000 Social Security		30,043	30,060	30,060
512001 Medicare		20,693	20,579	20,579
512004 Health Insurance		280,389	276,588	276,588
512010 PERS		107,651	108,273	108,273
512011 PERS-Fire		162,536	157,103	157,103
512012 PARS		3,178	3,416	3,416
512013 EBAP		19,500	19,500	19,500
512016 RHS-Fire		6,898	6,670	6,670
521002 Other Contract Services	Various EMS billing, medical, equipment, and maintenance services 2-1-1 services GEMT QAF Fees	198,750 12,000 160,000	382,750	370,750
521010 Central Dispatch Services	NCDJPA, MDC repairs, frame relay, & MDC wireless air cards		63,753	58,753
531011 Medical Supplies	Billable 66008 Non-billable	182,295 22,800	225,095	205,095
531017 Expendable Materials	Protocol books, keys, lock boxes, post office fee, EMS committee meetings, and other needs		2,825	2,825
531020 Uniform Expense			9,900	9,900
532000 Printing & Duplicating			1,500	1,500
532001 Memberships & Subscriptions	EMS state and county agency memberships		650	650
542005 Safety Equipment			1,709	1,709
544006 RCS-800 MHz System			7,524	7,524

FIRE/EMERGENCY MEDICAL SERVICES - #105055 (Cont'd)
EXPENDITURE DETAIL

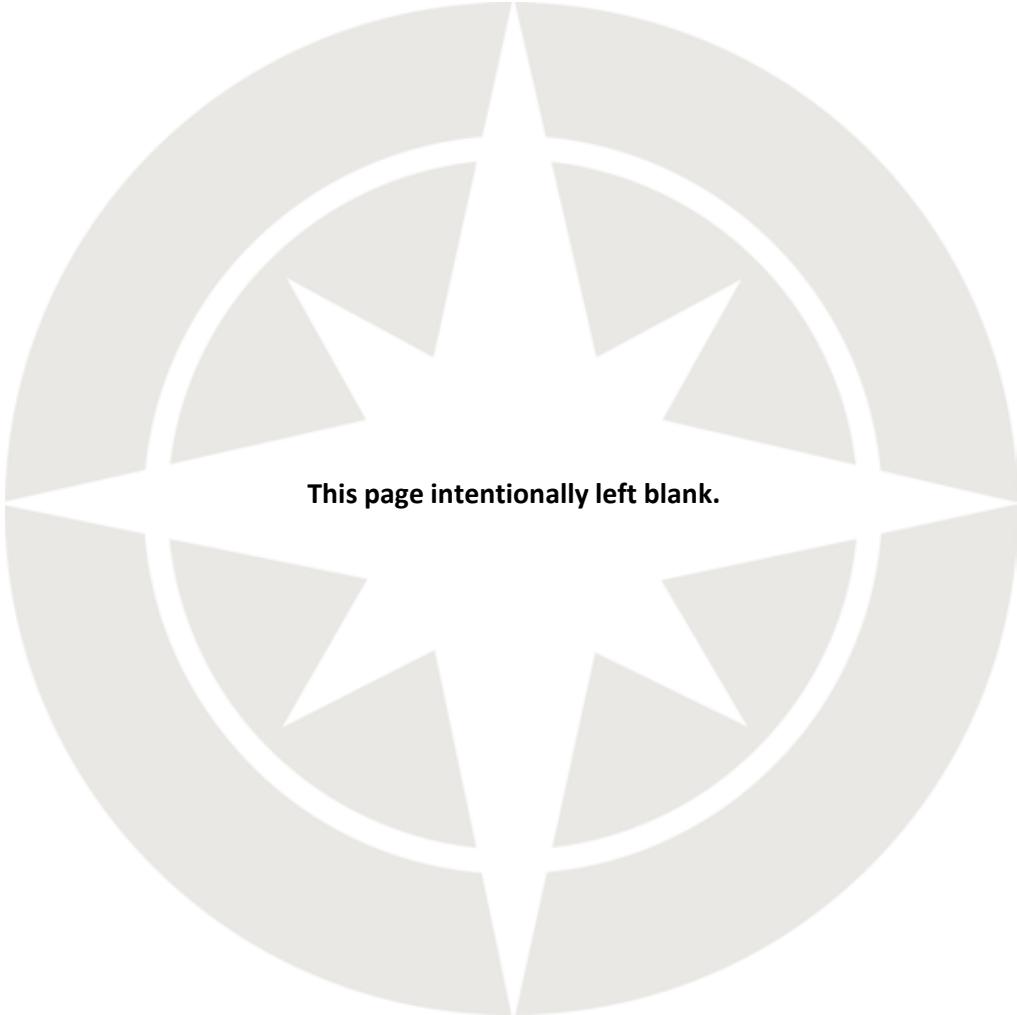
ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
553000 Telephone Service, maintenance and replacement for ambulance, engine phones and tablets		12,066	12,066	12,066
561000 Capital Equipment AED batteries, electrodes and pads for city facilities AED replacements for city facilities	3,000 5,700	28,700	8,700	8,700
581000 Travel & Training CPR, EMS & Trauma conference & training, ACLS instructor Immunizations and TB testing	13,492 6,508	31,502	20,000	20,000
581003 Licenses & Certificates EMT, paramedic, and nurse recertification, CPR cards		11,864	11,864	11,864
Totals		\$ 3,143,451	\$ 3,056,238	\$ 3,056,238

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 5,206,179	\$ 5,239,557	\$ 5,239,557
511001 Overtime		2,000,000	2,000,000	2,000,000
511002 Holiday Pay		230,619	232,317	232,317
511004 Vacation Payoff		19,923	19,923	19,923
511005 Sick Leave Payoff		302,539	302,539	302,539
511006 Stipends		300,728	306,380	306,380
511008 Uniform Allowance		78,900	79,350	79,350
511009 Bilingual Pay		1,800	1,800	1,800
512001 Medicare		75,748	76,226	76,226
512004 Health Insurance		1,025,239	1,039,216	1,039,216
512011 PERS-Fire		1,276,735	1,284,670	1,284,670
512013 EBAP		99,200	99,200	99,200
512016 RHS-Fire		52,054	52,390	52,390
521002 Other Contract Services	Aerial/Ladder/Hose testing, HIRT, TIP, behavioral health, and misc hazardous materials cleanup	133,290	133,290	133,290
521010 Central Dispatch Services	Frame relay, MDC wireless, maintenance & repair, and other costs MDC replacement fund	896,742 66,000	962,742	962,742
531000 Office Supplies	Nitrogen refill, extinguisher parts, gaskets, gauges, nozzles, hydro, certifications, hopper repair, & dry chemical buckets	3,300	3,300	3,300
531001 Computer Supplies		1,200	1,200	1,200
531004 Janitorial Services		7,604	7,604	7,604
531005 Fuel & Lubricants		4,000	4,000	4,000
531010 Small Tools		3,800	3,800	3,800
531017 Expendable Materials	66002 Fire suppression vehicles 66003 Fire communications	22,060 6,770	28,830	28,830
532009 Mapping		4,900	4,900	4,900
532020 Tactical Medic Response		4,400	4,400	4,400
541001 Fire Stations & Facilities		23,555	23,555	23,555
542001 Small Equipment Repair	General 66010 Small engine repair	5,791 3,393	9,184	9,184

FIRE/OPERATIONS - #105056 (cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
542005 Safety Equipment				
General	65,483	80,901	80,901	80,901
66012 Safety equipment repair	15,418			
542006 Radio Equipment Repair			17,061	17,061
542007 Fire Equipment			20,970	20,970
General	9,320			20,970
66011 Replacement hoses	11,650			
544006 RCS-800 MHz System		45,408	45,408	45,408
544007 Breathing Apparatus		13,565	13,565	13,565
553000 Telephone		8,620	8,620	8,620
581000 Travel & Training		52,191	49,691	49,691
Target solutions, strike team costs, tablet command, training materials and cost, smoke machine maintenance				
Totals		\$ 12,120,185	\$ 12,156,589	\$ 12,156,589

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 369,145	\$ 369,145	\$ 369,145
511001 Overtime		4,500	4,500	4,500
511004 Vacation Payoff		-	-	-
511005 Sick Leave Payoff		17,554	17,554	17,554
511006 Stipends		855	855	855
511008 Uniform Allowance		3,183	3,183	3,183
511100 Salary & Wages (Part-Time)		11,982	11,982	11,982
512000 Social Security		15,072	15,072	15,072
512001 Medicare		5,526	5,526	5,526
512004 Health Insurance		40,355	40,355	40,355
512010 PERS		49,567	49,567	49,567
512011 PERS-Fire		26,003	26,003	26,003
512012 PARS		228	228	228
512013 EBAP		6,100	6,100	6,100
521002 Other Contract Services Streamline mobile inspection program licensing and youth fire setter program		17,893	17,893	17,893
521013 Contract Employment Services Plan checks		20,000	10,000	10,000
531017 Expendable Materials Public education/open house materials, knox boxes, locks and inspector services		8,063	8,063	8,063
532000 Printing & Duplicating		250	250	250
532001 Memberships & Subscriptions Fire prevention professional agency memberships and code books		4,947	4,947	4,947
544008 Hydrants		24,590	24,590	24,590
553000 Telephone Mobile inspection tablet/cell phone connectivity for engine companies/inspectors		13,140	13,140	13,140
581000 Travel & Training Fire inspector training and workshops		4,650	4,650	4,650
581012 Nuisance Abatement/Code Enforcement		82,000	82,000	82,000
Totals		\$ 725,603	\$ 715,603	\$ 715,603



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LAW ENFORCEMENT

PURPOSE:

To provide responsive, professional law enforcement services to all people in San Marcos. These services are contracted through the San Diego County Sheriff's Department.

SUMMARY OF SERVICES:

The City contracts for law enforcement services with the San Diego County Sheriff's Department. Law enforcement services include patrol, traffic, community oriented policing, gang and narcotics details, detectives, clerical and supervisory personnel. In addition to operational costs associated with personnel and equipment, the law enforcement budget also supports facility costs associated with the Sheriff's San Marcos Station location.



BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 56,684	\$ 63,038	\$ 62,764	\$ 65,233	\$ 65,233	\$ 65,233
Health Benefits	7,126	7,426	7,416	7,244	7,244	7,244
Retirement Benefits	20,514	20,971	10,797	14,304	14,304	14,304
Other Personnel Expenses	5,395	5,842	5,851	6,307	6,307	6,307
Personnel Services Subtotal	89,719	97,277	86,828	93,088	93,088	93,088
Operating Expenses						
Contractual Services	17,152,612	18,175,725	19,395,041	20,783,927	20,778,927	20,778,927
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	62,370	64,638	64,638	64,638	64,638	64,638
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	3,008	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	15,267	10,993	10,200	15,000	15,000	15,000
Operating Expenses Subtotal	17,233,256	18,251,356	19,469,879	20,863,565	20,858,565	20,858,565
TOTAL EXPENDITURES	17,322,975	18,348,633	19,556,707	20,956,653	20,951,653	20,951,653
REVENUES						
Taxes & Special Assessments	2,763,901	2,855,982	3,011,544	2,865,006	2,865,006	2,865,006
Licenses & Permits	10,613	9,420	10,250	10,017	10,017	10,017
Intergovernmental	219,297	218,867	142,600	142,500	142,500	142,500
Charges for Services	-	-	123,003	433,540	433,540	433,540
Fines & Forfeitures	46,118	14,341	10,000	20,000	20,000	20,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	3,039,928	3,098,609	3,297,397	3,471,063	3,471,063	3,471,063
NET GENERAL FUND COST	\$ 14,283,047	\$ 15,250,024	\$ 16,259,310	\$ 17,485,590	\$ 17,480,590	\$ 17,480,590

Allocation of Full Time Positions:

Departmental - Law Enforcement	1.00
AUTHORIZED FULL TIME POSITIONS	1.00

LAW ENFORCEMENT - #105252**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 62,833	\$ 62,833	\$ 62,833
511006 Stipends		600	600	600
511009 Bilingual Pay		1,800	1,800	1,800
512000 Social Security		3,896	3,896	3,896
512001 Medicare		911	911	911
512004 Health Insurance		7,244	7,244	7,244
512010 PERS		14,304	14,304	14,304
512013 EBAP		1,500	1,500	1,500
521002 Other Contract Services		64,480	59,480	59,480
ARJIS	31,425			
CAL-ID	19,555			
Biohazard response	3,500			
Security camera maintenance	5,000			
521011 Law Enforcement Services		20,719,447	20,719,447	20,719,447
Law enforcement services	20,710,105			
Tobacco retail license inspections	9,342			
544006 RCS-800 MHz System		64,638	64,638	64,638
581014 Crime Awareness/Prevention		15,000	15,000	15,000
Community outreach	5,000			
Sheriff Youth Academy	10,000			
Totals		\$ 20,956,653	\$ 20,951,653	\$ 20,951,653

PARKS AND RECREATION

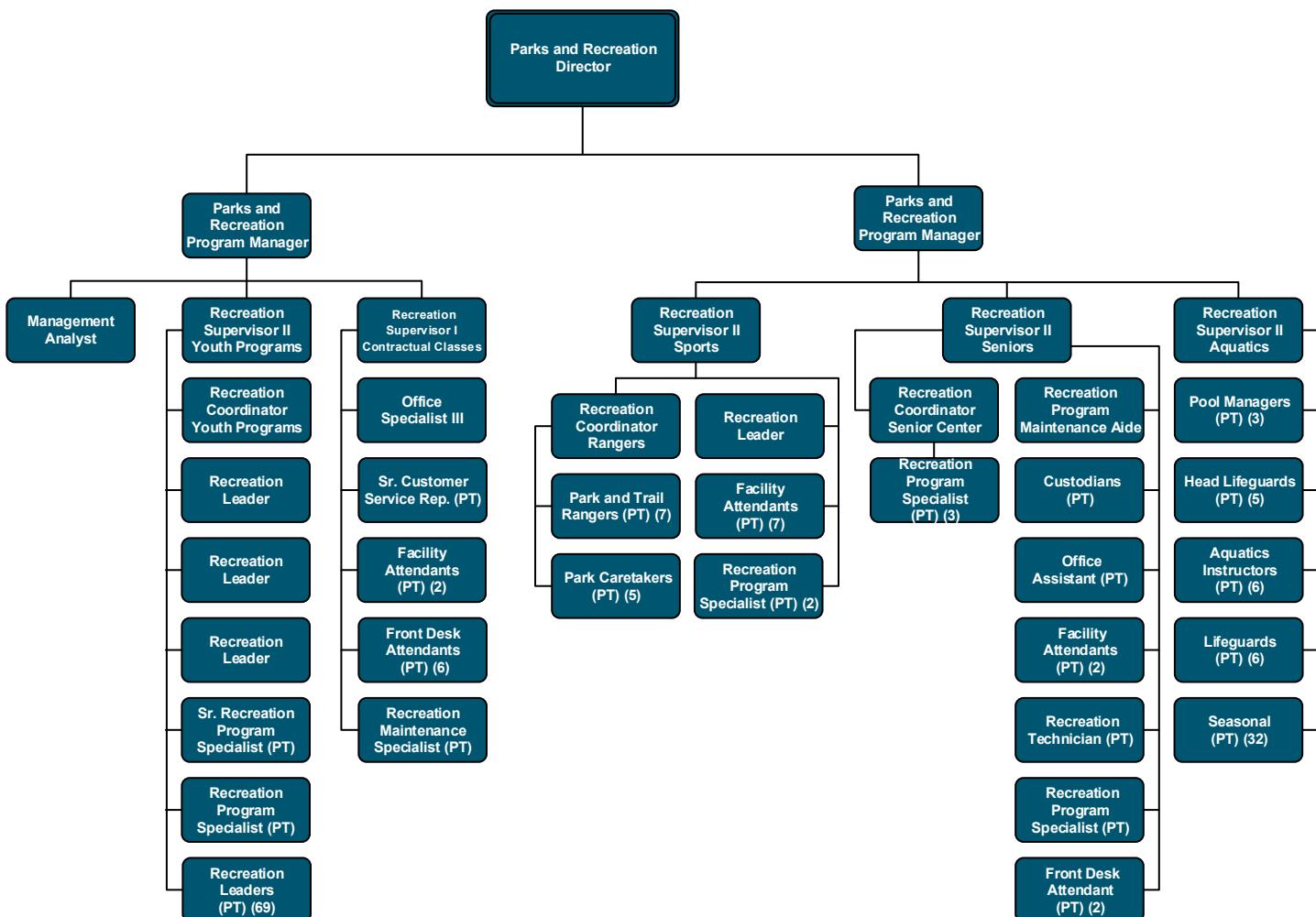
PURPOSE:

To provide recreational and community-benefiting programs and services at City parks and recreation facilities.

SUMMARY OF SERVICES:

This department is responsible for providing programs and services at City parks and recreation facilities. Specific elements of the department's work include pre-school and youth programming; holiday celebrations and special events; contractual classes; senior citizen and family services; sports, cultural and performing arts activities; aquatics, park and trails planning; liaison work with community groups; and trail and nature center activities. The department oversees 17 neighborhood/community parks, 12 mini-parks and more than 60 miles of trails.

Goal	Metric	June 2020 Goal
Develop and implement a department training program to centralize, standardize, assign and track all staff trainings.	Target Solution training database will have a record of all department employees with a checklist of standardized trainings required and attended.	Complete
Complete and submit the Trails Master Plan Update for Commission and Council review.	Complete the Trails Master Plan update and submit to the appropriate commissions and City Council	Complete
Compile and submit all required documentation to get awarded grant funding through CA State Proposition 68.	Secure Proposition 68 per capita funding.	Complete
Complete and implement a revised indoor facility rental policy to help increase efficiency in booking time and improve standardization of use at indoor facilities.	Develop and launch a new indoor facility rental policy.	Complete
Develop a department strategic plan.	Develop a plan to communicate with the organization the organizations goals, the actions needed to achieve those goals and all of the other critical elements developed during the planning exercise.	Complete
Secure grant funding for the Senior Nutrition Program from the County of San Diego Aging and Independence for Services.	Successfully submit RFP and secure grant funding for the Senior Nutrition Program from the County of San Diego Aging and Independence Services.	Complete



BUDGET CATEGORY	FY 2019-20 BUDGET					
	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,027,365	\$ 2,103,363	\$ 2,257,006	\$ 2,244,036	\$ 2,170,169	\$ 2,170,169
Health Benefits	188,482	221,968	217,778	225,769	207,743	207,743
Retirement Benefits	434,886	421,729	193,645	293,488	261,737	261,737
Other Personnel Expenses	129,779	130,966	132,640	147,876	142,508	142,508
Personnel Services Subtotal	2,780,512	2,878,027	2,801,069	2,911,169	2,782,157	2,782,157
Operating Expenses						
Contractual Services	484,077	481,451	547,330	515,445	515,445	515,445
Supplies & Services	226,377	217,139	226,289	238,760	238,760	238,760
Repair & Maintenance	19,503	25,225	18,500	20,500	20,500	20,500
Utilities	1,815	4,170	3,500	4,000	4,000	4,000
Capital Expenditures (Non CIP)	17,784	23,943	22,000	30,500	12,000	12,000
Other Operating Expenses	23,642	37,823	23,287	30,886	30,886	30,886
Operating Expenses Subtotal	773,198	789,750	840,906	840,091	821,591	821,591
TOTAL EXPENDITURES	3,553,710	3,667,777	3,641,975	3,751,260	3,603,748	3,603,748
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	9,540	-	-	-	-	-
Fines & Forfeitures	2,039,397	2,430,703	2,305,589	2,293,748	2,294,652	2,294,652
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	179,772	177,092	165,752	156,517	156,514	156,514
TOTAL REVENUES	2,228,709	2,607,795	2,471,341	2,450,265	2,451,166	2,451,166
NET GENERAL FUND COST	\$ 1,325,000	\$ 1,059,982	\$ 1,170,634	\$ 1,300,995	\$ 1,152,582	\$ 1,152,582

Allocation of Full Time Positions:

Departmental - Parks and Recreation	16.39
Senior Nutrition	1.60
CFD 98-02	0.01
AUTHORIZED FULL TIME POSITIONS	
	18.00

PARKS AND RECREATION - #106161
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,284,742	\$ 1,214,394	\$ 1,214,394
511001 Overtime Caretaker program		40,548	47,380	47,380
511004 Vacation Payoff		4,348	4,348	4,348
511005 Sick Leave Payoff		34,709	34,709	34,709
511006 Stipends		4,886	4,316	4,316
511007 Auto Allowance		4,704	4,704	4,704
511009 Bilingual Pay		5,400	5,400	5,400
511100 Salary & Wages (Part-Time)		864,699	854,918	854,918
512000 Social Security		81,561	77,609	77,609
512001 Medicare		30,582	30,277	30,277
512004 Health Insurance		225,769	207,743	207,743
512010 PERS		279,336	247,157	247,157
512012 PARS		14,152	14,580	14,580
512013 EBAP		28,500	28,500	28,500
512015 RHS		7,233	6,122	6,122
521002 Other Contract Services		506,445	506,445	506,445
22511 Senior Center	42,000			
33009 Referee and umpire Fees	4,500			
33009 Light scheduling	2,550			
33010 City wide special events	7,125			
33010 Traffic control for veterans memorial event	2,000			
33010 Traffic control for Kiwanis parade	6,000			
33010 Traffic control for spring/fall festival	4,000			
33013 Aqua-aerobics instructor	3,500			
33013 Red cross training	8,200			
33016 Adventure day camp	20,020			
33023 Spring egg scramble & breakfast	2,350			
33024 Tree lighting & breakfast	3,850			
33033 Youth physical education	30,400			
33034 Youth other	60,000			
33035 Adult physical education	10,000			
33038 Dance/culture	42,000			
33047 Active net fees	75,000			
33049 Gym classes	34,100			
33051 Summer concerts	10,000			
33053 Outdoor adventures	750			
61007 Fireworks show and security	38,100			
61022 Sports park improvements	100,000			
521003 Insurance/Liability		4,000	4,000	4,000

PARKS AND RECREATION - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521017 Commissioner Services			5,000	5,000
33020 Youth Commission	2,000			5,000
33021 Community Services Commission	3,000			
531000 Office Supplies		20,000	20,000	20,000
531012 Aquatic Supplies		4,300	4,300	4,300
First aid, safety supplies and swim diapers				
531014 Sport Supplies		38,000	38,000	38,000
Seasonal items such as softballs, soccer balls, scorecards, league & tournament awards				
531015 Special Event Supplies		34,325	34,325	34,325
Bike to Work Day	500			
22511 Senior Center	7,000			
33010 City wide special events	7,525			
33020 Youth Commission	3,500			
33023 Spring egg scramble & breakfast	3,800			
33024 Tree lighting & breakfast	5,150			
33051 Summer concerts	500			
33052 Juried art fair	850			
33053 Outdoor Adventures	3,000			
61007 Supplies and signage for 4th of July	2,500			
531016 Program Supplies		55,900	55,900	55,900
Supplies for contract classes	1,200			
22511 Senior Center	3,000			
33013 Aquatics	3,000			
33014 Preschoolers RAA	21,000			
33016 Adventure Day Camp	17,000			
33053 Outdoor Adventures	9,850			
33054 Community Garden	850			
531020 Uniform Expense		16,695	16,695	16,695
22511 Senior Center	1,705			
22518 Community Center	800			
33009 Sports	2,000			
33013 Aquatics	3,000			
33014 Preschoolers RAA	2,150			
33016 Adventure Day Camp	2,500			
33053 Outdoor Adventures	4,540			
532000 Printing & Duplicating		13,150	13,150	13,150
22511 Senior Center	1,150			
22518 Community Center	12,000			
532001 Memberships & Subscriptions		10,290	10,290	10,290
General	4,560			
22511 Senior Center	3,100			
33009 Sports	60			
33010 City wide special events	2,350			
33053 Outdoor Adventures	220			
532013 Promotional Services		11,100	11,100	11,100
General	10,300			
33013 Aquatics	800			
532017 Taxi Vouchers		35,000	35,000	35,000

PARKS AND RECREATION - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
541000 Building Repair & Maintenance			3,000	3,000
22511 Senior Center	2,000			3,000
22518 Community Center	1,000			
542004 Sports Equipment Repair		17,500	17,500	17,500
551000 Electric & Gas		4,000	4,000	4,000
33009 Sports				
561000 Capital Equipment		30,500	12,000	12,000
General	10,000			
33013 Aquatics	2,000			
571003 Coop Agreement Expense		2,000	2,000	2,000
Palomar college joint use for facilities				
581000 Travel & Training		25,250	25,250	25,250
General training	12,950			
22511 Senior Center	1,100			
22518 Community Center	600			
33009 Sports	750			
33013 Aquatics	2,300			
33014 Preschoolers RAA	4,950			
33053 Outdoor Adventures	2,600			
581040 Permit Fees		3,636	3,636	3,636
33010 City wide special events	2,000			
33011 Swimming pool Unified Program permits	1,636			
Totals		\$ 3,751,260	\$ 3,603,748	\$ 3,603,748

GAS TAX FUND

PURPOSE:

This Fund accounts for the Highway Users Tax revenues received from the State of California under Sections 2105, 2106, 2107, & 2107.5 of the California Streets and Highways Code. These funds are used by the Public Works Street Maintenance Division and are earmarked for the maintenance, rehabilitation or improvement of public streets.

