



2020-21 BUDGET

Adopted Annual Operations &
Capital Improvement Program Budget





OPERATIONS & MAINTENANCE BUDGET

Fiscal Year
2020-21

CAPITAL IMPROVEMENT PROGRAM BUDGET

Fiscal Years
2020-21 through 2024-25

Prepared by the Finance Department



Fiscal Year 2020-21 Budget

ACKNOWLEDGEMENTS

CITY OF SAN MARCOS CITY COUNCIL

Rebecca Jones, Mayor

Sharon Jenkins, Mayor Pro Tem

Maria Nuñez, Council Member

Jay Petrek, Council Member

Randy Walton, Council Member

BUDGET REVIEW COMMITTEE

James Knowlton, Chair

Chris Freeman, Vice Chair

Rosario Jennings

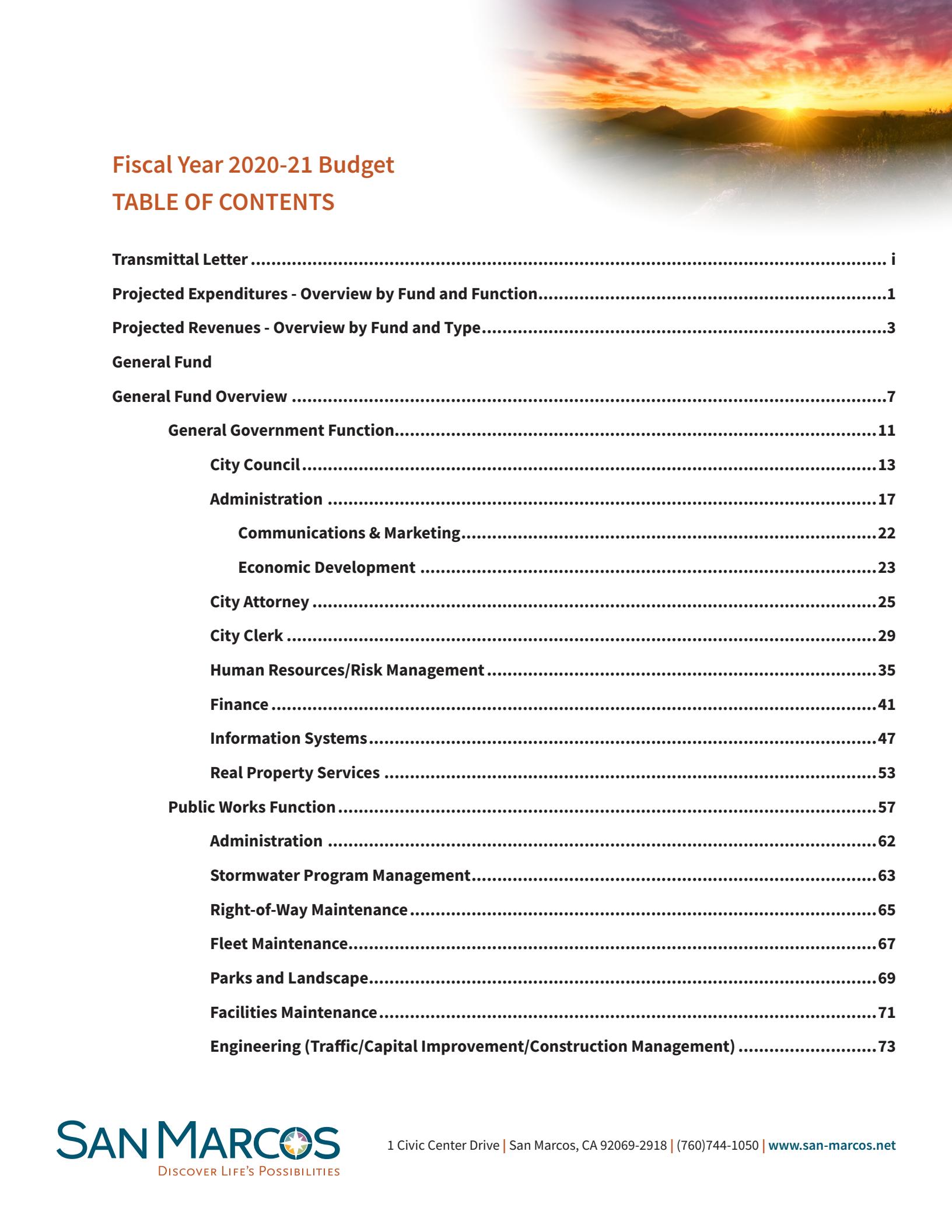
David Lopez

Kathleen Smith

Charlotte Wielage

Glen Winn

Charles Zahl



Fiscal Year 2020-21 Budget

TABLE OF CONTENTS

Transmittal Letter	i
Projected Expenditures - Overview by Fund and Function.....	1
Projected Revenues - Overview by Fund and Type.....	3
General Fund	
 General Fund Overview	7
General Government Function.....	11
City Council	13
Administration	17
Communications & Marketing.....	22
Economic Development	23
City Attorney	25
City Clerk	29
Human Resources/Risk Management.....	35
Finance	41
Information Systems.....	47
Real Property Services	53
Public Works Function	57
Administration	62
Stormwater Program Management.....	63
Right-of-Way Maintenance	65
Fleet Maintenance.....	67
Parks and Landscape.....	69
Facilities Maintenance	71
Engineering (Traffic/Capital Improvement/Construction Management)	73



Fiscal Year 2020-21 Budget

Development Services Function	75
Administration	78
Planning	79
Building	80
Engineering (Land Development)	81
Public Safety Function.....	83
Fire.....	85
Administration	88
Emergency Preparedness.....	90
Emergency Medical Services.....	91
Operations.....	93
Prevention.....	95
Law Enforcement.....	97
Parks and Recreation Function.....	101
Parks and Recreation	103
Other Restricted Funds	
Gas Tax Fund	107
Traffic Safety Fund	109
Lighting & Landscaping Maintenance District Fund	111
City Affordable Housing Fund	115
CFD 98-02 Lighting and Landscaping Fund.....	117
Senior Nutrition Grant Fund.....	123
CDBG Fund	125
Center Drive Maintenance District Fund	127



Fiscal Year 2020-21 Budget

CalHOME Grant Fund	129
CFD 2011-01 Congestion Management Fund	131
PEG Fund.....	133
Art in Public Places Fund.....	135
RMRA Fund	137
San Marcos Successor Housing Agency Fund.....	139
Lease Revenue Debt Service Fund.....	143
Public Facilities Fees Fund	145
Transnet - Streets Fund.....	147
Regional Transportation Congestion Improvement Program.....	149
Trust/Agency Deposits	151
Redevelopment Property Tax Fund.....	153
Creekside Marketplace Enterprise Fund	155
Vehicle & Equipment Acquisition/Replacement Fund.....	157
City Facilities Replacement/Rehabilitation Fund	159
City Infrastructure Replacement/Rehabilitation Fund	161
Real Property Management Fund.....	163
Projected Fund Balance Summaries.....	167
FY 2019-20 Balanced Scorecard Report	169
Capital Improvement Projects Program	183
CIP Program Summary by Project Type	185
CIP Program Summary by Funding Source.....	187
CIP Program Project Detail Sheets	191



SAN MARCOS

DISCOVER LIFE's POSSIBILITIES

June 23, 2020

Honorable Mayor and Members of the City Council:

It is kind of my pleasure to submit the Fiscal Year 2020 - 21 Operations and Maintenance Budget (O&M) as well as the five-year Capital Improvement Program (CIP) for the City of San Marcos.

As you all know, this year's budget has been developed in unprecedented times. From an economy crushing pandemic to a period of civil unrest that has not been seen in over 50 years, this period and this budget have been a significant challenge to manage and plan through.

Usually the first few pages of my budget transmittal letter discuss the status of the national, state and local economies as a precursor to how we view the City financial picture going forward. I don't see any value to that type of effort this year as the economic statistics are essentially meaningless from a comparison or trending perspective to prior years. I think that the key statistic to think about is that the San Marcos unemployment rate was below 3% in mid-March of this year and was at about 30% by mid-May. None of us have seen so swift a change and we can't know what the impacts of that will be.

The financial difficulties that we, along with every other governmental agency, virtually all non-profit entities and the vast number of businesses are dealing with is a revenue crisis. Prior to March of 2020, we were having a good year from a revenue perspective and would likely have ended the year, without the subsequent events, with a small to moderate surplus. That obviously all changed in March and it became clear very quickly that the would-be surplus was going to be a significant deficit.

As we described in our budget workshop in May, we estimated that we would end Fiscal Year 2019-20 with a deficit of approximately \$6.3 million. This was entirely due to losses in revenues, principally sales tax, rent and charges for services. On June 9, 2020 the Council approved our recommended plan to balance the FY 2019-20 budget by re-assigning prior one-time general fund revenues from two capital projects, a 10% wage reduction for all full-time non-safety employees, the furloughing of virtually all of our part time staff and a hiring freeze on all vacant positions. The combination of these items made it possible to bring the FY 2019-20 budget into balance without the use of any General Fund reserves.



Solving FY 2019-20 was the easier task to take on as we then moved on to the subject at hand, the FY 2020-21 budget and its comparable \$6.6 million deficit. In reality, that deficit was projected at well over \$8 million, however, carrying over the 10% wage reduction as well as significantly reducing overtime and travel and training brought the deficit down to \$6.6 million.

The first step we undertook was to look to find savings within our operations. All of the City's departments were tasked with trimming their costs, and some of their operations. The combined efforts resulted in a budget savings of approximately \$1.7 million and the elimination of three currently filled positions. We then studied in depth what we think will be likely retirements from the City in FY 2020-21 and, with the intention of not refilling them as well as maintaining the hiring freeze on current vacancies, concluded that there was approximately \$850,000 in savings there. Next we determined it was better to not make a contribution to the City's three infrastructure funds as they are sufficiently funded to maintain progress on our current needs (a savings of \$1.5 million). We also identified savings (\$190,000) within our Sheriff's costs by holding open a vacant traffic deputy position as well as shifting some capital related staff costs (\$110,000) from the general fund to the appropriate capital funds. Adding up all of these reductions still left us with a projected deficit of \$2,695,521.

To close that deficit, we basically have two options. The first would be a forced staffing reduction plan, i.e. layoffs. Given the existing hiring freeze, the expected retirements and the reduced non-safety work schedule, a layoff plan that left out public safety would have significant negative impacts on City service delivery. A layoff plan that reduced staffing levels in public safety, at a time of significant societal medical concerns, is not viewed as a wise move at all.

The second option, and the one that I am recommending the Council to adopt, is to utilize a portion of our General Fund reserves to bridge the projected gap in FY 2020-21 between expenditures and revenues. As the Council knows, it has previously adopted a General Fund Reserve Policy that establishes guidelines for how the City may decide to use its reserves. Our reserves are broken into three "buckets" one of which is called Economic Contingency/Pension Stabilization Fund. The policy related to the use of these funds reads:

"Funds reserved under this category shall be used to mitigate, should they occur, *unanticipated budget* revenue shortfalls (actual revenues less than projected revenues) due to changes in the economic environment and/or significant operating budget deficiencies as a result of certain economic triggers. Examples of "economic triggers" include but are not limited to:

- Significant decreases in property, sales tax or lease or other economically sensitive revenues
- Loss of businesses considered to be significant sales tax generators
- Reductions in revenue due to actions by the state/federal government."



Clearly, the policy envisioned the possibility that a circumstance such as the one we face was possible and that the use of reserves to address that circumstance was appropriate. Staff is recommending that the FY 2020- 21 budget be adopted with the assumption that by fiscal year end, the deficit of \$2,695,521 stated above would be resolved through the use of these reserves. Should the deficit not materialize or be less than this amount, then the use of reserves would be lessened. It's also possible, though unknown at this point, that one time revenues could assist in minimizing that reserve hit through potentially governmental assistance, liquidation of a fixed asset or other unanticipated one-time revenue. It's also possible that the deficit could exceed the above amount which would require either an additional amount of reserves or other cost cutting measures to address. As I indicated above, this is very difficult to plan for as none of us has experience on the virtual restart of an economy in the midst of a pandemic (seemingly waning at the moment, but could possibly accelerate again as things reopen and/or we move into the next flu/flu-like season). A significant re-emergence of COVID - 19 in late 2020 or early 2021 at levels close to what we saw earlier this year could prompt federal, state and county government to reinstitute some of the stay at home measures which could start this troublesome economic cycle back up.

For the purposes of this budget, we are not assuming a return to the significant economic lockdown we are now emerging from. Clearly, staff will not only pay close attention to those issues, but we will also pay very close attention to what our revenue picture looks like as the new fiscal year starts. We will also be continually looking for ways to reduce costs while minimizing service level reductions.

I would like to address our largest revenue source which is property tax. We are not projecting a drop in property tax and, indeed, the preliminary total assessed value of the City as provided by the San Diego County Assessor/Recorder/County Clerk is approximately 4% higher than the FY 2019- 20 amount. Whether the final number matches that remains to be seen. Our projected property tax growth was less than that projected number so that leaves us in a good place. We don't anticipate a drop, however, a prolonged period of high unemployment would likely create pressure on an individuals' ability to meet mortgage/rent obligations. A return to stay at home orders in a second round of COVID – 19 would exacerbate that and could lead to, if not a drop in revenues, a delay in payments by taxpayers which could have cash flow issues for us. All of this remains to be seen.

The last area of revenues I would like to address are the charges for services that we generate, primarily in Parks and Recreation and Development Services. In Parks and Recreation, these reductions in revenues (which also result in reductions in expenditures, particularly part-time wages) are really entirely dependent upon the speed in which the Health Orders we operate under allow us to get back to something approximating pre-pandemic levels. We may never get fully back to that level. Beyond the governmental order part of it will be the public's comfort level in getting back to public gathering type activities. Our outreach to the public indicates a significant desire to get school aged children back to these activities. Adult classes and especially senior activities may have a decidedly different trajectory return to normal operations.



In Development Services, there does not seem at this point to be a ramping down of development activity on the larger project level. Having said that, the paradigm of encouraging and planning for more high density residential development may not have as large of a public market demand as it had prior to the pandemic and civil unrest. If the market demand for higher density residential is not as strong, there could be an increase in the demand for lower density development. Again, only time will tell, but it seems quite logical to think that older residents that may have considered downsizing from a detached single family dwelling to a smaller dwelling or multi-family unit may not be as willing to do that now. All of these factors will play into the level of activity that our Development Services staff will see. The last piece of this could be a reduction in the minor permits we see for home improvements. Slower economic times tend to do that though historically low mortgage interest rates could help keep some of that activity moving. In any case, we are projecting reduced revenues in our charges for service areas as part of the recommended budget compared to prior years.

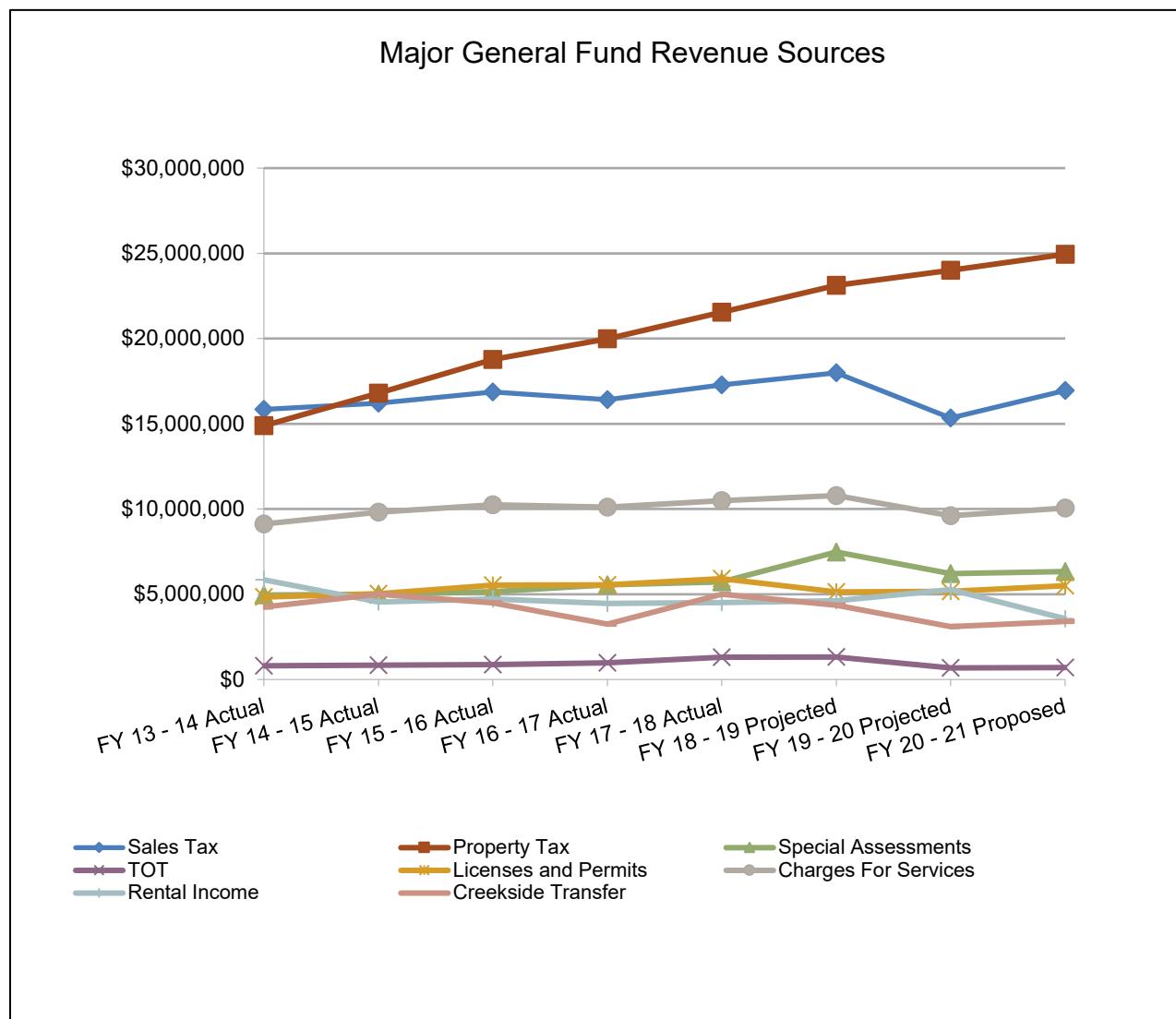


GENERAL FUND

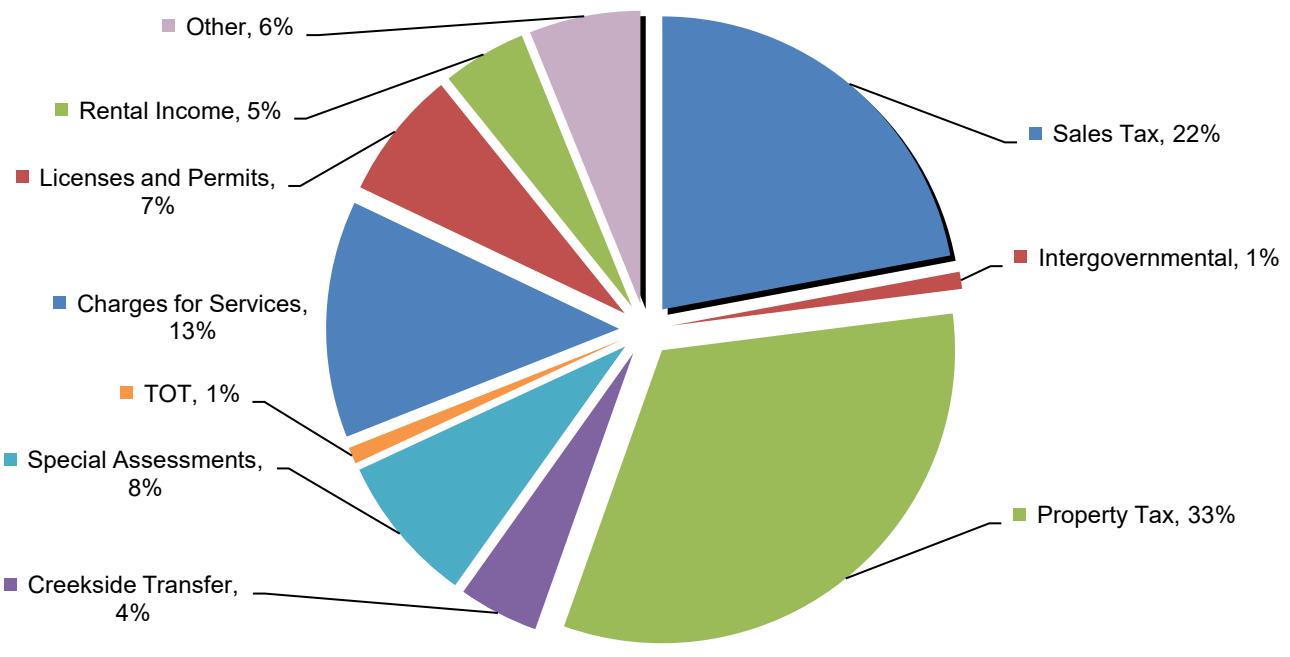
The recommended Fiscal Year 2020-21 budget is not balanced and we recommend the use of up to \$2,695,521 from the General Fund Reserve to balance the budget in accordance with the Council's adopted and amended General Fund Reserve Policy.

Revenues

In terms of revenues, below is a chart which shows trends in our major revenue sources as well as a chart showing the breakdown by percentage of those major revenue sources in the FY 2020-21 budget.



Major General Fund Revenue Sources FY 2020 - 21



The City benefits from a diverse revenue base. Between rental income from City Hall and other land holdings as well as Creekside Marketplace, rental revenue accounts for 9% of General Fund revenue, down from the 12.5% that we projected in adopting the FY 2019-20 budget. This diverse revenue base has typically enabled the City to weather the recession storms, maintain service levels and invest in long-term rehabilitation and replacement needs. In the current economic issues related to the pandemic, the drop in rental revenue is a primary cause for the deficit situation we are experiencing.