GAS TAX FUND - #200

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,792,783	2,002,169	2,051,796	2,519,188	2,519,188	2,519,188
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	861	12,470	17,500	17,446	17,446	17,446
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,793,644	2,014,639	2,069,296	2,536,634	2,536,634	2,536,634
OPERATING EXPENDITURES						
Salaries & Wages	894,037	917,711	929,739	976,921	985,923	985,923
Health Benefits	107,857	138,502	137,308	163,491	157,866	157,866
Retirement Benefits	278,781	267,821	119,906	200,891	202,061	202,061
Other Personnel Expenses	77,132	82,450	84,390	75,740	75,890	75,890
Contractual Services	31,039	21,188	216,267	283,000	283,000	283,000
Supplies & Services	138,064	131,584	172,555	165,000	165,000	165,000
Repair & Maintenance	35,826	50,291	45,050	50,050	50,050	50,050
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,562,735	1,609,547	1,705,215	1,915,093	1,919,790	1,919,790
CIP PROJECT EXPENDITURES						
	110,424	476,451	458,660	-	-	-
TOTAL EXPENDITURES	1,673,160	2,085,998	2,163,875	1,915,093	1,919,790	1,919,790
REVENUE OVER/(UNDER) EXPENDITURES	120,485	(71,359)	(94,579)	621,541	616,844	616,844
FUND BALANCE						
Beginning Balance - July 1	1,500,732	1,621,217	1,549,858	1,455,278	1,455,278	1,455,278
Revenue Over/(Under) Expenditures	120,485	(71,359)	(94,579)	621,541	616,844	616,844
Ending Balance - June 30	1,621,217	1,549,858	1,455,278	2,076,819	2,072,122	2,072,122
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	2,252,724	1,776,273	810,445	810,445	810,445
CIP New Appropriations	-	-	100,000	-	-	-
CIP Appropriation Adjustments	-	-	(607,168)	1,000,000	1,000,000	1,000,000
Capital Projects - Ending Balance	-	1,776,273	810,445	1,810,445	1,810,445	1,810,445
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,621,217	\$ (226,415)	\$ 644,834	\$ 266,375	\$ 261,678	\$ 261,678

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

GAS TAX FUND - #200
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 943,768	\$ 944,079	\$ 944,079
511006 Stipends		20,343	20,343	20,343
511009 Bilingual Pay		6,600	6,600	6,600
511100 Salary & Wages (Part-Time)		6,210	14,901	14,901
512000 Social Security		58,517	58,536	58,536
512001 Medicare		13,772	13,903	13,903
512004 Health Insurance		163,491	157,866	157,866
512010 PERS		200,837	201,930	201,930
512012 PARS		54	131	131
512015 RHS		3,451	3,451	3,451
521012 Contract Maintenance Services		283,000	283,000	283,000
Radar feedback sign vandalism repair & replacement	20,000			
Install new streetlights	8,000			
Concrete sidewalk repair program	180,000			
Traffic control and roadway maintenance	25,000			
Guardrail repair & replacement	50,000			
531009 Construction Materials		165,000	165,000	165,000
Materials for road & maintenance repair				
544000 Sign Maintenance		50,050	50,050	50,050
Maintenance of traffic and roadway signs				
Totals		\$ 1,915,093	\$ 1,919,790	\$ 1,919,790

TRAFFIC SAFETY FUND

PURPOSE:

This Fund is used to account for traffic safety expenditures. Financing is provided by the City assessed traffic signal fees and traffic fines collected by the State.

TRAFFIC SAFETY FUND - #201
BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	252,245	208,924	136,175	150,000	150,000	150,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,819	10,601	16,250	36,315	36,315	36,315
Developer Fees	9,415	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	266,478	219,525	152,425	186,315	186,315	186,315
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	454	38,571	85,000	85,000	185,000	185,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	8,510	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	8,964	38,571	85,000	85,000	185,000	185,000
CIP PROJECT EXPENDITURES	44,037	205,119	-	-	-	-
TOTAL EXPENDITURES	53,001	243,691	85,000	85,000	185,000	185,000
REVENUE OVER/(UNDER) EXPENDITURES	213,477	(24,166)	67,425	101,315	1,315	1,315
FUND BALANCE						
Beginning Balance - July 1	1,227,624	1,441,101	1,416,935	1,484,360	1,484,360	1,484,360
Revenue Over/(Under) Expenditures	213,477	(24,166)	67,425	101,315	1,315	1,315
Ending Balance - June 30	1,441,101	1,416,935	1,484,360	1,585,675	1,485,675	1,485,675
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	483,866	278,747	1,583,624	1,583,624	1,583,624
CIP New Appropriations	-	-	1,304,877	100,000	100,000	100,000
CIP Appropriation Adjustments	-	-	-	(745,000)	(745,000)	(745,000)
Capital Projects - Ending Balance	-	278,747	1,583,624	938,624	938,624	938,624
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,441,101	\$ 1,138,188	\$ (99,264)	\$ 647,051	\$ 547,051	\$ 547,051

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

TRAFFIC SAFETY FUND - #201
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services Traffic on-call engineer		\$ -	\$ 100,000	\$ 100,000
521002 Other Contract Services ADA compliant pedestrian devices Traffic services	35,000 50,000	\$ 85,000	\$ 85,000	\$ 85,000
Totals		\$ 85,000	\$ 185,000	\$ 185,000

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting and landscaping services to certain properties. The benefiting properties are assessed for a portion of the costs.

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET		CITY COUNCIL APPROVED
					CITY MANAGER RECOMMENDED		
REVENUES							
Taxes & Special Assessments	\$ 532,220	\$ 531,046	\$ 541,667	\$ 540,365	\$ 552,500	\$ 552,500	
Licenses & Permits	-	-	-	-	-	-	
Intergovernmental	-	-	-	-	-	-	
Charges for Services	7,202	-	6,600	6,000	6,000	6,000	
Fines & Forfeitures	-	-	-	-	-	-	
Use of Money & Property	769	(554)	2,300	750	750	750	
Developer Fees	-	-	13,940	-	-	-	
Miscellaneous Revenues	23,972	-	-	-	-	-	
Other Financing Sources	928,572	1,117,714	725,000	716,682	706,511	706,511	
TOTAL REVENUES	1,492,736	1,648,206	1,289,507	1,263,797	1,265,761	1,265,761	
OPERATING EXPENDITURES							
Salaries & Wages	152,465	126,271	151,230	144,307	145,614	145,614	
Health Benefits	16,043	15,569	15,028	15,829	16,132	16,132	
Retirement Benefits	48,486	37,547	32,755	29,711	29,967	29,967	
Other Personnel Expenses	13,750	11,549	11,498	11,198	11,296	11,296	
Contractual Services	675,855	705,442	686,702	675,361	675,361	675,361	
Supplies & Services	-	5,013	250	250	250	250	
Repair & Maintenance	-	3,074	5,700	5,700	5,700	5,700	
Utilities	285,214	378,619	360,610	355,938	355,938	355,938	
Capital Expenditures (Non CIP)	-	-	-	-	-	-	
Debt Service	25,502	25,502	25,734	25,503	25,503	25,503	
Other Operating Expenses	-	-	-	-	-	-	
TOTAL OPERATING EXPENDITURES	1,217,316	1,308,587	1,289,507	1,263,797	1,265,761	1,265,761	
CIP PROJECT EXPENDITURES							
	275,421	339,619	-	-	-	-	
TOTAL EXPENDITURES	1,492,736	1,648,206	1,289,507	1,263,797	1,265,761	1,265,761	
REVENUE OVER/(UNDER) EXPENDITURES							
FUND BALANCE							
Beginning Balance - July 1	-	-	-	-	-	-	
Revenue Over/(Under) Expenditures	-	-	-	-	-	-	
Ending Balance - June 30	-	-	-	-	-	-	
RESERVED FUND BALANCE							
Lighting and Landscaping	-	-	-	-	-	-	
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 141,580	\$ 142,887	\$ 142,887
511006 Stipends		1,467	1,467	1,467
511009 Bilingual Pay		1,260	1,260	1,260
512000 Social Security		8,780	8,858	8,858
512001 Medicare		2,051	2,071	2,071
512004 Health Insurance		15,829	16,132	16,132
512010 PERS		29,711	29,967	29,967
512015 RHS		367	367	367
521012 Contract Maintenance Services			675,361	675,361
Streetlight and lighting	10,000			675,361
LMD-A Discovery Hills				
Landscape maintenance	227,369			
Tree trimming	20,000			
Park custodial services	977			
DG trail restoration	6,000			
LMD-B The Laurels				
Landscape maintenance	110,862			
Tree trimming	10,000			
LMD-C Santa Fe Hills				
Landscape maintenance	148,968			
Tree trimming	15,000			
LMD-D Twin Oaks Valley Ranch I				
Landscape maintenance	11,985			
Tree trimming	5,000			
LMD-E Summer Hill				
Landscape maintenance	26,162			
Tree trimming	5,000			
LMD-F Mixed median & parkway areas				
Landscape maintenance	68,038			
Tree trimming	10,000			
531009 Construction Materials		250	250	250
Sand bags, DG & straw waddles				
544004 Tree & Landscape		5,700	5,700	5,700
551000 Electric & Gas		26,950	26,950	26,950
551001 Electric-Street Lighting		43,228	43,228	43,228
552000 Water		285,760	285,760	285,760
571002 Principal-Other		23,255	23,255	23,255
Streetlight LED conversion loan				
572002 Interest-Other		2,248	2,248	2,248
Streetlight LED conversion loan				
Totals		\$ 1,263,797	\$ 1,265,761	\$ 1,265,761

CITY AFFORDABLE HOUSING FUND

PURPOSE:

This Fund is used to account for inclusionary housing fees received from developers to provide affordable housing under City Ordinance, Chapter 20.129.

CITY AFFORDABLE HOUSING FUND - #203

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	92,012	65,824	45,500	110,716	110,716	110,716
Developer Fees	1,181,100	1,565,129	2,500,000	1,500,000	1,500,000	1,500,000
Miscellaneous Revenues	-	32,506	32,506	-	-	-
Other Financing Sources	-	-	-	142,500	142,500	142,500
TOTAL REVENUES	1,273,112	1,663,458	2,578,006	1,753,216	1,753,216	1,753,216
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	30,000	20,000	20,000	20,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	86,433	235,154	245,000	5,945,000	5,945,000	5,945,000
TOTAL OPERATING EXPENDITURES	86,433	235,154	275,000	5,965,000	5,965,000	5,965,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	86,433	235,154	275,000	5,965,000	5,965,000	5,965,000
REVENUE OVER/(UNDER) EXPENDITURES	1,186,679	1,428,304	2,303,006	(4,211,784)	(4,211,784)	(4,211,784)
FUND BALANCE						
Beginning Balance - July 1	5,214,436	6,401,115	7,829,419	10,132,425	10,132,425	10,132,425
Revenue Over/(Under) Expenditures	1,186,679	1,428,304	2,303,006	(4,211,784)	(4,211,784)	(4,211,784)
Ending Balance - June 30	6,401,115	7,829,419	10,132,425	5,920,641	5,920,641	5,920,641
RESERVED FUND BALANCE						
Affordable Housing	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 6,401,115	\$ 7,829,419	\$ 10,132,425	\$ 5,920,641	\$ 5,920,641	\$ 5,920,641

CITY AFFORDABLE HOUSING FUND - #203
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services Affordable Housing in-lieu fee study		\$ 20,000	\$ 20,000	\$ 20,000
581017 Developer Loan Mariposa II Richmar station		3,500,000 2,200,000	5,700,000	5,700,000
581019 Housing Rehab Loans		120,000	120,000	120,000
581037 Housing Support		125,000	125,000	125,000
Totals		\$ 5,965,000	\$ 5,965,000	\$ 5,965,000

CFD 98-02 LIGHTING AND LANDSCAPING FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting, traffic signals, and landscape services including parks, medians, parkways and trails, to certain properties. Properties within CFD 98-02 are assessed for a portion of the annual costs and legally required operating and capital replacement reserves.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 6,080,113	\$ 6,502,735	\$ 7,243,776	\$ 7,388,652	\$ 7,388,652	\$ 7,388,652
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	46,964	37,806	58,668	25,000	25,000	25,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	27,088	78,076	118,250	86,254	86,254	86,254
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	68,228	-	-	-	-	-
Other Financing Sources	-	37,705	-	-	-	-
TOTAL REVENUES	6,222,393	6,656,322	7,420,694	7,499,906	7,499,906	7,499,906
OPERATING EXPENDITURES						
Salaries & Wages	1,254,036	1,291,377	1,282,887	1,155,246	1,158,367	1,158,367
Health Benefits	159,049	199,623	197,268	182,493	178,026	178,026
Retirement Benefits	391,527	376,326	155,967	233,754	233,317	233,317
Other Personnel Expenses	111,749	115,531	114,500	87,335	87,050	87,050
Contractual Services	1,766,379	1,991,222	2,037,049	2,804,563	2,804,563	2,804,563
Supplies & Services	15,395	57,433	42,704	63,300	63,300	63,300
Repair & Maintenance	223,401	226,494	277,445	205,489	205,489	205,489
Utilities	1,214,172	1,578,783	1,677,009	1,425,669	1,425,669	1,425,669
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	71,465	71,465	71,465	71,465	71,465	71,465
Other Operating Expenses	426,739	147,068	650,000	650,000	473,500	473,500
TOTAL OPERATING EXPENDITURES	5,633,912	6,055,321	6,506,294	6,879,314	6,700,746	6,700,746
CIP PROJECT EXPENDITURES	244,656	194,821	22,700	-	-	-
TOTAL EXPENDITURES	5,878,568	6,250,142	6,528,994	6,879,314	6,700,746	6,700,746
REVENUE OVER/(UNDER) EXPENDITURES	343,825	406,180	891,700	620,592	799,160	799,160
FUND BALANCE						
Beginning Balance - July 1	12,064,078	12,407,903	12,814,083	13,705,783	13,705,783	13,705,783
Revenue Over/(Under) Expenditures	343,825	406,180	891,700	620,592	799,160	799,160
Ending Balance - June 30	12,407,903	12,814,083	13,705,783	14,326,375	14,504,943	14,504,943
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	312,093	117,272	182,072	182,072	182,072
CIP New Appropriations	-	-	87,500	-	-	-
CIP Appropriation Adjustments	-	-	-	(116,250)	(116,250)	(116,250)
Capital Projects - Ending Balance	-	117,272	182,072	65,822	65,822	65,822
AVAILABLE FUND BALANCE - JUNE 30	\$ 12,407,903	\$ 12,696,811	\$ 13,523,711	\$ 14,260,553	\$ 14,439,121	\$ 14,439,121

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,105,719	\$ 1,108,032	\$ 1,108,032
511006 Stipends		16,271	16,175	16,175
511007 Auto Allowance		48	48	48
511008 Uniform Allowance		117	117	117
511009 Bilingual Pay		9,276	9,276	9,276
511100 Salary & Wages (Part-Time)		23,815	24,719	24,719
512000 Social Security		68,163	68,310	68,310
512001 Medicare		16,390	16,434	16,434
512004 Health Insurance		182,493	178,026	178,026
512010 PERS		232,055	231,603	231,603
512011 PERS-Fire		1,369	1,369	1,369
512012 PARS		330	345	345
512015 RHS		2,782	2,306	2,306
521002 Other Contract Services		197,600	197,600	197,600
Z-A Streetlights recycling services	500			
Z-B Traffic signal recycling services	5,000			
Z-B Traffic signal video detection maintenance	29,000			
Z-B Traffic signal monitor replacement	50,600			
Z-B Linda Vista/Poinsettia & La Mirada traffic signal	500			
Z-B Utility power supply replacements	112,000			
521012 Contract Maintenance Services		2,599,463	2,599,463	2,599,463
Special Improvement Areas				
Z-A Street lights (maintenance)	22,677			
Z-A Street lights (streetlight knockdown repair)	50,000			
Z-B Traffic signals	317,750			
Z-C Median/parkway landscaping (maintenance)	288,993			
Z-C Median/parkway landscaping (tree trimming)	30,000			
Z-D Citywide parks (backflow preventers)	15,270			
Z-D Citywide parks (backpack herbicide application)	15,196			
Z-D Citywide parks (ball field lighting)	4,305			
Z-D Citywide parks (tree trimming & maintenance)	23,036			
Z-D Citywide parks (fiber play resurfacing)	10,400			
Z-D Citywide parks (laser leveling of ball fields)	2,773			
Z-D Citywide parks (custodial services)	88,081			
Z-D Citywide parks (plumbing repairs)	56			
Z-D Citywide parks (service chemical toilets)	2,555			
Z-D Citywide parks (slurry park parking lots)	1,861			
Z-D Citywide parks (splash pad repairs and maintenance)	1,913			
Z-D Citywide parks (Woodland Park pond maintenance)	4,620			
Z-D Citywide parks (plexi glass restoration)	813			
Z-D Citywide parks (mulch & DG for parks and landscaping)	2,609			
Z-D Citywide parks (ball field maintenance)	17,850			
Z-D Citywide parks (irrigation well maintenance)	14,900			

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

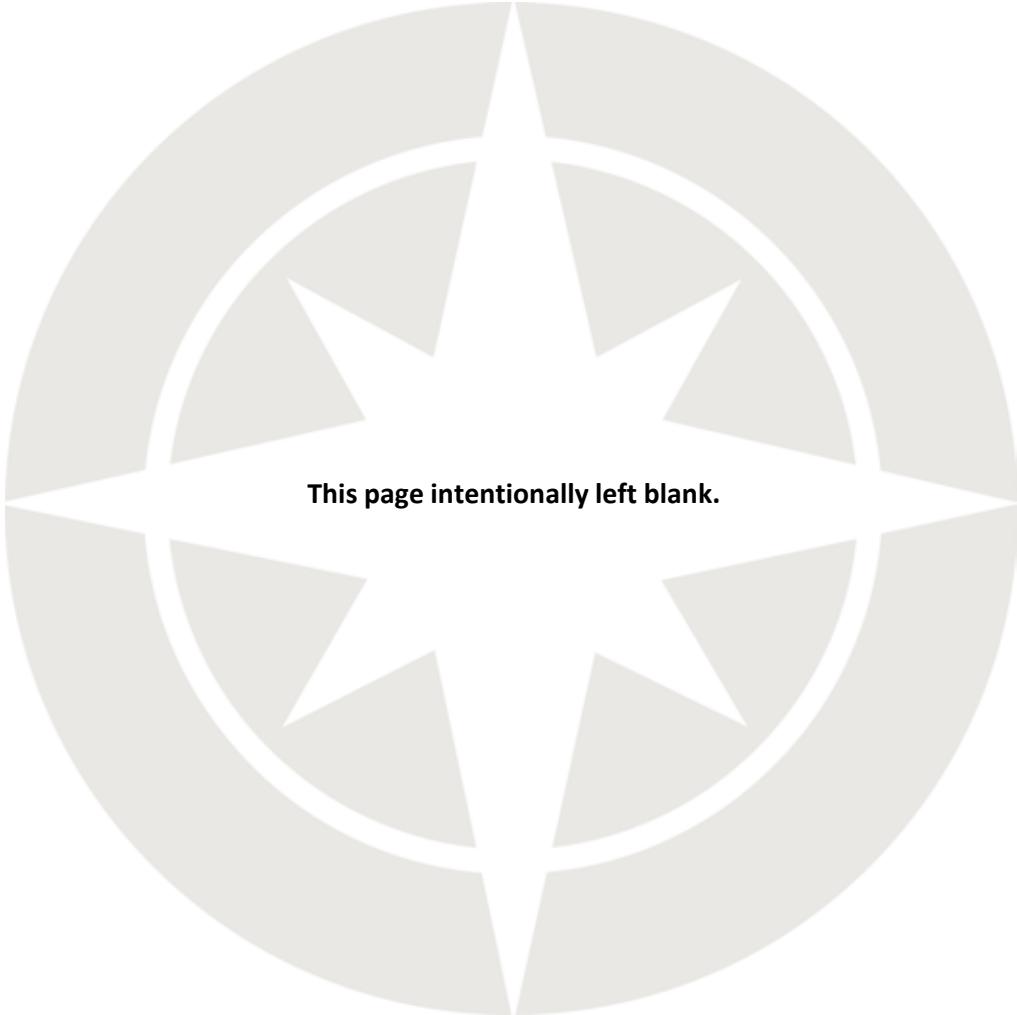
ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
Z-D Citywide parks (playground repairs)	1,750			
Z-D Citywide parks (electrical repair services)	6,375			
Z-D Citywide parks (landscape maintenance)	25,500			
Z-D Citywide parks (irrigation controls)	8,969			
Z-D Citywide parks (pool repair and maintenance)	10,531			
Z-D Irrigation & plant material upgrades	20,000			
Z-D Park plumbing repairs, as needed	1,394			
Z-D San Elijo well draw down test	3,000			
Z-D Parks concrete repairs	4,434			
Z-D Contract increases	500,000			
Z-D Passive parks	21,250			
Z-D Synthetic turf repair & testing	1,625			
Z-D Park paint maintenance	2,500			
Z-E Citywide trails (maintenance)	53,105			
Z-E Citywide trails (trail rehab/restoration)	7,464			
Z-E Citywide trails (slurry asphalt trails)	3,375			
F-1 Rose Ranch (maintenance)	1,240			
F-2 Bel Esprit (maintenance)	3,530			
F-3 Rancho Vera Cruz (maintenance)	38,873			
F-4 Santa Fe Hills (maintenance)	132,287			
F-5 Ashbrook (maintenance)	1,051			
F-6 Twin Oaks Valley Ranch (maintenance)	84,520			
F-7 Home Depot/Commerce Square (maintenance)	1,051			
F-8 Tesoro (maintenance)	35,721			
F-9 San Elijo Hills (maintenance)	55,980			
F-9 San Elijo Hills (custodial services)	8,925			
F-9 San Elijo Hills (ball field maintenance)	6,000			
F-10 Buena Vida (maintenance)	10,181			
F-11 Rancho Dorado (trail restoration)	37,920			
F-12 Twin Oaks Estates (maintenance)	6,829			
F-13 Keystone (maintenance)	5,778			
F-14 Cedar Hills (maintenance)	7,590			
F-15 Park Lane (maintenance)	3,360			
F-16 Willow Creek (maintenance)	1,891			
F-17 Chapman Trail (maintenance)	1,890			
F-19 Stone Canyon (maintenance)	2,380			
F-20 KRC Rock (maintenance)	140			
F-21 Richland Estates (maintenance)	16,930			
F-22 Olive Hills (maintenance)	37,740			
F-23 University Commons (maintenance)	157,830			
F-24 Rancho Coronado (maintenance)	19,110			
F-25 Glen Park (maintenance)	15,750			
F-26 Loma Alta (maintenance)	8,450			
F-27 Pinehurst (maintenance)	16,640			
F-28 Rosemont Estates (maintenance)	16,990			
F-29 Walnut Hills (maintenance)	42,780			
F-29 Walnut Hills (slurry park parking lots)	400			
F-30 Chesapeake (maintenance)	5,000			
F-31 Grand Estates (maintenance)	105			
F-32 Vallecitos Ridge (maintenance)	7,910			
F-33 Rosemont Village (maintenance)	12,370			
F-34 Joy Court (maintenance)	9,090			
F-35 Carriage Walk (maintenance)	13,190			
F-36 Crescent Court (maintenance)	14,700			
F-38 Venzano (maintenance)	12,020			
F-39 Rancho Santalina (maintenance)	59,500			
F-40 Starling at Rock Springs (maintenance)	940			
F-41 Grand Plaza (maintenance)	5,630			