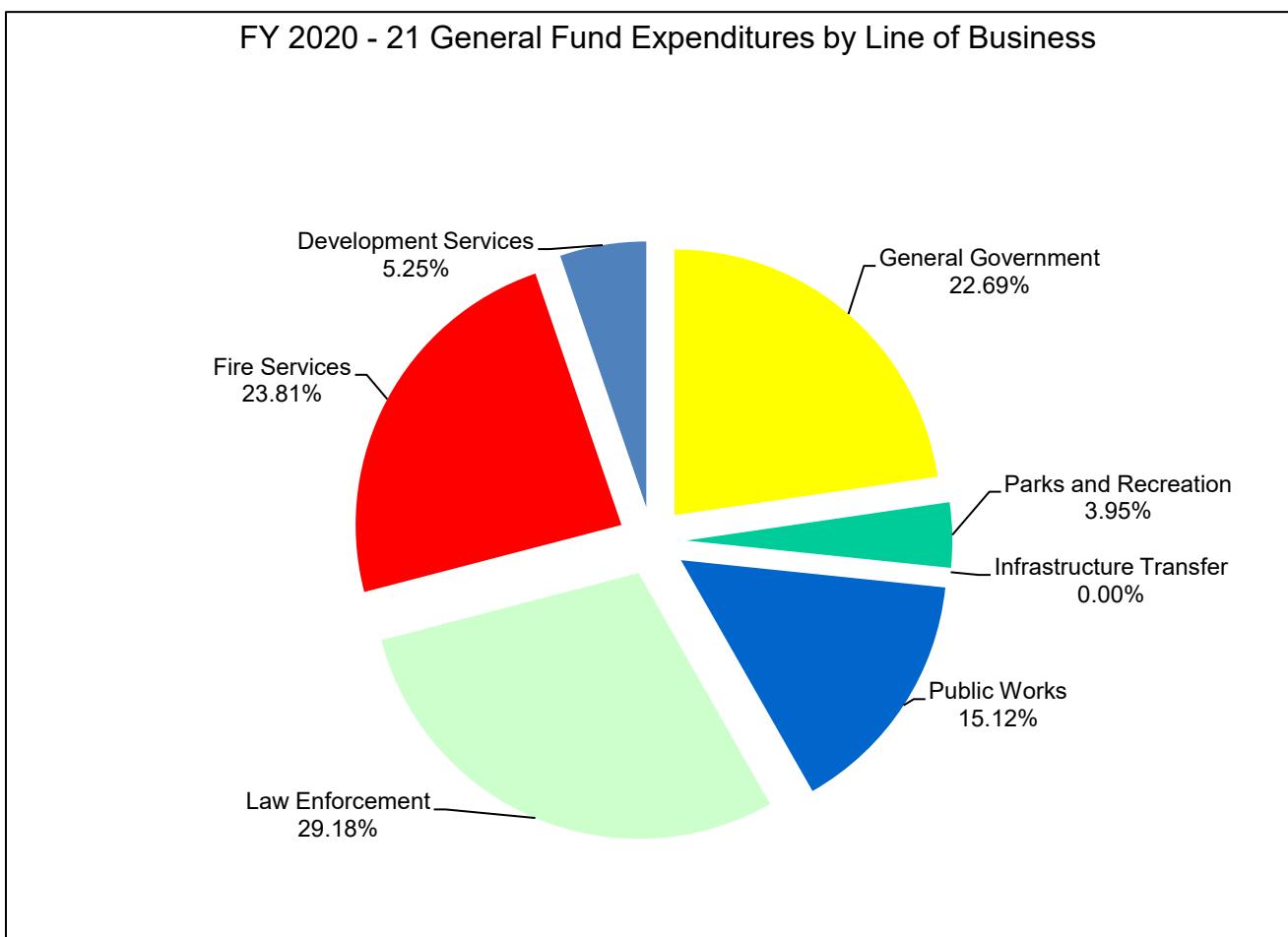
Expenditures

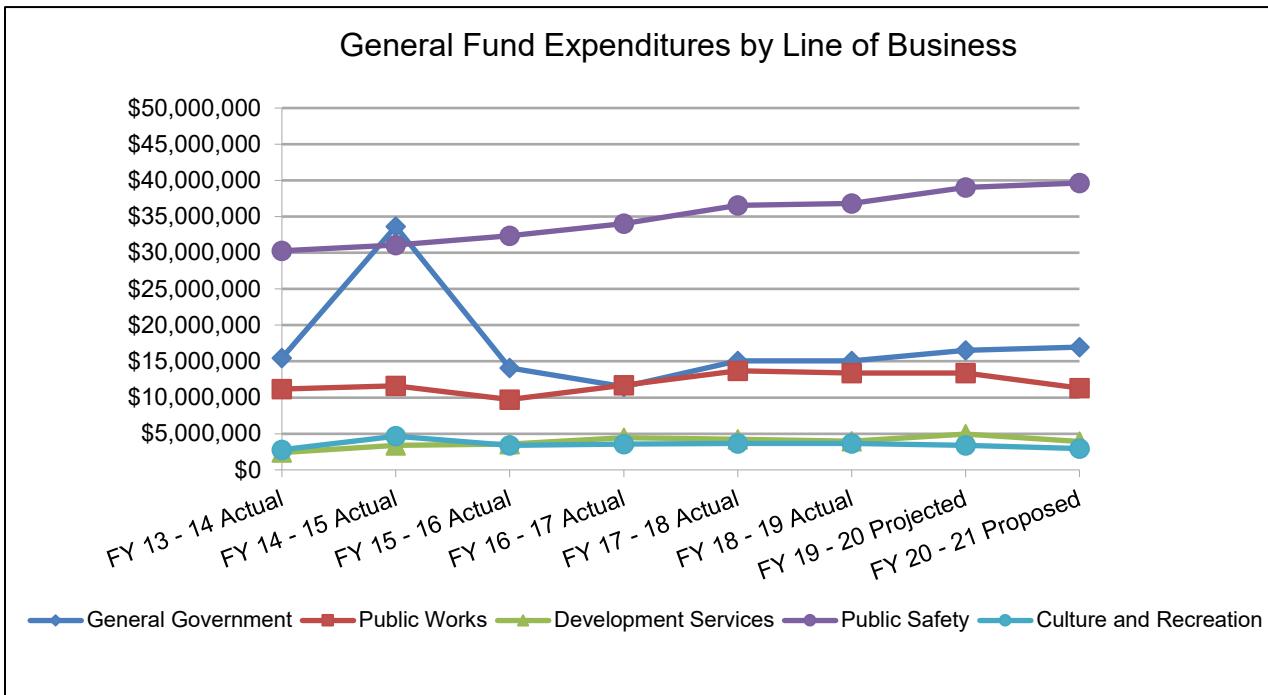
General Fund expenditures had remained relatively steady and generally grown with inflation rates over the past few years. In this budget, the recommended expenditure amount of \$75.6 million is approximately 6% less than the originally adopted FY 2019-20 budget and 5% less than where we project FY 2019-20 ending. In FY 2020-21, the City, along with the eight other cities in the county that contract for police services from the San Diego County Sheriff's Department, will see increases to the costs of those services. The major driver of those cost increases are personnel, especially pension costs at the County. For FY 2020-21, we are projecting a baseline increase of 5% to the Sheriff's contract costs. The contract that was approved in 2017 provided for the following increases over the five-year term of the contract 6%, 6%, 5.5%, 5% and 4.5%. The actual increase based on the contract price is slightly less at 4.7% as the budget assumes that we will keep one existing vacant Traffic Deputy position vacant. The recommendation to keep that position vacant is largely based on the situation related to the pandemic and in particular the fact that both California State University San Marcos and Palomar College do not intend to operate with students on campus as normal for at least



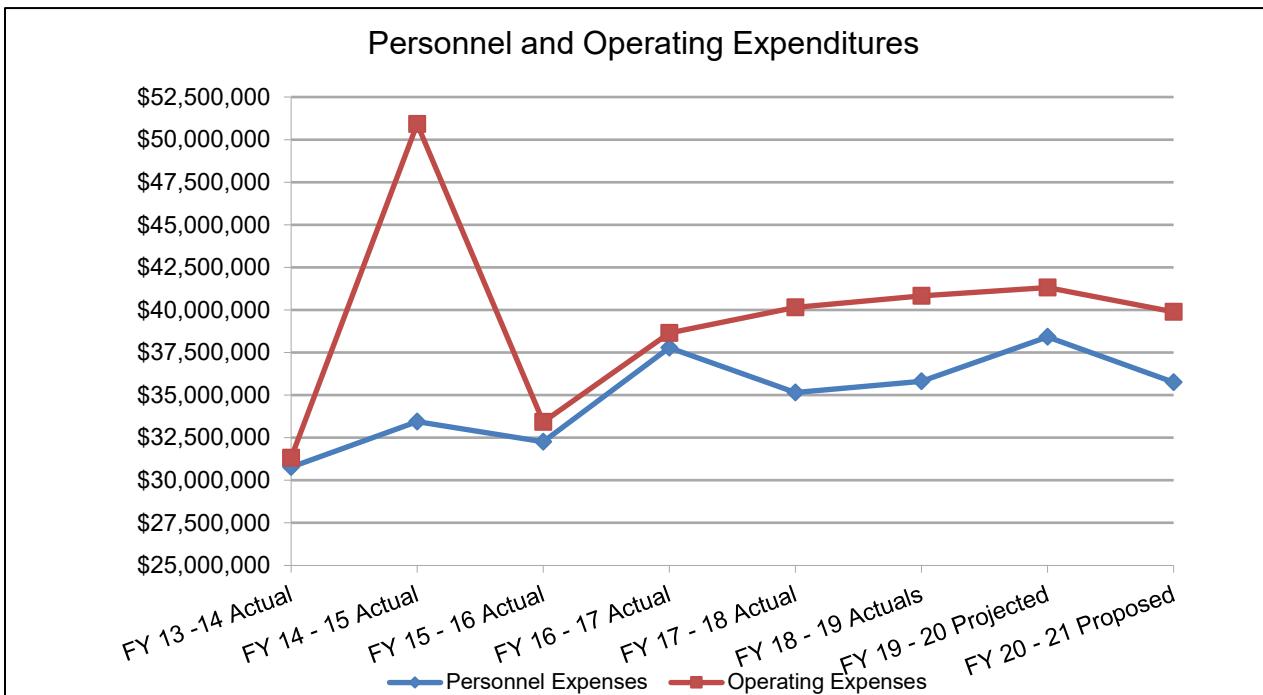
the fall semester. If both of those institutions return to normal operating status at the start of calendar year 2021, that may necessitate revisiting this vacant position. Despite these increases, it remains my view that the City would see significantly higher law enforcement costs if it maintained its own police department. With the 4.7% increase in FY 2010-21, the City's per capita police costs, assuming a population of 97,209 per the CA Department of Finance population projection for January 1, 2020, are \$223 which compares very favorably to the average per capita costs of approximately \$295 that city's with their own police departments face. Our per capita rate is higher than in prior years due to adding two new School Resource Officers over the past few years. The City will be paying for 30% of one those positions and 0% of the newest grant funded position though the expenditures appear in our budget and are offset by corresponding revenue increases.

The following charts show General Fund expenditures over the past several years by lines of business and in terms of personnel and operational costs. The spike in General Government in FY 2014-15 was predominantly related to the Winco/Hobby Lobby and DMV investments.





The following graph and table depicts the amounts of the total General Fund budget the categories of personnel services and operating expenditures represent (FY 2014-15 operational spike reflects Winco/Hobby Lobby/DMV investments; FY 2016-17 personnel spike reflects a one-time pension payment):





FY 2020 - 21 Personnel Expenses		
Category	Total Amount Budgeted	Percent of Total GF Budget
Salaries and Wages	\$21,561,512	28.42%
Health Benefits	\$3,495,200	4.61%
Retirement Benefits	\$9,196,096	12.16%
Other	\$1,507,929	1.99%
Total	\$35,760,737	47.18%

The total share of the City's General Fund budget made up by personnel expenses is down from 48.57% to 47.18% which represents a \$3.3 million reduction. Personnel costs had been on a slight downward trend from 49.11% in FY 2015-16 to 47.32% in FY 2017-18. It ticked up slightly to 47.44% in FY 2018-19 and saw another, somewhat larger move upward in FY 2019-20 to 48.57%. This is entirely attributable to pension costs as all of the other categories had been slightly lower as a percentage than they were in FY 2019-20.

The budget reflects the 2.0% cost of labor increases that are part of the City's memorandums of understandings (MOU) with its non-safety employee groups and 2.75% increases in safety employees. Notably, it also reflects the workhour reduction for non-safety employees to a 72-hour work week, significant reductions in overtime, a hiring freeze for all currently vacant positions and assumptions of savings from likely retirements. With respect to our MOU's, each has a four-year term and each contains increased employee contributions to their pension which results in all staff receiving a net 5% increase over the four year terms. It also reflects an 8.4% increase in health care costs and a small decrease in pension (based on lower salary costs) costs. Pensions continue to present a significant challenge to the budget and managing those challenges in the long term will be continue to be a matter of high importance in the coming years, particularly if the CalPERS investment portfolio performance lags as the economy and market emerges from the pandemic. A prolonged recovery or recession will place more pressure on future pension costs.



Other Expenditure Highlights:

While the budget from an operational standpoint does not contain any enhancements, there are some noteworthy items. The Sheriff's contract increase of 4.7% results in \$973,912 of higher law enforcement costs compared to the FY 2019-20 adopted budget. Some of that increase is offset by cost sharing of one School Resource Officer (SRO) with the San Marcos Unified School District (SMUSD) and an additional SRO being entirely paid for by a grant secured by SMUSD. Also in the Public Safety area, after years of increasing fire/ambulance call volumes, we experienced a significant drop in calls for service in the immediate aftermath of the pandemic and stay at home orders. Those call volumes seem to be recovering and moving back toward their pre-pandemic levels, though it may take some time to get back to where they were. In March of 2020, the City was awarded a new contract to provide ambulance services for the next ten years by the County of San Diego. With the awarding of that contract, the City is analyzing its fee schedule as it appears that our cost recovery lags most other agencies providing services in terms of our actual call charges.

With respect to personnel costs as discussed above, the reduced level of personnel costs related to total general fund budget reflect management's continued efforts to actively control those costs, and for the FY 2020-21 budget year significant reductions are recommended which have been discussed above.

The recommended budget does depart from the Council's adopted fiscal management policy in terms of the annual transfer from the General Fund to the Infrastructure, Facilities and Vehicle Equipment Fund. That transfer, based on the policy, would have been calculated on 5.1% of the FY 2019-20 adopted budget. In FY 2019-20, the Council adopted budget did not adhere to that year's goal of 4.6% due to expenditure increases in the Sheriff's contract, personnel costs, particularly pension increases, and the reduced transfer from Creekside Marketplace. Given the significant revenue impact of the pandemic, this budget does not recommend making any contribution to those funds.

The difference in what this budget proposes and what the policy prescribes is \$4,092,166. To make that contribution or, in this economic scenario, any contribution would simply add to the deficit that we are already experiencing and to avoid that deficit increase would require much deeper cuts to day to day city operations. It would make no sense to reduce our infrastructure maintenance efforts to reach that number and it seems highly likely that any reductions in public safety would be the last area considered. That leaves a small portion of the City budget behind that includes our General Government, Development Services and Parks and Recreation as the areas in which to find those funds.

The funds do still contain an overall healthy fund balance. As part of this budget, we are recommending moving funds from the City Infrastructure Replacement/Rehabilitation Fund (Fund 604) to the Vehicle and Equipment Acquisition/Replacement Fund (Fund 602). This will enable us to continue to move forward on our short-term needs and still maintain our ability to keep important projects moving forward. The transfer from Fund 604 to Fund 602 is recommended to be \$2,400,000.



The table below provides a summary of the status of each of the infrastructure buckets:

City Infrastructure Fund			
FY 2020-21	Vehicles and Equipment	City Facilities	City Infrastructure
Projected Starting Balance	\$99,943	\$3,821,444	\$5,212,214
Proposed Additional Funding	\$0	\$0	\$0
Proposed Inter-fund Transfer	\$2,400,000	\$0	(\$2,400,000)
Proposed Expenditures	(\$2,422,275)	(\$400,000)	(\$0)
Previously Encumbered/New CIP Appropriation	\$0	(\$1,509,038)	(\$2,112,103)
Projected Ending Balance	\$77,668	\$1,795,874	\$369,111
Total Projected Ending Fund Balance	\$2,242,653		

As the table indicates, even with the \$0 funding levels proposed for FY 2020-21, we are able to fund all of the requested projects. Most importantly, it's taken several years to get caught up in terms of vehicle and equipment replacement and by targeting the funding for FY 2020-21 there, we do not lose ground in that area and are able to undertake the identified projects in the facilities and infrastructure budget. It's also worthwhile to note that the remaining \$2.2 million in projected year end fund balance does not count toward the City's 40% General Fund Reserve policy requirement. If these general funds were added to the General Fund, our projected FY 2020-21 reserve level would be 3% higher than the deficit scenario contemplates.

CAPITAL IMPROVEMENT PROGRAM

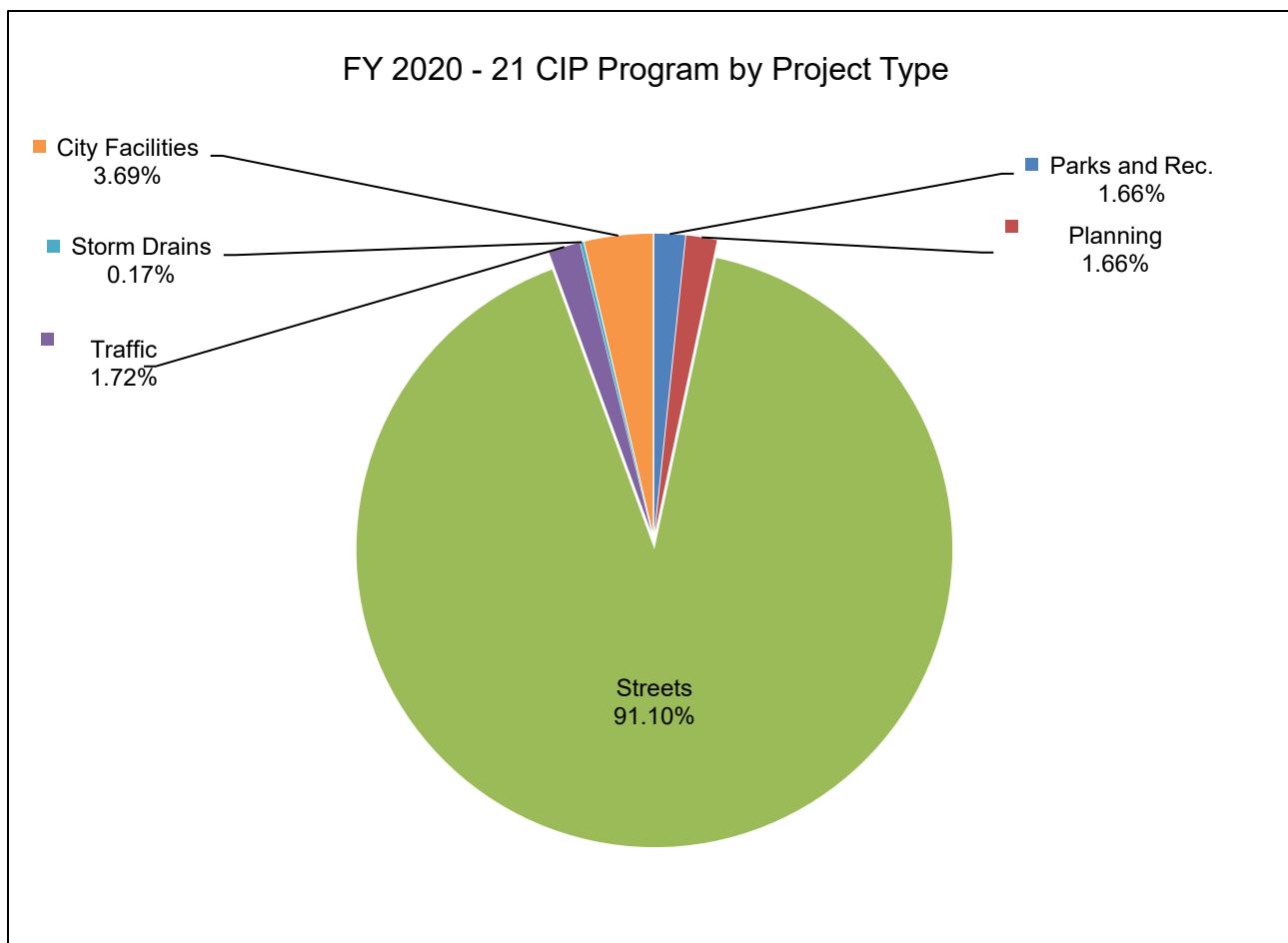
Over the past several years, we have refined the Capital Improvement Program (CIP) to provide a more accurate representation of the City's actual five-year capital program. For years we have written about one very significant project that would move forward to the construction phase, the Creek District. That year finally arrived in FY 2019-20 and that project is currently under construction. Due to the size, complexity and likely duration of the Creek District components, the balance of the FY 2020-21 CIP is relatively moderate.

The total new appropriations recommended for Fiscal Year 2020-21 for CIP projects is \$29.4 million. Unlike prior years, the various Creek District projects do not account for any of those funds as those projects at this point are fully funded at nearly \$109 million.



The bulk of the \$29.4 million included in the FY 2020-21 CIP budget is the \$17.6 million appropriated to the Discovery Street from Craven Road to Twin Oaks Valley Road project. We are undertaking this project in coordination with developers of the former Fenton (Scripps) property and the western portion of the University District. This section of Discovery Street is a key missing road segment and once completed will provide the city with another four lane major east/west connection that should help alleviate some traffic issues on San Marcos Boulevard. It's also a key element to the Discovery/Barham corridor that once Barham Road is upgraded through the University District Specific Plan area and the Woodland Parkway interchange is improved should provide a good surface street alternate to some of the most heavily congested portions of State Route 78. Additional street/traffic projects make up another \$13.9 million of the total FY 2020 - 21 CIP appropriation. This means that street/traffic improvements, leaving aside the Creek District projects make up 92% of the CIP appropriations in FY 2020-21. Parks projects account for an additional \$0.8 million, City facilities account for \$1.1 million and planning and storm drains make up the remaining \$0.5 million balance.

The following chart depicts each of the project types and their percentage of the total CIP budget.



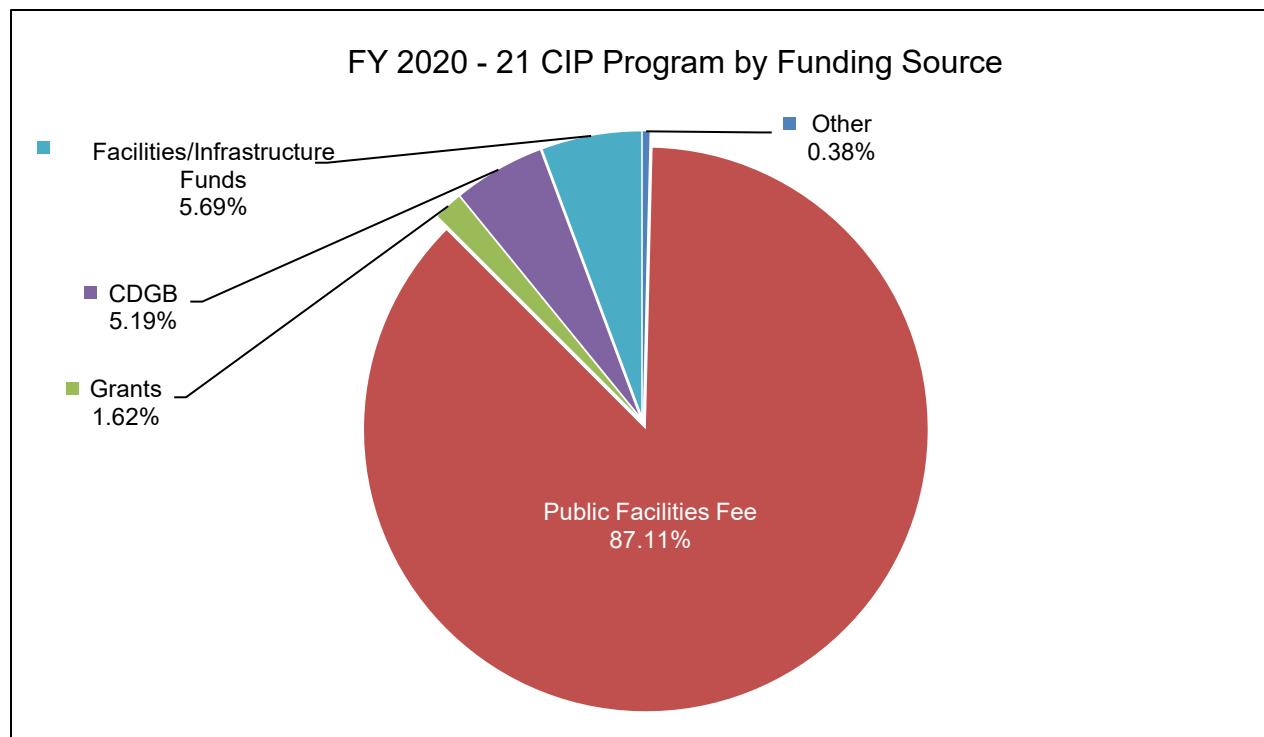


As the Council knows, many capital projects span multiple fiscal years and funding in FY 2020-21 is based on staff's best estimate of what will be spent in that fiscal year. Some projects will require future appropriations as they move from planning to design to construction.

Some of the major non-Creek District projects that are still in progress are:

- Rancho Coronado Park (\$1.5 million)
- South Lake Community Park (\$1.6 million)
- Channel Widening South of Grand Avenue (nearly complete) (\$4.3 million)
- South Santa Fe – Smilax to Bosstick (\$7.2 million)
- Woodland Parkway SR 78 Interchange and Barham Road Widening (\$17.4 million)
- San Marcos Boulevard at Discovery Street Intersection Improvements (\$2.8 million)
- San Marcos Boulevard Reconstruction (\$8.9 million)
- Barham and Twin Oaks Improvements (By Developer) (\$8.5 million)
- Richmar Park Phase 2 (\$.8 million)
- Connors Park Synthetic Turf Replacement (\$.8 million)
- Civic Center and SMETC Complex Improvements (\$1 million)
- Citywide ADA Improvements (\$1.3 million)
- Annual Surface Seal (\$2.8 million)
- Mission/Mulberry Drainage Improvements (\$1.4 million)
- Traffic Management System Enhancement (\$.5 million)

The graph below depicts the various funding sources that the City is utilizing for the FY 2020-21 CIP.





In the Grant/Other category, the projects are:

- Electronic Plan Review
- Housing Element
- Bradley Park Pump Track

As stated above, the Creek District makes up a significant portion of the five year CIP. The total five-year program starting in FY 2020-21 and extending through FY 2024-2025 is \$207,844,965. The Creek District projects make up \$108,985,950 or 52% of the total CIP. The main projects in the Creek District are:

- Via Vera Cruz Bridge (\$38.4 million)
- Bent Avenue Bridge (\$28.0 million)
- Discovery Street Widening and Flood Control (\$11.6 million)
- Creekside Drive and Grading (\$14.6 million)
- Promenade Construction (\$4.3 million)
- Environmental Habitat and Mitigation Establishment (\$12.0 million)

CONCLUSION

The City's finances remain in a strong condition despite the challenges posed by the pandemic. The Council's General Fund Reserve Policy has been adhered to and the use of reserves to balance the budget due to unanticipated General Fund revenue reductions is clearly contemplated in the General Fund Reserve Policy. It will be management's goal to minimize the use of those reserves to the extent practical without significantly reducing service levels. At this point in time, with the variables of when the economy will recover and the possibility of a second wave of the pandemic, the restoration of the reserve to the proscribed 40% is difficult to estimate from a timing perspective.

If the economy does recover relatively quickly and there is not a second wave that significantly impacts economic activity, the Council will have to decide from a prioritization perspective whether it wants to replenish the reserves, reinvest in the infrastructure funds and/or restore some of the lost operational service levels. It seems unlikely that all of those things will be resolved in a year or two. As we progress into FY 2020-21, hopefully the ability to project where we are headed economically as a society will start to clarify and we can plan for these decisions. In the meantime, the City still maintains substantial reserves and has the capacity to weather these storms without draconian service level cuts to the community.

For all of us, this has been a budget process without precedent. We have gotten used to working apart and from a distance. I'd like to express my appreciation to all of our Department and Division Directors and especially their budget staff. We started this process in January, unaware of the financial hit we were going to absorb two months later. The departments were told after months of work, to basically scrap any of their requests for additional funding and instead reduce their budgets beyond the impacts of a workforce hour reduction and a hard hiring freeze. It's my view that we have



presented a budget to you that generally maintains services at a level close to what our citizens have become accustomed to and will hopefully be something that we can productively build on as the economy recovers.

I would also like to thank our employee groups and, indeed, all of our employees. It is gratifying to work in a place where all of the employees understand and are willing to pitch in to help the City maintain its financial health. For those non-safety employees who quickly accepted a reduced work week and the corresponding drop in pay to those safety employees who, by the very nature of their emergency responder status could not reduce hours, voluntarily offered the City some cost savings to help us meet this challenge, it speaks of a healthy organization and a dedicated workforce.

I would especially like to express my appreciation to Lisa Fowler, Finance Director, Donna Apar, Fiscal Services and Budget Manager and Emily Law, Management Analyst for their efforts on improving our budget program. To do a budget remotely without the ability to have the give and take that an in person meeting affords was quite a challenge. The ground continues to shift beneath our feet in terms of revenue projections and we clearly found that we needed to produce the best budget we could with the information at hand and that we could not allow an attempt at a perfect budget detract from a very good one. Lisa and her team have put together a budget that we can all be proud of. I strongly encourage the City Council to adopt this budget and commit to you that the work to manage this budget will be focused and ongoing and that we will endeavor to minimize the use of reserve funds to be best of our ability.

I would also like to express my appreciation to the City Council and the Budget Review Committee for providing the patience, leadership and support necessary to pursue and achieve our goals and to City staff for their commitment in providing top-quality services to the community. Our combined efforts are critical to the City's success.

Sincerely,

Jack Griffin, City Manager



This page intentionally left blank.

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION

FUND/FUNCTION	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
GENERAL GOVERNMENT						
City Council	\$ 263,641	\$ 263,641	\$ 269,230	\$ 280,153	\$ 269,813	\$ 269,813
Administration	6,486,671	6,416,560	6,593,291	6,699,153	7,101,389	7,101,389
Economic Development	267,707	276,607	269,479	279,414	259,992	259,992
City Attorney	850,000	850,000	713,601	835,000	805,000	805,000
City Clerk	625,588	657,022	647,574	610,522	535,336	535,336
Human Resources/Risk Management	3,436,858	3,295,686	3,777,772	3,728,901	3,902,745	3,902,745
Finance	1,754,225	1,712,237	1,797,390	1,786,488	1,212,106	1,212,106
Information Systems	2,151,986	2,636,135	2,221,270	2,668,102	2,173,820	2,173,820
Real Property Services	1,157,693	252,177	229,769	227,010	711,577	711,577
Total General Government	16,994,369	16,360,066	16,519,376	17,114,743	16,971,778	16,971,778
PUBLIC WORKS						
Operations	11,146,469	10,431,945	10,329,578	10,662,657	8,948,363	8,948,363
Engineering	2,072,161	2,072,461	2,056,295	2,045,195	1,604,466	1,604,466
Storm Water Program Management	790,442	872,274	1,014,267	808,335	755,306	755,306
Total Public Works	14,009,072	13,376,681	13,400,141	13,516,187	11,308,135	11,308,135
DEVELOPMENT SERVICES						
Administration	633,804	632,504	630,697	645,204	562,250	562,250
Planning	1,371,762	2,012,618	1,803,318	1,479,805	1,179,145	1,179,145
Building	1,564,338	1,685,412	1,628,715	1,880,607	1,479,855	1,479,855
Engineering	737,220	875,429	885,468	735,254	675,557	675,557
Total Development Services	4,307,124	5,205,963	4,948,198	4,740,870	3,896,807	3,896,807
PUBLIC SAFETY						
Fire Department	18,181,133	18,193,537	18,067,408	18,289,158	17,812,811	17,812,811
Law Enforcement	20,951,653	20,957,548	20,958,577	22,110,051	21,828,991	21,828,991
Total Public Safety	39,132,786	39,151,085	39,025,985	40,399,209	39,641,802	39,641,802
PARKS AND RECREATION						
Parks and Recreation	3,603,748	3,706,423	3,406,452	3,764,148	2,987,218	2,987,218
Total Parks And Recreation	3,603,748	3,706,423	3,406,452	3,764,148	2,987,218	2,987,218
OTHER FINANCING USES						
Transfers Out	870,000	870,000	870,000	870,000	843,000	843,000
Annual Replacement/Rehab Transfers	1,568,342	1,568,342	1,568,342	1,568,342	-	-
Total Other Financing Uses	2,438,342	2,438,342	2,438,342	2,438,342	843,000	843,000
TOTAL GENERAL FUND	\$ 80,485,441	\$ 80,238,560	\$ 79,738,494	\$ 81,973,499	\$ 75,648,740	\$ 75,648,740

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION (cont'd)

FUND/FUNCTION	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
Gas Tax *	\$ 1,919,790	\$ 1,919,790	\$ 1,884,033	\$ 1,917,532	\$ 1,769,463	\$ 1,769,463
Traffic Safety *	185,000	177,000	177,000	185,000	185,000	185,000
Lighting & Landscaping Maintenance District	1,265,761	1,267,911	1,236,036	1,477,290	1,190,000	1,190,000
City Affordable Housing *	5,965,000	5,965,000	1,135,000	4,300,000	7,600,000	7,600,000
CFD 98-02 Lighting & Landscaping *	6,700,746	8,017,481	8,059,255	6,415,223	6,212,686	6,212,686
Senior Nutrition Grant	341,191	347,001	273,933	369,864	327,114	327,114
CDBG *	181,030	188,120	620,301	207,417	198,042	198,042
Center Dr Maintenance District	17,618	19,728	11,393	19,738	33,500	33,500
CalHome Fund	56,350	116,350	15,000	56,350	56,350	56,350
CFD 2011-01 Congestion Management	20,000	25,030	25,030	25,030	25,030	25,030
PEG *	40,000	40,000	40,000	100,000	100,000	100,000
Art In Public Places	8,500	28,500	8,500	200,000	200,000	200,000
RMRA *	75,000	75,000	75,000	-	-	-
San Marcos Successor Housing Agency	5,214,250	6,654,250	5,634,857	6,251,624	6,637,414	6,637,414
Total Special Revenue Funds	21,990,236	24,841,161	19,195,338	21,525,068	24,534,599	24,534,599
DEBT SERVICE FUND						
Lease Revenue Bonds	399,988	399,988	399,988	385,057	385,057	385,057
Total Debt Service Fund	399,988	399,988	399,988	385,057	385,057	385,057
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	223,909	223,909	-	-	36,219	36,219
Transnet - Streets *	-	-	-	-	-	-
RTCIP *	-	-	-	-	-	-
Total Capital Improvement Project Funds	223,909	223,909	-	-	36,219	36,219
FIDUCIARY FUNDS						
Trust/Agency Deposits	513,129	513,129	101,883	70,000	70,000	70,000
Redevelopment Property Tax Trust Fund *	28,908,594	28,908,594	27,908,594	27,653,838	27,448,892	27,448,892
Total Fiduciary Funds	29,421,723	29,421,723	28,010,477	27,723,838	27,518,892	27,518,892
ENTERPRISE FUNDS						
Creekside Marketplace	4,544,510	4,718,335	4,894,974	3,972,725	4,379,584	4,379,584
Real Property Management **	-	3,686,235	4,905,714	5,604,991	5,188,432	5,188,432
Total Enterprise Funds	4,544,510	8,404,570	9,800,688	9,577,716	9,568,016	9,568,016
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	2,956,975	3,393,838	3,035,160	2,438,275	2,438,275	2,438,275
City Facilities Replacement/Rehabilitation *	858,873	1,034,231	276,945	185,000	185,000	185,000
City Infrastructure Replacement/Rehabilitation *	60,000	352,000	328,981	160,000	360,000	360,000
Total Internal Service Funds	3,875,848	4,780,069	3,641,086	2,783,275	2,983,275	2,983,275
TOTAL EXPENDITURES - ALL FUNDS	\$ 140,941,655	\$ 148,309,980	\$ 140,786,072	\$ 143,968,452	\$ 140,674,798	\$ 140,674,798

* See Capital Improvement Program - Summary by Funding Source for FY 2020-21 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

** In September 2019, the City's real estate portfolio was contracted out. Previously appropriated funds were re-allocated for this purpose. This expense amount includes an annual transfer in to General Fund.

REVENUES - OVERVIEW BY FUND AND TYPE

BUDGET CATEGORY	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
TAXES & SPECIAL ASSESSMENTS						
Sales Tax	\$ 17,814,175	\$ 17,814,175	\$ 15,337,420	\$ 16,339,864	\$ 16,958,574	\$ 16,958,574
Property Tax	24,000,914	24,645,740	23,995,883	24,255,673	24,945,761	24,945,761
Special Assessments	7,420,766	6,420,766	6,212,724	6,336,923	6,336,923	6,336,923
Transient Occupancy Tax	1,397,136	1,397,136	677,281	1,397,136	698,568	698,568
Total Taxes & Special Assessments	50,632,991	50,277,817	46,223,308	48,329,597	48,939,826	48,939,826
LICENSES & PERMITS						
Franchise Fees	4,133,769	4,133,769	4,133,769	4,175,107	4,175,107	4,175,107
Building Permit Fees	514,485	514,485	242,000	530,000	450,000	450,000
Business License Fees	235,585	235,585	245,000	247,200	247,200	247,200
Other Licenses & Permits	639,201	639,201	549,809	623,398	623,398	623,398
Total Licenses & Permits	5,523,040	5,523,040	5,170,578	5,575,705	5,495,705	5,495,705
INTERGOVERNMENTAL						
State	101,311	101,311	220,095	102,000	102,000	102,000
State Grants	165,422	521,332	310,949	522,000	218,000	218,000
Local Grants	2,500	2,500	2,500	2,500	2,500	2,500
County	331,619	331,619	221,619	283,000	283,000	283,000
Federal Grants	113,857	113,857	87,178	118,274	118,274	118,274
Total Intergovernmental	714,709	1,070,619	842,341	1,027,774	723,774	723,774
CHARGES FOR SERVICES						
Departmental Services	7,808,144	7,929,189	7,112,764	8,309,000	7,471,501	7,471,501
Reimbursements	3,341,159	2,970,395	2,496,988	2,722,800	2,582,800	2,582,800
Total Charges For Services	11,149,303	10,899,584	9,609,752	11,031,800	10,054,301	10,054,301
FINES & FORFEITURES						
Fines & Forfeitures	453,570	450,680	332,784	467,400	304,400	304,400
Total Fines & Forfeitures	453,570	450,680	332,784	467,400	304,400	304,400
USE OF MONEY & PROPERTY						
Rental Income *	5,004,989	52,000	52,000	95,000	95,000	95,000
Partnership Income	1,600,000	900,000	900,000	900,000	900,000	900,000
Interest Income	364,069	364,069	551,285	487,703	487,703	487,703
Total Use Of Money & Property	6,969,058	1,316,069	1,503,285	1,482,703	1,482,703	1,482,703
DEVELOPER FEES						
Developer Fees	24,445	24,445	21,700	21,700	21,700	21,700
Total Developer Fees	24,445	24,445	21,700	21,700	21,700	21,700
MISCELLANEOUS REVENUES						
Donations	2,474	2,474	2,116	2,250	2,250	2,250
Other Miscellaneous Revenue	243,600	243,600	175,656	168,400	178,400	178,400
Total Miscellaneous Revenues	246,074	246,074	177,772	170,650	180,650	180,650
OTHER FINANCING SOURCES						
Sale of Fixed Assets	60,000	60,000	8,439,462	-	-	-
Operating Transfers In - Creekside	3,500,000	3,500,000	3,100,000	3,000,000	3,400,000	3,400,000
Operating Transfers In - Real Property Management *	-	2,500,000	2,500,000	3,000,000	1,700,000	1,700,000
Operating Transfers In - Other	1,262,251	2,398,751	1,822,501	397,160	870,160	870,160
Total Other Financing Sources	4,822,251	8,458,751	15,861,963	6,397,160	5,970,160	5,970,160
TOTAL GENERAL FUND	\$ 80,535,441	\$ 78,267,079	\$ 79,743,483	\$ 74,504,488	\$ 73,173,219	\$ 73,173,219

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
GAS TAX						
Gas Tax Revenue	\$ 2,519,188	\$ 2,519,188	\$ 2,505,717	\$ 2,476,828	\$ 2,476,828	\$ 2,476,828
Interest Income	17,446	17,446	20,794	25,000	25,000	25,000
Total Gas Tax	2,536,634	2,536,634	2,526,511	2,501,828	2,501,828	2,501,828
TRAFFIC SAFETY						
Traffic Safety Revenue	150,000	150,000	150,000	150,000	150,000	150,000
Interest Income	36,315	36,315	18,613	22,000	22,000	22,000
Total Traffic Safety	186,315	186,315	168,613	172,000	172,000	172,000
LIGHTING & LANDSCAPING MAINTENANCE DISTRICT						
Special Assessments	552,500	552,500	529,770	530,000	530,000	530,000
Interest Income	750	750	(245)	-	-	-
Other Restricted Revenues	712,511	712,511	706,511	660,000	660,000	660,000
Total Lighting & Landscaping Maintenance District	1,265,761	1,265,761	1,236,036	1,190,000	1,190,000	1,190,000
CITY AFFORDABLE HOUSING						
City Affordable Housing Revenue	1,500,000	1,500,000	1,500,000	446,400	446,400	446,400
Interest Income	110,716	110,716	63,897	81,000	81,000	81,000
Other Restricted Revenues	142,500	142,500	142,500	142,500	142,500	142,500
Total City Affordable Housing	1,753,216	1,753,216	1,706,397	669,900	669,900	669,900
CFD 98-02 LIGHTING & LANDSCAPING						
Special Assessments	7,388,652	7,388,652	7,642,469	7,795,318	7,795,318	7,795,318
Interest Income	86,254	86,254	64,569	106,000	106,000	106,000
Other Restricted Revenues	25,000	25,000	10,000	10,000	10,000	10,000
Total CFD 98-02 Lighting & Landscaping	7,499,906	7,499,906	7,717,038	7,911,318	7,911,318	7,911,318
SENIOR NUTRITION GRANT						
Nutrition Grant	65,000	65,000	65,000	65,000	65,000	65,000
Donations	28,700	28,700	23,000	28,700	28,700	28,700
Interest Income	400	400	79	400	400	400
Other Restricted Revenues	212,000	212,000	210,500	212,000	185,000	185,000
Total Senior Nutrition Grant	306,100	306,100	298,579	306,100	279,100	279,100
CDBG						
	463,987	463,987	2,058,368	545,277	1,504,023	1,504,023
CENTER DR MAINTENANCE DISTRICT						
	17,725	17,725	35,027	35,000	32,000	32,000
CALHOME						
	56,350	116,350	65,902	26,000	26,000	26,000
CFD 2011-01 CONGESTION MANAGEMENT						
	550,603	550,603	595,094	610,299	610,299	610,299
PEG						
	211,742	211,742	460,502	203,000	203,000	203,000
ART IN PUBLIC PLACES						
	31,537	31,537	22,779	73,000	73,000	73,000
RMRA						
Revenue	1,585,117	1,585,117	1,812,261	1,857,880	1,857,880	1,857,880
Interest Income	300	300	10,375	9,000	9,000	9,000
Total RMRA	1,585,417	1,585,417	1,822,636	1,866,880	1,866,880	1,866,880
SAN MARCOS SUCCESSOR HOUSING AGENCY						
	1,137,013	1,077,013	945,070	1,456,000	1,456,000	1,456,000
TOTAL SPECIAL REVENUE FUNDS	\$ 17,602,306	\$ 17,602,306	\$ 19,658,552	\$ 17,566,603	\$ 18,495,349	\$ 18,495,349

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
DEBT SERVICE FUND						
LEASE REVENUE BONDS	\$ 577,914	\$ 577,914	\$ 517,000	\$ 517,000	\$ 517,000	\$ 517,000
CAPITAL IMPROVEMENT PROJECTS FUNDS						
PUBLIC FACILITIES FEES						
Developer Fees	4,284,101	4,284,101	3,861,851	2,567,174	2,567,174	2,567,174
Interest Income	178,936	178,936	375,712	438,000	438,000	438,000
Total Public Facilities Fees	4,463,037	4,463,037	4,237,563	3,005,174	3,005,174	3,005,174
TRANSNET - STREETS	1,388,000	1,388,000	1,537,167	1,570,386	1,243,386	1,243,386
RTCIP	827,989	827,989	1,578,744	583,000	583,000	583,000
FIDUCIARY FUNDS						
TRUST/AGENCY DEPOSITS						
REDEVELOPMENT PROPERTY TAX TRUST FUND						
Property Tax	27,813,577	27,813,577	27,813,577	25,000,000	25,000,000	25,000,000
Interest Income	730,000	730,000	730,000	499,625	499,625	499,625
Other Miscellaneous Revenue	130,000	130,000	130,000	132,000	132,000	132,000
Total Redevelopment Property Tax Trust Fund	28,673,577	28,673,577	28,673,577	25,631,625	25,631,625	25,631,625
ENTERPRISE FUNDS						
CREEKSIDER MARKETPLACE						
Rental Income	4,213,163	4,213,163	4,213,000	3,332,400	3,614,601	3,614,601
Reimbursements	713,393	713,393	711,734	713,065	743,973	743,973
Interest Income	-	-	11,576	15,000	15,000	15,000
Other Miscellaneous Revenue	34,554	34,554	34,000	33,038	33,038	33,038
Total Creekside Marketplace	4,961,110	4,961,110	4,970,310	4,093,503	4,406,612	4,406,612
REAL PROPERTY MANAGEMENT *						
Rental Income	-	3,115,772	4,686,887	5,209,912	4,696,066	4,696,066
Reimbursements	-	214,770	240,358	454,242	481,247	481,247
Other Miscellaneous Revenue	-	-	1,920	44,915	50,571	50,571
Total Real Property Management *	-	3,330,542	4,929,165	5,709,069	5,227,884	5,227,884

* In September 2019, the City's real estate portfolio was contracted out. Previously appropriated funds were re-allocated for this purpose.

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
INTERNAL SERVICE FUNDS						
VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT						
Interest Income	6,500	6,500	15,270	16,000	16,000	16,000
Annual Replacement/Rehab Transfers	1,568,342	1,568,342	1,568,342	313,668	-	-
Total Vehicle & Equipment Acquisition/Replacement	1,574,842	1,574,842	1,583,612	329,668	16,000	16,000
CITY FACILITIES REPLACEMENT/REHABILITATION						
Interest Income	25,529	25,529	57,800	68,469	68,469	68,469
Reimbursements	-	-	-	-	-	-
Operating Transfer In - Other	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	627,337	-	-
Total City Facilities Replacement/Rehabilitation	25,529	25,529	57,800	695,806	68,469	68,469
CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION						
Interest Income	137,768	137,768	74,681	89,000	89,000	89,000
Annual Replacement/Rehab Transfers	-	-	-	627,337	-	-
Total City Infrastructure Replacement/Rehabilitation	137,768	137,768	74,681	716,337	89,000	89,000
TOTAL REVENUES - ALL FUNDS	\$ 140,767,513	\$ 141,829,693	\$ 147,561,654	\$ 134,922,659	\$ 132,456,717	\$ 132,456,717

GENERAL FUND
BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 45,852,998	\$ 49,178,582	\$ 46,223,308	\$ 48,329,597	\$ 48,939,826	\$ 48,939,826
Licenses & Permits	5,915,879	5,180,184	5,170,578	5,575,705	5,495,705	5,495,705
Intergovernmental	1,188,109	566,995	842,341	1,027,774	723,774	723,774
Charges for Services	10,487,179	10,459,907	9,609,752	11,031,800	10,054,301	10,054,301
Fines & Forfeitures	556,142	436,093	332,784	467,400	304,400	304,400
Use of Money & Property	5,698,103	6,832,329	1,503,285	1,482,703	1,482,703	1,482,703
Developer Fees	23,769	59,442	21,700	21,700	21,700	21,700
Miscellaneous Revenues	456,703	798,928	177,772	170,650	180,650	180,650
Other Financing Sources	5,269,060	10,110,315	15,861,963	6,397,160	5,970,160	5,970,160
TOTAL REVENUES	75,447,943	83,622,774	79,743,483	74,504,488	73,173,219	73,173,219
OPERATING EXPENDITURES						
Salaries & Wages	24,357,279	24,516,361	24,256,349	25,128,402	21,561,512	21,561,512
Health Benefits	3,181,839	3,048,938	3,326,131	3,657,650	3,495,200	3,495,200
Retirement Benefits	6,265,522	7,418,060	9,230,354	8,761,450	9,196,096	9,196,096
Other Personnel Expenses	1,356,417	1,357,783	1,602,911	1,658,938	1,507,929	1,507,929
Contractual Services	26,695,813	28,648,781	31,849,196	32,929,357	32,189,481	32,189,481
Supplies & Services	2,508,586	2,648,353	2,209,367	2,389,772	1,956,191	1,956,191
Repair & Maintenance	864,208	1,110,384	815,050	772,117	1,223,554	1,223,554
Utilities	2,084,220	2,245,921	1,759,985	1,757,891	1,532,891	1,532,891
Capital Expenditures (Non CIP)	257,441	287,060	231,540	144,950	110,450	110,450
Debt Service	305,434	145,335	134,957	186,194	150,731	150,731
Other Operating Expenses	2,594,108	3,709,612	2,754,312	3,018,436	2,724,705	2,724,705
Annual Replacement/Rehab Transfers	2,422,232	2,912,605	1,568,342	-	-	-
TOTAL OPERATING EXPENDITURES	72,893,099	78,049,193	79,738,494	81,973,499	75,648,740	75,648,740
CIP PROJECT EXPENDITURES	300,000	2,558,622	1,765,899	-	220,000	220,000
TOTAL EXPENDITURES	73,193,099	80,607,816	81,504,393	81,973,499	75,868,740	75,868,740
REVENUE OVER/(UNDER) EXPENDITURES	2,254,844	3,014,959	(1,760,910)	(7,469,010)	(2,695,521)	(2,695,521) ***
FUND BALANCE						
Beginning Balance - July 1	42,462,518	42,957,362	47,397,387	47,402,375	47,402,375	47,402,375
Audit/Equity Transfer Out Adjustments	(2,110,000)	(1,133,556)	-	-	-	-
Unanticipated One-Time Revenues	350,000	5,571,753	-	-	-	-
Revenue Over/(Under) Expenditures	2,254,844	1,828	4,988	(7,469,010)	(2,695,521)	(2,695,521)
Ending Balance - June 30	42,957,362	47,397,387	47,402,375	39,933,365	44,706,855	44,706,855
RESERVED FUND BALANCE						
Restricted Assets	11,870,051	11,813,067	8,199,977	8,199,977	8,199,977	8,199,977
Restricted for Capital Projects	1,264,952	4,343,083	4,491,381	4,711,381	4,711,381	4,711,381
Environmental Endowments	800,000	800,000	581,152	581,152	581,152	581,152
Restricted for Business Sustainability Loans *	-	-	3,000,000	3,000,000	3,000,000	3,000,000
Catastrophic/Emergency Reserve	14,511,179	15,220,619	8,376,622	5,813,618	7,404,782	7,404,782
One-time Recurring Savings/Opportunity Reserve	8,706,708	9,132,371	11,376,622	8,813,618	10,404,782	10,404,782
Economic Contingency/Pension Stabilization Reserve	5,804,472	6,088,247	8,876,622	6,313,618	7,904,782	7,904,782
Pension Stabilization Reserves - Restricted Section 115 **	-	-	2,500,000	2,500,000	2,500,000	2,500,000
Total Restricted Reserves	42,957,362	47,397,387	47,402,375	39,933,365	44,706,855	44,706,855
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Business Sustainability Loans are part of the Catastrophic/Emergency Reserve

** Reserves put into the Section 115 Pension Trust are part of the Economic Contingency/ Pension Stabilization Reserve

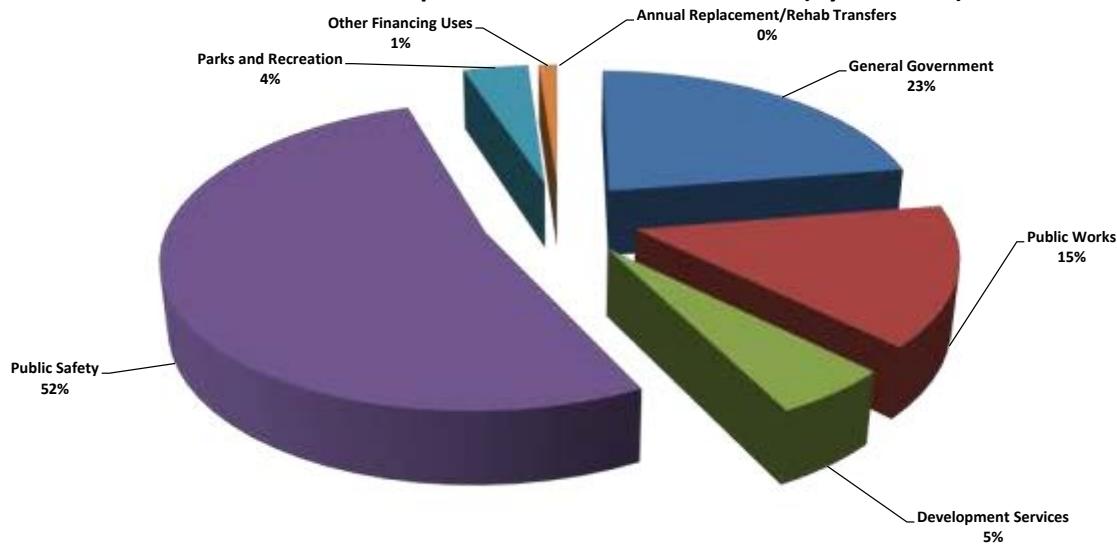
*** On June 23, 2020, The City Council approved the appropriation of up to \$ 2,695,521 from the Economic Contingency/Pension Stabilization Reserve to the General Fund Operating Budget.