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
F-42 Twin Oaks Town Center Retail (maintenance)	2,170			
F-44 Windy Point (maintenance)	4,880			
F-45 Arbor Ranch (maintenance)	38,160			
F-46 Nordahl Medical Center (maintenance)	930			
F-47 Autumn Terrace (maintenance)	2,660			
F-48 Sierra Madre Academy (maintenance)	2,220			
F-49 CVS Las Posas (maintenance)	2,140			
F-51 Campus Pointe (maintenance)	1,300			
F-52 Westlake Village (maintenance)	5,700			
F-53 Armorlite (maintenance)	32,161			
521016 Pest Control Services		7,500	7,500	7,500
Z-D Citywide parks				
531004 Janitorial Services		7,688	7,688	7,688
Z-D Citywide parks				
531008 Fertilizers/Herbicides		19,953	19,953	19,953
Z-D Citywide parks				
531009 Construction Materials		6,893	6,893	6,893
Construction and BMP materials				
531010 Small Tools		28,391	28,391	28,391
Z-B Traffic signals (traffic signal tools)	27,500			
Z-D Citywide parks (maintenance & hand tools)	391			
Z-D Citywide parks (inspection tools)	500			
532010 Equipment Rental		375	375	375
Z-D Citywide parks (general equipment)				
541000 Building Repair & Maintenance		24,038	24,038	24,038
General	20,138			
F-9 San Elijo Hills - replace trash receptacles	3,900			
541002 Electrical Repair & Maintenance		600	600	600
541005 Plumbing Repair & Maintenance		600	600	600
541006 Pool Repair & Maintenance		10,531	10,531	10,531
544000 Sign Maintenance		865	865	865
Z-D Citywide parks (new and replacement signs)				
544001 Traffic Signal Maintenance		114,525	114,525	114,525
Z-B Traffic signals (materials and supplies)	31,525			
Z-B Traffic signals (batteries)	20,000			
Z-B Traffic signals (knockdown cabinet replacements)	60,000			
Z-B Traffic signals (labeling materials)	3,000			
544002 Street Lighting		20,000	20,000	20,000
Z-A Street lighting (maintenance materials)				
544004 Tree & Landscape		17,161	17,161	17,161
Z-D Citywide parks (tree and shrub materials)				
544005 Irrigation Systems		17,169	17,169	17,169
Z-D Citywide parks				

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
551000 Electric & Gas		125,180	125,180	125,180
551001 Electric-Street Lighting Z-A Street lighting		122,869	122,869	122,869
551002 Electric-Traffic Signals Z-B Traffic signals		97,450	97,450	97,450
552000 Water Includes CFD parks, trails, medians, street lights, traffic signals and F zones		1,080,170	1,080,170	1,080,170
571002 Principal-Other Streetlight LED conversion loan		65,166	65,166	65,166
572002 Interest-Other Streetlight LED conversion loan		6,299	6,299	6,299
582000 Operating Transfers Out		650,000	473,500	473,500
Totals		\$ 6,879,314	\$ 6,700,746	\$ 6,700,746



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SENIOR NUTRITION GRANT FUND

PURPOSE:

This Fund is used to account for Federal grant revenues received through the County of San Diego for the operation of the Senior Nutrition meals program.

SENIOR NUTRITION GRANT FUND - #206
BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	74,507	85,740	70,000	65,000	65,000	65,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	48	108	550	400	400	400
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	29,607	27,116	33,700	30,700	30,700	30,700
Other Financing Sources	175,000	175,300	215,000	167,000	210,000	210,000
TOTAL REVENUES	279,161	288,265	319,250	263,100	306,100	306,100
OPERATING EXPENDITURES						
Salaries & Wages	96,112	91,997	92,703	118,385	117,076	117,076
Health Benefits	9,705	11,947	11,874	24,832	24,832	24,832
Retirement Benefits	17,823	18,524	13,116	19,793	19,768	19,768
Other Personnel Expenses	6,353	6,124	6,873	7,934	7,915	7,915
Contractual Services	54,231	62,063	35,000	64,000	64,000	64,000
Supplies & Services	70,634	70,348	72,400	79,800	79,800	79,800
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses *	28,603	27,345	26,500	27,800	27,800	27,800
TOTAL OPERATING EXPENDITURES	283,461	288,347	258,466	342,544	341,191	341,191
REVENUE OVER/(UNDER) EXPENDITURES	(4,300)	(82)	60,784	(79,444)	(35,091)	(35,091)
FUND BALANCE						
Beginning Balance - July 1	4,401	101	19	60,803	60,803	60,803
Revenue Over/(Under) Expenditures	(4,300)	(82)	60,784	(79,444)	(35,091)	(35,091)
Ending Balance - June 30	101	19	60,803	(18,641)	25,712	25,712
RESERVED FUND BALANCE						
Senior Nutrition Grant Program	-	-	-	-	-	-
AVAILABLE BALANCE - JUNE 30	\$ 101	\$ 19	\$ 60,803	\$ (18,641)	\$ 25,712	\$ 25,712

*Other Operating Expenses include Transfers Out to the City General Fund for Nutrition Center Operations.

SENIOR NUTRITION GRANT FUND - #206
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 100,386	\$ 100,386	\$ 100,386
511006 Stipends		450	450	450
511100 Salary & Wages (Part-Time)		17,549	16,240	16,240
512000 Social Security		6,224	6,224	6,224
512001 Medicare		1,710	1,691	1,691
512004 Health Insurance		24,832	24,832	24,832
512010 PERS		19,460	19,460	19,460
512012 PARS		333	308	308
521002 Other Contract Services 55059 Senior transportation		64,000	64,000	64,000
531015 Special Event Supplies		2,000	2,000	2,000
531016 Program Supplies 55060 Nutrition program: raw food		5,800	5,800	5,800
532012 Nutrition Meals		72,000	72,000	72,000
581040 Permit Fees Annual permit of environmental health		800	800	800
582000 Operating Transfers Out		27,000	27,000	27,000
Totals		\$ 342,544	\$ 341,191	\$ 341,191

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

PURPOSE:

This Fund is used to account for transactions relating to the Community Development Block Grant Program provided by the Federal Government. Funds are mostly utilized for capital improvement projects, fair housing services, and non-profit coordination benefiting low and moderate income areas within the City.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	569,276	331,495	1,210,784	463,987	463,987	463,987
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	569,276	331,495	1,210,784	463,987	463,987	463,987
OPERATING EXPENDITURES						
Salaries & Wages	76,905	76,964	59,204	86,189	86,189	86,189
Health Benefits	5,292	11,556	8,879	12,931	12,931	12,931
Retirement Benefits	22,118	22,549	10,840	18,614	18,614	18,614
Other Personnel Expenses	5,791	6,288	5,112	6,433	6,433	6,433
Contractual Services	41,905	44,473	42,408	52,013	52,013	52,013
Supplies & Services	1,814	3,056	3,100	3,450	3,450	3,450
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	35	398	1,200	1,400	1,400	1,400
TOTAL OPERATING EXPENDITURES	153,859	165,284	130,743	181,030	181,030	181,030
CIP PROJECT EXPENDITURES	408,233	173,377	430,024	-	-	-
TOTAL EXPENDITURES	562,092	338,661	560,767	181,030	181,030	181,030
REVENUE OVER/(UNDER) EXPENDITURES	7,184	(7,165)	650,016	282,957	282,957	282,957
FUND BALANCE						
Beginning Balance - July 1	91,477	98,661	91,496	741,512	741,512	741,512
Revenue Over/(Under) Expenditures	7,184	(7,165)	650,016	282,957	282,957	282,957
Ending Balance - June 30	98,661	91,496	741,512	1,024,469	1,024,469	1,024,469
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	366,820	193,443	272,148	272,148	272,148
CIP New Appropriations	-	508,729	200,000	200,000	200,000	200,000
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	-	193,443	272,148	472,148	472,148	472,148
AVAILABLE FUND BALANCE - JUNE 30	\$ 98,661	\$ (101,948)	\$ 469,364	\$ 552,321	\$ 552,321	\$ 552,321

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves.
See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 84,089	\$ 84,089	\$ 84,089
511007 Auto Allowance		2,100	2,100	2,100
512000 Social Security		5,213	5,213	5,213
512001 Medicare		1,220	1,220	1,220
512004 Health Insurance		12,931	12,931	12,931
512010 PERS		18,614	18,614	18,614
512013 EBAP		-	-	-
521001 Consulting Services		52,013	52,013	52,013
Fair housing	33,540			
Non-profit coordination	18,473			
531000 Office Supplies		150	150	150
532002 Legal & Other Advertising		3,300	3,300	3,300
581000 Travel & Training		1,400	1,400	1,400
Totals		\$ 181,030	\$ 181,030	\$ 181,030

CENTER DR MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street maintenance services to certain properties. The benefiting properties are assessed for a portion of the costs.

CENTER DR MAINTENANCE DISTRICT FUND - #211
BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET		CITY COUNCIL APPROVED
					CITY MANAGER RECOMMENDED		
REVENUES							
Taxes & Special Assessments	\$ 21,284	\$ 14,778	\$ 15,178	\$ 15,482	\$ 15,482	\$ 15,482	\$ 15,482
Licenses & Permits	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-
Use of Money & Property	322	744	1,125	2,243	2,243	2,243	2,243
Developer Fees	-	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
TOTAL REVENUES	21,606	15,522	16,303	17,725	17,725	17,725	17,725
OPERATING EXPENDITURES							
Salaries & Wages	-	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-	-
Contractual Services	3,000	3,458	8,667	5,647	5,647	5,647	5,647
Supplies & Services	-	-	500	500	500	500	500
Repair & Maintenance	-	-	-	-	-	-	-
Utilities	906	947	978	971	971	971	971
Capital Expenditures (Non CIP)	-	-	-	-	-	-	-
Other Operating Expenses	10,649	9,574	10,500	13,500	10,500	10,500	10,500
TOTAL OPERATING EXPENDITURES	14,554	13,979	20,645	20,618	17,618	17,618	17,618
CIP PROJECT EXPENDITURES							
TOTAL EXPENDITURES	14,554	13,979	20,645	20,618	17,618	17,618	17,618
REVENUE OVER/(UNDER) EXPENDITURES	7,051	1,543	(4,342)	(2,893)	107	107	107
FUND BALANCE							
Beginning Balance - July 1	102,840	109,891	111,434	107,092	107,092	107,092	107,092
Revenue Over/(Under) Expenditures	7,051	1,543	(4,342)	(2,893)	107	107	107
Ending Balance - June 30	109,891	111,434	107,092	104,199	107,199	107,199	107,199
RESERVED FUND BALANCE							
Street Maintenance	-	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 109,891	\$ 111,434	\$ 107,092	\$ 104,199	\$ 107,199	\$ 107,199	\$ 107,199

CENTER DR MAINTENANCE DISTRICT FUND - #211
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services VTC-C Signal maintenance: Nordahl/Center Dr VTC-D Signal maintenance: Nordahl/Montiel VTC-E Signal maintenance: Center Drive/Ave. Ricardo	2,296 3,021 330	\$ 5,647	\$ 5,647	\$ 5,647
531009 Construction Materials Lighting equipment & materials		500	500	500
551002 Electric-Traffic Signals VTC-C Nordahl/Center Dr VTC-D Nordahl/Montiel VTC-E Center Drive/Ave. Ricardo	253 50 668	971	971	971
582000 Operating Transfers Out		13,500	10,500	10,500
Totals		\$ 20,618	\$ 17,618	\$ 17,618

CALHOME GRANT FUND

PURPOSE:

This Grant Fund is used to account for transactions related to the CalHOME Grant provided by the State of California. The grant is used to help fund the San Marcos Mortgage Assistance Program.

CALHOME GRANT FUND - #214

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	93,000	56,000	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	5,881	6,000	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	46,800	56,350	56,350	56,350	56,350
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	93,000	108,681	62,350	56,350	56,350	56,350
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	93,000	106,000	56,350	56,350	56,350	56,350
TOTAL OPERATING EXPENDITURES	93,000	106,000	56,350	56,350	56,350	56,350
REVENUE OVER/(UNDER) EXPENDITURES	-	2,681	6,000	-	-	-
FUND BALANCE						
Beginning Balance - July 1, restated	-	-	2,681	8,681	8,681	8,681
Revenue Over/(Under) Expenditures	-	2,681	6,000	-	-	-
Ending Balance - June 30	-	2,681	8,681	8,681	8,681	8,681
RESERVED FUND BALANCE						
Affordable Housing Loan Program	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ 2,681	\$ 8,681	\$ 8,681	\$ 8,681	\$ 8,681

CALHOME GRANT FUND - #214**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581016 Affordable Housing Loan DAP loans for Cal Home Grant DAP loans for servicing fee	56,000 350	\$ 56,350	\$ 56,350	\$ 56,350
Totals		\$ 56,350	\$ 56,350	\$ 56,350

CFD 2011-01 CONGESTION MANAGEMENT FUND

PURPOSE:

This Fund is used to account for the future costs of providing intra City public transportation services, facilities, and equipment. Properties within CFD 2011-01 are assessed for a portion of the costs.

CFD 2011-01 CONGESTION MANAGEMENT FUND - #215

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET		CITY COUNCIL APPROVED
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
REVENUES							
Taxes & Special Assessments	\$ 313,152	\$ 411,949	\$ 518,052	\$ 528,413	\$ 528,413	\$ 528,413	
Licenses & Permits	-	-	-	-	-	-	
Intergovernmental	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Fines & Forfeitures	-	-	-	-	-	-	
Use of Money & Property	2,673	4,300	5,650	4,442	4,442	4,442	
Developer Fees	30,316	10,622	10,250	17,748	17,748	17,748	
Miscellaneous Revenues	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
TOTAL REVENUES	346,141	426,871	533,952	550,603	550,603	550,603	
OPERATING EXPENDITURES							
Salaries & Wages	-	-	-	-	-	-	
Health Benefits	-	-	-	-	-	-	
Retirement Benefits	-	-	-	-	-	-	
Other Personnel Expenses	-	-	-	-	-	-	
Contractual Services	16,175	20,000	20,000	20,000	20,000	20,000	
Supplies & Services	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	
Capital Expenditures (Non CIP)	-	-	-	-	-	-	
Other Operating Expenses	-	-	-	-	-	-	
TOTAL OPERATING EXPENDITURES	16,175	20,000	20,000	20,000	20,000	20,000	
CIP PROJECT EXPENDITURES							
TOTAL EXPENDITURES	16,175	20,000	20,000	20,000	20,000	20,000	
REVENUE OVER/(UNDER) EXPENDITURES	329,966	406,871	513,952	530,603	530,603	530,603	
FUND BALANCE							
Beginning Balance - July 1	378,001	707,967	1,114,838	1,628,790	1,628,790	1,628,790	
Revenue Over/(Under) Expenditures	329,966	406,871	513,952	530,603	530,603	530,603	
Ending Balance - June 30	707,967	1,114,838	1,628,790	2,159,393	2,159,393	2,159,393	
RESERVED FUND BALANCE							
Congestion Management	-	-	-	-	-	-	
AVAILABLE FUND BALANCE - JUNE 30	\$ 707,967	\$ 1,114,838	\$ 1,628,790	\$ 2,159,393	\$ 2,159,393	\$ 2,159,393	



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PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND

PURPOSE:

The Public, Educational and Governmental (PEG) Fund accounts for revenue received from local cable operators in San Marcos. PEG payments are calculated as 1 percent of gross receipts received by cable operators and may be used for capital equipment purchases that support airing public meetings on the City's PEG channel.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND - #216

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	206,919	184,316	146,077	200,000	200,000	200,000
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,432	9,726	15,500	11,742	11,742	11,742
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	211,352	194,042	161,577	211,742	211,742	211,742
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	2,182	-	5,000	40,000	40,000	40,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	2,297	148	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	4,479	148	5,000	40,000	40,000	40,000
CIP PROJECT EXPENDITURES						
	-	-	500,000	-	-	-
TOTAL EXPENDITURES	4,479	148	505,000	40,000	40,000	40,000
REVENUE OVER/(UNDER) EXPENDITURES	206,872	193,895	(343,423)	171,742	171,742	171,742
FUND BALANCE						
Beginning Balance - July 1	1,194,033	1,400,905	1,594,800	1,251,377	1,251,377	1,251,377
Revenue Over/(Under) Expenditures	206,872	193,895	(343,423)	171,742	171,742	171,742
Ending Balance - June 30	1,400,905	1,594,800	1,251,377	1,423,119	1,423,119	1,423,119
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance			500,000	500,000	500,000	500,000
CIP New Appropriations			-	250,000	250,000	250,000
CIP Appropriation Adjustments			-	-	-	-
Capital Projects - Ending Balance			500,000	750,000	750,000	750,000
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,400,905	\$ 1,594,800	\$ 751,377	\$ 673,119	\$ 673,119	\$ 673,119

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND - #216**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services		\$ 40,000	\$ 40,000	\$ 40,000
Totals		\$ 40,000	\$ 40,000	\$ 40,000

ART IN PUBLIC PLACES FUND

PURPOSE:

Established as a provision in the Heart of the City specific plan, a public art in-lieu fee was created to assist in promoting art and cultural initiatives that enrich the artistic and educational climate of San Marcos. Beginning in FY 2009-10 and each year thereafter, the City of San Marcos will make available funding to eligible organizations for the purposes of implementing artistic and cultural events and/or activities that generally benefit the San Marcos community. The San Marcos City Council designated the San Marcos Community Foundation to implement the art and cultural grant program.

ART IN PUBLIC PLACES FUND - #217

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	2,378	5,055	8,500	6,400	6,400	6,400
Developer Fees	77,884	222,452	222,452	25,137	25,137	25,137
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	80,262	227,507	230,952	31,537	31,537	31,537
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	3,500	3,500	3,500	8,500	8,500	8,500
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	3,500	3,500	3,500	8,500	8,500	8,500
REVENUE OVER/(UNDER) EXPENDITURES	76,762	224,007	227,452	23,037	23,037	23,037
FUND BALANCE						
Beginning Balance - July 1	661,742	738,504	962,511	1,189,963	1,189,963	1,189,963
Revenue Over/(Under) Expenditures	76,762	224,007	227,452	23,037	23,037	23,037
Ending Balance - June 30	738,504	962,511	1,189,963	1,213,000	1,213,000	1,213,000
RESERVED FUND BALANCE						
Heart of the City Art Program	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 738,504	\$ 962,511	\$ 1,189,963	\$ 1,213,000	\$ 1,213,000	\$ 1,213,000

ART IN PUBLIC PLACES FUND - #217**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581009 Art in Public Places				
General		\$ 3,500	\$ 8,500	\$ 8,500
Democracy in action		5,000		
Totals			\$ 8,500	\$ 8,500

ROAD MAINTENANCE AND REHABILITATION ACCOUNT (RMRA) FUND

PURPOSE:

This Fund accounts for the Road Maintenance and Rehabilitation Account (RMRA) revenues received from the State of California under Section 2032 of the California Streets and Highways Code. These funds are earmarked for specific capital improvement program projects involving the rehabilitation or improvement of public streets.

RMRA FUND #219

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	551,044	1,518,595	1,585,117	1,585,117	1,585,117
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	(888)	300	300	300	300
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	550,157	1,518,895	1,585,417	1,585,417	1,585,417
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	75,000	75,000
TOTAL OPERATING EXPENDITURES	-	-	-	-	75,000	75,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	-	-	600	-	75,000	75,000
REVENUE OVER/(UNDER) EXPENDITURES	-	550,157	1,518,295	1,585,417	1,510,417	1,510,417
FUND BALANCE						
Beginning Balance - July 1	-	-	550,157	2,068,452	2,068,452	2,068,452
Revenue Over/(Under) Expenditures	-	550,157	1,518,295	1,585,417	1,510,417	1,510,417
Ending Balance - June 30	-	550,157	2,068,452	3,653,869	3,578,869	3,578,869
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	527,125	527,125	2,043,191	2,043,191	2,043,191
CIP New Appropriations	-	-	1,516,666	700,000	700,000	700,000
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	-	527,125	2,043,191	2,743,191	2,743,191	2,743,191
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ 23,032	\$ 25,261	\$ 910,678	\$ 835,678	\$ 835,678

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581029 Misc Reimbursements		\$ -	\$ 75,000	\$ 75,000
Totals		\$ -	\$ 75,000	\$ 75,000

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND

PURPOSE:

This Fund is used to account for the low and moderate income housing assets of the former San Marcos Redevelopment Agency which was dissolved as of February 1, 2012 under State Legislature Assembly Bill 1X 26.

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

BUDGET SUMMARY

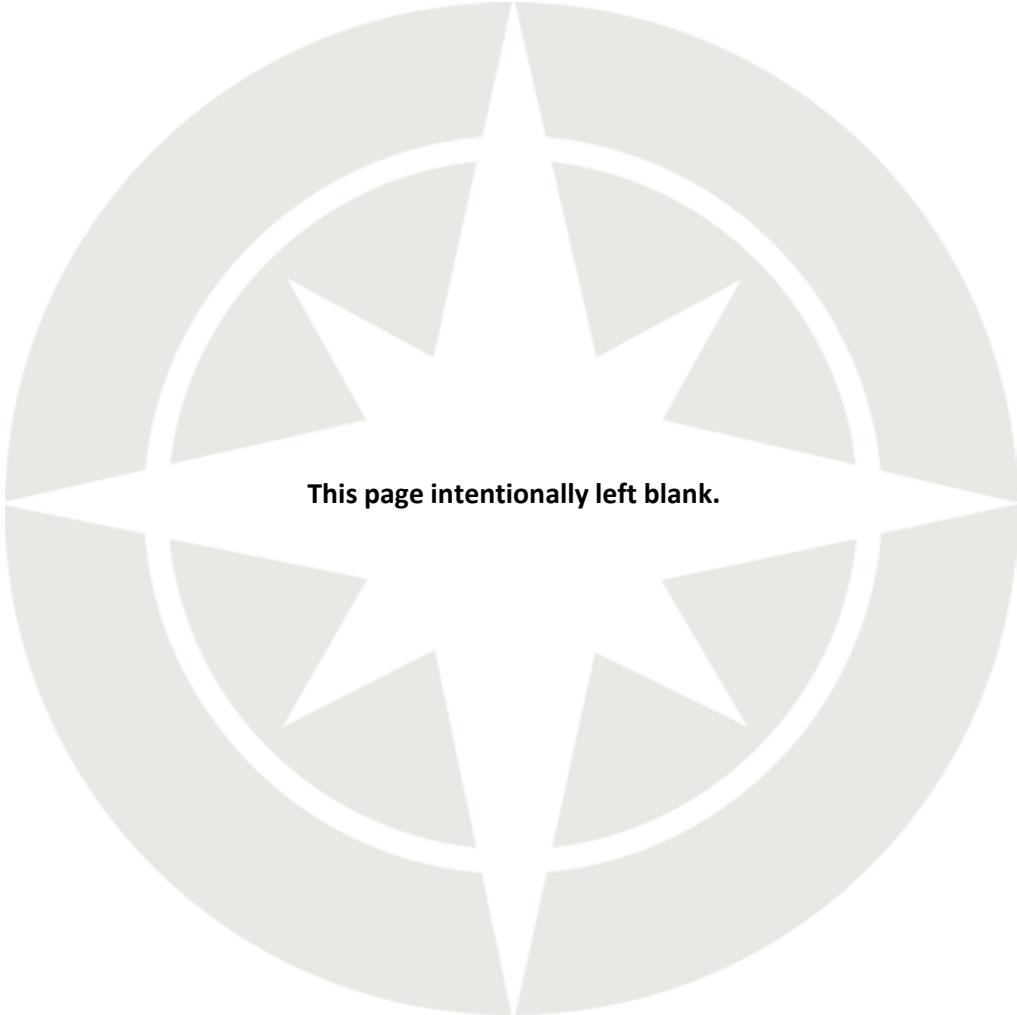
BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	44,518	222,338	255,000	266,000	266,000	266,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	3,429,328	2,376,630	1,321,500	871,013	871,013	871,013
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	56,387	157	157	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	3,530,233	2,599,125	1,576,657	1,137,013	1,137,013	1,137,013
OPERATING EXPENDITURES						
Salaries & Wages	296,979	263,768	263,489	339,087	334,728	334,728
Health Benefits	10,299	15,910	15,652	25,703	25,263	25,263
Retirement Benefits	84,293	80,140	43,176	72,815	71,760	71,760
Other Personnel Expenses	21,668	21,744	22,288	28,808	28,475	28,475
Contractual Services	152,943	157,629	244,000	313,000	313,000	313,000
Supplies & Services	787	667	1,400	2,400	2,400	2,400
Repair & Maintenance	8,751	-	5,800	5,800	5,800	5,800
Utilities	12,666	-	6,000	6,000	6,000	6,000
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	4,253,085	1,471,897	789,000	4,926,824	4,426,824	4,426,824
TOTAL OPERATING EXPENDITURES	4,841,472	2,011,755	1,390,805	5,720,437	5,214,250	5,214,250
REVENUE OVER/(UNDER) EXPENDITURES	(1,311,239)	587,370	185,852	(4,583,424)	(4,077,237)	(4,077,237)
FUND BALANCE						
Beginning Balance - July 1	31,005,014	29,693,775	30,281,145	30,466,997	30,466,997	30,466,997
Revenue Over/(Under) Expenditures	(1,311,239)	587,370	185,852	(4,583,424)	(4,077,237)	(4,077,237)
Ending Balance - June 30	29,693,775	30,281,145	30,466,997	25,883,573	26,389,760	26,389,760
RESERVED FUND BALANCE						
Restricted for Affordable Housing	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 29,693,775	\$ 30,281,145	\$ 30,466,997	\$ 25,883,573	\$ 26,389,760	\$ 26,389,760

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 337,325	\$ 332,966	\$ 332,966
511006 Stipends		489	489	489
511007 Auto Allowance		1,273	1,273	1,273
512000 Social Security		20,915	20,645	20,645
512001 Medicare		4,893	4,830	4,830
512004 Health Insurance		25,703	25,263	25,263
512010 PERS		72,815	71,760	71,760
512013 EBAP		3,000	3,000	3,000
521000 City Attorney Services		55,000	55,000	55,000
521001 Consulting Services		183,000	183,000	183,000
Affordable housing services information	126,000			
Financial consulting services	30,000			
Residual receipts loan audit	15,000			
Income Certification	2,000			
Miscellaneous	10,000			
521015 MH Rent Review/Litigation		75,000	75,000	75,000
531000 Office Supplies		1,000	1,000	1,000
Oversight meeting				
531002 Postage		400	400	400
532001 Memberships & Subscriptions		1,000	1,000	1,000
541000 Building Repair & Maintenance		5,800	5,800	5,800
551000 Electric & Gas		3,000	3,000	3,000
552000 Water		3,000	3,000	3,000
Mobile home assets				
581000 Travel & Training		3,000	3,000	3,000
581010 Property Taxes & Special Assessments		3,000	3,000	3,000
581017 Developer Loan		4,837,824	4,337,824	4,337,824
Villa Serena II	280,268			
Richmar Station	157,556			
Mariposa II	100,000			
El Dorado phase I	3,800,000			

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581030 Misc. Expenditures				
MHP abandonment/default	58,000		83,000	83,000
MHP HOA dues	13,000			
MHP utilities	7,000			
MHP trash	1,000			
MHP landscape maintenance	4,000			
Totals		\$ 5,720,437	\$ 5,214,250	\$ 5,214,250



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LEASE REVENUE DEBT SERVICE FUND

PURPOSE:

This Fund is used to accumulate lease revenue from the Safety Center and pay principal and interest on the 2017 Lease Revenue Refunding Bonds issued to finance the Safety Center.

LEASE REVENUE BONDS - #301

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	520,332	545,627	526,746	577,914	577,914	577,914
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	3,535,000	-	-	-	-
TOTAL REVENUES	520,332	4,080,627	526,746	577,914	577,914	577,914
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	470,353	4,425,206	523,508	399,988	399,988	399,988
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	470,353	4,425,206	523,508	399,988	399,988	399,988
REVENUE OVER/(UNDER) EXPENDITURES	49,979	(344,579)	3,238	177,926	177,926	177,926
FUND BALANCE						
Beginning Balance - July 1, restated	234,791	284,770	(59,809)	(56,571)	(56,571)	(56,571)
Revenue Over/(Under) Expenditures	49,979	(344,579)	3,238	177,926	177,926	177,926
Ending Balance - June 30	284,770	(59,809)	(56,571)	121,355	121,355	121,355
RESERVED FUND BALANCE						
Reserve for Debt Service	284,770	(59,809)	(56,571)	121,355	121,355	121,355
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* During FY 2017-18, the City refinanced the 2006 Lease Revenue Refunding Bonds with proceeds from the issuance of the 2017 Lease Revenue Refunding Bonds. Due to the timing of the transactions, excess cash on hand was transferred to the Trustee. The negative fund balance is not representative of a cash shortfall for debt service requirements.

LEASE REVENUE BONDS - #301
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571000 Principal-Bonds 2017 Lease Revenue Refunding Bonds		\$ 320,000	\$ 320,000	\$ 320,000
572000 Interest-Bonds 2017 Lease Revenue Refunding Bonds		79,988	79,988	79,988
Totals		\$ 399,988	\$ 399,988	\$ 399,988

PUBLIC FACILITIES FEES FUND

PURPOSE:

This fund is used to account for fees received under the City's Public Facilities Financing Plan and the related capital improvements. The plan identifies facilities necessary to accommodate growth and ensure funding is available to pay for developer's share of public facilities.

PUBLIC FACILITIES FEES FUND - #402

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	51,665	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	77,944	198,744	315,000	178,936	178,936	178,936
Developer Fees	4,564,371	6,825,083	10,670,790	4,284,101	4,284,101	4,284,101
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	4,642,315	7,075,491	10,985,790	4,463,037	4,463,037	4,463,037
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	148,909	148,909	148,909	148,909	148,909	148,909
Other Operating Expenses	-	16,700	16,700	75,000	75,000	75,000
TOTAL OPERATING EXPENDITURES	148,909	165,609	165,609	223,909	223,909	223,909
CIP PROJECT EXPENDITURES						
	1,086,510	65,277	3,639	-	-	-
TOTAL EXPENDITURES	1,235,419	230,886	169,248	223,909	223,909	223,909
REVENUE OVER/(UNDER) EXPENDITURES	3,406,896	6,844,606	10,816,542	4,239,128	4,239,128	4,239,128
FUND BALANCE						
Beginning Balance - July 1, restated	22,929,508	26,336,404	33,181,009	43,997,552	43,997,552	43,997,552
Revenue Over/(Under) Expenditures	3,406,896	6,844,606	10,816,542	4,239,128	4,239,128	4,239,128
Ending Balance - June 30	26,336,404	33,181,009	43,997,552	48,236,680	48,236,680	48,236,680
RESERVED FUND BALANCE *						
Flood Control	680,006	1,280,391	2,104,529	2,488,039	2,488,039	2,488,039
Circulation Element Streets	3,508,766	5,780,263	9,922,057	11,414,157	11,414,157	11,414,157
SR 78 Interchange Improvements	28,511,478	30,569,627	33,397,976	34,608,145	34,608,145	34,608,145
Parks/Trails	(7,747,583)	(6,076,340)	(3,304,688)	(2,236,698)	(2,236,698)	(2,236,698)
GIS	131,481	146,161	161,694	105,389	105,389	105,389
NPDES	1,002,662	1,162,096	1,326,051	1,423,266	1,423,266	1,423,266
Habitat Conservation	249,594	318,812	389,932	434,381	434,381	434,381
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

PUBLIC FACILITIES FEES FUND- #402**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571001 Principal-Notes		\$ 120,202	\$ 120,202	\$ 120,202
572001 Interest-Notes		28,707	28,707	28,707
581024 Software Upgrade to Office 365		75,000	75,000	75,000
Totals		\$ 223,909	\$ 223,909	\$ 223,909

TRANSNET - STREETS FUND

PURPOSE:

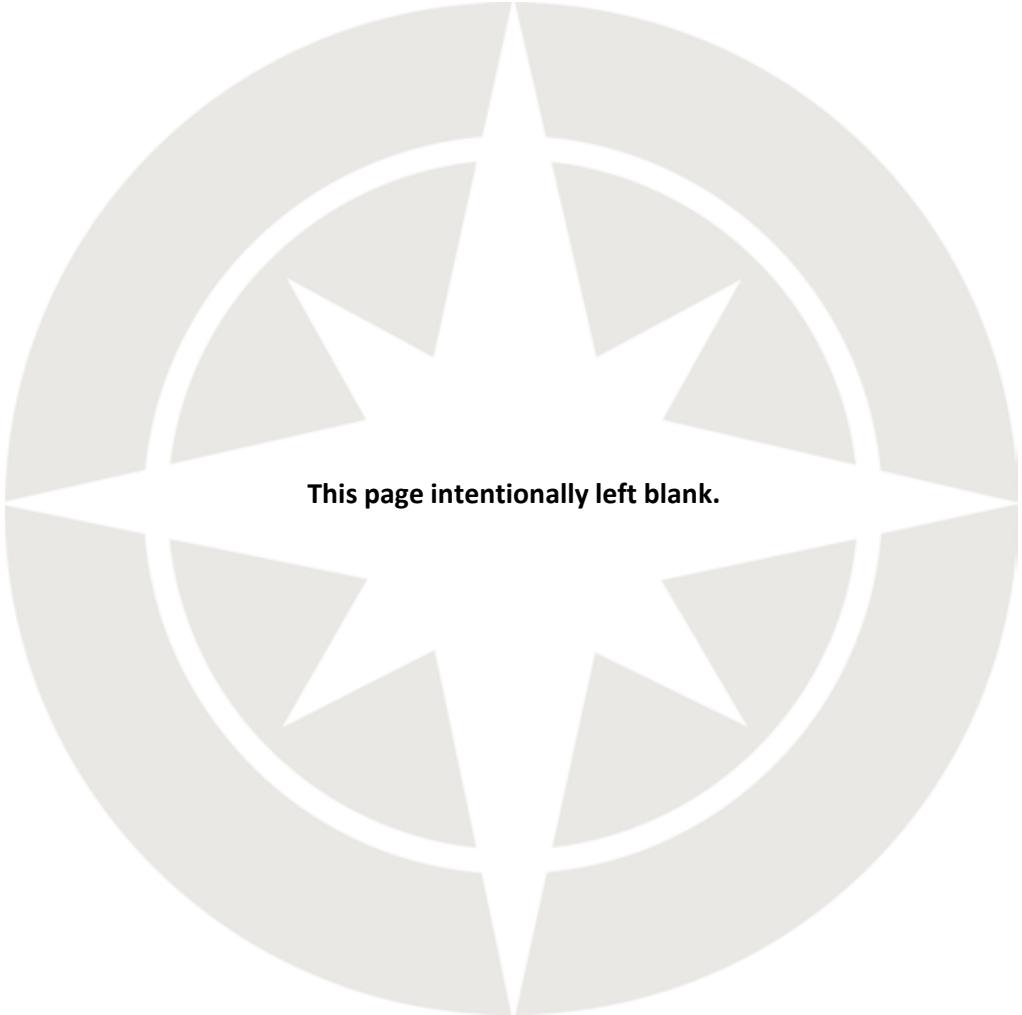
This fund is used to account for receipts and expenditures of money associated with the widening of State Highway 78 and other local public capital improvements.

TRANSNET - STREETS FUND - #404

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,036,357	582,890	1,585,227	1,388,000	1,388,000	1,388,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,036,357	582,890	1,585,227	1,388,000	1,388,000	1,388,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES	1,355,496	628,512	626,723	-	-	-
TOTAL EXPENDITURES	1,355,496	628,512	626,723	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	(319,140)	(45,622)	958,504	1,388,000	1,388,000	1,388,000
FUND BALANCE						
Beginning Balance - July 1, restated	514,385	195,245	149,624	1,108,127	1,108,127	1,108,127
Revenue Over/(Under) Expenditures	(319,140)	(45,622)	958,504	1,388,000	1,388,000	1,388,000
Ending Balance - June 30	195,245	149,624	1,108,127	2,496,127	2,496,127	2,496,127
RESERVED FUND BALANCE						
Committed - Capital Projects *	195,245	149,624	1,108,127	2,496,127	2,496,127	2,496,127
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Does not reflect cash on hand at SANDAG programmed in the RTIP. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



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REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM

PURPOSE:

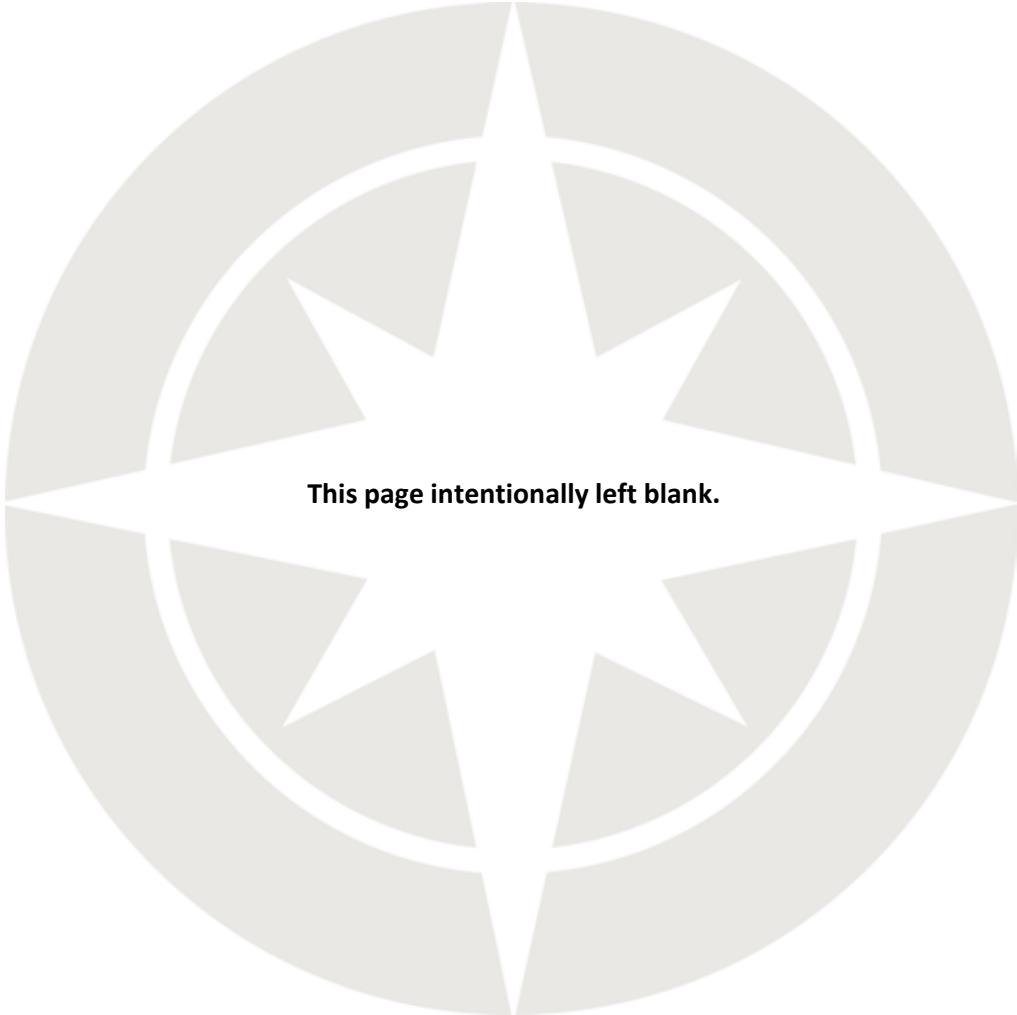
This fund is used to account for receipts and expenditures to construct improvements on the Regional Arterial System, such as new or widened arterials, traffic signal coordination and other traffic improvements that contribute to the Regional Transportation Congestion Improvement Program (RTCP), as required by the TransNet Extension Ordinance.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FUND - #408

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	10,699	24,043	-	-	-	-
Developer Fees	874,955	1,345,318	1,389,511	827,989	827,989	827,989
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	885,654	1,369,360	1,389,511	827,989	827,989	827,989
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	-	-	-	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	885,654	1,369,360	1,389,511	827,989	827,989	827,989
FUND BALANCE						
Beginning Balance - July 1, restated	2,822,682	3,708,336	5,077,696	6,467,207	6,467,207	6,467,207
Revenue Over/(Under) Expenditures	885,654	1,369,360	1,389,511	827,989	827,989	827,989
Ending Balance - June 30	3,708,336	5,077,696	6,467,207	7,295,196	7,295,196	7,295,196
RESERVED FUND BALANCE						
Capital Projects - Beginning Balance	1,782,334	1,782,300	1,782,300	1,782,300	1,782,300	1,782,300
CIP New Appropriations	-	-	-	5,174,028	5,174,028	5,174,028
CIP Appropriation Adjustments	(34)	-	-	-	-	-
Capital Projects - Ending Balance	1,782,300	1,782,300	1,782,300	6,956,328	6,956,328	6,956,328
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,926,036	\$ 3,295,396	\$ 4,684,907	\$ 338,868	\$ 338,868	\$ 338,868

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



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TRUST/AGENCY DEPOSITS

PURPOSE:

This fund is used to account receipts and expenditures associated with various agency deposits, including but not limited to funds earmarked for special uses such as developer deposits, event deposits and Senior Center Legacy Club donations.

TRUST/AGENCY DEPOSITS - #501

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	131,000	131,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	71,594	-	382,129	382,129
TOTAL OPERATING EXPENDITURES	-	-	71,594	-	513,129	513,129
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	-	-	71,594	-	513,129	513,129
REVENUE OVER/(UNDER) EXPENDITURES	-	-	(71,594)	-	(513,129)	(513,129)
FUND BALANCE						
Beginning Balance - July 1, restated	2,835,742	2,812,818	2,812,818	2,741,224	2,741,224	2,741,224
Revenue Over/(Under) Expenditures	-	-	(71,594)	-	(513,129)	(513,129)
Ending Balance - June 30	2,835,742	2,812,818	2,741,224	2,741,224	2,228,095	2,228,095
RESERVED FUND BALANCE *						
Reserve for Trust/Agency Deposits	2,835,742	2,812,818	2,741,224	2,741,224	2,228,095	2,228,095
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TRUST/AGENCY DEPOSITS - #501**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services Senior Center Facility Upgrades		\$	- \$ 131,000	\$ 131,000
581028 NPDES Programs		\$	- \$ 312,129	\$ 312,129
582000 Operating Transfers Out		\$	- \$ 70,000	\$ 70,000
Totals		\$	- \$ 513,129	\$ 513,129

REDEVELOPMENT PROPERTY TAX TRUST FUND

PURPOSE:

This fund is used to account for the administrative costs to administer the enforceable obligations of the Former Redevelopment Agency which is reported annually, as the Recognized Obligation Payments Schedule (ROPS), to the State of California Department of Finance for approval.