GENERAL FUND

EXPENDITURE SUMMARY BY FUNCTION

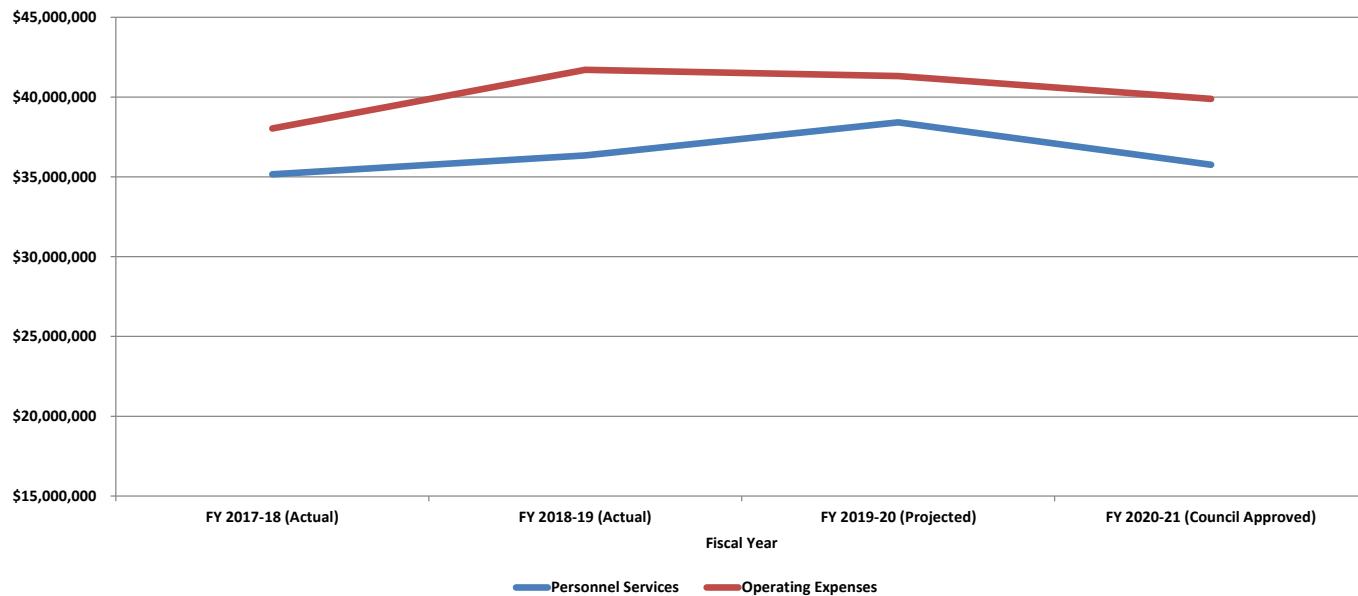
FUNCTION	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL GOVERNMENT	\$ 16,994,369	\$ 16,360,066	\$ 16,519,376	\$ 17,114,743	\$ 16,971,778	\$ 16,971,778
PUBLIC WORKS	14,009,072	13,376,681	13,400,141	13,516,187	11,308,135	11,308,135
DEVELOPMENT SERVICES	4,307,124	5,205,963	4,948,198	4,740,870	3,896,807	3,896,807
PUBLIC SAFETY	39,132,786	39,151,085	39,025,985	40,399,209	39,641,802	39,641,802
PARKS AND RECREATION	3,603,748	3,706,423	3,406,452	3,764,148	2,987,218	2,987,218
OTHER FINANCING USES	870,000	870,000	870,000	870,000	843,000	843,000
ANNUAL REPLACEMENT/REHAB TRANSFERS	1,568,342	1,568,342	1,568,342	1,568,342	-	-
TOTAL GENERAL FUND	\$ 80,485,441	\$ 80,238,560	\$ 79,738,494	\$ 81,973,499	\$ 75,648,740	\$ 75,648,740

Total General Fund Expenditures Fiscal Year 2020-21 (By Function)



GENERAL FUND
EXPENDITURE SUMMARY BY TYPE

EXPENDITURE CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	24,357,279	\$ 24,516,361	\$ 24,256,349	\$ 25,128,402	\$ 21,561,512	\$ 21,561,512			
Health Benefits	3,181,839	3,048,938	3,326,131	3,657,650	3,495,200	3,495,200			
Retirement Benefits	6,265,522	7,418,060	9,230,354	8,761,450	9,196,096	9,196,096			
Other Personnel Expenses	1,356,417	1,357,783	1,602,911	1,658,938	1,507,929	1,507,929			
Personnel Services Subtotal	35,161,056	36,341,142	38,415,746	39,206,440	35,760,737	35,760,737			
Operating Expenses									
Contractual Services	26,695,813	28,648,781	31,849,196	32,929,357	32,189,481	32,189,481			
Supplies & Services	2,508,586	2,648,353	2,209,367	2,389,772	1,956,191	1,956,191			
Repair & Maintenance	864,208	1,110,384	815,050	772,117	1,223,554	1,223,554			
Utilities	2,084,220	2,245,921	1,759,985	1,757,891	1,532,891	1,532,891			
Capital Expenditures (Non CIP)	257,441	287,060	231,540	144,950	110,450	110,450			
Debt Service	305,434	145,335	134,957	186,194	150,731	150,731			
Other Operating Expenses	2,894,108	3,709,612	2,754,312	3,018,436	2,724,705	2,724,705			
Annual Replacement/Rehab Transfers	2,422,232	2,912,605	1,568,342	1,568,342	-	-			
Operating Expenses Subtotal	38,032,043	41,708,051	41,322,749	42,767,059	39,888,003	39,888,003			
TOTAL OPERATING EXPENDITURES	\$ 73,193,099	\$ 78,049,193	\$ 79,738,494	\$ 81,973,499	\$ 75,648,740	\$ 75,648,740			

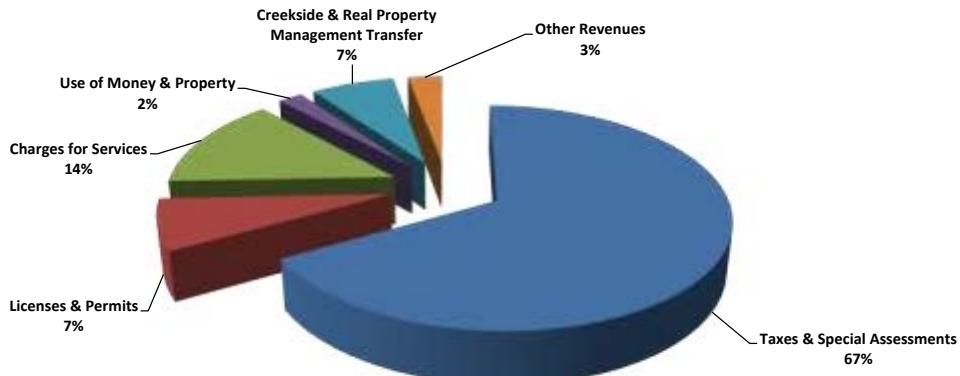
General Fund Operating Expenditures


GENERAL FUND

REVENUE SUMMARY BY TYPE

BUDGET CATEGORY	FISCAL YEAR 2019-20			FISCAL YEAR 2020-21 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2020	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
TAXES & SPECIAL ASSESSMENTS	\$ 50,632,991	\$ 50,277,817	\$ 46,223,308	\$ 48,329,597	\$ 48,939,826	\$ 48,939,826
LICENSES & PERMITS	5,523,040	5,523,040	5,170,578	5,575,705	5,495,705	5,495,705
INTERGOVERNMENTAL	714,709	1,070,619	842,341	1,027,774	723,774	723,774
CHARGES FOR SERVICES	11,149,303	10,899,584	9,609,752	11,031,800	10,054,301	10,054,301
FINES & FORFEITURES	453,570	450,680	332,784	467,400	304,400	304,400
USE OF MONEY & PROPERTY	6,969,058	1,316,069	1,503,285	1,482,703	1,482,703	1,482,703
DEVELOPER FEES	24,445	24,445	21,700	21,700	21,700	21,700
MISCELLANEOUS REVENUES	246,074	246,074	177,772	170,650	180,650	180,650
OTHER FINANCING SOURCES	4,822,251	8,458,751	15,861,963	6,397,160	5,970,160	5,970,160
TOTAL GENERAL FUND	\$ 80,535,441	\$ 78,267,079	\$ 79,743,483	\$ 74,504,488	\$ 73,173,219	\$ 73,173,219

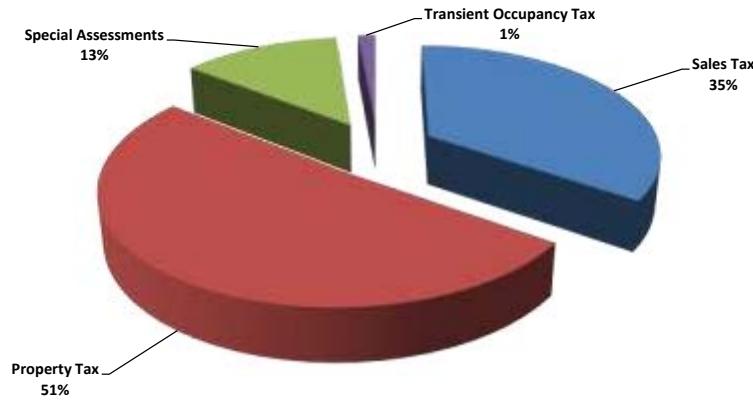
Total General Fund Revenues for Fiscal Year 2020-21



Notes: While Creekside and Real Property Management Transfers are included in the "Other Financing Sources" category in the tables, in this figure, Creekside and Real Property Management has been separated out.

"Other Revenues" include Developer Fees, Intergovernmental Revenues, Miscellaneous Revenue, Fines & Forfeitures, and Other Non-Creekside and Real Property Management Transfers.

Breakdown of Taxes & Special Assessment Revenues for Fiscal Year 2020-21



GENERAL GOVERNMENT FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 32,370,479	\$ 34,380,555	\$ 30,732,627	\$ 32,889,414	\$ 32,824,563	\$ 32,824,563
Licenses & Permits	4,478,023	4,571,139	4,566,487	4,610,205	4,610,205	4,610,205
Intergovernmental	137,719	174,875	267,367	437,000	127,000	127,000
Charges for Services	1,426,006	1,337,825	972,552	878,150	889,150	889,150
Fines & Forfeitures	46,237	3,323	21,359	21,400	21,400	21,400
Use of Money & Property	5,698,103	6,832,329	1,503,285	1,482,703	1,482,703	1,482,703
Developer Fees	15,264	39,681	13,200	13,200	13,200	13,200
Miscellaneous Revenues	204,413	672,504	27,139	5,550	15,550	15,550
Other Financing Sources	5,258,250	10,100,931	15,861,963	6,397,160	5,970,160	5,970,160
TOTAL REVENUES	49,634,495	58,113,162	53,965,980	46,734,782	45,953,931	45,953,931
OPERATING EXPENDITURES						
Salaries & Wages	3,255,210	3,627,697	3,215,784	3,144,426	2,100,019	2,100,019
Health Benefits	535,483	515,009	539,135	492,114	474,833	474,833
Retirement Benefits	1,236,109	4,587,710	5,498,687	5,818,743	6,370,192	6,370,192
Other Personnel Expenses	266,399	282,035	426,796	354,605	324,267	324,267
Contractual Services	4,000,127	4,119,314	4,700,549	4,837,564	5,085,181	5,085,181
Supplies & Services	359,222	420,468	417,370	413,724	350,088	350,088
Repair & Maintenance	24,964	300,091	50,000	4,000	504,000	504,000
Utilities	211,378	240,482	218,017	237,200	214,200	214,200
Capital Expenditures (Non CIP)	75,698	151,046	192,000	117,250	83,750	83,750
Debt Service	226,746	66,647	56,270	107,507	72,044	72,044
Other Operating Expenses	2,438,285	3,202,811	2,074,769	2,457,610	2,236,204	2,236,204
Annual Replacement/Rehab Transfers	2,422,232	2,912,605	1,568,342	1,568,342	-	-
TOTAL OPERATING EXPENDITURES	15,051,853	20,425,915	18,957,718	19,553,085	17,814,778	17,814,778
REVENUE OVER/(UNDER) EXPENDITURES	\$ 34,582,642	\$ 37,687,247	\$ 35,008,262	\$ 27,181,697	\$ 28,139,153	\$ 28,139,153

This page intentionally left blank.

CITY COUNCIL

PURPOSE:

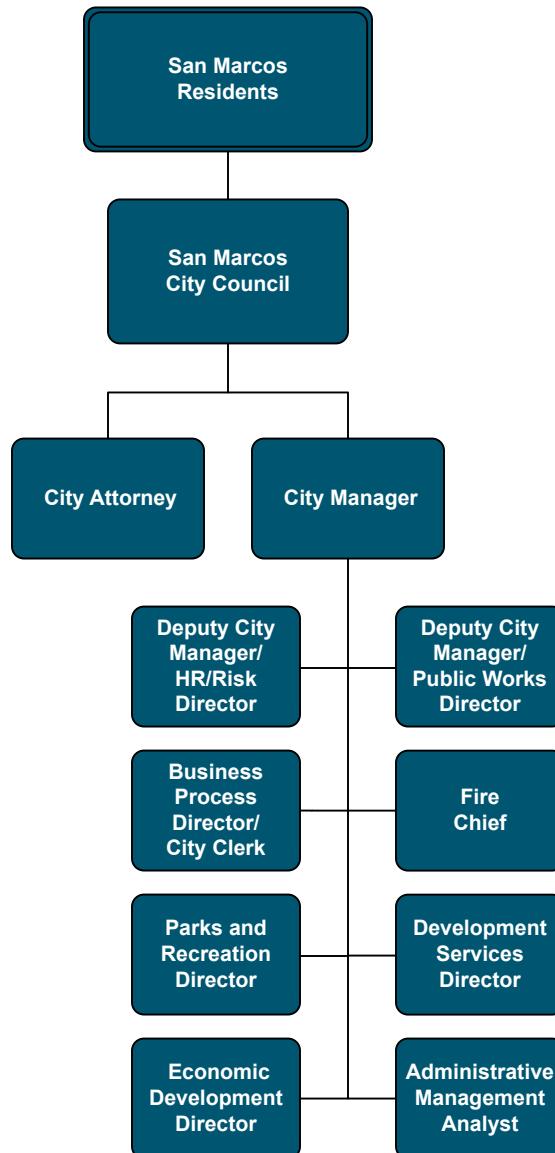
To develop strategic goals and priorities for the City through policy development and the legislative process while being mindful of the needs, interests and concerns of San Marcos residents in an open and responsive manner.

SUMMARY OF SERVICES:

This budget provides funding to support the activities of the City Council, including expenses for conferences and travel, association dues and subscriptions and intergovernmental support activities.

STRATEGIC THEMES:

- Quality of Life
- Economic Development
- Good Governance
- Planning for the Future
- Dynamic and Responsive Service Delivery



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 76,658	\$ 77,935	\$ 76,660	\$ 76,660	\$ 70,794	\$ 70,794
Health Benefits	99,620	83,921	71,505	81,567	81,568	81,568
Retirement Benefits	17,893	6,666	8,966	6,402	5,762	5,762
Other Personnel Expenses	7,347	6,066	8,350	9,350	9,265	9,265
Personnel Services Subtotal	201,519	174,588	165,481	173,979	167,389	167,389
Operating Expenses						
Contractual Services	-	-	-	-	-	-
Supplies & Services	70,914	86,533	98,160	98,674	98,674	98,674
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	6,179	17,128	5,589	7,500	3,750	3,750
Operating Expenses Subtotal	77,093	103,660	103,749	106,174	102,424	102,424
TOTAL EXPENDITURES	278,612	278,249	269,230	280,153	269,813	269,813
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-	-
NET GENERAL FUND COST	\$ 278,612	\$ 278,249	\$ 269,230	\$ 280,153	\$ 269,813	\$ 269,813
Council Members						5.00

CITY COUNCIL - #101212**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		58,660	52,794	52,794
511007 Auto Allowance		18,000	18,000	18,000
512001 Medicare		850	765	765
512004 Health Insurance		81,567	81,568	81,568
512010 PERS		6,402	5,762	5,762
512013 EBAP		8,500	8,500	8,500
532001 Memberships & Subscriptions		98,674	98,674	98,674
League of California Cities	24,845			
SANDAG	36,864			
LAFCO	27,715			
National League of Cities	8,050			
League of California Cities San Diego	1,200			
581000 Travel & Training		5,000	1,250	1,250
League annual conference:	375			
Travel, lodging, per diem & registration				
Commissions training	500			
Goal setting session	250			
Intergovernmental agency mtg/workshops	125			
581001 Intergovernmental Support Accounting		2,500	2,500	2,500
State of the City expenses	1,875			
Council special events	625			
Totals		\$ 280,153	\$ 269,813	\$ 269,813

ADMINISTRATION

PURPOSE:

To provide management systems, oversight and support necessary to ensure the ongoing efficiency and effectiveness of all City operations.

SUMMARY OF SERVICES:

The Administration Department, under the direction of the City Manager and his immediate staff, is responsible for the general management of all City operations and personnel. This responsibility includes enforcing City ordinances, administering City contracts and agreements, advising the City Council of legislative and administrative concerns, overseeing intergovernmental relations, and providing overall fiscal management. The City Manager acts as City Treasurer and Executive Director of the Public Facilities Authority, Public Financing Authority, Industrial Development Authority, California Mobilehome Park Financing Authority, and the San Marcos Successor Agency to the former Redevelopment Agency. The Administration Department also encompasses the divisions of Communications and Marketing, Economic Development, Real Property Services, City Clerk, Finance and Information Systems, and Human Resources/Risk Management.

CITY MANAGER

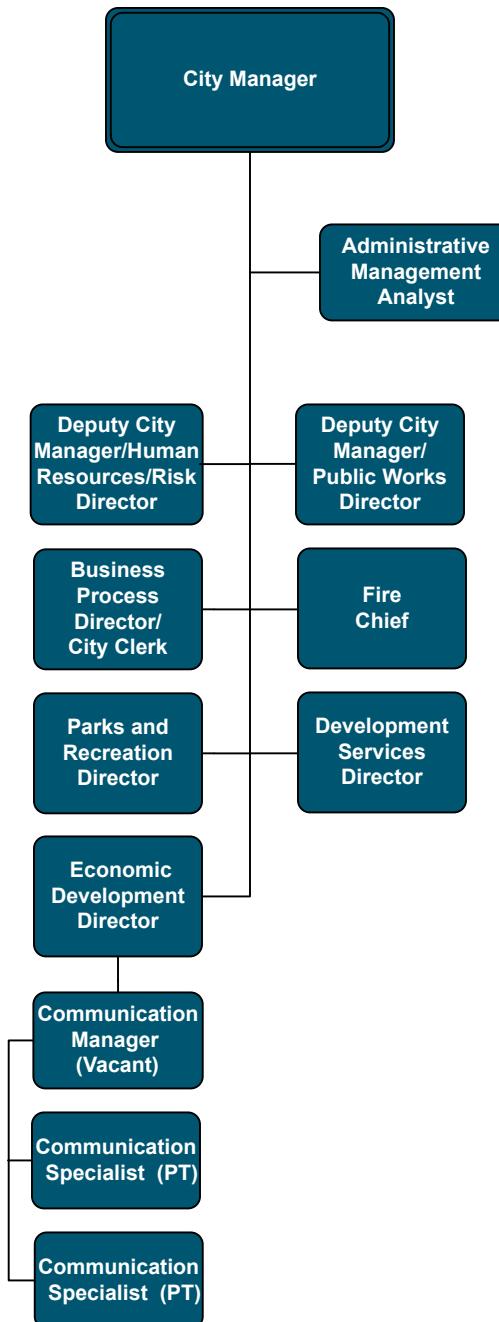
Goal	Metric	June 2021 Goal
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	15
Increase crime prevention education and resources	Number of business security assessments conducted	10
Assist homeowners with the repair of health and safety deficiencies	Number of home rehab loans issued	2

COMMUNICATIONS & MARKETING

Goal	Metric	June 2021 Goal
Increase city e-notification and social media reach	Percentage change in digital reach	Media Relations: Strengthen relationships with journalists and producers to generate favorable news coverage for the City's programs and services. METRIC: Earn 25 positive news articles and tv segments.
Enhance video outreach	Number of new video spots posted to the City's public access channel	Branding: Enhance the quality and consistency of internal and external City communications. METRIC: Update the City's brand guidelines.
Enhance public transparency and access to public information	Percentage increase of website users	Engagement: Reduce costs while keeping residents engaged and informed. METRIC: Reduce communications budget by 10% and introduce innovative ways to keep residents informed.

ECONOMIC DEVELOPMENT

Goal	Metric	June 2021 Goal
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	60
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	completed
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	completed
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	4



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 836,666	\$ 766,368	\$ 530,698	\$ 342,711	\$ 96,447	\$ 96,447
Health Benefits	87,567	73,598	99,007	71,255	66,599	66,599
Retirement Benefits	557,335	4,261,338	5,125,329	5,527,283	6,104,734	6,104,734
Other Personnel Expenses	76,305	67,725	215,121	116,166	108,019	108,019
Personnel Services Subtotal	1,557,873	5,169,028	5,970,155	6,057,415	6,375,799	6,375,799
Operating Expenses						
Contractual Services	609,429	616,740	657,854	648,503	755,558	755,558
Supplies & Services	92,175	108,301	92,383	100,549	98,049	98,049
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	225,971	146,187	142,379	172,100	131,975	131,975
Operating Expenses Subtotal	927,574	871,228	892,616	921,152	985,582	985,582
TOTAL EXPENDITURES	2,485,447	6,040,256	6,862,770	6,978,567	7,361,381	7,361,381
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,850	1,085	530	310	310	310
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	80,110	59,755	64,124	48,600	59,600	59,600
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	81,960	60,840	64,654	48,910	59,910	59,910
NET GENERAL FUND COST	\$ 2,403,488	\$ 5,979,416	\$ 6,798,117	\$ 6,929,657	\$ 7,301,471	\$ 7,301,471
Allocation of Full Time Positions:						
Departmental - Administration						4.94
Public Facilities Fees						0.05
Successor Housing Agency						0.01
AUTHORIZED FULL TIME POSITIONS						5.00

ADMINISTRATION - #101101
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 434,664	\$ 361,778	\$ 361,778
511001 Overtime		4,000	1,000	1,000
511004 Vacation Payoff		9,179	9,179	9,179
511005 Sick Leave Payoff		8,720	8,720	8,720
511006 Stipends		1,491	1,446	1,446
511007 Auto Allowance		4,854	4,616	4,616
511009 Bilingual Pay		1,800	1,800	1,800
511099 Salary Savings - Citywide		(450,000)	(450,000)	(450,000)
512000 Social Security		26,949	23,519	23,519
512001 Medicare		6,302	5,498	5,498
512004 Health Insurance		50,503	49,424	49,424
512010 PERS		51,710	45,269	45,269
512013 EBAP		6,800	5,083	5,083
512017 Tuition Reimb Program		50,000	50,000	50,000
512019 PERS Replacement Benefit Contribution		330,000	330,000	330,000
512020 CalPERS UAL Payment		5,113,266	5,700,000	5,700,000
521002 Other Contract Services		10,000	10,000	10,000
521005 Animal Control Services		546,003	542,808	542,808
531000 Office Supplies		6,500	6,500	6,500
531002 Postage		150	150	150
532000 Printing & Duplicating		200	200	200
532001 Memberships & Subscriptions		1,600	1,600	1,600
532007 Household Hazardous Waste		60,000	60,000	60,000
581000 Travel & Training Citywide discretionary Regional meetings	1,250 125	5,500	1,375	1,375
581001 Intergovernmental Support Accounting Legislative advocacy		52,600	52,600	52,600

ADMINISTRATION - #101101 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581002 Manager's Discretionary Permits the City Manager discretion when funds are funds are needed for a previously unbudgeted item		\$ 6,000	\$ 6,000	\$ 6,000
581031 Kiwanis Holiday Parade		24,000	24,000	24,000
Totals		\$ 6,362,791	\$ 6,852,565	\$ 6,852,565

COMMUNICATIONS & MARKETING - #101105
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 127,578	\$ 114,821	\$ 114,821
511100 Salary & Wages (Part-Time)		35,325	35,325	35,325
511099 Salary Savings - Citywide		-	(141,393)	(141,393)
512000 Social Security		7,910	7,119	7,119
512001 Medicare		2,607	2,422	2,422
512004 Health Insurance		7,009	3,432	3,432
512010 PERS		14,062	12,656	12,656
512012 PARS		671	992	992
512013 EBAP		1,700	1,700	1,700
521001 Consulting Services		23,500	18,750	18,750
Translation services and teleprompter removal	4,000			
Community engagement	14,750			
521002 Other Contract Services		31,000	146,000	146,000
Cable and broadcasting services	31,000			
Communication support services	115,000			
532000 Printing & Duplicating		2,500	-	-
532001 Memberships & Subscriptions		4,000	4,000	4,000
Social media/graphics subscriptions				
581007 Public Relations/Newsletter		60,000	22,000	22,000
City newsletter design and printing				
581008 Community Promotion		18,500	21,000	21,000
Special events, project outreach street fair, social media advertising costs				
Totals		\$ 336,362	\$ 248,824	\$ 248,824

ECONOMIC DEVELOPMENT - #101106
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 159,448	\$ 143,503	\$ 143,503
511006 Stipends		900	900	900
511007 Auto Allowance		4,752	4,752	4,752
512000 Social Security		9,886	8,897	8,897
512001 Medicare		2,312	2,081	2,081
512004 Health Insurance		13,743	13,743	13,743
512010 PERS		17,574	15,817	15,817
512013 EBAP		1,700	1,700	1,700
521002 Other Contract Services Regional branding efforts (Innovate 78)		38,000	38,000	38,000
531016 Program Supplies Collateral development and production		17,000	17,000	17,000
532001 Memberships & Subscriptions SD Regional EDC membership SD North EDC membership International Economic Development Council San Diego Business Journal CA Association For Local Economic Development Urban Land Institute Membership Costar Real Estate software	1,500 1,500 420 129 750 220 4,080	8,599	8,599	8,599
581000 Travel & Training Travel and expense for meetings and conventions (CALED, ULI, IEDC)		5,500	5,000	5,000
Totals		\$ 279,414	\$ 259,992	\$ 259,992

This page intentionally left blank.