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET		CITY COUNCIL APPROVED
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
REVENUES							
Taxes & Special Assessments	\$ 28,160,648	\$ 27,738,092	\$ 27,800,131	\$ 27,813,577	\$ 27,813,577	\$ 27,813,577	
Licenses & Permits	-	-	-	-	-	-	
Intergovernmental	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Fines & Forfeitures	84	-	-	-	-	-	
Use of Money & Property	151,360	532,976	930,000	-	730,000	730,000	
Developer Fees	-	-	-	-	-	-	
Miscellaneous Revenues	129,480	132,069	132,070	-	130,000	130,000	
Other Financing Sources	-	-	-	-	-	-	
TOTAL REVENUES	28,441,573	28,403,137	28,862,201	27,813,577	28,673,577	28,673,577	
OPERATING EXPENDITURES							
Salaries & Wages	355,976	286,892	270,472	371,045	371,045	371,045	
Health Benefits	35,832	30,692	34,542	12,132	12,132	12,132	
Retirement Benefits	111,030	92,614	35,000	20,664	20,664	20,664	
Other Personnel Expenses	27,099	22,196	24,616	9,788	9,788	9,788	
Contractual Services	161,563	210,663	62,821	82,551	82,551	82,551	
Supplies & Services	-	-	-	1,000	1,000	1,000	
Repair & Maintenance	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	
Capital Expenditures (Non CIP)	-	-	-	-	-	-	
Debt Service	29,465,182	25,557,478	28,094,365.49	26,474,414	27,334,164	27,334,164	
Other Operating Expenses	76,513	76,013	78,000	77,000	77,250	77,250	
TOTAL OPERATING EXPENDITURES	30,233,195	26,276,548	28,599,816	27,048,594	27,908,594	27,908,594	
CIP PROJECT EXPENDITURES	45,938	732,669	555,954	-	1,000,000	1,000,000	
TOTAL EXPENDITURES	30,279,133	27,009,217	29,155,770	27,048,594	28,908,594	28,908,594	
REVENUE OVER/(UNDER) EXPENDITURES	(1,837,560)	1,393,920	(293,569)	764,983	(235,017)	(235,017)	
FUND BALANCE							
Beginning Balance - July 1, restated	59,043,398	57,205,838	58,599,759	58,306,190	58,306,190	58,306,190	
Revenue Over/(Under) Expenditures	(1,837,560)	1,393,920	(293,569)	764,983	(235,017)	(235,017)	
Ending Balance - June 30	57,205,838	58,599,759	58,306,190	59,071,173	58,071,173	58,071,173	
RESERVED FUND BALANCE *							
Enforceable Obligations	22,109,218	18,741,719	19,004,104	19,004,104	19,004,104	19,004,104	
Capital Projects - Beginning Balance	-	35,050,682	39,858,040	39,302,086	39,302,086	39,302,086	
CIP New Appropriations	34,768,075	-	-	1,340,000	1,340,000	1,340,000	
CIP Appropriation Adjustments	328,545	5,540,027	-	(575,017)	(575,017)	(575,017)	
Capital Projects - Ending Balance	35,096,620	39,858,040	39,302,086	40,067,069	39,067,069	39,067,069	
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 369,137	\$ 369,137	\$ 369,137
511006 Stipends		90	90	90
511007 Auto Allowance		1,188	1,188	1,188
511009 Bilingual Pay		630	630	630
512000 Social Security		7,197	7,197	7,197
512001 Medicare		1,684	1,684	1,684
512004 Health Insurance		12,132	12,132	12,132
512010 PERS		19,664	19,664	19,664
512015 RHS		1,907	1,907	1,907
521000 City Attorney Services		28,000	28,000	28,000
521001 Consulting Services		13,000	13,000	13,000
521002 Other Contract Services		30,000	30,000	30,000
521007 Bond Service		11,551	11,551	11,551
531000 Office Supplies		1,000	1,000	1,000
571005 Amortization of Def Charges		20,000	20,000	20,000
572000 Interest-Bonds		6,951,233	6,951,233	6,951,233
581000 Travel & Training		-	1,000	1,000
582000 Operating Transfers Out		77,000	1,076,250	1,076,250
582003 Payment To Bond Escrow Agent		19,503,181	20,362,931	20,362,931
Totals		\$ 27,048,594	\$ 28,908,594	\$ 28,908,594

CREEKSIDE MARKETPLACE ENTERPRISE FUND

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of the Creekside Marketplace.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	532,546	709,886	819,106	701,474	713,393	713,393
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,637,275	4,794,557	4,846,649	4,162,637	4,213,163	4,213,163
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	20,902	13,299	32,078	34,554	34,554	34,554
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	5,190,723	5,517,743	5,697,833	4,898,665	4,961,110	4,961,110
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	315,710	278,779	281,481	272,258	272,258	272,258
Supplies & Services	146,881	142,881	148,213	165,941	165,941	165,941
Repair & Maintenance	911,611	266,355	440,096	507,143	507,143	507,143
Utilities	90,934	72,426	92,224	99,168	99,168	99,168
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	3,357,201	5,010,665	4,391,732	3,423,052	3,500,000	3,500,000
TOTAL OPERATING EXPENDITURES	4,822,337	5,771,106	5,353,746	4,467,562	4,544,510	4,544,510
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	4,822,337	5,771,106	5,353,746	4,467,562	4,544,510	4,544,510
REVENUE OVER/(UNDER) EXPENDITURES	368,386	(253,363)	344,087	431,103	416,600	416,600
FUND BALANCE						
Beginning Balance - July 1, restated*	94,857,131	95,225,517	94,972,154	95,316,241	95,316,241	95,316,241
Revenue Over/(Under) Expenditures	368,386	(253,363)	344,087	431,103	416,600	416,600
Ending Balance - June 30	95,225,517	94,972,154	95,316,241	95,747,344	95,732,841	95,732,841
RESERVED FUND BALANCE - JUNE 30						
Restricted Reserves	95,225,517	94,972,154	95,316,241	95,747,344	95,732,841	95,732,841
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Beginning balance has been restated to comply with Government Accounting Standards Board Statement No. 72.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 6,000	\$ 6,000	\$ 6,000
521002 Other Contract Services		21,000	21,000	21,000
521003 Insurance/Liability		108,218	108,218	108,218
521014 Property Management Services		137,039	137,039	137,039
531004 Janitorial Services		165,941	165,941	165,941
541000 Building Repair & Maintenance		240,852	240,852	240,852
544003 Tenant Improvements		100,000	100,000	100,000
544004 Tree & Landscape		166,291	166,291	166,291
551000 Electric & Gas		25,073	25,073	25,073
552000 Water		74,095	74,095	74,095
582000 Operating Transfers Out Transfer out to General Fund		3,423,052	3,500,000	3,500,000
Totals		\$ 4,467,562	\$ 4,544,510	\$ 4,544,510

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and purchase of capital equipment for the Public Works and Fire Departments.

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	DEPARTMENT REQUESTED	FY 2019-20 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(2,072)	18,604	24,350	178,249	6,500	6,500
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	4,485,418	224,494	-	-	-	-
Annual Replacement/Rehab Transfers	404,633	484,446	582,521	681,430	1,568,342	1,568,342
TOTAL REVENUES	4,887,979	727,544	606,871	859,679	1,574,842	1,574,842
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	692,161	615,813	656,343	787,385	787,385	787,385
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	5,255,236	1,102,048	1,408,407	1,076,512	1,483,756	1,483,756
Debt Service	239,690	388,242	373,053	619,282	543,334	543,334
Other Operating Expenses	-	-	142,500	142,500	142,500	142,500
TOTAL OPERATING EXPENDITURES	6,187,086	2,106,103	2,580,303	2,625,679	2,956,975	2,956,975
REVENUE OVER/(UNDER) EXPENDITURES	(1,299,107)	(1,378,559)	(1,973,432)	(1,765,999)	(1,382,133)	(1,382,133)
FUND BALANCE						
Beginning Balance - July 1	1,001,350	1,638,525	1,869,966	1,030,090	1,030,090	1,030,090
Equity Balance Transfer Adjustments	1,936,282	1,610,000	1,133,556	-	352,043	352,043
Revenue Over/(Under) Expenditures	(1,299,107)	(1,378,559)	(1,973,432)	(1,765,999)	(1,382,133)	(1,382,133)
Ending Balance - June 30	1,638,525	1,869,966	1,030,090	(735,909)	-	-
RESERVED FUND BALANCE						
Vehicle & Equipment Replacement	1,638,525	1,869,966	1,030,090	(735,909)	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521024 Vehicle Rental & Maintenance Services Public Works: Light duty vehicle lease		\$ 787,385	\$ 787,385	\$ 787,385
561000 Capital Equipment Public Works: Loader replacement Mower replacement Total Public Works	235,000 90,000 325,000	1,076,512	1,483,756	1,483,756
Fire: Ambulance Rechassis Command Vehicle Equipment for Leased Tiller (2) Equipment for Leased Prevention Utility Truck Brush engine equipment Command truck (2500) Utility truck & equipment EMS - ambulance Total Fire	210,756 120,000 200,000 10,000 70,000 160,000 90,000 298,000 1,158,756			
571002 Principal-Other Fire: Tiller & Engine Type I Engines (2) Total Fire	268,416 192,295 460,711	535,775	460,711	460,711
572002 Interest-Other Fire: Tiller & Engine Type I Engines (2) Total Fire	28,690 53,933 82,623	83,507	82,623	82,623
582000 Operating Transfers Out Fire: 800 MHz radios and equipment loan repayment		142,500	142,500	142,500
Totals		\$ 2,625,679	\$ 2,956,975	\$ 2,956,975

CITY FACILITIES REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City facilities.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	31,000	143,000	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	7,941	44,523	44,000	25,529	25,529	25,529
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	29,000	-	-	-
Annual Replacement/Rehab Transfers	809,267	968,893	1,165,042	1,362,861	-	-
TOTAL REVENUES	817,208	1,013,416	1,269,042	1,531,390	25,529	25,529
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	285,253	1,498,648	660,000	195,000	195,000	195,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	(7,939)	-	-	493,873	493,873	493,873
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	170,000	170,000
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	277,314	1,498,648	660,000	688,873	858,873	858,873
CIP PROJECT EXPENDITURES	218,882	8,089	804,520	-	-	-
TOTAL EXPENDITURES	496,196	1,506,737	1,464,520	688,873	858,873	858,873
REVENUE OVER/(UNDER) EXPENDITURES	321,011	(493,321)	(195,478)	842,517	(833,344)	(833,344)
FUND BALANCE						
Beginning Balance - July 1	2,495,933	4,599,213	4,355,892	4,160,414	4,160,414	4,160,414
Equity Balance Transfer Adjustments	1,782,269	250,000	-	-	-	-
Revenue Over/(Under) Expenditures	321,011	(493,321)	(195,478)	842,517	(833,344)	(833,344)
Ending Balance - June 30	4,599,213	4,355,892	4,160,414	5,002,931	3,327,070	3,327,070
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	2,874,520	2,866,431	2,061,911	2,061,911	2,061,911
CIP New Appropriations	-	-	-	400,000	400,000	400,000
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	-	2,866,431	2,061,911	2,461,911	2,461,911	2,461,911
AVAILABLE FUND BALANCE - JUNE 30	\$ 4,599,213	\$ 1,489,461	\$ 2,098,503	\$ 2,541,020	\$ 865,159	\$ 865,159

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002 Other Contract Services ADA assessment - Jack's pond RPS repair/replacement	5,000 100,000	\$ 105,000	\$ 105,000	\$ 105,000
521012 Contract Maintenance Services House lights dimmer replacement - Community Center Main Hall Roof repair	20,000 70,000	90,000	90,000	90,000
541000 Building Repair & Maintenance Creekside marketplace painting		493,873	493,873	493,873
561000 Capital Equipment Biometric wall safes in fire stations Facility division furniture replacements Various furniture replacements 22518 Community Center chairs	20,000 85,000 46,500 18,500	-	170,000	170,000
Totals		\$ 688,873	\$ 858,873	\$ 858,873

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City infrastructure.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

BUDGET SUMMARY

BUDGET CATEGORY	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 PROJECTED	FY 2019-20 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	8,230	48,675	49,000	137,768	137,768	137,768
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	809,267	968,893	1,165,042	1,362,861	-	-
TOTAL REVENUES	817,497	1,017,568	1,214,042	1,500,629	137,768	137,768
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	468	236,625	137,000	60,000	60,000	60,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	431,835	-	-	-	-
TOTAL OPERATING EXPENDITURES	468	668,459	137,000	60,000	60,000	60,000
CIP PROJECT EXPENDITURES	3,796,893	927,241	-	-	-	-
TOTAL EXPENDITURES	3,797,360	1,595,701	137,000	60,000	60,000	60,000
REVENUE OVER/(UNDER) EXPENDITURES	(2,979,863)	(578,133)	1,077,042	1,440,629	77,768	77,768
FUND BALANCE						
Beginning Balance - July 1	6,613,490	5,415,896	5,087,763	6,164,805	6,164,805	6,164,805
Equity Balance Transfer Adjustments	1,782,269	250,000	-	-	(352,043)	(352,043)
Revenue Over/(Under) Expenditures	(2,979,863)	(578,133)	1,077,042	1,440,629	77,768	77,768
Ending Balance - June 30	5,415,896	5,087,763	6,164,805	7,605,434	5,890,530	5,890,530
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	2,263,291	1,336,050	1,336,050	1,336,050	1,336,050
CIP New Appropriations	-	-	-	150,000	150,000	150,000
CIP Appropriation Adjustments	-	-	-	(493,750)	(493,750)	(493,750)
Capital Projects - Ending Balance	-	1,336,050	1,336,050	992,300	992,300	992,300
AVAILABLE FUND BALANCE - JUNE 30	\$ 5,415,896	\$ 3,751,714	\$ 4,828,756	\$ 6,613,134	\$ 4,898,231	\$ 4,898,231

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2019-20 BUDGET DETAIL	FY 2019-20 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services Park shade sail replacements (annual)		\$ 60,000	\$ 60,000	\$ 60,000
Totals		\$ 60,000	\$ 60,000	\$ 60,000

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2018-19

	Fund Balances 7/1/2018	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2019
GENERAL FUND	\$ 42,957,361	\$ (1,133,556)	\$ 84,543,419	\$ (76,641,826)	\$ 7,901,593	\$ 49,725,398
SPECIAL REVENUE FUNDS						
Gas Tax	1,549,858	-	2,069,296	(2,163,875)	(94,579)	1,455,278
Traffic Safety	1,416,935	-	152,425	(85,000)	67,425	1,484,360
Lighting & Landscaping Maintenance District	-	-	1,289,507	(1,289,507)	0	0
City Affordable Housing	7,829,419	-	2,578,006	(275,000)	2,303,006	10,132,425
CFD 98-02 Lighting & Landscaping	12,814,083	-	7,420,694	(6,528,994)	891,700	13,705,783
Senior Nutrition Grant	19	-	319,250	(258,466)	60,784	60,803
CDBG	91,496	-	1,210,784	(560,767)	650,016	741,512
Center Dr Maintenance District	111,434	-	16,303	(20,645)	(4,342)	107,092
CALHOME Grant	2,681	-	62,350	(56,350)	6,000	8,681
CFD 2011-01 Congestion Management	1,114,838	-	533,952	(20,000)	513,952	1,628,790
PEG	1,594,800	-	161,577	(505,000)	(343,423)	1,251,377
Art in Public Places	962,511	-	230,952	(3,500)	227,452	1,189,963
RMRA	550,157	-	1,518,895	(600)	1,518,295	2,068,452
San Marcos Successor Housing Agency	30,281,145	-	1,576,657	(1,390,805)	185,852	30,466,997
DEBT SERVICE FUND						
Lease Revenue Bonds	(59,809)	-	526,746	(523,508)	3,238	(56,571)
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees	33,181,009	-	10,985,790	(169,248)	10,816,542	43,997,552
Transnet - Streets	149,624	-	1,585,227	(626,723)	958,504	1,108,127
RTCIP	5,077,696	-	1,389,511	-	1,389,511	6,467,207
FIDUCIARY FUND						
Trust/Agency Deposits	2,812,818	-	-	(71,594)	(71,594)	2,741,224
San Marcos Successor Housing Agency Trust Fund	58,599,759	-	28,862,201	(29,155,770)	(293,569)	58,306,190
ENTERPRISE FUND						
Creekside Marketplace	94,972,154	-	5,697,833	(5,353,746)	344,087	95,316,241
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	1,869,966	1,133,556	606,871	(2,580,303)	(1,973,432)	1,030,090
City Facilities Replacement/Rehabilitation	4,355,892	-	1,269,042	(1,464,520)	(195,478)	4,160,414
City Infrastructure Replacement/Rehabilitation	5,087,763	-	1,214,042	(137,000)	1,077,042	6,164,805
TOTALS - ALL FUNDS	\$ 307,323,609	\$ -	\$ 155,821,330	\$ (129,882,747)	\$ 25,938,583	\$ 333,262,192

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2019-20

	Projected Fund Balances 7/1/2019	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2020
GENERAL FUND	\$ 49,725,398	\$ -	\$ 80,535,441	\$ (80,485,441)	\$ 50,000	\$ 49,775,398
SPECIAL REVENUE FUNDS						
Gas Tax	1,455,278	-	2,536,634	(1,919,790)	616,844	2,072,122
Traffic Safety	1,484,360	-	186,315	(185,000)	1,315	1,485,675
Lighting & Landscaping Maintenance District	0	-	1,265,761	(1,265,761)	-	0
City Affordable Housing	10,132,425	-	1,753,216	(5,965,000)	(4,211,784)	5,920,641
CFD 98-02 Lighting & Landscaping	13,705,783	-	7,499,906	(6,700,746)	799,160	14,504,943
Senior Nutrition Grant	60,803	-	306,100	(341,191)	(35,091)	25,712
CDBG	741,512	-	463,987	(181,030)	282,957	1,024,469
Center Dr Maintenance District	107,092	-	17,725	(17,618)	107	107,199
CALHOME Grant	8,681	-	56,350	(56,350)	-	8,681
CFD 2011-01 Congestion Management	1,628,790	-	550,603	(20,000)	530,603	2,159,393
PEG	1,251,377	-	211,742	(40,000)	171,742	1,423,119
Art in Public Places	1,189,963	-	31,537	(8,500)	23,037	1,213,000
RMRA	2,068,452	-	1,585,417	(75,000)	1,510,417	3,578,869
San Marcos Successor Housing Agency	30,466,997	-	1,137,013	(5,214,250)	(4,077,237)	26,389,760
DEBT SERVICE FUND						
Lease Revenue Bonds	(56,571)	-	577,914	(399,988)	177,926	121,355
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees	43,997,552	-	4,463,037	(223,909)	4,239,128	48,236,680
Transnet - Streets	1,108,127	-	1,388,000	-	1,388,000	2,496,127
RTCIP	6,467,207	-	827,989	-	827,989	7,295,196
FIDUCIARY FUND						
Trust/Agency Deposits	2,741,224	-	-	(513,129)	(513,129)	2,228,095
San Marcos Successor Housing Agency Trust Fund	58,306,190	-	28,673,577	(28,908,594)	(235,017)	58,071,173
ENTERPRISE FUND						
Creekside Marketplace	95,316,241	-	4,961,110	(4,544,510)	416,600	95,732,841
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	1,030,090	352,043	1,574,842	(2,956,975)	(1,382,133)	0
City Facilities Replacement/Rehabilitation	4,160,414	-	25,529	(858,873)	(833,344)	3,327,070
City Infrastructure Replacement/Rehabilitation	6,164,805	(352,043)	137,768	(60,000)	77,768	5,890,530
TOTALS - ALL FUNDS	\$ 333,262,192	\$ -	\$ 140,767,513	\$ (140,941,655)	\$ (174,142)	\$ 333,088,050

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Administration - City Manager

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	20	12	
Increase crime prevention education and resources	Number of business security assessments conducted	20	15	
Assist homeowners with the repair of health and safety deficiencies	Number of home rehab loans issued	3	0	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Communications and Marketing

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Increase city e-notification and social media reach	Percentage change in digital reach	10% increase	100% Instagram, 100% Twitter, 12% Facebook	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Enhance video outreach	Number of new video spots posted to the City's public access channel	5	7	<div style="width: 140%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Enhance public transparency and access to public information, online services and reporting	Implementation of city mobile app	Completed	Internal testing begins in May 2019 (Public Launch scheduled for July 1, 2019)	<div style="width: 100%; background-color: #ffff00; height: 15px; border-radius: 5px;"></div>
Enhance public transparency and access to public information	Percent increase of website users	5% Increase	4%	<div style="width: 80%; background-color: #ffff00; height: 15px; border-radius: 5px;"></div>

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Economic Development

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	50	57	
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	Completed	Completed	
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	2	5	
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed	Completed	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

City Clerk

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	Three inter-departmental meetings	3	
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within a ten day time frame	Complete 70% of all Public Record Act requests within 10 days	67%	
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 200,000 scanned images	177,318	
Provide public access to the City's Official records and legislative documents online	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add two additional document types to Laserfiche records depository	3	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Human Resources

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Provide positive user experience to internal customers by implementing improved efficiencies and technologies.	Utilize OnBoard for all new and returning employees and provide key new hire information to hiring department and internal service providers prior to employee start date.	100%	100%	
Aggressively pursue cost containment measures and efficiencies.	Evaluate alternative options to General Liability and Property insurance coverages.	Evaluation completed.	Continuing goal for next year	
Provide positive and comprehensive orientation experience to new hires by implementing improved efficiencies and technologies.	Revamp orientation process by working with communications to mirror employment branding culture.	Completed	Completed	
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees.	Conduct survey of supervisor satisfaction with new online performance management system.	70% satisfaction rating on survey	Survey was not distributed - will wait until requested enhancements are released	
Continue to develop employment branding to promote a culture of innovation and inclusion.	Carve out employment brand by promoting employment cultures on Glassdoor and LinkedIn.	Positive engagement with potential hires on employment focused social media.	Completed	
Continue to pursue alternative benefit funding sources and non-traditional employee benefits.	Evaluate non-traditional employment benefits and/or personnel programs to provide engaging employment experiences.	5 non-traditional benefits evaluated.	Completed	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Finance

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Accept new business license applications online to reduce/eliminate business license permit paper process	Upgrade the City business license process to accept online applications for new business license permits.	Completed	In Progress	
Enhance E-government solutions and customer service for business license applicants.	Provide kiosk in City Hall lobby which allows applicants to apply for a business license or renew a business license.	Completed	In Progress	
Improve transparency of CFD annexation process.	Provide information about the CFD annexation process on the City's website.	Completed	Completed	
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion	Completed	
Improve financial tracking and reporting at the department level through regular training	Number of trainings offered on the City's financial system	2	0	
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year.	Conduct annual internal audit and unannounced site visits at various locations handling cash.	1 annual audit and 1 to 3 unannounced visits at each location	Completed	
Improve overall Citywide procurement process through uniform written policies	Create Comprehensive Citywide Procurement Guidelines	Completed	Completed	
Improve asset management, transparency and accountability through enhancing the fixed asset policy and procedure process.	Review, update, create and/or release new policies and procedures to improve the fixed asset process to include the use of the Munis fixed asset module.	Completed	Completed	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Information Technology

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Conduct periodic surveys of IT service levels	Conduct annual internal customer service survey, followed by subsequent and periodic surveys of IT service levels	Completed with 95% Satisfaction	> 95% satisfaction	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
GIS Produce Street Light Inventory & FIRE Safety Maps	Successfully complete requirements as defined	75% Completed	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Successfully deploy and integrate All-New Enterprise Architectures (TRAKIT9 & NextGen Lucity)	Successfully design and deploy all-new IT software platforms	Completed	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Dropbox Enterprise	Successfully deploy an enterprise-class solution for file sharing	Completed	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Shavlik (OS/App Update System)	Successfully plan, design, and deploy this platform for network-wide systems administration	Completed	Postpone	<div style="width: 100%; background-color: #ff0000; height: 10px; border-radius: 5px;"></div>
Successfully deploy and integrate all new FY18-19 approved supplemental IT requests	Successfully plan, design, and deploy city department automation requirements	Completed	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Provide excellent customer service	Percentage of urgent help desk requests responded to in 4 hours	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Complete GIS to Laserfiche RIO & TRAKIT9 Integration	Successfully complete and integrate solutions as defined	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Real Property Services

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 98% Retail: 98% Industrial: 100% Ground: 100%	Occupancy Rates: Office: 95% Retail: 93% Industrial: 100% Ground: 100%	
Maximize revenues received from use of City-owned real estate	Percent annual change in rental revenue	3% Increase	6% Increase	
Professionally manage the City's extensive real estate portfolio	Number of new and renewal leases signed within reporting period	8	6	
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed	50%	
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	10	11	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Public Works

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Revisit/review 1 existing PW safety policy and/or section of the IIPP every quarter to ensure documents and staff are current on proper safety procedures/protocol	Number of policies reviewed	4 policies reviewed	4	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Complete pavement evaluation of all public streets	% of streets evaluated	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Assess & process work requests into work orders within one business day of request	Percentage of work requests processed into work orders within one business day	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 days	Percent of PM work orders completed within 15 business days	80%	69% of PM completed within 15 days	<div style="width: 69%; background-color: #ff4500; height: 10px; border-radius: 5px;"></div>
Replace three outdated (Maxicom) irrigation controllers per year with new Calsense, web-based controllers	Number of Maxicom irrigation controllers replaced	3	3	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Perform onsite inspections for at least 20% of the commercial facilities and areas, industrial facilities and municipal facilities that are part of the existing development inventory	Percentage of facilities inspected	Completed	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Conduct two internal Stormwater specific trainings for Public Works staff	Number of trainings	2	1	<div style="width: 50%; background-color: #ffff00; height: 10px; border-radius: 5px;"></div>
Assess, inventory and abate all sidewalk lifts in one service sector	Percentage of sidewalk lifts abated in service sector	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Complete cleaning of all street inlets in all 5 service sectors	Percentage of total street drain inlets cleaned	100%	65%	<div style="width: 65%; background-color: #ff4500; height: 10px; border-radius: 5px;"></div>

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Public Works

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Complete annual preventative maintenance of all 137 traffic signals throughout the City	Percent of traffic signals serviced	100%	100%	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Development Services				
Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Continue to assist existing MAP/DAP/SMAHP homeowners and first-time homebuyers	Facilitate 5 loans	5	20	<div style="width: 400%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5	80	<div style="width: 1600%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Facilitate affordable housing production	Affordable units brought forward for Council consideration	80	84	<div style="width: 105%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Maintain annual reporting requirements	Reports completed and posted in timeframe required	Completed	Completed	<div style="width: 100%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Continuous Improvement - Process Streamlining	Create project tracking log for project issues	Completed	Completed	<div style="width: 100%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Continuous Improvement - Process Streamlining	Create "Late Hit" Policy	Completed	Completed	<div style="width: 100%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Continuous Improvement - Process Streamlining	Create Issue Resolution Policy	Completed	Completed	<div style="width: 100%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Continuous Improvement - Process Streamlining	Revise As-Built Process, including creating a workflow and process	Completed	Completed	<div style="width: 100%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Establish annual professional training hour goals	Each staff member must complete a minimum of 16 annual hours of professional growth-oriented training	Completed	Completed	<div style="width: 100%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>
Continuous Improvement - Process Streamlining	Define and document code compliance processes	75%	75%	<div style="width: 100%;"><div style="width: 100%; background-color: #6aa84f;"></div></div>

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Development Services				
Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%	100%	
Provide preliminary response to customer inquiries for information/assistance within 1 business day	Percent of front counter generated inquiries receiving preliminary response within 1 business day of receipt	95%	95%	

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Fire				
Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Maintain staff preparedness	Number of Annual Training Hours	17,280	39,180	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Delivery of Service with First-in Unit within 7 minutes	Percent of Time	90%	88%	<div style="width: 88%; background-color: #ffcc00; height: 10px; border-radius: 5px;"></div>
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Evaluate and make recommendation regarding potential First Responder Fees	Research and Analyze the Impact of Implementing a First Responder Fee Program	Completed	In Progress	<div style="width: 0%; background-color: #ffcc00; height: 10px; border-radius: 5px;"></div>
Evaluate EMS Deployment Model	Research and Analyze Alternative Deployment Models for EMS Services	Completed	Further research being conducted on Tiered Dispatching, Community Paramedicine and North Zone Medical Director	<div style="width: 0%; background-color: #ffcc00; height: 10px; border-radius: 5px;"></div>

City of San Marcos - FY 2018-19 Balanced Scorecard Report

Parks and Recreation

Goal	Metric	June 2019 Goal	June 2019 Actual	June 2019 Status
Develop and implement a department training program to centralize, standardize, assign and track all staff trainings.	Target Solution training database will have a record of all department employees with a checklist of standardized trainings required and attended.	Complete	80%	<div style="width: 80%; background-color: yellow;"></div>
Complete and submit the Trails Master Plan Update for Commission and Council review.	Complete the Trails Master Plan update and submit to the appropriate commissions and City Council	Complete	80%	<div style="width: 80%; background-color: yellow;"></div>
Implement a new automated ERP reporting system for the Park Rangers to improve field coverage and data tracking/analysis.	Increase Ranger field patrol by eliminating desk time each shift. Easier, quicker access and analysis of reporting data.	Complete	Complete	<div style="width: 100%; background-color: green;"></div>
Installation of an inclusive Fitness Zone at the Senior Activity Center.	Playground equipment will be replaced with innovative and accessible fitness equipment for community use and enjoyment.	Complete	Complete	<div style="width: 100%; background-color: green;"></div>
Secure grant funding for the Senior Nutrition Program from the County of San Diego Aging and Independence for Services.	Successfully submit RFP and secure grant funding for the Senior Nutrition Program from the County of San Diego Aging and Independence Services.	Complete	In Progress	<div style="width: 0%; background-color: yellow;"></div>

CAPITAL IMPROVEMENT PROJECTS PROGRAM

INTRODUCTION AND OVERVIEW:

The 2020-2024 Capital Improvement Projects (CIP) Program is a five-year appropriation plan that provides the City with a financial strategy for infrastructure improvements. Major capital improvements can require multiple years to strategically plan, design, fund, and eventually construct or execute. The CIP is updated annually to add new appropriations and/or projects, while evaluating priorities, new requirements and new sources of funding. The program as a whole coordinates the identification of dependable funding sources with the implementation of projects for currently evaluated needs and priorities.

PROCESS:

The CIP process is a cooperative effort involving several departments within the City. The budget staff begins the process annually in December. A form is completed for projects and includes a project description, schedule, and requested funding. Projects are then grouped into nine major categories including Bridges, Creek District, Environmental, Landscape, Parks, Planning, Storm Drain, Streets and Traffic.

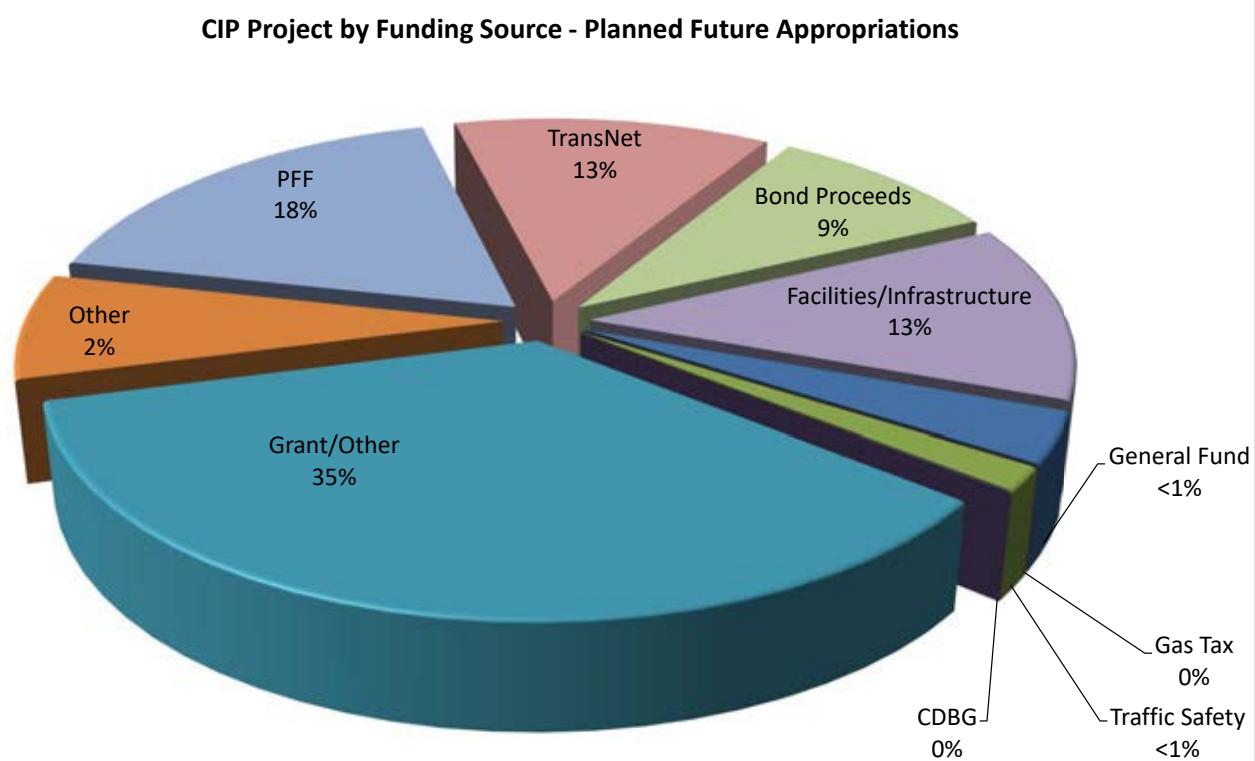
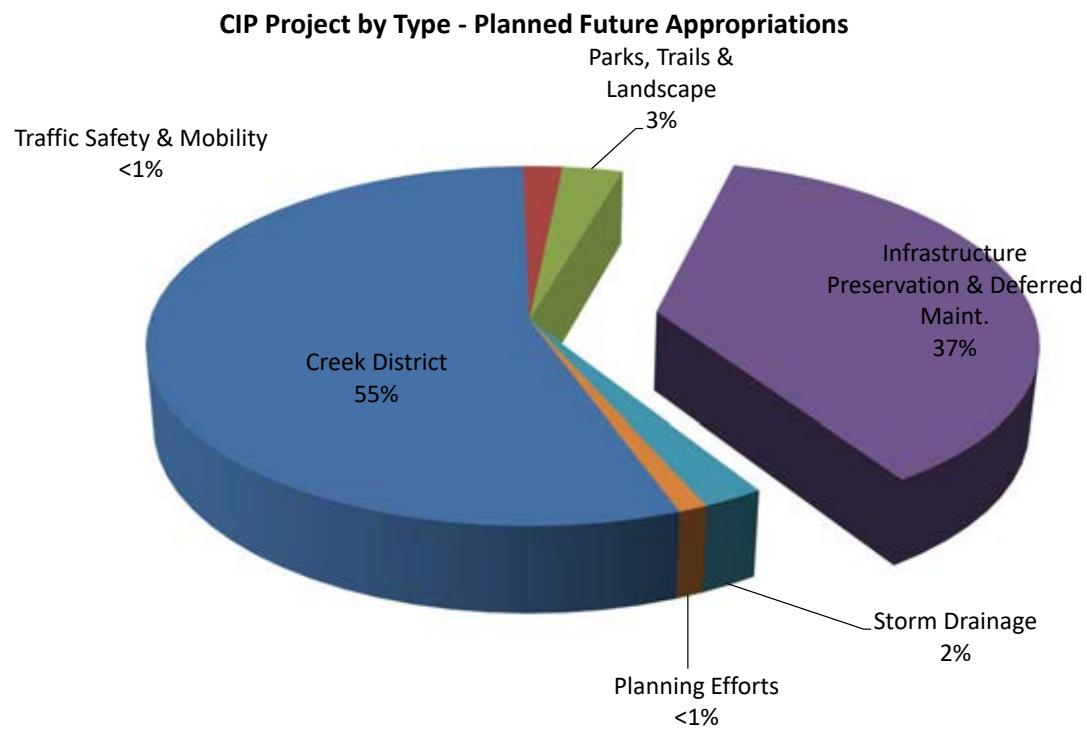
Concurrently, staff works to estimate the revenues for each funding source over the five-year span of the program. Based on available funding by category, and priority ranking, projects are then programmed as funding allows. Final adoption of the CIP occurs during a public meeting in June. All changes made during the public process are incorporated into the adopted budget document which is published on the City website and distributed to City Staff.

CIP FUNDING SOURCES:

Funding for the CIP comes from a variety of funding sources including Federal, State, developer and local funding. Most of these funds are earmarked for a specific purpose and cannot be used to offset operating costs.

FY 2019-20 PROPOSED CIP BUDGET

The proposed Fiscal Year 2019-20 CIP appropriations are approximately \$34.3 million. The forecasted five-year appropriations are \$27.5 million. The 2020-2024 CIP program reflects the actions taken by Council and developed in accordance with Council adopted policies and guiding documents (such as, but not limited to the City's General Plan, Master Plans, Specific Plans, Regional Transportation Plan) as well as generally accepted accounting principles. The CIP includes funding for projects and programs in various geographic areas of the City.



CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2019-20 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
CREEK DISTRICT						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge &	22,834,472	3,756,216	5,200,000	-	28,034,472
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge &	28,124,911	7,905,663	10,300,000	-	38,424,911
88265	San Marcos Creek Specific Plan: Discovery St. Widening	8,411,028	(1,616,000)	(1,616,000)	-	6,795,028
88505	San Marcos Creek Specific Plan: Creekside Drive and	9,913,449	(728,000)	4,700,000	-	14,613,449
88507	San Marcos Creek Specific Plan: Promenade	2,144,690	560,015	2,200,000	-	4,344,690
88529	San Marcos Creek Specific Plan: Environmental Habitat	9,157,400	(2,735,217)	2,500,000	300,000	11,957,400
TOTAL CREEK DISTRICT		80,585,950	7,142,677	23,284,000	300,000	104,169,950
FACILITIES						
FC002	Exterior Metal Painting	500,000	(200,000)	-	-	500,000
FC003	Tenant Improvements at City Hall	2,150,000	-	-	-	2,150,000
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC005	Underground Storage Tank Feasibility Study & Replacement	50,000	-	-	-	50,000
FC006	Interior Remodel/Apparatus Storage: Fire Station 3	800,000	(400,000)	(200,000)	-	600,000
FC007	Community Center Audio/Visual Improvements	500,000	250,000	250,000	-	750,000
FC008	Roof Replacement/Retrofit 187 Santar	-	400,000	400,000	-	400,000
TOTAL FACILITIES		4,120,000	50,000	450,000	-	4,570,000
LANDSCAPE						
83008	Citywide Irrigation Controller Replacements	597,600	-	-	-	597,600
TOTAL LANDSCAPE		597,600	-	-	-	597,600
OTHER						
88028	Record of Survey Establishment	300,000	-	-	-	300,000
TOTAL OTHER		300,000	-	-	-	300,000
PARKS						
PK001	Sunset Park & Mission Sports Park Synthetic Turf	31,250	(118,750)	125,000	125,000	281,250
PK004	Discovery Lake Remediation	-	250,000	250,000	-	250,000
PK005	Bradley Park Playground Replacement	-	500,000	500,000	-	500,000
PK006	Rancho Coronado Park Improvements	-	1,475,000	1,475,000	-	1,475,000
PK007	Southlake Phase 2	-	1,600,000	1,600,000	-	1,600,000
PK008	Richmar Park Phase 2	-	800,000	-	800,000	800,000
TOTAL PARKS		31,250	4,506,250	3,950,000	925,000	4,906,250
PLANNING						
84003	Public Facility Financing Plan Update	450,000	-	-	-	450,000
84004	Asset Management Program Development	350,000	(150,000)	(150,000)	-	200,000
PL001	General Plan Amendment	150,000	1,079,408	1,079,408	-	1,229,408
PL002	Housing Element	-	150,000	150,000	-	150,000
TOTAL PLANNING		950,000	1,079,408	1,079,408	-	2,029,408
STORM DRAINS						
88214	Channel Widening South of Grand Avenue	3,946,261	-	50,000	295,000	4,291,261
TOTAL STORM DRAINS		3,946,261	-	50,000	295,000	4,291,261
STREETS						
86002	San Marcos Boulevard at Discovery Street Intersection	2,610,170	350,000	350,000	-	2,960,170
86009	Annual Street Overlay Project	300,000	-	-	-	300,000
86010	City Entry and Wayfinding Signs	200,000	-	-	-	200,000
88005	Woodland Parkway Hwy 78 Interchange and Barham	17,419,943	-	-	-	17,419,943
88179	South Santa Fe - Smilax to Bosstick	5,949,808	50,000	1,250,000	-	7,199,808
ST001	Annual Surface Seal Project FY19 - FY23	2,078,976	5,000,000	-	5,000,000	7,078,976
ST002	Sidewalk Repair & Replacement	100,000	-	-	100,000	200,000

CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2019-20 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
ST004	Mission/Mulberry Drainage Improvement	50,000	364,132	400,000	1,414,132	1,864,132
ST005	San Marcos Blvd. Reconstruction	100,000	2,321,172	-	7,004,172	7,104,172
ST006	San Marcos Blvd. Slope Stabilization	1,516,666	400,000	400,000	-	1,916,666
ST007	Discover St. from Craven to Twin Oaks	-	-	-	8,559,100	8,559,100
ST008	Twin Oaks Valley Rd. & Barham Dr. Improvements	4,182,169	-	1,571,931	2,745,900	8,500,000
ST009	Citywide ADA Infrastructure Improvements	-	400,000	200,000	200,000	400,000
ST010	Palomar College/Mission Pedestrian Enhancements	-	400,000	400,000	-	400,000
TOTAL STREETS		34,507,732	9,285,304	4,571,931	25,023,304	64,102,967
TRAFFIC						
88530	Citywide Traffic Ethernet	585,000	(23,520)	(23,520)	-	561,480
88532	Traffic Management System Enhancement	881,600	1,244,000	244,048	999,952	2,125,600
TR001	Rancho Santa Fe & Grandon Traffic Signal Modification	265,333	-	-	-	265,333
TR004	Grand Avenue Traffic Improvements	-	310,715	310,715	-	310,715
TR005	Adaptive Traffic Control System/Citywide Traffic Study	-	100,000	100,000	-	100,000
TR006	Cycle Track on TOVR near DP K-8 School	-	250,000	250,000	-	250,000
TOTAL TRAFFIC		1,731,933	1,881,195	881,243	999,952	3,613,128
TOTAL CIP		\$ 126,770,726	\$ 23,944,834	\$ 34,266,582	\$ 27,543,256	\$ 188,580,564

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2019-20 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GENERAL FUND (100)						
83008	Citywide Irrigation Controller Replacements	12,500	-	-	-	12,500
86010	City Entry and Wayfinding Signs	200,000	-	-	-	200,000
88028	Record of Survey Establishment	152,500	-	-	-	152,500
88507	San Marcos Creek Specific Plan: Promenade	55,000	-	-	-	55,000
PK001	Sunset Park & Mission Sports Park Synthetic Turf	25,000	100,000	100,000	100,000	225,000
PL001	General Plan Amendment	150,000	1,079,408	1,079,408	-	1,229,408
ST008	Twin Oaks Valley Rd. & Barham Dr. Improvements	4,182,169	-	-	-	4,182,169
TR004	Grand Avenue Traffic Improvements	-	310,715	310,715	-	310,715
TOTAL GENERAL FUND (100)		4,777,169	1,490,123	1,490,123	100,000	6,367,292
GAS TAX FUND (200)						
88179	South Santa Fe - Smilax to Bosstick	445,000	1,000,000	1,000,000	-	1,445,000
ST001	Annual Surface Seal Project FY19 - FY23	329,542	-	-	-	329,542
ST005	San Marcos Blvd. Reconstruction	100,000	1,100,000	-	1,100,000	1,200,000
TOTAL GAS TAX FUND (200)		874,542	2,100,000	1,000,000	1,100,000	2,974,542
TRAFFIC SAFETY FUND (201)						
88179	South Santa Fe - Smilax to Bosstick	4,284	-	-	-	4,284
88530	Citywide Traffic Ethernet	90,000	-	-	-	90,000
88532	Traffic Management System Enhancement	637,552	-	-	-	637,552
ST001	Annual Surface Seal Project FY19 - FY23	713,200	(300,000)	(300,000)	-	413,200
TR005	Adaptive Traffic Control System/Citywide Traffic Study	-	100,000	100,000	-	100,000
TOTAL TRAFFIC SAFETY FUND (201)		1,445,036	(200,000)	(200,000)	-	1,245,036
CFD 98-02 LIGHTING & LANDSCAPING FUND (205)						
83008	Citywide Irrigation Controller Replacements	17,500	-	-	-	17,500
PK001	Sunset Park & Mission Sports Park Synthetic Turf	6,250	25,000	25,000	25,000	56,250
TOTAL CFD 98-02 LIGHTING & LANDSCAPING FUND (205)		23,750	25,000	25,000	25,000	73,750
CDBG FUND (207)						
PK008	Richmar Park Phase 2	-	800,000	-	800,000	800,000
ST009	Citywide ADA Infrastructure Improvements	-	400,000	200,000	200,000	400,000
TOTAL CDBG FUND (207)		-	1,200,000	200,000	1,000,000	1,200,000
PEG FUNDS (216)						
FC007	Community Center Audio/Visual Improvements	500,000	250,000	250,000	-	750,000
TOTAL PEG FUNDS (216)		500,000	250,000	250,000	-	750,000
RMRA FUNDS (219)						
ST001	Annual Surface Seal Project FY19 - FY23	527,125	5,050,000	300,000	4,750,000	5,577,125
ST006	San Marcos Blvd. Slope Stabilization	1,516,666	400,000	400,000	-	1,916,666
TOTAL RMRA FUNDS (219)		2,043,791	5,450,000	700,000	4,750,000	7,493,791

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2019-20 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
PUBLIC FACILITIES FEES FUND (402)						
84003	Public Facility Financing Plan Update	450,000	-	-	-	450,000
86002	San Marcos Boulevard at Discovery Street Intersection	1,130,000	-	-	-	1,130,000
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr.	16,236,720	-	-	-	16,236,720
88179	South Santa Fe - Smilax to Bosstick	1,463,910	-	-	-	1,463,910
88214	Channel Widening South of Grand Avenue	1,222,752	-	50,000	50,000	1,322,752
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge &	24,708	(453,914)	-	-	24,708
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge &	488,926	3,715,897	3,710,647	-	4,199,573
88265	San Marcos Creek Specific Plan: Discovery St. Widening	-	(4,816,000)	(4,816,000)	-	(4,816,000)
88529	San Marcos Creek Specific Plan: Environmental Habitat	-	-	208,800	-	208,800
PK007	Southlake Phase 2	-	1,600,000	1,600,000	-	1,600,000
PK004	Discovery Lake Remediation	-	250,000	250,000	-	250,000
ST004	Mission/Mulberry Drainage Improvement	50,000	364,132	400,000	1,414,132	1,864,132
ST007	Discover St. from Craven to Twin Oaks	-	-	-	8,559,100	8,559,100
TOTAL PUBLIC FACILITIES FEES FUND (402)		21,067,016	660,115	1,403,447	10,023,232	32,493,695
TRANSNET - HIGHWAY FUNDS (403)						
88179	South Santa Fe - Smilax to Bosstick	580,000	-	-	-	580,000
TOTAL TRANSNET - HIGHWAY FUNDS (403)		580,000	-	-	-	580,000
TRANSNET - STREETS FUNDS (404)						
86002	San Marcos Boulevard at Discovery Street Intersection	-	350,000	350,000	-	350,000
86009	Annual Street Overlay Project	300,000	-	-	-	300,000
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr.	600,000	-	-	-	600,000
88179	South Santa Fe - Smilax to Bosstick	140,156	(950,000)	168,000	-	308,156
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge &	1,055,723	-	269,000	-	1,324,723
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge &	1,449,509	-	1,155,715	-	2,605,224
88265	San Marcos Creek Specific Plan: Discovery St. Widening	3,954,800	-	-	-	3,954,800
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad	4,920,553	-	-	-	4,920,553
88532	Traffic Management System Enhancement	244,048	1,244,000	244,048	999,952	1,488,048
ST001	Annual Surface Seal Project FY19 - FY23	-	250,000	-	250,000	250,000
ST005	San Marcos Blvd. Reconstruction	-	1,221,172	-	5,904,172	5,904,172
TR001	Rancho Santa Fe & Grandon Traffic Signal Modification	265,333	-	-	-	265,333
TR006	Cycle Track on TOVR near DP K-8 School	-	250,000	250,000	-	250,000
TOTAL TRANSNET - STREETS FUNDS (404)		12,930,122	2,365,172	2,436,763	7,154,124	22,521,009
REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM (408)						
88265	San Marcos Creek Specific Plan: Discovery St. Widening	1,782,300	3,200,000	3,200,000	-	4,982,300
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad	-	1,974,028	1,974,028	-	1,974,028
TOTAL REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT		1,782,300	5,174,028	5,174,028	-	6,956,328
DEVELOPER CONTRIBUTION/IN-LIEU (410)						
86002	San Marcos Boulevard at Discovery Street Intersection	1,480,170	-	-	-	1,480,170
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge &	124,700	-	-	-	124,700
88507	San Marcos Creek Specific Plan: Promenade	1,430,000	-	-	-	1,430,000
PK006	Rancho Coronado Park Improvements	-	135,000	135,000	-	135,000
ST010	Palomar College/Mission Pedestrian Enhancements	-	400,000	400,000	-	400,000
TOTAL DEVELOPER CONTRIBUTION/IN-LIEU (410)		3,034,870	535,000	535,000	-	3,569,870
GRANT/OTHER FUNDING (411)						
83008	Citywide Irrigation Controller Replacements	567,600	-	-	-	567,600
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge &	19,827,534	(265,591)	(265,591)	-	19,561,943
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge &	24,522,102	-	-	-	24,522,102
88507	San Marcos Creek Specific Plan: Promenade	-	-	1,000,000	-	1,000,000
88529	San Marcos Creek Specific Plan: Environmental Habitat	1,860,317	-	-	-	1,860,317
88530	Citywide Traffic Ethernet	495,000	(23,520)	(23,520)	-	471,480
PL002	Housing Element	-	150,000	150,000	-	150,000
ST008	Twin Oaks Valley Rd. & Barham Dr. Improvements	-	-	1,571,931	2,745,900	4,317,831
TOTAL GRANT/OTHER FUNDING (411)		47,272,553	(139,111)	2,432,820	2,745,900	52,451,273