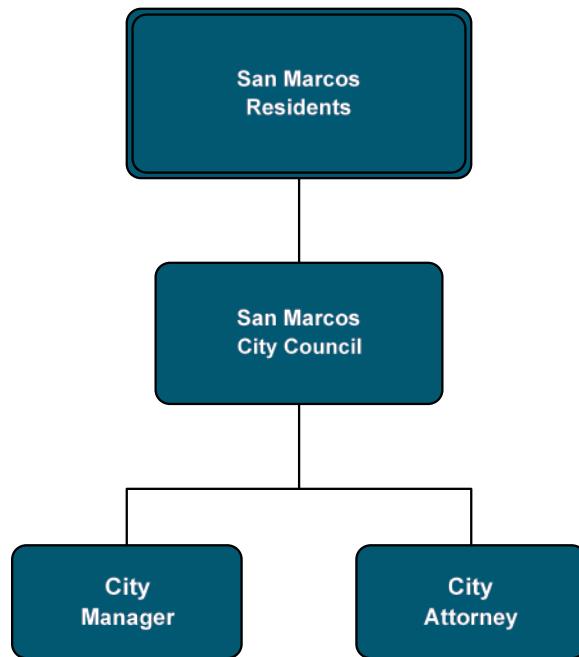
CITY ATTORNEY

PURPOSE:

To provide legal counsel to the San Marcos City Council and all City boards, commissions and departments to ensure City policy and service delivery is executed in a lawful manner.

SUMMARY OF SERVICES:

The City Attorney is appointed by the San Marcos City Council and provides legal counsel for the preparation of resolutions and ordinances; handles all litigation involving the City; provides legal opinions to guide policy-making decisions; approves all contracts; and enforces City laws and regulations.



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	-	\$	-	\$	-	\$			
Health Benefits	-		-		-				
Retirement Benefits	-		-		-				
Other Personnel Expenses	-		-		-				
Personnel Services Subtotal	-		-		-				
Operating Expenses									
Contractual Services	822,683		812,258		713,601				
Supplies & Services	8,001		1,110		-				
Repair & Maintenance	-		-		-				
Utilities	-		-		-				
Capital Expenditures (Non CIP)	-		-		-				
Debt Service	-		-		-				
Other Operating Expenses	-		-		-				
Operating Expenses Subtotal	830,683		813,368		713,601				
TOTAL EXPENDITURES	830,683		813,368		713,601				
REVENUES									
Taxes & Special Assessments	-		-		-				
Licenses & Permits	-		-		-				
Intergovernmental	-		-		-				
Charges for Services	48,911		8,680		78,747				
Fines & Forfeitures	-		-		-				
Use of Money & Property	-		-		-				
Developer Fees	-		-		-				
Miscellaneous Revenues	-		-		-				
Other Financing Sources	-		-		-				
TOTAL REVENUES	48,911		8,680		78,747				
NET GENERAL FUND COST	\$ 781,772		\$ 804,688		\$ 634,854				
					\$ 835,000				
						\$ 805,000			
						\$ 805,000			

CITY ATTORNEY - #101313**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 815,000	\$ 795,000	\$ 795,000
521002 Other Contract Services		10,000	10,000	10,000
521015 MH Rent Review/Litigation		10,000	-	-
Totals		\$ 835,000	\$ 805,000	\$ 805,000

CITY CLERK

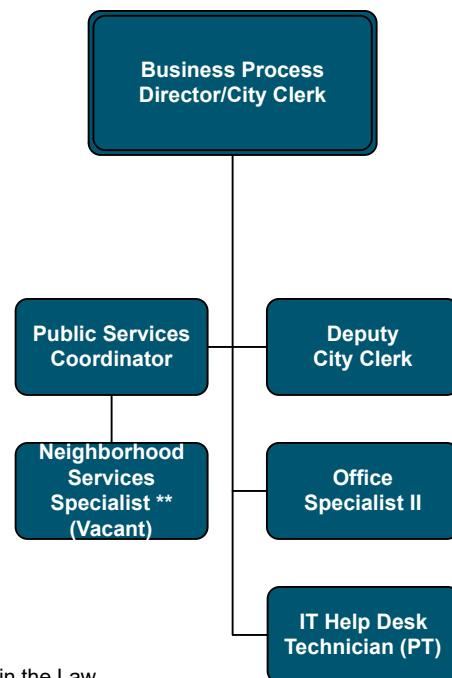
PURPOSE:

To accurately record the City of San Marcos' legislative history; to preserve all vital, historic, and permanent records of the City; to provide timely access to records and information; and to lawfully facilitate the democratic process in an impartial manner.

SUMMARY OF SERVICES:

This division maintains and coordinates with City divisions to manage all official City records including documents related to meetings of the City Council and other City boards and commissions. The division also oversees administrative matters for the City Council; recruitment of members on the City's boards and commissions as required by the MADDY Act; maintains and updates ordinances, resolutions and the municipal code; administers general and special municipal elections; acts as the filing official for the City, including forms as required by the Fair Political Practices Commission; and oversees a citywide records management program.

Goal	Metric	June 2021 Goal
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	three inter-departmental meetings
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	65%
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 50,000 scanned images
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add two additional document types to Laserfiche records depository



** This position is funded in the Law Enforcement budget, but due to reporting structure it is shown in the City Clerk organizational chart.

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	\$ 310,803	\$ 339,743	\$ 382,661	\$ 342,322	\$ 301,585	\$ 301,585			
Health Benefits	35,646	32,782	34,984	24,171	30,523	30,523			
Retirement Benefits	78,326	34,492	60,987	32,454	28,489	28,489			
Other Personnel Expenses	23,091	24,166	27,572	29,275	24,439	24,439			
Personnel Services Subtotal	447,867	431,184	506,204	428,222	385,036	385,036			
Operating Expenses									
Contractual Services	37,862	41,973	27,853	42,000	42,000	42,000			
Supplies & Services	90,482	99,418	111,515	102,800	85,800	85,800			
Repair & Maintenance	-	-	-	-	-	-			
Utilities	-	-	-	-	-	-			
Capital Expenditures (Non CIP)	-	-	-	-	-	-			
Debt Service	-	-	-	-	-	-			
Other Operating Expenses	4,808	28,242	2,002	37,500	22,500	22,500			
Operating Expenses Subtotal	133,153	169,633	141,370	182,300	150,300	150,300			
TOTAL EXPENDITURES	581,019	600,817	647,574	610,522	535,336	535,336			
REVENUES									
Taxes & Special Assessments	-	-	-	-	-	-			
Licenses & Permits	-	-	-	-	-	-			
Intergovernmental	-	-	30,910	-	-	-			
Charges for Services	325	10,056	165	4,350	4,350	4,350			
Fines & Forfeitures	-	-	-	-	-	-			
Use of Money & Property	-	-	-	-	-	-			
Developer Fees	-	-	-	-	-	-			
Miscellaneous Revenues	30	58	24	-	-	-			
Other Financing Sources	-	-	-	-	-	-			
TOTAL REVENUES	355	10,114	31,099	4,350	4,350	4,350			
NET GENERAL FUND COST	\$ 580,665	\$ 590,703	\$ 616,475	\$ 606,172	\$ 530,986	\$ 530,986			

Allocation of Full Time Positions:

Departmental - City Clerk	2.90
Redevelopment Property Tax Trust Fund	0.10
AUTHORIZED FULL TIME POSITIONS	3.00

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 284,142	\$ 251,053	\$ 251,053
511001 Overtime		2,500	2,500	2,500
511004 Vacation Payoff		3,902	3,902	3,902
511005 Sick Leave Payoff		6,643	6,643	6,643
511006 Stipends		1,410	1,410	1,410
511007 Auto Allowance		4,277	4,277	4,277
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		37,648	30,000	30,000
512000 Social Security		17,617	15,566	15,566
512001 Medicare		4,858	3,943	3,943
512004 Health Insurance		24,171	30,523	30,523
512010 PERS		31,739	28,091	28,091
512012 PARS		715	398	398
512013 EBAP		6,800	4,930	4,930
521002 Other Contract Services			36,000	36,000
Granicus/Legistar agenda management maint.	11,000			36,000
Convert municipal and zoning code to online publisher	5,000			
Granicus video web streaming operation & maint.	20,000			
521012 Contract Maintenance Services			6,000	6,000
Mailroom Inserter Annual Operation And Maintenance	1,800			
Mailroom Postage Machine Subscription	200			
Pitney Bowes Mail Meter Operation And Maintenance	4,000			
531000 Office Supplies			4,000	4,000
531002 Postage			65,000	48,000
532000 Printing & Duplicating			15,000	15,000
532001 Memberships & Subscriptions			800	800
International Institute of Municipal Clerks	400			
California City Clerks Association	320			
San Diego County & City Clerk Association	40			
San Diego Deputy City Clerk Association	40			
532002 Legal & Other Advertising			18,000	18,000

CITY CLERK - #101414 (Cont'd)**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581000 Travel & Training				
Technical Track for Clerks	1,650	2,500	2,500	2,500
Travel & lodging for TTC training	600			
Annual Conference - new law and election training	250			
581005 General Election Expenses		35,000	20,000	20,000
Totals		\$ 610,522	\$ 535,336	\$ 535,336



This page intentionally left blank.

HUMAN RESOURCES/RISK MANAGEMENT

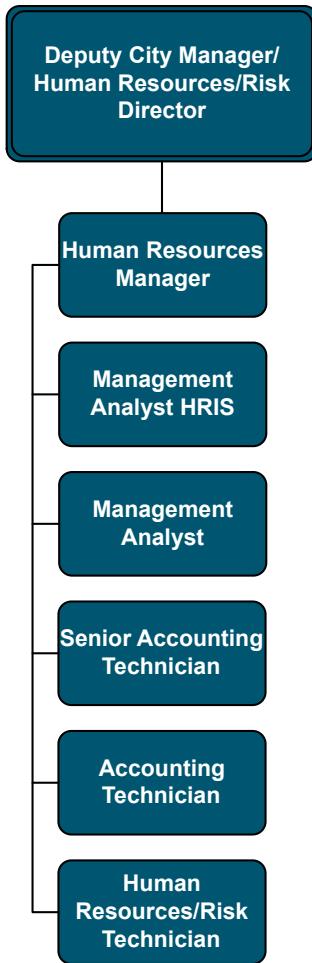
PURPOSE:

To provide services related to employee relations and development, recruitment, retention and compensation and to protect and keep safe the City's resources.

SUMMARY OF SERVICES:

This division provides City employees, departments and the public at-large with a full range of services including employee labor relations, classification and compensation, recruitment and selection, employee benefit programs, safety and risk management, policy development, and training. The division also protects the people, property, and resources of the City from identifiable and controllable risk of loss.

Goal	Metric	June 2021 Goal
Update and extend the Telecommuting Program Policy Citywide	Successfully pilot the Telecommuting Program citywide adapting to a more flexible and innovative way of conducting business	30% Citywide participation
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees.	Conduct survey of supervisor satisfaction with new online performance management system.	70% satisfaction rating on survey
Continue to refine and automate mandated hours tracking for part time employees.	Evaluate currently available options in Munis Time Entry module and explore automated options for this critical function.	Automated tracking method identified and implemented.
Continue to develop and refine the payroll administration and processing functions.	Evaluate and research updated payroll administration procedures to streamline payroll administration and processing functions by significantly decreasing manual processing and utilizing the Munis system to its full capacity.	Manual Personnel Action Forms (PAFs) decreased by 60%.
Continue to develop employment branding to promote a culture of innovation and inclusion.	Successfully pilot three non-traditional, employee focused programs citywide that demonstrate a flexible, innovated and inclusionary employment brand.	Three pilot programs successfully launched and tested for employee and organization impact and effectiveness.



HUMAN RESOURCES/RISK MANAGEMENT - #101616
SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 396,499	\$ 537,018	\$ 775,583	\$ 688,079	\$ 589,366	\$ 589,366
Health Benefits	73,117	80,507	128,587	134,186	113,961	113,961
Retirement Benefits	113,713	70,247	103,678	84,056	75,542	75,542
Other Personnel Expenses	29,713	42,029	60,762	60,518	53,744	53,744
Personnel Services Subtotal	613,041	729,801	1,068,610	966,839	832,613	832,613
Operating Expenses						
Contractual Services	1,627,281	1,429,591	1,794,333	1,874,821	2,032,483	2,032,483
Supplies & Services	70,372	89,330	89,342	88,531	44,395	44,395
Repair & Maintenance	4,531	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	2,746	7,466	10,000	5,000	5,000	5,000
Debt Service	-	-	-	-	-	-
Other Operating Expenses	736,460	803,368	815,486	793,710	988,254	988,254
Operating Expenses Subtotal	2,441,390	2,329,754	2,709,162	2,762,062	3,070,132	3,070,132
TOTAL EXPENDITURES	3,054,431	3,059,556	3,777,772	3,728,901	3,902,745	3,902,745
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	5,222	5,490	13,000	5,000	5,000	5,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	750	500	-	750	750	750
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	5,972	5,990	13,000	5,750	5,750	5,750
NET GENERAL FUND COST	\$ 3,048,459	\$ 3,053,565	\$ 3,764,772	\$ 3,723,151	\$ 3,896,995	\$ 3,896,995

Allocation of Full Time Positions:

Departmental - Human Resources/Risk *	6.50
AUTHORIZED FULL TIME POSITIONS	6.50

* The Deputy City Manager/ HR/Risk Director's position has also been allocated to Real Property Services

HUMAN RESOURCES/RISK MANAGEMENT - #101616
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 610,423	\$ 549,380	\$ 549,380
511001 Overtime		2,500	2,500	2,500
511004 Vacation Payoff		2,361	2,361	2,361
511005 Sick Leave Payoff		27,711	27,711	27,711
511006 Stipends		2,700	2,700	2,700
511007 Auto Allowance		4,752	4,752	4,752
511009 Bilingual Pay		5,400	5,400	5,400
511099 Salary Savings - Citywide		-	(5,438)	(5,438)
511100 Salary & Wages (Part-Time)		32,232	-	-
512000 Social Security		39,030	34,230	34,230
512001 Medicare		9,588	8,464	8,464
512003 Unemployment Insurance		40,000	240,000	240,000
512004 Health Insurance		134,186	113,961	113,961
512006 Workers Compensation		600,000	600,000	600,000
PASIS/workers compensation CSAC premium	300,000			
Worker's compensation claims	300,000			
512008 Disability		104,558	103,014	103,014
512009 Disability-Fire		31,552	32,640	32,640
512010 PERS		83,456	74,942	74,942
512012 PARS		600	600	600
512013 EBAP		11,900	11,050	11,050
521002 Other Contract Services		191,700	191,700	191,700
Access control contract	81,000			
Employment law consultation	72,360			
Organizational growth and development consultation	7,000			
OSHA first aid kits and restocking - City Hall	200			
PINS Advantage	2,640			
Regional Fire Consortium	3,000			
Safety consultant	20,000			
San Diego County/City Consortium	1,700			
SDS online management system	3,800			
521003 Insurance/Liability		1,683,121	1,840,783	1,840,783
Property insurance	628,973			
Crime insurance program	4,146			
Pollution & remediation legal liability program	25,183			
General liability (CJPIA)	1,182,481			

HUMAN RESOURCES/RISK MANAGEMENT - #101616 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531000 Office Supplies		1,250	1,250	1,250
532000 Printing & Duplicating		400	400	400
532001 Memberships & Subscriptions Memberships/publications for use in Human Resources management, labor relations, & risk management		500	500	500
532006 Job Advertising & Testing Bilingual testing DOT recertification Exam development Fire background investigation services Pre-employment physicals Regulated random testing SCBA testing	375 3,000 500 9,000 16,500 1,650 11,220	86,381	42,245	42,245
561000 Capital Equipment Ergonomic chairs, roller mouse, furniture		5,000	5,000	5,000
581000 Travel & Training Annual CalPERS conference CJPIA Risk Forum Healthcare law update training Annual Munis Conference	4,000 1,500 500 1,000	12,000	7,000	7,000
581045 Employee Relations Employee recognition and awards program City Manager service awards event Employee recognition committee events	500 1,500 3,600	5,600	5,600	5,600
Totals		\$ 3,728,901	\$ 3,902,745	\$ 3,902,745

This page intentionally left blank.

FINANCE

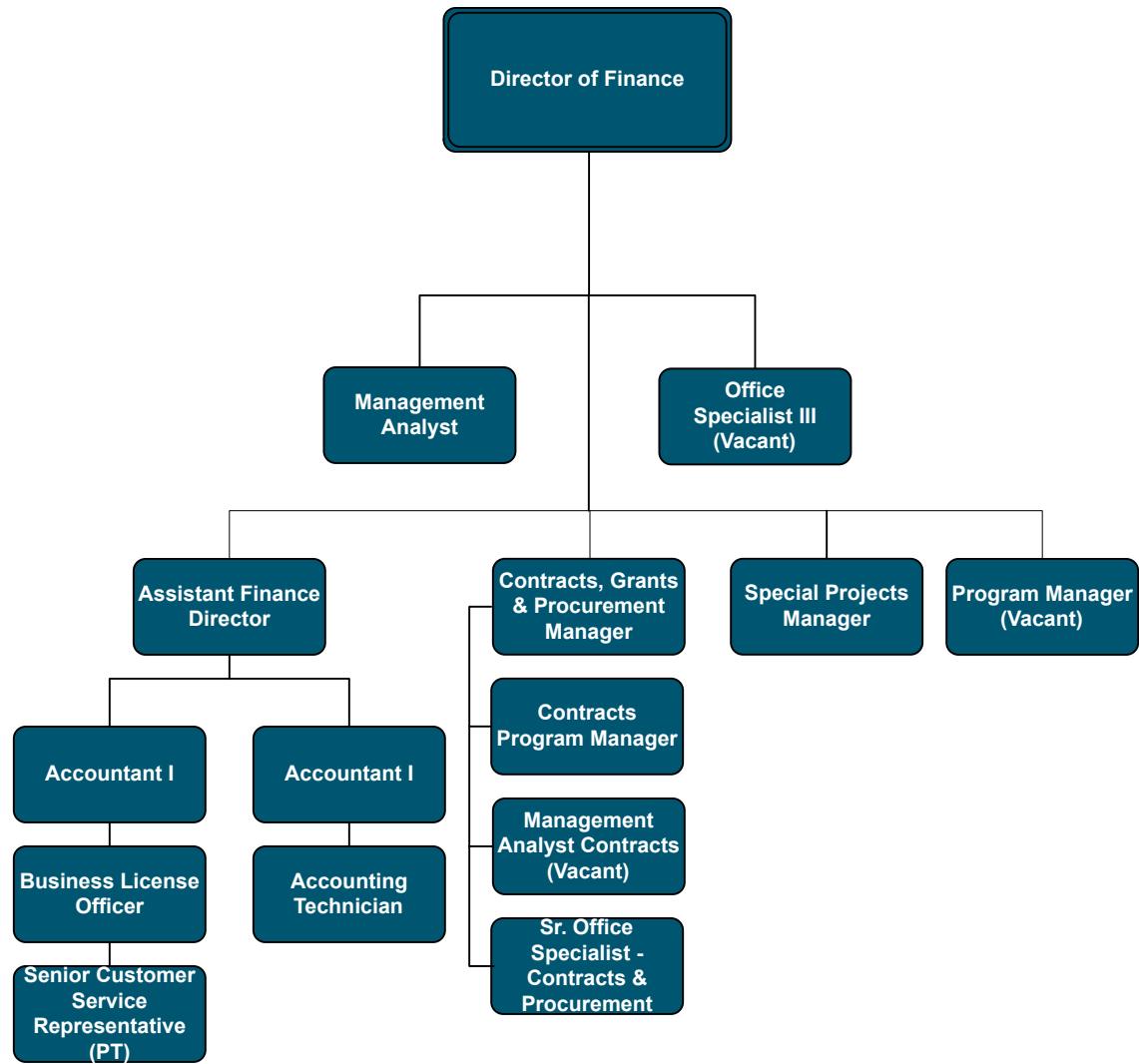
PURPOSE:

To provide fair and accurate financial management of City resources in support of all City programs, projects and services.

SUMMARY OF SERVICES:

The Finance Department administers financial operations for the City and the Successor Agency including financial reporting, analysis, reconciliation and audits for all City funds including grants and the City's Community Facilities Districts.

Goal	Metric	June 2021 Goal
Accept all business license applications and payments online to reduce/eliminate business license paper/in-person process.	Upgrade the City business license process to accept online applications and payments for all business license permits.	Completed
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year.	Conduct annual internal audit and unannounced site visits at various locations handling cash.	1 annual audit and 1 to 3 unannounced visits at each location
Automate the Budget Amendment/Transfer process.	Create workflow business rules in the City's financial system.	Completed
Improve workflows by enhancing and refreshing the knowledge of financial process and procedures at the department level through regular training.	Number of trainings offered on the City's financial processes and procedures.	2
Improve efficiency of recording and reconciling receipts to reduce multiple entries in various systems by accepting all payments in a central receipting system.	Upgrade the City's cashiering system to accept and automatically post payments for multiple software applications.	Completed



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	\$ 990,618	\$ 1,126,828	\$ 836,203	\$ 1,028,296	\$ 465,512	\$ 465,512			
Health Benefits	161,784	156,604	149,048	130,781	135,494	135,494			
Retirement Benefits	289,708	126,710	100,904	101,706	95,471	95,471			
Other Personnel Expenses	80,252	83,839	71,137	89,120	82,144	82,144			
Personnel Services Subtotal	1,522,362	1,493,981	1,157,292	1,349,903	778,621	778,621			
Operating Expenses									
Contractual Services	150,555	274,522	623,160	419,240	419,240	419,240			
Supplies & Services	12,631	18,426	13,284	13,745	13,745	13,745			
Repair & Maintenance	-	-	-	-	-	-			
Utilities	-	-	-	-	-	-			
Capital Expenditures (Non CIP)	-	-	-	-	-	-			
Debt Service	-	-	-	-	-	-			
Other Operating Expenses	7,710	6,524	3,654	3,600	500	500			
Operating Expenses Subtotal	170,896	299,472	640,098	436,585	433,485	433,485			
TOTAL EXPENDITURES	1,693,258	1,793,453	1,797,390	1,786,488	1,212,106	1,212,106			
REVENUES									
Taxes & Special Assessments	-	-	-	-	-	-			
Licenses & Permits	254,437	263,383	254,100	256,700	256,700	256,700			
Intergovernmental	-	-	-	-	-	-			
Charges for Services	856,464	787,455	753,000	703,400	703,400	703,400			
Fines & Forfeitures	-	-	-	-	-	-			
Use of Money & Property	-	-	-	-	-	-			
Developer Fees	-	-	-	-	-	-			
Miscellaneous Revenues	93	18	-	-	-	-			
Other Financing Sources	-	-	-	-	-	-			
TOTAL REVENUES	1,110,994	1,050,857	1,007,100	960,100	960,100	960,100			
NET GENERAL FUND COST	\$ 582,264	\$ 742,597	\$ 790,290	\$ 826,388	\$ 252,006	\$ 252,006			
Allocation of Full Time Positions:									
Departmental - Finance						9.80			
CFD 98-02						0.55			
CDBG						1.65			
Public Facilities Fees						0.10			
Lighting & Landscaping						0.20			
Successor Housing Agency						0.40			
Redevelopment Property Tax Trust Fund						1.30			
AUTHORIZED FULL TIME POSITIONS						14.00			

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 905,384	\$ 850,653	\$ 850,653
511001 Overtime		5,439	-	-
511004 Vacation Payoff		17,974	17,974	17,974
511005 Sick Leave Payoff		11,140	11,140	11,140
511007 Auto Allowance		7,604	10,129	10,129
511009 Bilingual Pay		1,800	1,800	1,800
511099 Salary Savings - Citywide		-	(451,184)	(451,184)
511100 Salary & Wages (Part-Time)		78,955	25,000	25,000
512000 Social Security		55,099	52,732	52,732
512001 Medicare		13,621	12,837	12,837
512004 Health Insurance		130,781	135,494	135,494
512010 PERS		100,926	94,809	94,809
512012 PARS		780	662	662
512013 EBAP		20,400	16,575	16,575
521002 Other Contract Services		80,540	80,540	80,540
Business license hearing expenses	1,200			
Consulting Special Tax District Administration	17,330			
Financial advisory services	5,000			
Property tax services	22,800			
Sales tax and audit services	19,600			
State mandates (SB90)	9,750			
Actuarial Services	4,860			
521007 Bond Service		17,500	17,500	17,500
Fiscal agent fees for bonds				
521008 Bank Charges		54,500	54,500	54,500
Credit Card merchant fees	34,500			
Union Bank analysis fees	16,200			
Union Bank Corporate Trust fees	3,800			
521009 Auditing & Accounting Services		266,700	266,700	266,700
Auditing Services - annual City audit	34,200			
Non-auditing Accounting Services	232,500			
531000 Office Supplies		7,000	7,000	7,000
532000 Printing & Duplicating		3,700	3,700	3,700

FINANCE - #101717 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001 Memberships & Subscriptions				
WPFC membership	75		1,545	1,545
CAPPO membership	260			
CMRTA membership	100			
CPE/CPA compliance	250			
CSMFO memberships	220			
GFOA membership	640			
532011 Recording Fees			1,500	1,500
581000 Travel & Training			3,600	500
CAPPO Annual conference				500
Totals			\$ 1,786,488	\$ 1,212,106
				\$ 1,212,106

This page intentionally left blank.