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2019-20 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
TIF FUNDS (412)						
88179	South Santa Fe - Smilax to Bosstick	-	-	82,000	-	82,000
TOTAL TIF FUNDS (412)		-	-	82,000	-	82,000
HOA REVENUE (443)						
ST002	Sidewalk Repair & Replacement	40,000	-	-	40,000	80,000
TOTAL HOA REVENUE (443)		40,000	-	-	40,000	80,000
SUCCESSOR AGENCY NO. 2 BOND (560552)						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge &	1,801,484	(720,870)	-	-	1,801,484
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge &	57	1,638,434	2,882,306	-	2,882,363
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad	3,969,966	(2,702,028)	2,725,972	-	6,695,938
88507	San Marcos Creek Specific Plan: Promenade	540,015	560,015	1,200,000	-	1,740,015
88529	San Marcos Creek Specific Plan: Environmental Habitat	3,091,600	(35,200)	791,200	-	3,882,800
TOTAL SUCCESSOR AGENCY NO. 2 BOND (560552)		9,403,122	(1,259,649)	7,599,478	-	17,002,600
SUCCESSOR AGENCY NO. 3 BOND (560553)						
88214	Channel Widening South of Grand Avenue	2,272,908	-	-	245,000	2,517,908
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge &	323	5,196,591	5,196,591	-	5,196,914
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge &	1,659,067	2,551,332	2,551,332	-	4,210,399
88265	San Marcos Creek Specific Plan: Discovery St. Widening	2,652,900	-	-	-	2,652,900
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad	1,022,930	-	-	-	1,022,930
88507	San Marcos Creek Specific Plan: Promenade	117,935	-	-	-	117,935
88529	San Marcos Creek Specific Plan: Environmental Habitat	4,205,483	(2,700,017)	1,500,000	300,000	6,005,483
PK006	Rancho Coronado Park Improvements	-	1,340,000	1,340,000	-	1,340,000
TOTAL SUCCESSOR AGENCY NO. 3 BOND (560553)		11,931,546	6,387,906	10,587,923	545,000	23,064,469
FACILITIES REPLACEMENT/REHABILITATION FUND (603)						
FC003	Tenant Improvements at City Hall	2,150,000	-	-	-	2,150,000
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC008	Roof Replacement/Retrofit 187 Santar	-	400,000	400,000	-	400,000
TOTAL FACILITIES REPLACEMENT/REHABILITATION FUND (603)		2,270,000	400,000	400,000	-	2,670,000
INFRASTRUCTURE FUNDS (604)						
84004	Asset Management Program Development	350,000	(150,000)	(150,000)	-	200,000
88028	Record of Survey Establishment	147,500	-	-	-	147,500
FC002	Exterior Metal Painting	500,000	(200,000)	-	-	500,000
FC005	Underground Storage Tank Feasibility Study &	50,000	-	-	-	50,000
FC006	Interior Remodel/Apparatus Storage: Fire Station 3	800,000	(400,000)	(200,000)	-	600,000
PK001	Sunset Park & Mission Sports Park Synthetic Turf	-	(243,750)	-	-	-
PK005	Bradley Park Playground Replacement	-	500,000	500,000	-	500,000
ST001	Annual Surface Seal Project FY19 - FY23	509,109	-	-	-	509,109
ST002	Sidewalk Repair & Replacement	60,000	-	-	60,000	120,000
TOTAL INFRASTRUCTURE FUNDS (604)		2,416,609	(493,750)	150,000	60,000	2,626,609
FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)						
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr.	583,223	-	-	-	583,223
88179	South Santa Fe - Smilax to Bosstick	3,316,458	-	-	-	3,316,458
88214	Channel Widening South of Grand Avenue	450,601	-	-	-	450,601
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge &	5,250	-	-	-	5,250
88265	San Marcos Creek Specific Plan: Discovery St. Widening	21,028	-	-	-	21,028
88507	San Marcos Creek Specific Plan: Promenade	1,740	-	-	-	1,740
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)		4,378,300	-	-	-	4,378,300
TOTAL CIP		\$ 126,770,726	\$ 23,944,834	\$ 34,266,582	\$ 27,543,256	\$ 188,580,564

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CAPITAL IMPROVEMENT PROJECT - LANDSCAPE

Citywide Irrigation Controller Replacements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
83008	Landscape	Maintenance	Spring 2019	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Construction		\$597,600	N/A

Project Description:

This project will replace 215 irrigation controllers throughout the city parks with weather-adjusting automatic controllers. Costs will be offset by revenue through the state water-wise rebate program. Updating controllers will allow more efficient monitoring, reduce water usage and save costs.



Budget & Expense Summary:

Prior Approved Budget:	\$ 597,600
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 597,600
Expended/Encumbered as of June 30, 2019	\$ 75,598
Available Budget as of June 30, 2019	\$ 522,002

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
General Fund	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500
CFD 98-02	\$ 17,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,500
MWS Rebate	\$ 567,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,600
Totals	\$ 597,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 597,600
Future Years							\$ -
Total Project Cost							\$ 597,600



CAPITAL IMPROVEMENT PROJECT - PLANNING

Public Facility Financing Plan Update

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84003	Planning	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2015-16	Not Started		\$450,000	N/A

Project Description:

This project plans to update the City Public Facility Financing Plan to establish a revised impact fee structure for future development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 450,000
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 450,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 450,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
PFF (FC PFF)	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
PFF (HC PFF)	\$ 22,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,500
PFF (NPDES PFF)	\$ 67,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,500
PFF (Streets PFF)	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
PFF (SR78 PFF)	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
PFF (Parks PFF)	\$ 67,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,500
PFF (GIS PFF)	\$ 22,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,500
Totals	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Future Years							\$ -
Total Project Cost							\$ 450,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

Asset Management Program Development

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84004	Planning	Improvement	Winter 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Design		\$200,000	N/A

Project Description:

This project will develop a comprehensive program to understand the City's long-term infrastructure maintenance and replacement needs. This will ensure proper prioritization and efficiency when it comes to maintaining and replacing city assets in the long term.



Budget & Expense Summary:

Prior Approved Budget:	\$ 350,000
Budget Appropriation Increase/(Decrease):	\$ (150,000)
FY19-20 Budget:	\$ 200,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 200,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Infrastructure R&R	\$ 350,000	\$ (150,000)	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Totals	\$ 350,000	\$ (150,000)	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$ -
Total Project Cost							\$ 200,000



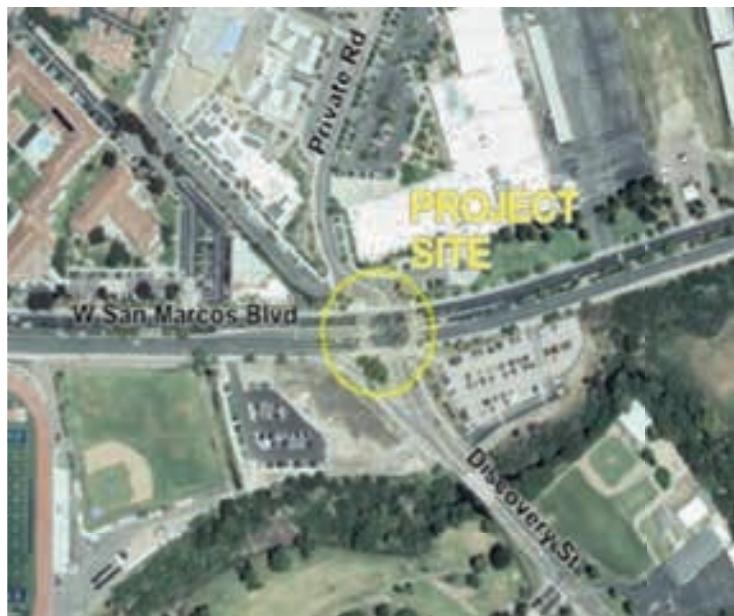
CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Boulevard at Discovery Street Intersection Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86002	Streets	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2014-15	Design		\$2,960,170	TBD

Project Description:

This project will adjust the intersection at San Marcos Boulevard and Discovery Street to eliminate the free-right turn from San Marcos Boulevard to Discovery Street. The project will also widen San Marcos Boulevard in the westbound (towards Carlsbad) direction, for approximately 900 feet approaching the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,610,170
Budget Appropriation Increase/(Decrease):	\$ 350,000
FY19-20 Budget:	\$ 2,960,170
Expended/Encumbered as of June 30, 2019	\$ 170,470
Available Budget as of June 30, 2019	\$ 2,789,700

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 1,130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,130,000
TNet LSI	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Develop Deposit	\$ 1,480,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,480,170
Totals	\$ 2,610,170	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 2,960,170
Future Years							\$ -
Total Project Cost							\$ 2,960,170



CAPITAL IMPROVEMENT PROJECT - STREETS

Annual Street Overlay Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86009	Streets	Maintenance	Winter 2019	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Finalizing		\$300,000	SM59

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be evaluated to determine the proper management of future overlays to protect roadways from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ 300,000
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 300,000
Expended/Encumbered as of June 30, 2019	\$ 95,012
Available Budget as of June 30, 2019	\$ 204,988

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
TNet LSI	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Future Years							\$ -
Total Project Cost							\$ 300,000



CAPITAL IMPROVEMENT PROJECT - STREETS

City Entry and Wayfinding Signs

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86010	Streets	Improvement	Spring 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2010-11	Construction		\$200,000	N/A

Project Description:

This project will construct new entry monument signs providing a sense of place for San Marcos. As part of this project the City will also develop a comprehensive master plan for fundamental signage in the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ 200,000
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 200,000
Expended/Encumbered as of June 30, 2019	\$ 87,977
Available Budget as of June 30, 2019	\$ 112,023

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
General Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$ -
Total Project Cost							\$ 200,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88005	Streets	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2010-11	Design		\$17,419,943	N/A

Project Description:

This project includes reconstruction of the State Route 78 overcrossing at Woodland Parkway, reconfiguration of on/off ramps, widening and realigning portions of Woodland Parkway, Barham Drive and Rancheros Drive. The City is working in conjunction with Caltrans on completing this project and future funding amounts, as well as the total project cost, are still being determined based on ongoing discussions between the agencies.



Budget & Expense Summary:

Prior Approved Budget:	\$ 17,419,943
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 17,419,943
Expended/Encumbered as of June 30, 2019	\$ 11,474,263
Available Budget as of June 30, 2019	\$ 5,945,680

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
PFF (SR78 PFF)	\$ 16,236,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,236,720
TNet LSI	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
SM Redevelop	\$ 583,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 583,223
Totals	\$ 17,419,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,419,943
Future Years							\$ -
Total Project Cost							\$ 17,419,943



CAPITAL IMPROVEMENT PROJECT - OTHER

Record of Survey Establishment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88028	Other	Maintenance	Fall 2019	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Design		\$300,000	N/A

Project Description:

The City is responsible for maintaining a system of monuments for horizontal and vertical control. Surveyors use this control to determine lot line locations, building locations, street alignments and etc. Many of the monuments established by prior ROS are missing. The new ROS will provide locations of the City's first order monuments and adjust the vertical datum to the North American Vertical Datum.



Budget & Expense Summary:

Prior Approved Budget:	\$ 300,000
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 300,000
Expended/Encumbered as of June 30, 2019	\$ 116,030
Available Budget as of June 30, 2019	\$ 183,970

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
General Fund	\$ 152,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 152,500
Infrastructure R&R	\$ 147,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 147,500
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Future Years							\$ -
Total Project Cost							\$ 300,000



CAPITAL IMPROVEMENT PROJECT - STREETS

South Santa Fe - Smilax to Bosstick

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88179	Streets	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2007-08	Design		\$7,199,808	SM22

Project Description:

This project will reconfigure and signalize the existing roadway intersection at Smilax Road and South Santa Fe Road. This project will also widen South Santa Fe in the westbound (towards Vista) direction. This project will enhance the traffic operations and wellbeing of motorists at the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 7,149,808
Budget Appropriation Increase/(Decrease):	\$ 50,000
FY19-20 Budget:	\$ 7,199,808
Expended/Encumbered as of June 30, 2019	\$ 4,378,368
Available Budget as of June 30, 2019	\$ 2,821,440

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Gas Tax	\$ 445,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,445,000
Traffic Safety	\$ 4,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,284
PFF (Streets PFF)	\$ 1,463,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,463,910
TNet Highway	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
TNet LSI	\$ 140,156	\$ 168,000	\$ -	\$ -	\$ -	\$ -	\$ 308,156
TIF Funds	\$ -	\$ 82,000	\$ -	\$ -	\$ -	\$ -	\$ 82,000
SM Redevelop	\$ 3,316,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,316,458
Totals	\$ 5,949,808	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 7,199,808
Future Years							\$ -
Total Project Cost							\$ 7,199,808



CAPITAL IMPROVEMENT PROJECT - STREETS

Channel Widening South of Grand Avenue

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88214	Storm Drains	Improvement	Winter 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2011-12	Construction		\$4,291,261	N/A

Project Description:

This project includes the widening of the existing drainage channel south of Grand Avenue, west of Linda Vista Drive, and the creation of riparian habitat on City-owned land. This project also includes the construction of a precast bridge over the widened channel for future access to Linda Vista Drive and Grand Avenue. Improvements are needed to relieve local flooding and promote the development of the site.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,291,261
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 4,291,261
Expended/Encumbered as of June 30, 2019	\$ 3,838,576
Available Budget as of June 30, 2019	\$ 452,685

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 1,222,752	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 1,322,752
No. 3 Bond	\$ 2,272,908	\$ -	\$ -	\$ 245,000	\$ -	\$ -	\$ 2,517,908
SM Redevelop	\$ 450,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,601
Totals	\$ 3,946,261	\$ 50,000	\$ 50,000	\$ 245,000	\$ -	\$ -	\$ 4,291,261
Future Years							\$ -
Total Project Cost							\$ 4,291,261



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88263	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Design		\$28,034,472	SM32

Project Description:

This grant-funded project will construct a 500-foot long 2-lane bridge along Bent Avenue over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace the existing low water crossing, which is inadequate to convey flows during storm events resulting in local flooding and blocked access for emergency vehicles.



Budget & Expense Summary:

Prior Approved Budget:	\$ 24,278,256
Budget Appropriation Increase/(Decrease):	\$ 3,756,216
FY19-20 Budget:	\$ 28,034,472
Expended/Encumbered as of June 30, 2019	\$ 2,431,338
Available Budget as of June 30, 2019	\$ 25,603,134

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,708
TNet LSI	\$ 1,055,723	\$ 269,000	\$ -	\$ -	\$ -	\$ -	\$ 1,324,723
Develop Deposit	\$ 124,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,700
Federal HBP	\$ 11,197,452	\$ 8,364,491	\$ -	\$ -	\$ -	\$ -	\$ 19,561,943
AC Funds	\$ 8,630,082	\$ (8,630,082)	\$ -	\$ -	\$ -	\$ -	\$ -
No. 2 Bond	\$ 1,801,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,801,484
No. 3 Bond	\$ 323	\$ 5,196,591	\$ -	\$ -	\$ -	\$ -	\$ 5,196,914
Totals	\$ 22,834,472	\$ 5,200,000	\$ -	\$ -	\$ -	\$ -	\$ 28,034,472
Future Years							\$ -
Total Project Cost							\$ 28,034,472



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88264	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Design		\$38,424,911	SM32

Project Description:

This grant-funded project will construct a 445-foot long 4-lane bridge along Via Vera Cruz over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace an existing low water crossing, which is inadequate during storm events resulting in local flooding and blocked access for emergency vehicles and will improve pedestrian safety.



Budget & Expense Summary:

Prior Approved Budget:	\$ 30,524,498
Budget Appropriation Increase/(Decrease):	\$ 7,900,413
FY19-20 Budget:	\$ 38,424,911
Expended/Encumbered as of June 30, 2019	\$ 3,501,831
Available Budget as of June 30, 2019	\$ 34,923,080

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 488,926	\$ 3,710,647	\$ -	\$ -	\$ -	\$ -	\$ 4,199,573
TNet LSI	\$ 1,449,509	\$ 1,155,715	\$ -	\$ -	\$ -	\$ -	\$ 2,605,224
Federal HBP	\$ 6,816,102	\$ 17,706,000	\$ -	\$ -	\$ -	\$ -	\$ 24,522,102
AC Funds	\$ 17,706,000	\$ (17,706,000)	\$ -	\$ -	\$ -	\$ -	\$ -
No. 2 Bond	\$ 57	\$ 2,882,306	\$ -	\$ -	\$ -	\$ -	\$ 2,882,363
No. 3 Bond	\$ 1,659,067	\$ 2,551,332	\$ -	\$ -	\$ -	\$ -	\$ 4,210,399
SM Redevelop	\$ 5,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,250
Totals	\$ 28,124,911	\$ 10,300,000	\$ -	\$ -	\$ -	\$ -	\$ 38,424,911
Future Years							\$ -
Total Project Cost							\$ 38,424,911



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88265	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Design		\$11,611,028	SM48

Project Description:

This project will widen Discovery Street to a 4-lane secondary arterial and install a levee from Via Vera Cruz to Bent Avenue. In addition, it will raise the intersections at Bent Avenue and Discovery Street approximately 8 feet. The goal is to implement a general mobility element and allow the construction of the bridge abutments at Bent and Via Vera Cruz. The bridges at Bent and Via Vera Cruz will be constructed concurrently with this project.



Budget & Expense Summary:

Prior Approved Budget:	\$ 13,227,028
Budget Appropriation Increase/(Decrease):	\$ (1,616,000)
FY19-20 Budget:	\$ 11,611,028
Expended/Encumbered as of June 30, 2019	\$ 3,221,065
Available Budget as of June 30, 2019	\$ 8,389,963

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ -	\$ (4,816,000)	\$ -	\$ -	\$ -	\$ -	\$ (4,816,000)
TNet Bond	\$ 1,997,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,648
TNet LSI	\$ 1,957,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,957,152
RTCIP	\$ 1,782,300	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ 4,982,300
No. 3 Bond	\$ 2,652,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,652,900
SM Redevelop	\$ 21,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,028
Totals	\$ 8,411,028	\$ (1,616,000)	\$ -	\$ -	\$ -	\$ -	\$ 6,795,028
Future Years							\$ 4,816,000
Total Project Cost							\$ 11,611,028



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Creekside Drive and Pad Grading

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88505	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Design		\$14,613,449	SM48

Project Description:

This project will construct a development pad and grade the promenade along the north side of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. The project will fill part of the north bank between Via Vera Cruz and Bent Avenue and raise the bank approximately 2 feet above 100 year flood elevation. The project is necessary to channelize the water flow and allows the construction of the north abutments for Bent Avenue Bridge and Via Vera Cruz Bridge.



Budget & Expense Summary:

Prior Approved Budget:	\$ 15,341,449
Budget Appropriation Increase/(Decrease):	\$ (728,000)
FY19-20 Budget:	\$ 14,613,449
Expended/Encumbered as of June 30, 2019	\$ 4,089,368
Available Budget as of June 30, 2019	\$ 10,524,081

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
TNet Bond	\$ 1,384,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,384,313
TNet LSI	\$ 3,536,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,536,240
No. 2 Bond	\$ 3,969,966	\$ 2,725,972	\$ -	\$ -	\$ -	\$ -	\$ 6,695,938
No. 3 Bond	\$ 1,022,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,022,930
RTCIP	\$ -	\$ 1,974,028	\$ -	\$ -	\$ -	\$ -	\$ 1,974,028
Totals	\$ 9,913,449	\$ 4,700,000	\$ -	\$ -	\$ -	\$ -	\$ 14,613,449
Future Years							\$ -
Total Project Cost							\$ 14,613,449



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Promenade Construction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88507	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Design		\$4,344,690	N/A

Project Description:

This project will construct the pedestrian promenade on both sides of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. It will provide a pedestrian connection on both sides of the creek linking with Bent Avenue Bridge and Via Vera Cruz Bridge. Additionally, the promenade will provide multi-use space intended to maximize public enjoyment of the area's natural resources while restoring the natural habitat surrounding San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 3,784,675
Budget Appropriation Increase/(Decrease):	\$ 560,015
FY19-20 Budget:	\$ 4,344,690
Expended/Encumbered as of June 30, 2019	\$ 398,460
Available Budget as of June 30, 2019	\$ 3,946,230

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
City In-Kind	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Develop Deposit	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,430,000
Prop 84 Grant	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
No. 2 Bond	\$ 540,015	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,740,015
No. 3 Bond	\$ 117,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,935
SM Redevelop	\$ 1,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740
Totals	\$ 2,144,690	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 4,344,690
Future Years							\$ -
Total Project Cost							\$ 4,344,690



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Environmental Habitat and Mitigation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88529	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Design		\$11,957,400	N/A

Project Description:

This project will provide approximately 64 acres of wetland habitat including establishment, enhancement, and preservation at San Marcos Creek from Discovery Street to Echo Lane. The project will be maintained in perpetuity according to the environmental permit requirements (401 San Diego Water Board, 404 Army Corps of Engineers, and 1602 California Department of Fish and Wildlife) for the San Marcos Creek Specific Plan development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 14,692,617
Budget Appropriation Increase/(Decrease):	\$ (2,735,217)
FY19-20 Budget:	\$ 11,957,400
Expended/Encumbered as of June 30, 2019	\$ 6,275,806
Available Budget as of June 30, 2019	\$ 5,681,594

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Total
			Planned	Planned	Planned	Planned	
PFF (HC PFF)	\$ -	\$ 208,800	\$ -	\$ -	\$ -	\$ -	\$ 208,800
SANDAG Land Deed	\$ 1,860,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,860,317
No. 2 Bond	\$ 3,091,600	\$ 791,200	\$ -	\$ -	\$ -	\$ -	\$ 3,882,800
No. 3 Bond	\$ 4,205,483	\$ 1,500,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 6,005,483
Totals	\$ 9,157,400	\$ 2,500,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 11,957,400
Future Years							\$ -
Total Project Cost							\$ 11,957,400



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Citywide Traffic Ethernet

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88530	Traffic	Improvement	Winter 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Construction		\$561,480	N/A

Project Description:

This project will convert the City's existing traffic signal network to an Ethernet-based configuration and install new CCTV cameras at selected locations. This project will allow for remote monitoring of traffic signal equipment and CCTV cameras on the City's existing communication infrastructure. This project will improve traffic operations, reduce field maintenance of traffic signal equipment, and provide communication network reliability.