INFORMATION SYSTEMS

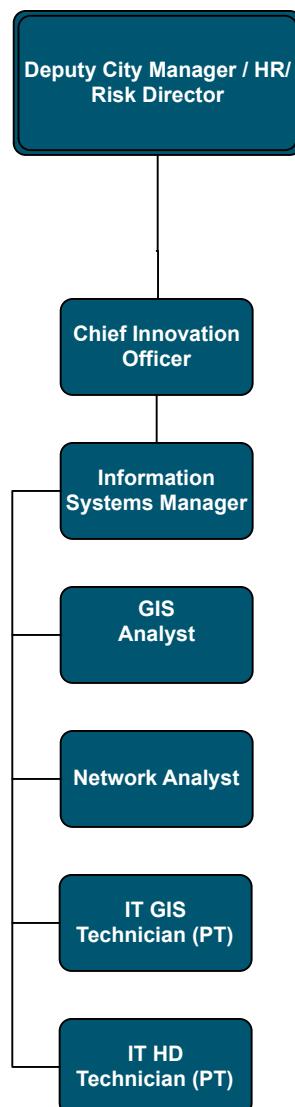
PURPOSE:

To provide Information Technology services and resources, in support of the City, City departments, City programs and projects.

SUMMARY OF SERVICES:

The Information Technology divisions is responsible for managing the City's network infrastructure, application systems, GIS systems, server/client hardware and software, and data security.

Goal	Metric	June 2021 Goal
Deploy next-generation FP2130 security gateway architecture	Successfully complete requirements as defined	Completed
Design/Deploy REMOTE WORK architecture City-wide	Successfully complete requirements as defined	Completed
Design/Deploy W10/O365 upgrades City-wide	Successfully complete requirements as defined	Completed
Define, deploy RFP, then integrate all-new enterprise applications SME role	Successfully complete requirements as defined	Completed
Design then deploy all-new EPR and DOCUSIGN "no touch" solutions	Successfully complete requirements as defined	Completed
Successfully deploy and integrate all new FY-21 approved supplemental IT requests	Successfully plan, design, and deploy city department automation requirements	Completed
MS4 compliance data/form	Successfully complete process revisions and integration as defined	Completed
Special fee areas (reimbursement districts) capture	Successfully complete data collection and integration	Completed



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	\$ 464,483	\$ 542,448	\$ 558,457	\$ 558,141	\$ 482,463	\$ 482,463			
Health Benefits	43,657	39,738	42,578	39,683	36,248	36,248			
Retirement Benefits	124,452	59,325	91,244	55,445	49,912	49,912			
Other Personnel Expenses	36,202	39,169	40,377	42,651	39,053	39,053			
Personnel Services Subtotal	668,793	680,680	732,656	695,920	607,676	607,676			
Operating Expenses									
Contractual Services	492,942	672,410	821,169	983,000	995,900	995,900			
Supplies & Services	6,306	6,922	7,000	7,025	7,025	7,025			
Repair & Maintenance	-	3,264	4,000	4,000	4,000	4,000			
Utilities	199,909	240,457	218,017	237,200	214,200	214,200			
Capital Expenditures (Non CIP)	67,503	133,354	182,000	112,250	78,750	78,750			
Debt Service	188,194	66,647	56,270	107,507	72,044	72,044			
Other Operating Expenses	45,926	40,555	200,159	521,200	194,225	194,225			
Operating Expenses Subtotal	1,000,780	1,163,610	1,488,614	1,972,182	1,566,144	1,566,144			
TOTAL EXPENDITURES	1,669,573	1,844,291	2,221,270	2,668,102	2,173,820	2,173,820			
REVENUES									
Taxes & Special Assessments	-	-	-	-	-	-			
Licenses & Permits	-	-	-	-	-	-			
Intergovernmental	-	-	-	310,000	-	-			
Charges for Services	216	45,000	140	500	500	500			
Fines & Forfeitures	-	-	-	-	-	-			
Use of Money & Property	-	-	-	-	-	-			
Developer Fees	-	-	-	-	-	-			
Miscellaneous Revenues	-	-	-	-	-	-			
Other Financing Sources	-	-	-	-	-	-			
TOTAL REVENUES	216	45,000	140	310,500	500	500			
NET GENERAL FUND COST	\$ 1,669,357	\$ 1,799,291	\$ 2,221,130	\$ 2,357,602	\$ 2,173,320	\$ 2,173,320			

Allocation of Full Time Positions:

Departmental - Information Systems	3.94
CFD 98-02	0.04
Lighting & Landscaping	0.02
AUTHORIZED FULL TIME POSITIONS	4.00

INFORMATION SYSTEMS - #101718
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 456,779	\$ 411,101	\$ 411,101
511001 Overtime		2,000	2,000	2,000
511004 Vacation Payoff		3,137	3,137	3,137
511005 Sick Leave Payoff		23,653	23,653	23,653
511006 Stipends		870	870	870
511007 Auto Allowance		2,880	2,880	2,880
511100 Salary & Wages (Part-Time)		68,822	38,822	38,822
512000 Social Security		28,318	25,486	25,486
512001 Medicare		7,533	6,869	6,869
512004 Health Insurance		39,683	36,248	36,248
512010 PERS		54,137	48,722	48,722
512012 PARS		1,308	1,190	1,190
512013 EBAP		6,800	6,698	6,698
521001 Consulting Services GIS & network		72,500	72,500	72,500
521012 Contract Maintenance Services Enterprise applications Department specific applications Security systems Hardware systems Print/copy systems Part-time IT contractors	247,400 170,400 220,700 126,500 57,900 100,500	910,500	923,400	923,400
531001 Computer Supplies		6,500	6,500	6,500
532001 Memberships & Subscriptions		525	525	525
553000 Telephone Telephone, Internet, and Television charges MEOC SAT/Cisco UC Connections Mobile Hardware/Service Mobile Device data service Tablet Upgrades Mobile Device requests	155,300 34,500 6,500 2,900 5,000 10,000	237,200	214,200	214,200
542002 Office Equipment Repair		4,000	4,000	4,000

INFORMATION SYSTEMS - #101718 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
561000 Capital Equipment				
CAT6 cables for IDF switches	650	112,250	78,750	78,750
Data center, storage, backup, servers	11,000			
Desk phones	2,600			
Pitney Bowes Relay 5000 folder/inserter system	30,500			
Peripherals (desktop printers, scanners, monitors)	10,000			
Tablets (Surface, IPad, Android)	8,000			
Workstations (PC, laptops)	10,000			
Ricoh upgrades	6,000			
571002 Principal-Other				
Ricoh production copier 7100 lease	27,232	101,737	64,482	64,482
Dell/CISCO infrasturcture hardware lease	37,250			
572002 Interest-Other				
Ricoh production copier 7100 lease	3,837	5,770	7,562	7,562
Dell/CISCO infrasturcture hardware lease	3,725			
581000 Travel & Training				
Professional Development/Travel Expenses	3,125	2,300	4,825	4,825
Esri Conference/Gis Training	1,700			
581024 Software				
Copy Center software	900	518,900	189,400	189,400
COTS software - Acrobat (all depts.)	5,500			
GoToMeeting software	1,500			
GoToMeeting/OpenVoice renewal	21,500			
Microsoft exchange/office enterprise	105,000			
Park Ranger - mobile facility/incident reporting	5,000			
Video screen capture software	1,500			
Network security/administration - Securelink/Solarwinds	24,000			
Malware/Faronics Deep Freeze/Service Desk	14,500			
Department Specific Software	10,000			
Totals		\$ 2,668,102	\$ 2,173,820	\$ 2,173,820

This page intentionally left blank.

REAL PROPERTY SERVICES

PURPOSE:

To effectively manage the City's real property interests.

SUMMARY OF SERVICES:

This division oversees the City's extensive real property and leasing interests, which provide significant non-tax revenue to the City's general fund. Duties include leasing and tenant improvements. The division also provides security services for City Hall.

Goal	Metric	June 2021 Goal
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 80% Retail: 80% Industrial: 100% Ground: 100%
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	3



REAL PROPERTY SERVICES - #102020
SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 179,482	\$ 237,356	\$ 55,522	\$ 108,217	\$ 93,852	\$ 93,852
Health Benefits	34,092	47,858	13,425	10,471	10,440	10,440
Retirement Benefits	54,682	28,932	7,580	11,397	10,282	10,282
Other Personnel Expenses	13,489	19,041	3,477	7,525	7,603	7,603
Personnel Services Subtotal	281,746	333,187	80,004	137,610	122,177	122,177
Operating Expenses						
Contractual Services	259,374	271,820	62,580	35,000	35,000	35,000
Supplies & Services	8,342	10,428	5,685	2,400	2,400	2,400
Repair & Maintenance	20,433	296,827	46,000	-	500,000	500,000
Utilities	11,469	25	-	-	-	-
Capital Expenditures (Non CIP)	5,449	10,226	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	278,200	107,629	35,500	52,000	52,000	52,000
Operating Expenses Subtotal	583,267	696,955	149,765	89,400	589,400	589,400
TOTAL EXPENDITURES	865,013	1,030,143	229,769	227,010	711,577	711,577
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	413,616	394,972	47,737	100,800	100,800	100,800
Fines & Forfeitures	6,893	(2,745)	110	1,400	1,400	1,400
Use of Money & Property	4,504,711	4,770,759	52,000	95,000	95,000	95,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	500,000	500,000
TOTAL REVENUES	4,925,219	5,162,986	99,847	197,200	697,200	697,200
NET GENERAL FUND COST	\$ (4,060,207)	\$ (4,132,843)	\$ 129,922	\$ 29,810	\$ 14,377	\$ 14,377

AUTHORIZED FULL TIME POSITIONS

Departmental - Real Property Services *	0.50
AUTHORIZED FULL TIME POSITIONS	

* The Deputy City Manager/ HR/Risk Director's position has also been allocated to Human Resources/Risk Management

REAL PROPERTY SERVICES - #102020
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 101,121	\$ 91,009	\$ 91,009
511005 Sick Leave Payoff		2,843	2,843	2,843
511100 Salary & Wages (Part-Time)		4,253	-	-
512000 Social Security		6,099	5,473	5,473
512001 Medicare		1,426	1,280	1,280
512004 Health Insurance		10,471	10,440	10,440
512010 PERS		11,146	10,031	10,031
512012 PARS		251	251	251
512013 EBAP		-	850	850
521001 Consulting Services Appraisal Services		20,000	20,000	20,000
521012 Contract Maintenance Services Landscaping		15,000	15,000	15,000
532001 Memberships & Subscriptions		2,400	2,400	2,400
544003 Tenant Improvements		-	500,000	500,000
581010 Property Taxes & Special Assessments General properties		22,000	22,000	22,000
581022 Broker/Lease Expense		30,000	30,000	30,000
Totals		\$ 227,010	\$ 711,577	\$ 711,577

PUBLIC WORKS

PURPOSE:

The Department of Public Works' purpose is to create, improve, and maintain a safe, convenient, and welcoming public infrastructure and environment by being good stewards of those public investments and providing a level of service that is friendly, responsive, knowledgeable and value oriented.

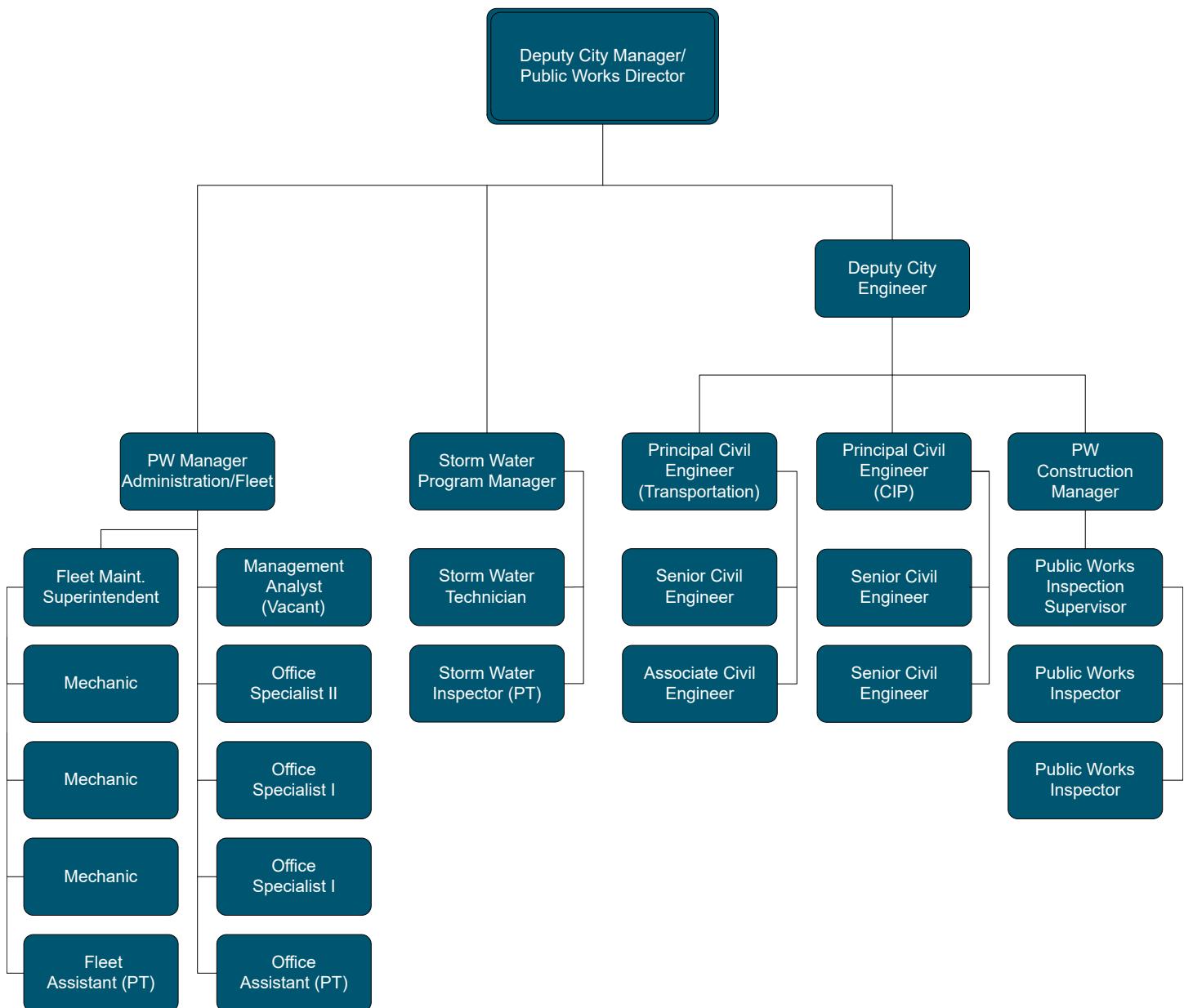
SUMMARY OF SERVICES:

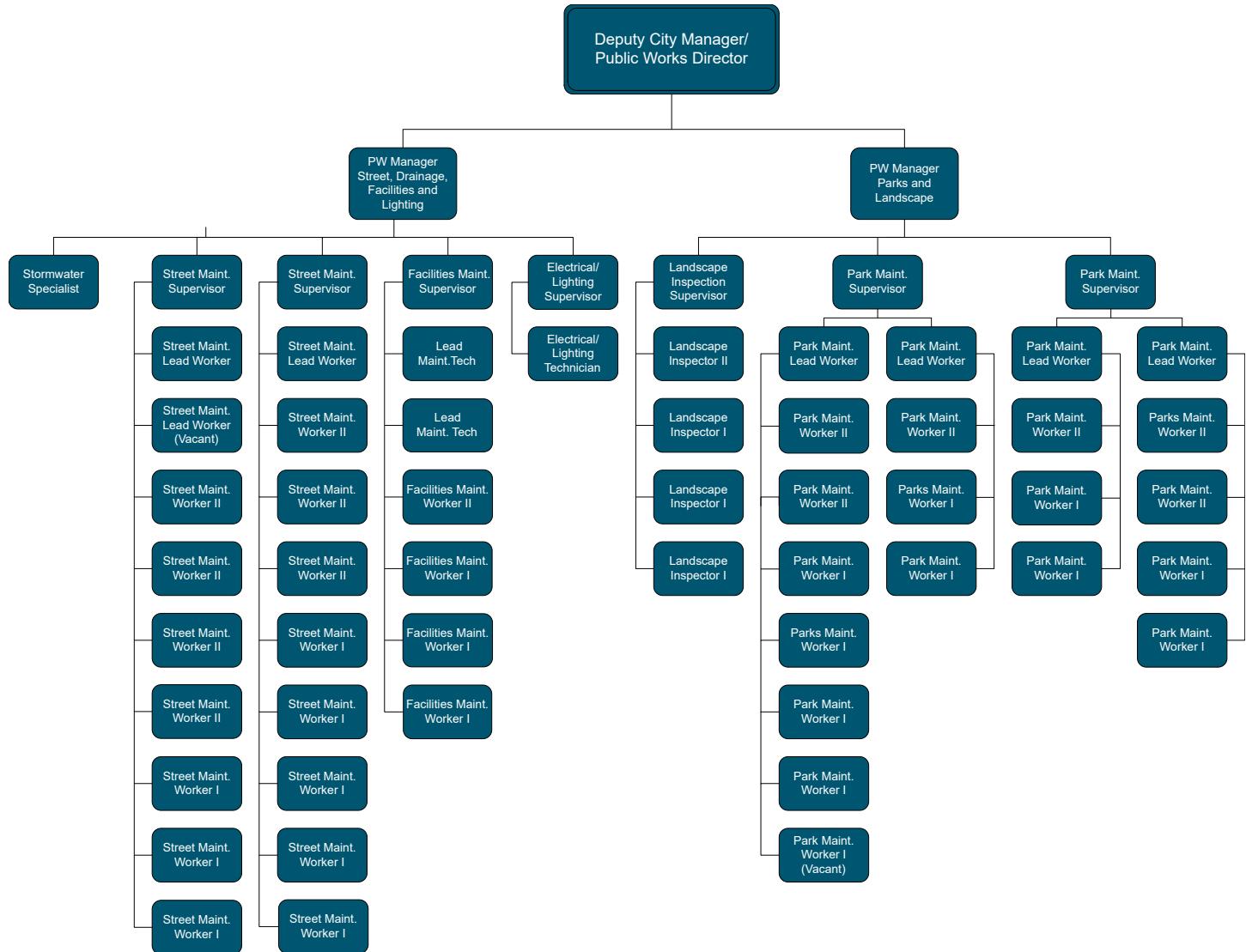
This department encompasses the divisions of public works operations and engineering.

The public works operations division includes administration, right-of-way maintenance, facilities maintenance, fleet maintenance, and parks and landscape maintenance and is responsible for the maintenance and repair of City streets, buildings, flood control, storm drains, street lights, traffic signals, public places, parks, special districts, vehicles and equipment. The engineering division administers and coordinates the capital improvement program, traffic engineering, stormwater management, construction inspection and management.

The Department also oversees the drafting and execution of related contracts and agreements; coordination with outside agencies; preparation and administration of capital grant funding; management of City owned asset data; and provides inspection and acceptance services for development and public infrastructure improvements in San Marcos.

Goal	Metric	June 2021 Goal
Revisit/review 1 existing PW safety policy and/or section of the IIPP every quarter to ensure documents and staff are current on proper safety procedures/protocol	Number of policies reviewed	4 policies reviewed
Formalize the Construction Project Closure Policy and Procedures	Update the CIP Manual with the completed policy by March 2021	Complete
Reduce initial review timeframes for right-of-way (ROW) permits	Percentage of ROW permits processed within three weeks of a complete application	100%
Reduce usage of HVAC maintenance contract by 15% by performing more maintenance in-house	Comparison of fund usage between FY20 and FY21	15%
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 days	Percent of PM work orders completed within 15 business days	80%
Replacement of Mission Sports Park synthetic turf on all four baseball infields.	Number of baseball fields with turf replaced	4
High Priority Structural BMP Inspection	Percentage of inventory	100% of High Priority Structural BMPs
Assess, inventory and abate all sidewalk lifts in one service sector	Percentage of sidewalk lifts abated in service sector	100%
Complete cleaning of all street inlets in all 5 service sectors	Percentage of total street drain inlets cleaned	100%
Complete annual preventative maintenance of all 137 traffic signals throughout the City	Percent of traffic signals serviced	100%





This page intentionally left blank.