Budget & Expense Summary:

Prior Approved Budget:	\$ 585,000
Budget Appropriation Increase/(Decrease):	\$ (23,520)
FY19-20 Budget:	\$ 561,480
Expended/Encumbered as of June 30, 2019	\$ 171,832
Available Budget as of June 30, 2019	\$ 389,648

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Traffic Safety	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Federal HSIP	\$ 495,000	\$ (23,520)	\$ -	\$ -	\$ -	\$ -	\$ 471,480
Totals	\$ 585,000	\$ (23,520)	\$ -	\$ -	\$ -	\$ -	\$ 561,480
Future Years							\$ -
Total Project Cost							\$ 561,480



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Traffic Management System Enhancement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88532	Traffic	Improvement	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Not Started		\$2,125,600	N/A

Project Description:

This project will consolidate the construction of a new TMC bringing the TMC up to date with current technologies. This project will also install new supporting infrastructure for the TMC including the installation of new traffic signal controllers at various locations throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ 881,600
Budget Appropriation Increase/(Decrease):	\$ 1,244,000
FY19-20 Budget:	\$ 2,125,600
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 2,125,600

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
Traffic Safety	\$ 637,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 637,552
TNet SAFE	\$ 244,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,048
TNet LSI	\$ -	\$ 244,048	\$ 499,952	\$ 500,000	\$ -	\$ -	\$ 1,244,000
Totals	\$ 881,600	\$ 244,048	\$ 499,952	\$ 500,000	\$ -	\$ -	\$ 2,125,600
Future Years							\$ -
Total Project Cost							\$ 2,125,600



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Exterior Metal Painting

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC002	Facilities	Maintenance	Summer 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Construction		\$500,000	N/A

Project Description:

This project includes exterior metal painting at the Civic Center, Public Works, and Fire Station 1.



Budget & Expense Summary:

Prior Approved Budget:	\$ 700,000
Budget Appropriation Increase/(Decrease):	\$ (200,000)
FY19-20 Budget:	\$ 500,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 500,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Infrastructure R&R	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Future Years							\$ -
Total Project Cost							\$ 500,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Tenant Improvements at City Hall

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC003	Facilities	Maintenance	Summer 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Construction		\$2,150,000	N/A

Project Description:

This project includes improvements to tenant suites 260, 270, 280 and the 4th floor (IRS) as well as the expansion of suite 140 (VA).



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,150,000
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 2,150,000
Expended/Encumbered as of June 30, 2019	\$ 1,094,427
Available Budget as of June 30, 2019	\$ 1,055,573

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Facilities R&R	\$ 2,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,150,000
Totals	\$ 2,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,150,000
Future Years							\$ -
Total Project Cost							\$ 2,150,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Structure Removal Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC004	Facilities	Maintenance	Summer 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$120,000	N/A

Project Description:

This project will remove four structures at parks throughout the City currently at the end of their useful life. Two structures, a caretaker residence and garage, are proposed to be removed at Bradley Park. A former daycare structure is proposed to be removed at Woodland Park. And a caretaker unit is proposed to be removed at Walnut Grove Park.



Budget & Expense Summary:

Prior Approved Budget:	\$	120,000
Budget Appropriation Increase/(Decrease):	\$	-
FY19-20 Budget:	\$	120,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	120,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Facilities R&R	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Future Years							\$ -
Total Project Cost							\$ 120,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Underground Storage Tank Feasibility Study & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC005	Facilities	Maintenance	Spring 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$50,000	N/A

Project Description:

The Underground Storage Tank/Fueling facility is nearing the end of its useful life and a course of action needs to be taken to determine the feasibility of replacing the current tank with a new system, either underground, above-ground, or off sight. The potential replacement costs are estimated to be over a million dollars and no funding is identified at this time.



Budget & Expense Summary:

Prior Approved Budget:	\$	50,000
Budget Appropriation Increase/(Decrease):	\$	-
FY19-20 Budget:	\$	50,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	50,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Infrastructure R&R	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Totals	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Future Years							\$ -
Total Project Cost							\$ 50,000



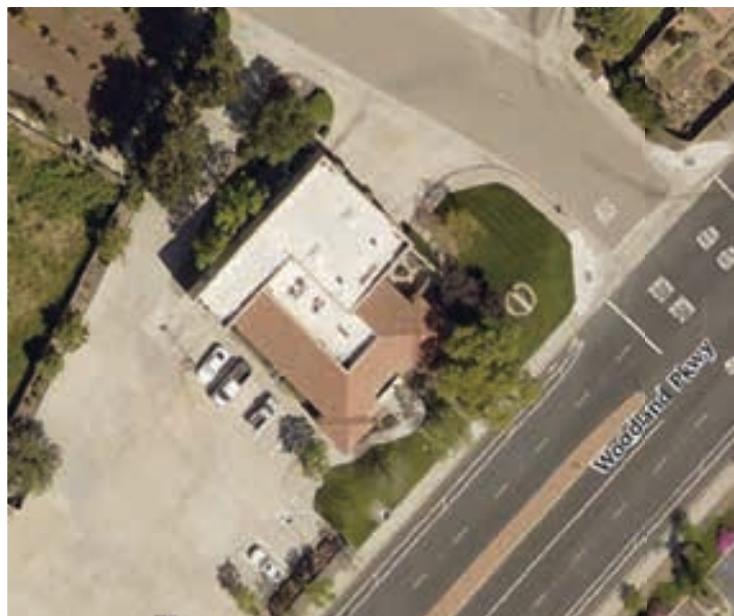
CAPITAL IMPROVEMENT PROJECT - FACILITIES

Interior Remodel/Apparatus Storage: Fire Station 3

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC006	Facilities	Maintenance	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$600,000	N/A

Project Description:

This project includes a reworking of the interior of Fire Station \$3, new roll up doors for the apparatus bays and the addition of an auxiliary pre-fab building for apparatus storage.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,000,000
Budget Appropriation Increase/(Decrease):	\$ (400,000)
FY19-20 Budget:	\$ 600,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 600,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Infrastructure R&R	\$ 800,000	\$ (200,000)	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Totals	\$ 800,000	\$ (200,000)	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Future Years							\$ -
Total Project Cost							\$ 600,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Community Center Audio/Visual Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC007	Facilities	Maintenance	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$750,000	N/A

Project Description:

This project improves the broadcasting and audio/visual setup of the dining and main hall in the Parks & Recreation Building due to an increased demand for audio, video, lighting and broadcasting capabilities.



Budget & Expense Summary:

Prior Approved Budget:	\$ 500,000
Budget Appropriation Increase/(Decrease):	\$ 250,000
FY19-20 Budget:	\$ 750,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 750,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
PEG Funds	\$ 500,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Totals	\$ 500,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Future Years							\$ -
Total Project Cost							\$ 750,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Roof Replacement/Retrofit 187 Santar

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC008	Facilities	Maintenance	Spring 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$400,000	N/A

Project Description:

This project will investigate the condition of the exiting roof of the City owned building located at 187 Santar Road. If needed the project will replace the roof or make necessary repairs.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	400,000
FY19-20 Budget:	\$	400,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	400,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Facilities R&R	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$ -
Total Project Cost							\$ 400,000



CAPITAL IMPROVEMENT PROJECT - PARKS

Sunset Park & Mission Sports Park Synthetic Turf Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK001	Parks	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$281,250	N/A

Project Description:

This project will replace synthetic turf at the Sunset Park and Mission Sports Park soccer arenas at the end of their useful life.



Budget & Expense Summary:

Prior Approved Budget:	\$ 400,000
Budget Appropriation Increase/(Decrease):	\$ (118,750)
FY19-20 Budget:	\$ 281,250
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 281,250

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
General Fund	\$ 25,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 225,000
CFD 98-02	\$ 6,250	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 56,250
Totals	\$ 31,250	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 281,250
Future Years							\$ -
Total Project Cost							\$ 281,250



CAPITAL IMPROVEMENT PROJECT - PARKS

Discovery Lake Remediation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK004	Parks	Improvement	Fall 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$250,000	N/A

Project Description:

This project will evaluate various remediation techniques to improve water quality in Discovery Lake. The project will investigate the effectiveness of various remediation methods and implement those with the best potential to improve water quality.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	250,000
FY19-20 Budget:	\$	250,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	250,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
PFF (NPDES PFF)	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$ -
Total Project Cost							\$ 250,000



CAPITAL IMPROVEMENT PROJECT - PARKS

Bradley Park Playground Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK005	Parks	Improvement	Winter 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$500,000	N/A

Project Description:

This project will replace the playground equipment at Bradley Park, replace sidewalks, and surrounding improvements that have subsided due to poor ground conditions.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	500,000
FY19-20 Budget:	\$	500,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	500,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Infrastructure R&R	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Totals	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Future Years							\$ -
Total Project Cost							\$ 500,000



CAPITAL IMPROVEMENT PROJECT - PARKS

Rancho Coronado Park Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK006	Parks	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$1,475,000	N/A

Project Description:

This project will plan and construct a portion of the Rancho Coronado Park.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	1,475,000
FY19-20 Budget:	\$	1,475,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	1,475,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Develop Deposit	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000
No. 3 Bond	\$ -	\$ 1,340,000	\$ -	\$ -	\$ -	\$ -	\$ 1,340,000
Totals	\$ -	\$ 1,475,000	\$ -	\$ -	\$ -	\$ -	\$ 1,475,000
Future Years							\$ -
Total Project Cost							\$ 1,475,000



CAPITAL IMPROVEMENT PROJECT - PARKS

Southlake Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK007	Parks	Improvement	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$1,600,000	N/A

Project Description:

This project will construct additional amenities at South Lake Park connected to the lower parking lot constructed as part of the Rancho Tesoro development.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	1,600,000
FY19-20 Budget:	\$	1,600,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	1,600,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
PFF (Parks PFF)	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Totals	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Future Years							\$ -
Total Project Cost							\$ 1,600,000



CAPITAL IMPROVEMENT PROJECT - PARKS

Richmar Park Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK008	Parks	Improvement	Spring 2024	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$800,000	N/A

Project Description:

This project will construct the remainder of Richmar Park including a shade structure, half basketball court, sidewalk, and landscaping.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	800,000
FY19-20 Budget:	\$	800,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	800,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
CDBG	\$	-	\$	-	\$ 400,000	\$ 400,000	\$ 800,000
Totals	\$	-	\$	-	\$ 400,000	\$ 400,000	\$ 800,000
Future Years							\$ -
Total Project Cost							\$ 800,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

General Plan Amendment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL001	Planning	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$1,229,408	N/A

Project Description:

This project will update the General Plan and will include the development of implementation documents including but not limited to the zoning ordinance, master plans, policy documents, etc.



Budget & Expense Summary:

Prior Approved Budget:	\$ 150,000
Budget Appropriation Increase/(Decrease):	\$ 1,079,408
FY19-20 Budget:	\$ 1,229,408
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 1,229,408

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
General Fund	\$ 150,000	\$ 1,079,408	\$ -	\$ -	\$ -	\$ -	\$ 1,229,408
Totals	\$ 150,000	\$ 1,079,408	\$ -	\$ -	\$ -	\$ -	\$ 1,229,408
Future Years							\$ -
Total Project Cost							\$ 1,229,408



CAPITAL IMPROVEMENT PROJECT - PLANNING

Housing Element

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL002	Planning	Improvement	Spring 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$150,000	N/A

Project Description:

This project will update the housing element as statutorily required.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	150,000
FY19-20 Budget:	\$	150,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	150,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Grant / Other	\$	-	\$	\$	\$	\$	\$ 150,000
Totals	\$	-	\$	-	\$	-	\$ 150,000
Future Years							\$ -
Total Project Cost							\$ 150,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Annual Surface Seal Project FY19 - FY23

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST001	Streets	Maintenance	Fall 2023	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Ongoing		\$7,078,976	SM62

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,078,976
Budget Appropriation Increase/(Decrease):	\$ 5,000,000
FY19-20 Budget:	\$ 7,078,976
Expended/Encumbered as of June 30, 2019	\$ 1,363,766
Available Budget as of June 30, 2019	\$ 5,715,210

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
Gas Tax	\$ 329,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 329,542
Traffic Safety	\$ 713,200	\$ (300,000)	\$ -	\$ -	\$ -	\$ -	\$ 413,200
RMRA Funds	\$ 527,125	\$ 300,000	\$ 1,500,000	\$ 1,500,000	\$ 1,750,000	\$ -	\$ 5,577,125
TNet LSI	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Infrastructure R&R	\$ 509,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 509,109
Totals	\$ 2,078,976	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 2,000,000	\$ -	\$ 7,078,976
Future Years							\$ -
Total Project Cost							\$ 7,078,976



CAPITAL IMPROVEMENT PROJECT - STREETS

Sidewalk Repair & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST002	Streets	Improvement	Winter 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$200,000	N/A

Project Description:

Continued repair and replacement of damaged sidewalks every other year. This project helps with constant maintenance of city sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$ 200,000
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 200,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 200,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
HOA Revenue	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 80,000
Infrastructure R&R	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$ -
Total Project Cost							\$ 200,000



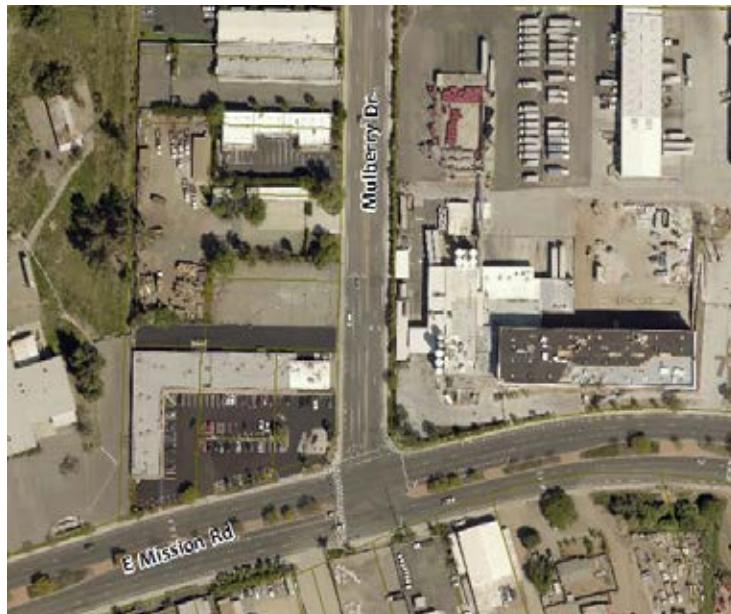
CAPITAL IMPROVEMENT PROJECT - STREETS

Mission/Mulberry Drainage Improvement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST004	Streets	Improvement	Fall 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$1,864,132	N/A

Project Description:

This project includes the installation of underground storm drain lines from an existing outfall located on the 400 block of Mulberry Dr. to the box culvert on Mission Rd. and the elimination of the current drop structure. The proposed new underground storm drain will connect to existing storm drain lines that run under Mission Rd. and ultimately into the San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,500,000
Budget Appropriation Increase/(Decrease):	\$ 364,132
FY19-20 Budget:	\$ 1,864,132
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 1,864,132

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
PFF (FC PFF)	\$ 50,000	\$ 400,000	\$ 1,414,132	\$ -	\$ -	\$ -	\$ 1,864,132
Totals	\$ 50,000	\$ 400,000	\$ 1,414,132	\$ -	\$ -	\$ -	\$ 1,864,132
Future Years							\$ -
Total Project Cost							\$ 1,864,132



CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Blvd. Reconstruction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST005	Streets	Improvement	Winter 2023	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$11,600,000	SM64

Project Description:

This project includes the reconstruction of San Marcos Blvd. from Grand Ave. to Rancho Santa Fe Rd., including the removal and replacement of deteriorated pavement, removal of pavers at intersections, the installation of new signals throughout the corridor, updated pedestrian ramps for ADA compliance, and the repair and replacement of damaged and uplifted curbs, gutters and uplifted sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,783,000
Budget Appropriation Increase/(Decrease):	\$ 6,817,000
FY19-20 Budget:	\$ 11,600,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 11,600,000

	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Funding Source Summary							
Gas Tax	\$ 100,000	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,200,000
TNet LSI	\$ -	\$ -	\$ 372,000	\$ 1,561,000	\$ 1,985,586	\$ 1,985,586	\$ 5,904,172
Totals	\$ 100,000	\$ -	\$ 1,472,000	\$ 1,561,000	\$ 1,985,586	\$ 1,985,586	\$ 7,104,172
Future Years							\$ 4,495,828
Total Project Cost							\$ 11,600,000



CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Blvd. Slope Stabilization

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST006	Streets	Maintenance	Winter 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$1,916,666	SM65

Project Description:

This project involves the remediation of a slope supporting east-bound West San Marcos Boulevard from Cascade to Viewpoint Drive. The slope has receded which resulted in separations between the curb/sidewalk and the roadway.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,516,666
Budget Appropriation Increase/(Decrease):	\$ 400,000
FY19-20 Budget:	\$ 1,916,666
Expended/Encumbered as of June 30, 2019	\$ 193
Available Budget as of June 30, 2019	\$ 1,916,473

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
RMRA Funds	\$ 1,516,666	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 1,916,666
Totals	\$ 1,516,666	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 1,916,666
Future Years							\$ -
Total Project Cost							\$ 1,916,666



CAPITAL IMPROVEMENT PROJECT - STREETS

Discover St. from Craven to Twin Oaks

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST007	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$8,559,100	TBD

Project Description:

The project includes the design and construction of all intersections, signals, utilities, drainage and water quality components of Discovery St., as a four lane arterial, from Bent Ave. to Craven Dr. and east to Twin Oaks Valley Rd.



Budget & Expense Summary:

Prior Approved Budget:	\$ 8,559,100
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 8,559,100
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 8,559,100

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
PFF (Streets PFF)	\$ -	\$ -	\$ 8,559,100	\$ -	\$ -	\$ -	\$ 8,559,100
Totals	\$ -	\$ -	\$ 8,559,100	\$ -	\$ -	\$ -	\$ 8,559,100
Future Years							\$ -
Total Project Cost							\$ 8,559,100



CAPITAL IMPROVEMENT PROJECT - STREETS

Twin Oaks Valley Rd. & Barham Dr. Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST008	Streets	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$8,500,000	N/A

Project Description:

The project involves surface improvements including asphalt, concrete, medians, sidewalks, signage traffic lights and underground improvements including utility and drainage improvements, relocations and water treatment within the public right of way to accommodate the construction of additional lanes.



Budget & Expense Summary:

Prior Approved Budget:	\$ 8,500,000
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 8,500,000
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 8,500,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
General Fund	\$ 4,182,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,182,169
Grant / Other	\$ -	\$ 1,571,931	\$ 2,745,900	\$ -	\$ -	\$ -	\$ 4,317,831
Totals	\$ 4,182,169	\$ 1,571,931	\$ 2,745,900	\$ -	\$ -	\$ -	\$ 8,500,000
Future Years							\$ -
Total Project Cost							\$ 8,500,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Citywide ADA Infrastructure Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST009	Streets	Improvement	Annual	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$400,000	N/A

Project Description:

This project is mostly funded by HUD. The goal is to implement ADA Transition Plan improvements for access within public right-of-way, City-owned facilities, services and activities for individuals with disabilities. This is an annual allotment of funds based on the CDBG funding available used for as-needed improvements and upgrades. This project is in compliance with Americans with Disabilities Act of 1990, Title II, Public Services.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	400,000
FY19-20 Budget:	\$	400,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	400,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
CDBG	\$	-	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000
Totals	\$	-	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000
Future Years							\$ -
Total Project Cost							\$ 400,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Palomar College/Mission Pedestrian Enhancements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST010	Streets	Improvement	Fall 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$400,000	N/A

Project Description:

This project will construct at grade pedestrian improvements to enhance the existing crossing located on Mission between Palomar College and the Sprinter Station.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	400,000
FY19-20 Budget:	\$	400,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	400,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Develop Deposit	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$ -
Total Project Cost							\$ 400,000



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Rancho Santa Fe & Grandon Traffic Signal Modification

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR001	Traffic	Improvement	Summer 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$265,333	SM63

Project Description:

This project will modify traffic signals at the intersection of Rancho Santa Fe and Grandon by replacing traffic signal poles and mast arms. ADA improvements include the installation of a new cross-walk, an APS system, pedestrian signal heads, push buttons, pedestrian ramps and new vehicle detection loops.



Budget & Expense Summary:

Prior Approved Budget:	\$ 265,333
Budget Appropriation Increase/(Decrease):	\$ -
FY19-20 Budget:	\$ 265,333
Expended/Encumbered as of June 30, 2019	\$ -
Available Budget as of June 30, 2019	\$ 265,333

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
TNet LSI	\$ 265,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,333
Totals	\$ 265,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,333
Future Years							\$ -
Total Project Cost							\$ 265,333



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Grand Avenue Traffic Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR004	Traffic	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$310,715	N/A

Project Description:

This project will install various improvements along Grand Ave to mitigate traffic impacts.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	310,715
FY19-20 Budget:	\$	310,715
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	310,715

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
General Fund	\$	-	\$	\$	\$	\$	\$ 310,715
Totals	\$	-	\$	-	\$	-	\$ 310,715
Future Years							\$ -
Total Project Cost							\$ 310,715



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Adaptive Traffic Control System/Citywide Traffic Study

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR005	Traffic	Improvement	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$100,000	TBD

Project Description:

This project will evaluate adaptive systems along corridors throughout the City and determine the feasibility of future adaptive projects.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	100,000
FY19-20 Budget:	\$	100,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	100,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
Traffic Safety	\$	-	\$	\$	\$	\$	\$ 100,000
Totals	\$	-	\$	-	\$	-	\$ 100,000
Future Years							\$ -
Total Project Cost							\$ 100,000



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Cycle Track on TOVR near DP K-8 School

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR006	Traffic	Improvement	Summer 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$250,000	TBD

Project Description:

Construction of a Class IV Protected One-Way Cycle Track within the school zone for Double Peak K-8. This project will enhance roadway safety and operations by providing a visual barrier for cyclists and pedestrians.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	250,000
FY19-20 Budget:	\$	250,000
Expended/Encumbered as of June 30, 2019	\$	-
Available Budget as of June 30, 2019	\$	250,000

Funding Source Summary	Prior Budget Appropriation	FY 2019-20 Budget Appropriation	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	Total
TNet LSI	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$ -
Total Project Cost							\$ 250,000