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	\$ 4,604,804	\$ 4,605,765	\$ 4,839,770	\$ 5,184,900	\$ 4,262,450	\$ 4,262,450			
Health Benefits	682,103	635,594	702,146	851,509	826,456	826,456			
Retirement Benefits	1,257,995	501,321	935,353	559,159	481,067	481,067			
Other Personnel Expenses	381,582	379,392	439,408	515,616	433,736	433,736			
Personnel Services Subtotal	6,926,484	6,122,072	6,916,677	7,111,184	6,003,709	6,003,709			
Operating Expenses									
Contractual Services	2,433,567	2,919,547	2,785,958	2,789,572	2,239,237	2,239,237			
Supplies & Services	1,517,594	1,586,608	1,250,737	1,381,374	1,070,105	1,070,105			
Repair & Maintenance	502,271	455,857	447,004	431,110	402,903	402,903			
Utilities	1,837,810	1,969,873	1,483,269	1,454,450	1,254,450	1,254,450			
Capital Expenditures (Non CIP)	156,278	105,649	24,500	-	-	-			
Debt Service	78,687	78,687	78,687	78,687	78,687	78,687			
Other Operating Expenses	240,639	256,495	413,310	269,810	259,044	259,044			
Operating Expenses Subtotal	6,766,845	7,372,715	6,483,464	6,405,003	5,304,426	5,304,426			
TOTAL EXPENDITURES	13,693,329	13,494,787	13,400,141	13,516,187	11,308,135	11,308,135			
REVENUES									
Taxes & Special Assessments	-	-	-	-	-	-			
Licenses & Permits	113,280	85,894	15,477	73,000	73,000	73,000			
Intergovernmental	25,422	25,971	26,479	25,000	25,000	25,000			
Charges for Services	629,820	867,216	671,290	660,300	520,300	520,300			
Fines & Forfeitures	-	1,600	4,500	1,000	1,000	1,000			
Use of Money & Property	-	-	-	-	-	-			
Developer Fees	-	-	-	-	-	-			
Miscellaneous Revenues	38,155	2,587	6,677	-	-	-			
Other Financing Sources	810	7,884	-	-	-	-			
TOTAL REVENUES	807,487	991,151	724,422	759,300	619,300	619,300			
NET GENERAL FUND COST	\$ 12,885,842	\$ 12,503,636	\$ 12,675,718	\$ 12,756,887	\$ 10,688,835	\$ 10,688,835			

Allocation of Full Time Positions:

Departmental - Public Works	55.56
CFD 98-02	13.05
Gas Tax Fund	13.15
Lighting & Landscaping	1.24
AUTHORIZED FULL TIME POSITIONS	83.00

PUBLIC WORKS/ADMINISTRATION - #103031

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 449,704	\$ 467,472	\$ 467,472
511001 Overtime		5,000	5,000	5,000
511004 Vacation Payoff		6,669	6,669	6,669
511005 Sick Leave Payoff		7,917	7,917	7,917
511006 Stipends		1,380	1,380	1,380
511007 Auto Allowance		4,752	4,752	4,752
511009 Bilingual Pay		1,710	1,710	1,710
511099 Salary Savings - Citywide		-	(76,210)	(76,210)
511100 Salary & Wages (Part-Time)		12,362	12,362	12,362
512000 Social Security		27,881	28,707	28,707
512001 Medicare		6,734	6,926	6,926
512004 Health Insurance		34,351	31,723	31,723
512010 PERS		59,690	45,996	45,996
512012 PARS		235	282	282
512013 EBAP		10,200	9,112	9,112
521001 Consulting Services Lucity consultant		5,000	5,000	5,000
521023 Uniform Rental & Maintenance Services		2,780	2,780	2,780
531000 Office Supplies		14,000	12,000	12,000
532000 Printing & Duplicating		1,310	1,310	1,310
542005 Safety Equipment Building first aid kits		250	250	250
544006 RCS-800 MHz System		29,070	29,070	29,070
581000 Travel & Training		400	-	-
Totals		\$ 681,395	\$ 604,208	\$ 604,208

PUBLIC WORKS/STORM WATER PROGRAM MANAGEMENT - #103003

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 268,939	\$ 242,354	\$ 242,354
511001 Overtime		1,500	1,500	1,500
511005 Sick Leave Payoff		5,009	5,009	5,009
511006 Stipends		600	-	-
511100 Salary & Wages (Part-Time)		18,514	-	-
512000 Social Security		16,675	15,026	15,026
512001 Medicare		4,305	3,919	3,919
512004 Health Insurance		46,348	46,347	46,347
512010 PERS		36,352	33,058	33,058
512012 PARS		771	771	771
512013 EBAP		5,100	5,100	5,100
521001 Consulting Services Water Monitoring Consulting Services		156,283	156,283	156,283
531010 Small Tools Calibration gasses, testing kits, and monitoring equipment		1,550	1,550	1,550
531020 Uniform Expense Boots		865	865	865
542005 Safety Equipment Rain gear and wet weather gear		300	300	300
581000 Travel & Training Certified Erosion & Sediment Storm Water Inspector (CESSWI) Certified Professional Erosion & Sediment Control (CPESC) Certified Professional in Storm Water Quality (CPSWQ) Continuing education requirements for certifications Municipal Separate Storm Sewer System Specialist (CMS4S) Qualified SWPPP Developer (QSD) Qualified SWPPP Practitioner (QSP)	900 125 125 5,700 70 200 300	9,420	7,420	7,420
581011 Recycling Expenditures		25,055	25,055	25,055

PUBLIC WORKS/STORM WATER PROGRAM MANAGEMENT - #103003 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581028 NPDES Programs				
CWMA WQIP coordinator	17,500		210,749	210,749
Carlsbad watershed area monitoring program	24,000			
Discovery Lake water rights annual fee	305			
Education programs	15,000			
Regional MOU cost share	30,000			
SWRCB annual aquatic pesticide fee - Discovery Lake	2,572			
SWRCD annual discharge fee - Bradley Park	57,000			
SWRCD annual discharge fee - MS4	30,000			
SWRCD annual fireworks fee - Bradley Park	2,572			
SWRCB general industrial permit fee - Bradley Park	1,800			
WQIP monitoring program cost share	30,000			
Totals		\$ 808,335	\$ 755,306	\$ 755,306

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 563,445	\$ 507,452	\$ 507,452
511001 Overtime		25,000	20,000	20,000
511005 Sick Leave Payoff		40,281	40,281	40,281
511006 Stipends		13,768	13,768	13,768
511009 Bilingual Pay		4,620	4,620	4,620
511099 Salary Savings - Citywide		-	(34,691)	(34,691)
511100 Salary & Wages (Part-Time)		10,430	-	-
512000 Social Security		34,946	31,466	31,466
512001 Medicare		8,398	7,591	7,591
512004 Health Insurance		118,722	118,640	118,640
512010 PERS		66,874	59,842	59,842
512012 PARS		91	91	91
512013 EBAP		39,100	13,617	13,617
512015 RHS		1,405	1,265	1,265
521001 Consulting Services		25,000	25,000	25,000
521002 Other Contract Services		23,400	23,400	23,400
NCTD permit fee	1,000			
NCTD flagging fee	2,000			
League Of California Cities contribution	400			
Storm channel permit administrative fees & reporting	10,000			
Storm channel maintenance permits	10,000			
521012 Contract Maintenance Services		687,656	397,656	397,656
Biological survey services (Storm)	15,000			
Concrete sidewalk inspection	12,500			
Dead animal pick up and disposal	8,640			
Electrical maintenance	15,000			
Homeless encampment cleanup	10,000			
Pest control	1,000			
Sand grease separators (Storm)	9,400			
Storm drain and inlet cleaning (Storm)	95,000			
Street sweeping (Storm)	191,752			
Tree trimming/removal	35,000			
Underground service alert	4,364			
521023 Uniform Rental & Maintenance Services		7,800	7,800	7,800
Streets and storm uniforms				

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531009 Construction Materials			94,500	45,600
Graffiti abatement (project #55021)	5,000			45,600
Herbicides (Storm)	20,500			
Light pole signage	1,000			
Materials for drainage system facilities (Storm)	7,000			
Pedestrian lights, poles, and meter pedestals	9,100			
Various construction materials	2,000			
Way finding maintenance	1,000			
531010 Small Tools			5,848	5,848
Hand held power tools	2,300			5,848
Maintenance hand tools	3,148			
Small tools (Storm)	400			
531020 Uniform Expense			7,350	7,350
Boots, jackets and hats				7,350
532007 Household Hazardous Waste			9,900	9,900
Recycling services - other electrical waste	2,650			9,900
Dumping fees	7,250			
532010 Equipment Rental			1,000	1,000
542005 Safety Equipment			6,033	6,033
Cones and barricades	2,100			6,033
Personal protective equipment	3,500			
Vehicle first aid kits	433			
544000 Sign Maintenance			2,596	2,596
New and replacement signs				2,596
552000 Water			3,800	3,800
VWD truck services				3,800
Totals		\$ 1,801,963	\$ 1,319,925	\$ 1,319,925

PUBLIC WORKS/FLEET MAINTENANCE - #103033

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 341,409	\$ 307,268	\$ 307,268
511001 Overtime		1,600	1,600	1,600
511004 Vacation Payoff		14,000	14,000	14,000
511005 Sick Leave Payoff		6,660	6,660	6,660
511006 Stipends		3,900	3,900	3,900
511009 Bilingual Pay		1,200	1,200	1,200
511100 Salary & Wages (Part-Time)		12,619	12,619	12,619
512000 Social Security		21,169	19,050	19,050
512001 Medicare		5,166	4,670	4,670
512004 Health Insurance		81,222	75,894	75,894
512010 PERS		40,767	28,540	28,540
512012 PARS		240	282	282
512013 EBAP		6,800	6,800	6,800
512015 RHS		2,248	2,023	2,023
521002 Other Contract Services			17,992	17,992
DEH compliance consultant	6,000			
APCD permit fees	800			
DEH fuel monitor certification (annual)	750			
Lift inspections	3,850			
CARB Portable equip registration program	4,092			
SB989 testing (triennial)	2,500			
521012 Contract Maintenance Services			185,000	185,000
Crane inspection and certification	1,120			
Diesel retrofit filter cleaning	855			
Fire apparatus repairs	112,553			
Hazardous material disposal	10,000			
Mower maintenance	6,000			
Repairs (hoist/lifts & fuel island)	3,000			
Small equipment inventory vending	16,000			
Small equipment maintenance	15,000			
Fire extinguisher service	2,200			
Towing services	1,000			
Turf truckster maintenance	7,272			
Heavy equipment repair	10,000			
521023 Uniform Rental & Maintenance Services			3,000	3,000
521024 Vehicle Rental & Maintenance Services			98,660	98,660
				98,660

PUBLIC WORKS/FLEET MAINTENANCE - #103033 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531005 Fuel & Lubricants				
City fuel (includes Fire Dept.)	209,000		784,114	632,000
Other agency fuel	400,000			632,000
Underground storage tank fees	6,209			
Diesel fuel tax fees	5,375			
APCD vapor recovery test	1,100			
Oils & lubricants	10,316			
531010 Small Tools			1,200	1,200
Air hose reels	550			1,200
AC hose crimping tool	650			
531017 Expendable Materials			9,030	9,030
531020 Uniform Expense			1,130	1,130
Boots and hats				1,130
532007 Household Hazardous Waste			1,800	1,800
Board of equalization on tax				1,800
542000 Heavy Equipment Repair			18,000	18,000
542001 Small Equipment Repair			3,000	3,000
542005 Safety Equipment			800	800
Personal protecting equipment (PPE)	650			800
Vehicle first aid kits	150			
542006 Radio Equipment Repair			800	800
Battery replacements, cords, antennas and misc.				800
542008 Heavy Equipment Repair & Maintenance-Fire			80,000	80,000
Ambulance, engines and equipment				80,000
543000 Automotive Repair			2,000	2,000
Small automotive repair parts (non-fire)				2,000
543001 Tires			8,000	8,000
543002 Automotive Repair-Fire			5,000	5,000
Small automotive repair parts				5,000
543003 Tires-Fire			32,000	32,000
581000 Travel & Training			-	66
Misc staff training				66
Totals			\$ 1,790,526	\$ 1,583,984
				\$ 1,583,984

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,184,779	\$ 1,066,287	\$ 1,066,287
511001 Overtime		35,000	23,500	23,500
511004 Vacation Payoff		37,000	37,000	37,000
511005 Sick Leave Payoff		77,812	77,812	77,812
511006 Stipends		22,920	22,920	22,920
511009 Bilingual Pay		12,822	12,822	12,822
511099 Salary Savings - Citywide		-	(60,910)	(60,910)
512000 Social Security		73,542	66,190	66,190
512001 Medicare		17,196	15,483	15,483
512004 Health Insurance		297,026	284,897	284,897
512010 PERS		134,873	121,391	121,391
512013 EBAP		49,300	29,510	29,510
512015 RHS		1,485	1,338	1,338
521001 Consulting Services		55,557	55,557	55,557
521012 Contract Maintenance Services		987,545	837,210	837,210
Backflow preventers	11,147			
Ball field lighting, as needed	10,978			
Ball field maintenance	79,958			
Bus shelters	13,255			
Citywide park custodial services	249,964			
Citywide park playground repairs	4,463			
Citywide park tree trimming and maintenance	57,467			
Citywide plexi glass restoration	2,072			
Fiber play resurfacing	11,858			
Irrigation & plant materials upgrades	34,000			
Irrigation well maintenance	40,472			
Laser leveling of ball fields	6,275			
Mulch & DG For landscaping	6,490			
Park electrical repair services	15,938			
Park irrigation controls	22,759			
Park landscape maintenance	120,338			
Park paint maintenance	6,375			
Parks concrete repairs	11,305			
Passive parks	54,506			
Plumbing repairs, as needed	190			
Service chemical toilets	6,515			
Slurry asphalt trails	8,606			
Slurry park parking lots	4,745			
Southlake maintenance agreement with VWD	18,008			
Splash pad repairs and maintenance	4,877			
Synthetic turf repair & testing	4,144			
Water removal from Bradley Park	10,352			
Woodland park pond maintenance	13,872			
Woodland park pond maintenance	6,281			

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521023 Uniform Rental & Maintenance Services		6,720	6,720	6,720
531004 Janitorial Services		1,500	1,500	1,500
531008 Fertilizers/Herbicides Fertilizers, herbicides and mulch		78,609	77,484	77,484
531009 Construction Materials Construction and BMP materials		27,430	27,055	27,055
531010 Small Tools Maintenance hand tools Hand held power tools	1,145 11,968	13,113	13,113	13,113
531020 Uniform Expense Boots, jackets, and hats		8,775	8,775	8,775
532010 Equipment Rental Roto-tillers, stump grinders, sod cutters, and replacement equipment		1,125	1,125	1,125
541000 Building Repair & Maintenance Citywide parks building repair and maintenance		37,238	37,238	37,238
542005 Safety Equipment Chock blocks Cones & barricades First aid kits Personal protective equipment Rain gear	60 1,500 200 8,000 700	10,460	10,460	10,460
544004 Tree & Landscape		28,000	27,380	27,380
544005 Irrigation Systems		50,250	49,313	49,313
551000 Electric & Gas		223,650	223,650	223,650
552000 Water		237,090	237,090	237,090
581000 Travel & Training Advisor Qualified Applicators License Certified arborist license Irrigation auditor NCTD training Pest control advisor Playground certification Qualified applicator certificate Hearing conservation & testing program	300 1,350 800 1,080 400 1,500 2,500 462	8,392	8,392	8,392
Totals		\$ 3,719,209	\$ 3,320,302	\$ 3,320,302

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 443,839	\$ 398,872	\$ 398,872
511001 Overtime		8,000	14,067	14,067
511004 Vacation Payoff		8,703	8,703	8,703
511005 Sick Leave Payoff		10,300	10,300	10,300
511006 Stipends		33,668	33,668	33,668
511099 Salary Savings - Citywide		-	(77,539)	(77,539)
511100 Salary & Wages (Part-Time)		15,000	-	-
512000 Social Security		27,579	24,798	24,798
512001 Medicare		6,898	6,247	6,247
512004 Health Insurance		102,274	99,283	99,283
512010 PERS		48,758	43,923	43,923
512012 PARS		582	589	589
512013 EBAP		11,900	11,620	11,620
521001 Consulting Services Labor compliance		24,000	24,000	24,000
521002 Other Contract Services Building security alarms monitoring and service		12,784	12,784	12,784
521012 Contract Maintenance Services		393,526	318,526	318,526
Appliance repair & maintenance	2,500			
Backflow/pressure reduction systems testing & repair	2,680			
Building automation software support	12,000			
Caretaker residence maintenance	5,000			
Door and lock services	31,000			
Electrical repairs and maintenance	27,000			
Elevator maintenance and inspection services	6,480			
External & internal paint maintenance	20,000			
Fire inspections & fire system maintenance	58,334			
Floor cleaning machine maintenance and repairs	1,150			
Generator maintenance, repairs and APCD permitting	12,200			
Grease trap maintenance	1,000			
HVAC repairs and maintenance	50,000			
Park plumbing repairs	4,182			
Plant maintenance	2,000			
Plumbing repairs	25,000			
Pool maintenance	40,000			
Roof maintenance	4,500			
Sign repair and replacement	3,000			
Waste removal and transport services	8,000			
Window replacement	2,500			

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521016 Pest Control Services		15,733	15,733	15,733
521022 HVAC Chemical Treatment		1,300	1,300	1,300
521023 Uniform Rental & Maintenance Services		4,816	4,816	4,816
531004 Janitorial Services		250,000	150,000	150,000
531010 Small Tools		9,140	9,140	9,140
531018 Janitorial Supplies		45,000	45,000	45,000
531020 Uniform Expense		2,255	2,255	2,255
532010 Equipment Rental		500	500	500
541000 Building Repair & Maintenance		59,357	42,707	42,707
Appliances, equipment and parts	13,000			
Flooring materials	2,000			
Materials for park facilities	11,707			
Mechanical/hardware materials	10,000			
Paint supplies	1,600			
Roof and ceiling materials	2,000			
Signage	2,400			
541002 Electrical Repair & Maintenance		2,170	2,170	2,170
541003 HVAC Repair & Maintenance		6,470	6,470	6,470
541005 Plumbing Repair & Maintenance		29,870	19,870	19,870
541006 Pool Repair & Maintenance		14,446	14,446	14,446
542005 Safety Equipment		5,000	5,000	5,000
Facility safety equipment	500			
Personal protective equipment	4,500			
551000 Electric & Gas		966,140	766,140	766,140
552000 Water		23,770	23,770	23,770
571002 Principal-Other		75,798	75,798	75,798
CEC 1% loan for CH & PW				
572002 Interest-Other		2,889	2,889	2,889
CEC 1% loan for CH & PW				
581000 Travel & Training		5,299	299	299
Hearing conservation & testing program	99			
Lockout tag out course	200			
581004 Regulatory Certifications		1,800	1,800	1,800
Unified program facility permit (annual)				
Totals		\$ 2,669,564	\$ 2,119,944	\$ 2,119,944

PUBLIC WORKS/ENGINEERING - #103043

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,383,084	\$ 1,219,403	\$ 1,219,403
511001 Overtime		35,000	30,000	30,000
511004 Vacation Payoff		15,384	15,384	15,384
511005 Sick Leave Payoff		15,841	15,841	15,841
511006 Stipends		3,000	3,000	3,000
511007 Auto Allowance		7,752	7,752	7,752
511009 Bilingual Pay		1,800	1,800	1,800
511099 Salary Savings - Citywide		-	(176,824)	(176,824)
511100 Salary & Wages (Part-Time)		10,208	-	-
512000 Social Security		85,753	75,602	75,602
512001 Medicare		20,358	17,985	17,985
512004 Health Insurance		171,566	169,672	169,672
512010 PERS		169,732	145,904	145,904
512012 PARS		194	398	398
512013 EBAP		18,700	18,700	18,700
512015 RHS		12,778	10,991	10,991
521001 Consulting Services		72,500	37,500	37,500
Labor compliance consultant	5,500			
Intersection traffic counts & speed surveys	15,000			
Standard plans	5,000			
CIP program management	10,000			
On call construction management	2,000			
521017 Commissioner Services		2,520	2,520	2,520
Traffic Safety Commissioners (5)				
531010 Small Tools		700	700	700
531020 Uniform Expense		1,875	1,875	1,875
Personal protective equipment				
532001 Memberships & Subscriptions		7,755	1,000	1,000
License renewals				

PUBLIC WORKS/ENGINEERING - #103043 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581000 Travel & Training				
APWA CP2 certification	1,653			8,695
Certified erosion/sediment storm water inspector (CESSWI) training	624			5,263
Continuing education	1,248			5,263
Hearing conservation & testing program	66			5,263
NCTD ROW certification	674			5,263
QSP & QSD Training for General Construction Permit	374			5,263
Traffic courses (e.g., signal timing, infrastructure design)	624			5,263
Totals		\$ 2,045,195	\$ 1,604,466	\$ 1,604,466

DEVELOPMENT SERVICES

PURPOSE:

The Development Services Department is a one-stop-shop for private development projects.

SUMMARY OF SERVICES:

The department handles everything from project entitlement approvals to construction permits and serves to address violations of City ordinances related to land use and development.

The building division protects the life, property and welfare of the community by enforcing laws, codes and ordinances that regulate all building and parking activities in San Marcos. The division oversees plan checks, new construction and housing inspections in accordance with state law.

The planning division administers the City's General Plan and various zoning and environmental regulations by analyzing and recommending measures to protect existing resources and to ensure the orderly development of the community that will maintain a balance between the quality of life, the environment and economic stability of the City.

The land development engineering division ensures compliance with city codes and ordinances, as well as the Subdivision Map Act, National Pollutant Discharge Elimination System (NPDES) permit and Federal Emergency Management Agency (FEMA) floodplain requirements. The division reviews construction drawings, technical reports, maps and easements for all private development and provides technical guidance.

The Housing division provides housing opportunities to all income groups. Housing programs include the development of new affordable housing units; the Down Payment Assistance Program and the Homeowner Rehabilitation Program and the monitoring, reporting and inspection regimens associated with them.

Goal	Metric	June 2021 Goal
Continue to assist existing MAP/DAP/SMAHP homeowners and first-time homebuyers	Facilitate 5 loans	5
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5
Facilitate affordable housing production	Facilitate 9% TCAC application for Affordable Housing Development (Villa Serena)	Completed
Maintain annual reporting requirements	Reports completed and posted in timeframe required	Completed
Meet annual professional training hour goals	Each staff member must complete a minimum of 16 annual hours of professional growth-oriented training	Completed
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%
Provide response to customer inquiries for information/assistance within City policy	Percent of inquiries receiving preliminary response within 2 business days of receipt	95%
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts, document established procedures and implement project management tools	Completed
Continuous Improvement - Process Streamlining	Advance major projects forward on time and on budget	Completed
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts or ordinance updates	Completed



DEVELOPMENT SERVICES - 1040XX
SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,437,980	\$ 2,337,774	\$ 2,429,099	\$ 2,633,491	\$ 1,937,261	\$ 1,937,261
Health Benefits	328,035	273,711	275,773	324,503	310,005	310,005
Retirement Benefits	657,930	251,302	471,281	274,981	228,317	228,317
Other Personnel Expenses	193,196	182,193	211,855	230,330	196,984	196,984
Personnel Services Subtotal	3,617,140	3,044,980	3,388,008	3,463,305	2,672,567	2,672,567
Operating Expenses						
Contractual Services	525,685	464,616	1,455,137	1,224,055	1,189,055	1,189,055
Supplies & Services	80,657	88,259	90,456	34,760	27,560	27,560
Repair & Maintenance	242	-	2,700	250	250	250
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	17,470	20,883	11,897	18,500	7,375	7,375
Operating Expenses Subtotal	624,053	573,758	1,560,190	1,277,565	1,224,240	1,224,240
TOTAL EXPENDITURES	4,241,194	3,618,738	4,948,198	4,740,870	3,896,807	3,896,807
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	1,312,191	511,831	575,614	880,500	800,500	800,500
Intergovernmental	-	-	-	-	-	-
Charges for Services	861,635	908,992	1,011,982	990,950	990,950	990,950
Fines & Forfeitures	495,565	430,290	306,925	435,000	272,000	272,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	202	325	1,000	500	500	500
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,669,592	1,851,438	1,895,520	2,306,950	2,063,950	2,063,950
NET GENERAL FUND COST	\$ 1,571,601	\$ 1,767,300	\$ 3,052,678	\$ 2,433,920	\$ 1,832,857	\$ 1,832,857

Allocation of Full Time Positions:

Departmental - Development Services	23.00
Successor Housing Agency	3.00
AUTHORIZED FULL TIME POSITIONS	
	26.00

DEVELOPMENT SERVICES/ADMINISTRATION - #104044
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 412,252	\$ 371,338	\$ 371,338
511001 Overtime		500	-	-
511004 Vacation Payoff		3,464	3,464	3,464
511005 Sick Leave Payoff		7,783	7,783	7,783
511006 Stipends		2,310	2,310	2,310
511007 Auto Allowance		4,277	4,277	4,277
511100 Salary & Wages (Part-Time)		29,958	-	-
512000 Social Security		25,559	23,023	23,023
512001 Medicare		6,465	5,871	5,871
512004 Health Insurance		67,649	68,748	68,748
512010 PERS		48,068	43,317	43,317
512012 PARS		569	639	639
512013 EBAP		8,500	7,480	7,480
521001 Consulting Services Labor compliance services		500	500	500
531000 Office Supplies		12,000	10,000	10,000
532000 Printing & Duplicating Misc Printing Needs for Department		11,000	11,000	11,000
532001 Memberships & Subscriptions		1,100	-	-
532011 Recording Fees		2,000	2,000	2,000
542005 Safety Equipment Misc Safety equipment		250	250	250
581000 Travel & Training		1,000	250	250
Totals		\$ 645,204	\$ 562,250	\$ 562,250

DEVELOPMENT SERVICES/PLANNING - #104041
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 865,838	\$ 639,269	\$ 639,269
511001 Overtime		5,000	-	-
511004 Vacation Payoff		31,292	31,292	31,292
511005 Sick Leave Payoff		16,927	16,927	16,927
511006 Stipends		1,200	1,200	1,200
511007 Auto Allowance		3,000	-	-
511099 Salary Savings - Citywide		-	(197)	(197)
512000 Social Security		53,684	39,635	39,635
512001 Medicare		12,554	9,268	9,268
512004 Health Insurance		102,154	96,461	96,461
512010 PERS		97,401	72,232	72,232
512013 EBAP		13,600	11,730	11,730
512015 RHS		-	1,773	1,773
521001 Consulting Services		190,000	180,000	180,000
Case processing - director permit renewals	30,000			
Climate action plan update	30,000			
Directo permit streamlining	20,000			
Environment for DP streamlining	65,000			
Landscape Plan review and inspection services	30,000			
Misc consulting services	5,000			
521017 Commissioner Services		3,000	3,000	3,000
521018 Environmental Mitigation		65,555	65,555	65,555
89001 Borden Road bridge	7,107			
89002 U-boot channel	11,000			
89003 TOVR offsite upland	45,448			
89005 County Dip-Copper Creek wetland	2,000			
521019 Environmental Permit Filing Fee		5,000	5,000	5,000
CEQA/Fish & Game				
532001 Memberships & Subscriptions		3,600	1,500	1,500
Various memberships for planning staff				
581000 Travel & Training		10,000	4,500	4,500
Misc. training (e.g., CEQA, American Planning Association, Etc.)	1,400			
League of CA Cities Planning Commissioners Academy	3,100			
Totals		\$ 1,479,805	\$ 1,179,145	\$ 1,179,145

DEVELOPMENT SERVICES/BUILDING - #104042
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 676,439	\$ 602,861	\$ 602,861
511001 Overtime		12,500	725	725
511004 Vacation Payoff		54,000	54,000	54,000
511005 Sick Leave Payoff		11,137	11,137	11,137
511007 Auto Allowance		3,000	3,000	3,000
511009 Bilingual Pay		3,000	3,000	3,000
511099 Salary Savings - Citywide		-	(108,847)	(108,847)
512000 Social Security		41,940	37,391	37,391
512001 Medicare		11,444	9,819	9,819
512004 Health Insurance		119,258	115,058	115,058
512010 PERS		82,257	70,930	70,930
512012 PARS		-	1,411	1,411
512013 EBAP		13,600	13,430	13,430
512015 RHS		1,602	1,510	1,510
521002 Other Contract Services		840,000	660,000	660,000
Parking services	180,000			
Inspection services	220,000			
Plan review services	260,000			
531010 Small Tools		1,500	-	-
531020 Uniform Expense		1,625	1,125	1,125
Boots for building inspectors and code compliance officers	1,125			
532001 Memberships & Subscriptions		1,305	1,305	1,305
ICC (Chapter and employee memberships)	500			
CALBO Ed Week	230			
IAEI	125			
IAPMO	275			
CACEO	175			
581000 Travel & Training		6,000	2,000	2,000
ICC seminars	1,000			
CACEO	1,000			
Totals		\$ 1,880,607	\$ 1,479,855	\$ 1,479,855

DEVELOPMENT SERVICES/ENGINEERING - #104043
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 421,658	\$ 359,077	\$ 359,077
511001 Overtime		5,000	-	-
511004 Vacation Payoff		27,500	27,500	27,500
511005 Sick Leave Payoff		34,256	34,256	34,256
511009 Bilingual Pay		1,200	1,200	1,200
511099 Salary Savings - Citywide		-	(128,311)	(128,311)
512000 Social Security		26,143	22,289	22,289
512001 Medicare		6,114	5,212	5,212
512004 Health Insurance		35,442	29,738	29,738
512010 PERS		46,686	39,788	39,788
512013 EBAP		6,800	6,460	6,460
512015 RHS		2,325	2,093	2,093
521001 Consulting Services Civil engineering consulting services		120,000	275,000	275,000
532001 Memberships & Subscriptions License renewals QSD/QSP certificate renewal	345 285	630	630	630
581000 Travel & Training Civil engineering/project management webinars		1,500	625	625
Totals		\$ 735,254	\$ 675,557	\$ 675,557

This page intentionally left blank.

PUBLIC SAFETY FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2020-21 BUDGET					
	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 13,482,519	\$ 14,798,027	\$ 15,490,681	\$ 15,440,183	\$ 16,115,263	\$ 16,115,263
Licenses & Permits	12,385	11,321	13,000	12,000	12,000	12,000
Intergovernmental	1,024,969	366,149	533,494	565,774	571,774	571,774
Charges for Services	5,139,014	4,990,169	5,343,738	6,234,900	5,984,900	5,984,900
Fines & Forfeitures	14,341	880	-	10,000	10,000	10,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	8,506	19,761	8,500	8,500	8,500	8,500
Miscellaneous Revenues	36,841	35,316	35,000	33,500	33,500	33,500
Other Financing Sources	10,000	1,500	-	-	-	-
TOTAL REVENUES	19,728,574	20,223,122	21,424,414	22,304,857	22,735,937	22,735,937
OPERATING EXPENDITURES						
Salaries & Wages	11,955,922	11,781,529	11,708,403	11,898,304	11,557,883	11,557,883
Health Benefits	1,414,250	1,412,369	1,601,334	1,717,454	1,620,617	1,620,617
Retirement Benefits	2,691,758	1,888,070	2,062,809	1,923,268	1,923,856	1,923,856
Other Personnel Expenses	384,274	383,350	386,670	400,316	408,598	408,598
Contractual Services	19,254,984	20,656,364	22,338,806	23,515,146	23,269,488	23,269,488
Supplies & Services	333,974	330,857	318,002	309,889	294,218	294,218
Repair & Maintenance	311,507	340,542	311,017	316,257	295,901	295,901
Utilities	30,862	31,625	54,700	62,241	60,241	60,241
Capital Expenditures (Non CIP)	1,522	6,765	8,700	8,700	8,700	8,700
Other Operating Expenses	159,892	207,843	235,544	247,634	202,300	202,300
TOTAL OPERATING EXPENDITURES	36,538,947	37,039,313	39,025,985	40,399,209	39,641,802	39,641,802
REVENUE OVER/(UNDER) EXPENDITURES	\$ (16,810,373)	\$ (16,816,192)	\$ (17,601,572)	\$ (18,094,352)	\$ (16,905,865)	\$ (16,905,865)

This page intentionally left blank.

FIRE

PURPOSE:

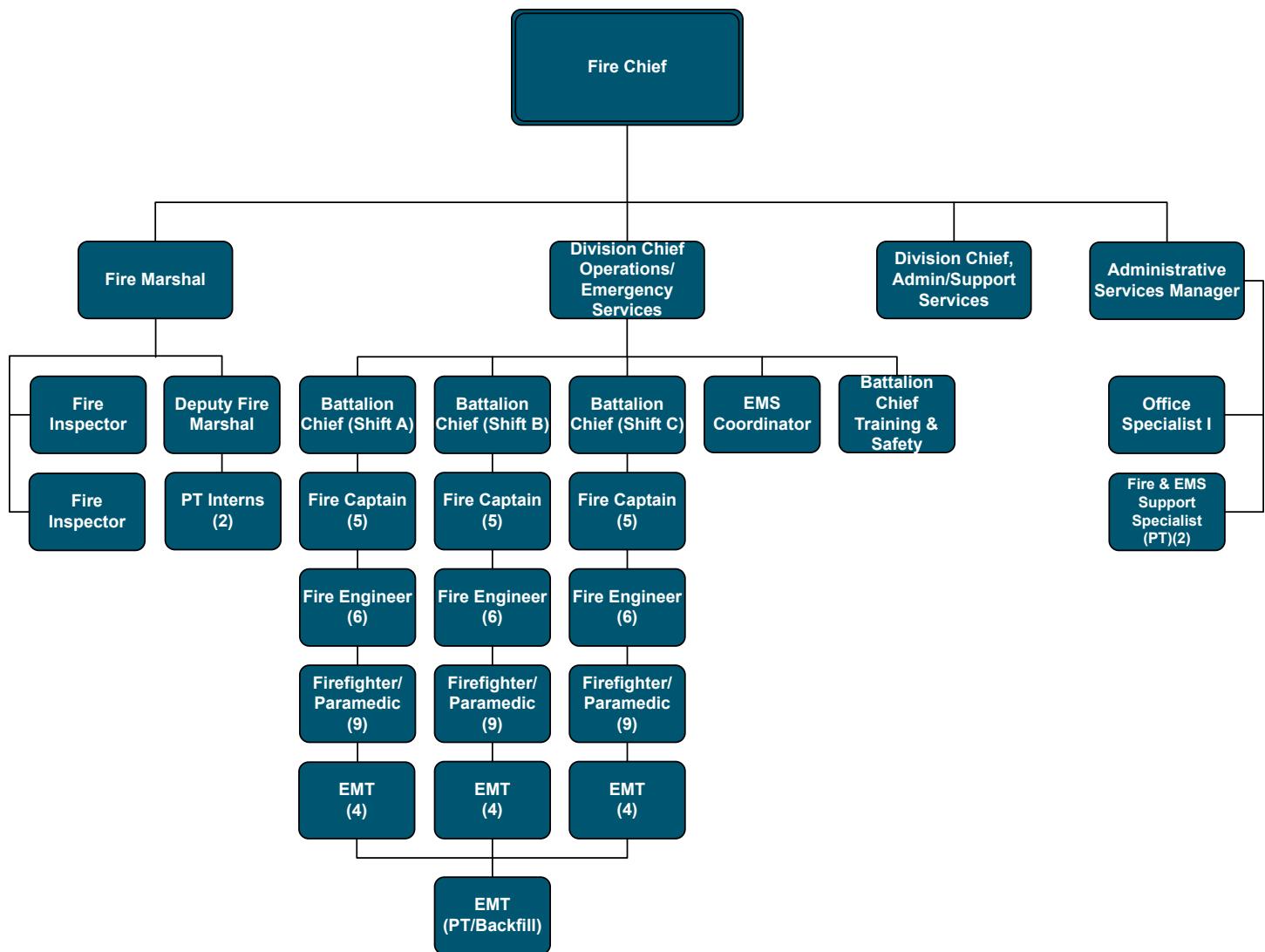
To provide quality safety and emergency service in a timely and efficient manner.

SUMMARY OF SERVICES:

The Fire Department provides fire suppression, rescue, emergency medical services, fire prevention and emergency preparedness services to more than 100,000 residents of the 33 square mile San Marcos Fire Protection District (SMFPD). The City of San Marcos comprises 24 square miles of the SMFPD. The Fire Chief exercises operational control over the department under the general direction of the City Manager.

The Fire Department fields four engine companies, five full-time paramedic ambulances, and one ladder truck company from four fire stations. Suppression personnel cross-staff three brush engines to address the wild land fire threat prevalent in outlying areas of the City/District. The department also operates a regional emergency services training facility.

Goal	Metric	June 2021 Goal
Maintain staff preparedness	Number of Annual Training Hours	17,280
Delivery of Service with First-in Unit within 7 minutes	Percent of Time	90%
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%
Evaluate and make recommendation regarding potential First Responder Fees	Research and Analyze the Impact of Implementing a First Responder Fee Program	Completed
Evaluate EMS Deployment Model	Research and Analyze Alternative Deployment Models for EMS Services	Completed
Facility Needs Assessment	Evaluate Fire Department Facility Needs and Improvements	Completed
Evaluate and make recommendation regarding ALS Transport Fees	Research and Analyze ALS Transport Fee Update	Completed



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 11,892,884	\$ 11,717,481	\$ 11,640,995	\$ 11,831,814	\$ 11,575,341	\$ 11,575,341
Health Benefits	1,406,824	1,405,125	1,594,090	1,709,523	1,612,686	1,612,686
Retirement Benefits	2,670,787	1,877,778	2,048,505	1,913,271	1,914,822	1,914,822
Other Personnel Expenses	378,433	377,429	380,363	393,713	402,486	402,486
Personnel Services Subtotal	16,348,928	15,377,813	15,663,954	15,848,321	15,505,335	15,505,335
Operating Expenses						
Contractual Services	1,079,259	1,241,201	1,555,130	1,575,754	1,510,754	1,510,754
Supplies & Services	333,974	330,857	318,002	309,889	294,218	294,218
Repair & Maintenance	246,869	276,873	246,379	251,619	231,263	231,263
Utilities	30,862	31,625	54,700	62,241	60,241	60,241
Capital Expenditures (Non CIP)	1,522	6,765	8,700	8,700	8,700	8,700
Other Operating Expenses	148,899	193,719	220,544	232,634	202,300	202,300
Operating Expenses Subtotal	1,841,386	2,081,040	2,403,455	2,440,837	2,307,476	2,307,476
TOTAL EXPENDITURES	18,190,313	17,458,853	18,067,408	18,289,158	17,812,811	17,812,811
REVENUES						
Taxes & Special Assessments	10,626,537	11,789,486	12,294,182	12,180,727	12,855,808	12,855,808
Licenses & Permits	2,965	3,375	3,000	3,000	3,000	3,000
Intergovernmental	806,102	219,927	316,001	375,774	375,774	375,774
Charges for Services	5,139,014	4,904,495	4,773,256	5,827,540	5,577,540	5,577,540
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	8,506	19,761	8,500	8,500	8,500	8,500
Miscellaneous Revenues	36,841	35,316	35,000	33,500	33,500	33,500
Other Financing Sources	10,000	1,500	-	-	-	-
TOTAL REVENUES	16,629,965	16,973,859	17,429,939	18,429,041	18,854,122	18,854,122
NET GENERAL FUND COST	\$ 1,560,349	\$ 484,994	\$ 637,470	\$ (139,883)	\$ (1,041,311)	\$ (1,041,311)

Allocation of Full Time Positions:

Departmental - Fire	85.88
CFD 98-02	0.12
AUTHORIZED FULL TIME POSITIONS	

FIRE/ADMINISTRATION - #105053
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,148,715	\$ 1,148,715	\$ 1,148,715
511001 Overtime		250,000	250,000	250,000
511002 Holiday Pay		21,096	21,096	21,096
511004 Vacation Payoff		45,000	45,000	45,000
511005 Sick Leave Payoff		13,025	7,032	7,032
511006 Stipends		6,030	6,030	6,030
511008 Uniform Allowance		10,050	10,050	10,050
511100 Salary & Wages (Part-Time)		8,312	8,312	8,312
512000 Social Security		5,623	5,623	5,623
512001 Medicare		16,921	16,921	16,921
512004 Health Insurance		194,158	194,846	194,846
512010 PERS		12,274	12,274	12,274
512011 PERS-Fire		243,604	243,604	243,604
512012 PARS		-	346	346
512013 EBAP		16,700	14,940	14,940
521002 Other Contract Services First watch and tableau		5,150	5,150	5,150
531000 Office Supplies		3,900	3,500	3,500
531001 Computer Supplies		2,020	1,500	1,500
531002 Postage		400	400	400
531017 Expendable Materials Misc admin materials for meetings, awards, and command vehicle needs		4,000	4,000	4,000
532000 Printing & Duplicating		2,250	2,250	2,250
532001 Memberships & Subscriptions		1,430	1,430	1,430
553000 Telephone		4,880	4,880	4,880
581000 Travel & Training Wellness program, Palomar College		41,949	38,000	38,000
581002 Manager's Discretionary		2,000	2,000	2,000
581003 Licenses & Certificates DMV licensing medical exam		300	300	300

FIRE/ADMINISTRATION - #105053 (Cont'd)**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581035 Volunteer Services Uniforms, safety equipment, and other		4,500	3,500	3,500
Totals		\$ 2,064,287	\$ 2,051,699	\$ 2,051,699

FIRE/EMERGENCY PREPAREDNESS - #105054
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511001 Overtime		\$ 4,500	\$ 4,500	\$ 4,500
511100 Salary & Wages (Part-Time)		15,000	15,000	15,000
512012 PARS		759	759	759
521002 Other Contract Services UDC membership		4,000	3,500	3,500
531000 Office Supplies		850	850	850
531001 Computer Supplies		770	770	770
531017 Expendable Materials EOC supplies, cert program needs, and cache		11,900	8,000	8,000
553000 Telephone EOC and MEOC satellite and cell service/maintenance		12,615	12,615	12,615
581000 Travel & Training EOC, CSTI and PIO training		4,800	2,000	2,000
Totals		\$ 55,194	\$ 47,994	\$ 47,994

FIRE/EMERGENCY MEDICAL SERVICES - #105055
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,278,941	\$ 1,283,927	\$ 1,283,927
511001 Overtime		200,000	200,000	200,000
511002 Holiday Pay		45,813	45,205	45,205
511004 Vacation Payoff		2,311	2,311	2,311
511005 Sick Leave Payoff		-	1,334	1,334
511006 Stipends		34,770	38,370	38,370
511008 Uniform Allowance		16,500	16,250	16,250
511009 Bilingual Pay		5,400	3,600	3,600
511100 Salary & Wages (Part-Time)		218,412	218,412	218,412
512000 Social Security		34,082	34,268	34,268
512001 Medicare		23,846	23,249	23,249
512004 Health Insurance		304,882	290,763	290,763
512010 PERS		84,185	79,309	79,309
512011 PERS-Fire		157,267	165,565	165,565
512012 PARS		3,416	4,949	4,949
512013 EBAP		24,000	39,250	39,250
512016 RHS-Fire		6,367	6,820	6,820
521002 Other Contract Services Various EMS billing, medical, equipment, and maintenance services		371,250	346,250	346,250
521010 Central Dispatch Services NCDJPA, MDC repairs, frame relay, & MDC wireless air cards		61,114	61,114	61,114
531011 Medical Supplies Billable 66008 Non-billable	182,295 20,300	205,595	202,595	202,595
531017 Expendable Materials Protocol books, keys, lock boxes, post office fee, EMS committee meetings, and other needs		2,600	2,100	2,100
531020 Uniform Expense		9,900	9,900	9,900
532000 Printing & Duplicating		500	500	500
532001 Memberships & Subscriptions EMS state and county agency memberships		525	525	525
542005 Safety Equipment		1,709	1,000	1,000
544006 RCS-800 MHz System		8,892	8,892	8,892

FIRE/EMERGENCY MEDICAL SERVICES - #105055 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
553000 Telephone Service, maintenance and replacement for ambulance & engine phones and tablets		12,066	10,066	10,066
561000 Capital Equipment AED batteries, electrodes and pads for city facilities		8,700	8,700	8,700
581000 Travel & Training CPR, EMS & Trauma conference & training, immunizations, and ACLS instructor training		23,680	17,000	17,000
581003 Licenses & Certificates EMT, paramedic, and nurse recertification, CPR cards		11,664	9,000	9,000
Totals		\$ 3,158,387	\$ 3,131,224	\$ 3,131,224

FIRE/OPERATIONS - #105056
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET			
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
511000 Salary & Wages (Full-Time)		\$ 5,157,353	\$ 5,163,424	\$ 5,163,424	
511001 Overtime		2,000,000	2,000,000	2,000,000	
511002 Holiday Pay		232,541	237,509	237,509	
511004 Vacation Payoff		19,923	19,923	19,923	
511005 Sick Leave Payoff		302,539	23,226	23,226	
511006 Stipends		296,858	305,312	305,312	
511008 Uniform Allowance		75,750	78,300	78,300	
511009 Bilingual Pay		1,800	1,800	1,800	
512001 Medicare		75,041	75,259	75,259	
512004 Health Insurance		1,165,094	1,080,739	1,080,739	
512010 PERS		11,118	-	-	
512011 PERS-Fire		1,343,582	1,350,972	1,350,972	
512013 EBAP		112,100	98,610	98,610	
512016 RHS-Fire		50,569	51,639	51,639	
521002 Other Contract Services	Aerial/Ladder/Hose testing, HIRT, TIP, behavioral health, and misc hazardous materials cleanup Consulting special tax district administration	131,290 7,340	140,630	138,630	138,630
521010 Central Dispatch Services	Frame relay, MDC wireless, maintenance & repair, and other costs MDC replacement fund	869,717 66,000	965,717	935,717	935,717
531000 Office Supplies	Nitrogen refill, extinguisher parts, gaskets, gauges, nozzles, hydro, certifications, hopper repair, & dry chemical buckets	3,000	2,500	2,500	
531001 Computer Supplies		1,200	1,200	1,200	
531004 Janitorial Services		7,904	7,000	7,000	
531005 Fuel & Lubricants		4,000	4,000	4,000	
531010 Small Tools		3,900	3,900	3,900	
531017 Expendable Materials	66002 Fire suppression vehicles 66003 Fire communications	13,815 6,770	22,185	20,585	20,585
532009 Mapping		4,900	2,000	2,000	
532020 Tactical Medic Response		2,900	2,900	2,900	
541001 Fire Stations & Facilities		27,155	26,000	26,000	

FIRE/OPERATIONS - #105056 (cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
542001 Small Equipment Repair				
General	4,791			
66010 Small engine repair	3,393			
		8,184	8,184	8,184
542005 Safety Equipment				
General	62,000			
66012 Safety equipment repair	10,000			
		82,561	72,000	72,000
542006 Radio Equipment Repair				
		17,061	12,000	12,000
542007 Fire Equipment				
General	9,000			
66011 Replacement hoses	10,000			
		21,870	19,000	19,000
544006 RCS-800 MHz System				
		46,032	46,032	46,032
544007 Breathing Apparatus				
		13,565	13,565	13,565
553000 Telephone				
		19,540	19,540	19,540
581000 Travel & Training	Target solutions, strike team costs, tablet command, training materials and cost, smoke machine maintenance			
		57,091	47,000	47,000
Totals		\$ 12,293,663	\$ 11,868,466	\$ 11,868,466

FIRE/PREVENTION - #105057
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 383,101	\$ 382,629	\$ 382,629
511001 Overtime		4,500	4,500	4,500
511005 Sick Leave Payoff		17,554	17,554	17,554
511006 Stipends		855	855	855
511008 Uniform Allowance		3,183	3,183	3,183
511100 Salary & Wages (Part-Time)		11,982	11,982	11,982
512000 Social Security		15,515	15,486	15,486
512001 Medicare		5,949	13,635	13,635
512004 Health Insurance		45,389	46,338	46,338
512010 PERS		31,016	30,964	30,964
512011 PERS-Fire		25,822	25,822	25,822
512012 PARS		228	258	258
512013 EBAP		7,000	6,786	6,786
521002 Other Contract Services Streamline mobile inspection program licensing and youth fire setter program		17,893	17,893	17,893
521013 Contract Employment Services Plan checks		10,000	2,500	2,500
531017 Expendable Materials Public education/open house materials, knox boxes, locks and inspector services		8,063	8,063	8,063
532000 Printing & Duplicating		250	250	250
532001 Memberships & Subscriptions Fire prevention professional agency memberships and code books		4,947	3,500	3,500
544008 Hydrants		24,590	24,590	24,590
553000 Telephone Mobile inspection tablet/cell phone connectivity for engine companies/inspectors		13,140	13,140	13,140
581000 Travel & Training Fire inspector training and workshops		4,650	3,500	3,500
581012 Nuisance Abatement/Code Enforcement		82,000	80,000	80,000
Totals		\$ 717,627	\$ 713,428	\$ 713,428



This page intentionally left blank.

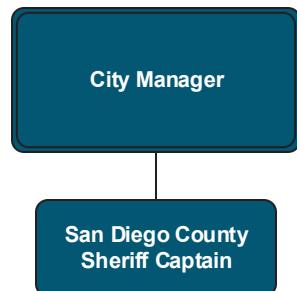
LAW ENFORCEMENT

PURPOSE:

To provide responsive, professional law enforcement services to all people in San Marcos. These services are contracted through the San Diego County Sheriff's Department.

SUMMARY OF SERVICES:

The City contracts for law enforcement services with the San Diego County Sheriff's Department. Law enforcement services include patrol, traffic, community oriented policing, gang and narcotics details, detectives, clerical and supervisory personnel. In addition to operational costs associated with personnel and equipment, the law enforcement budget also supports facility costs associated with the Sheriff's San Marcos Station location.



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET					
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED			
EXPENDITURES									
Personnel Services									
Salaries & Wages	\$ 63,038	\$ 64,048	\$ 67,408	\$ 66,490	\$ -	\$ -			
Health Benefits	7,426	7,244	7,244	7,931	-	-			
Retirement Benefits	20,971	10,292	14,304	9,997	-	-			
Other Personnel Expenses	5,842	5,921	6,307	6,603	5,619	5,619			
Personnel Services Subtotal	97,277	87,505	95,263	91,021	5,619	5,619			
Operating Expenses									
Contractual Services	18,175,725	19,415,163	20,783,676	21,939,392	21,758,734	21,758,734			
Supplies & Services	-	-	-	-	-	-			
Repair & Maintenance	64,638	63,669	64,638	64,638	64,638	64,638			
Utilities	-	-	-	-	-	-			
Capital Expenditures (Non CIP)	-	-	-	-	-	-			
Debt Service	-	-	-	-	-	-			
Other Operating Expenses	10,993	14,124	15,000	15,000	-	-			
Operating Expenses Subtotal	18,251,356	19,492,955	20,863,314	22,019,030	21,823,372	21,823,372			
TOTAL EXPENDITURES	18,348,633	19,580,461	20,958,577	22,110,051	21,828,991	21,828,991			
REVENUES									
Taxes & Special Assessments	2,855,982	3,008,542	3,196,499	3,259,455	3,259,455	3,259,455			
Licenses & Permits	9,420	7,946	10,000	9,000	9,000	9,000			
Intergovernmental	218,867	146,222	217,493	190,000	196,000	196,000			
Charges for Services	-	85,674	570,483	407,360	407,360	407,360			
Fines & Forfeitures	14,341	880	-	10,000	10,000	10,000			
Use of Money & Property	-	-	-	-	-	-			
Developer Fees	-	-	-	-	-	-			
Miscellaneous Revenues	-	-	-	-	-	-			
Other Financing Sources	-	-	-	-	-	-			
TOTAL REVENUES	3,098,609	3,249,263	3,994,475	3,875,815	3,881,815	3,881,815			
NET GENERAL FUND COST	\$ 15,250,024	\$ 16,331,197	\$ 16,964,102	\$ 18,234,236	\$ 17,947,176	\$ 17,947,176			

Allocation of Full Time Positions:

Departmental - Law Enforcement

AUTHORIZED FULL TIME POSITIONS

LAW ENFORCEMENT - #105252
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 64,090	\$ 57,681	\$ 57,681
511006 Stipends		600	600	600
511009 Bilingual Pay		1,800	1,800	1,800
511099 Salary Savings - Citywide		-	(77,539)	(77,539)
512000 Social Security		3,974	3,576	3,576
512001 Medicare		929	836	836
512004 Health Insurance		7,931	7,931	7,931
512010 PERS		9,997	9,034	9,034
512013 EBAP		1,700	1,700	1,700
521002 Other Contract Services		65,375	65,375	65,375
ARJIS	31,425			
Biohazard response	3,500			
CAL-ID	19,555			
Consulting special tax district administration	5,895			
Security camera maintenance	5,000			
521011 Law Enforcement Services		21,874,017	21,693,359	21,693,359
Law enforcement services	21,684,017			
Tobacco retail license inspections	9,342			
544006 RCS-800 MHz System		64,638	64,638	64,638
581014 Crime Awareness/Prevention		15,000	-	-
Totals		\$ 22,110,051	\$ 21,828,991	\$ 21,828,991

PARKS AND RECREATION

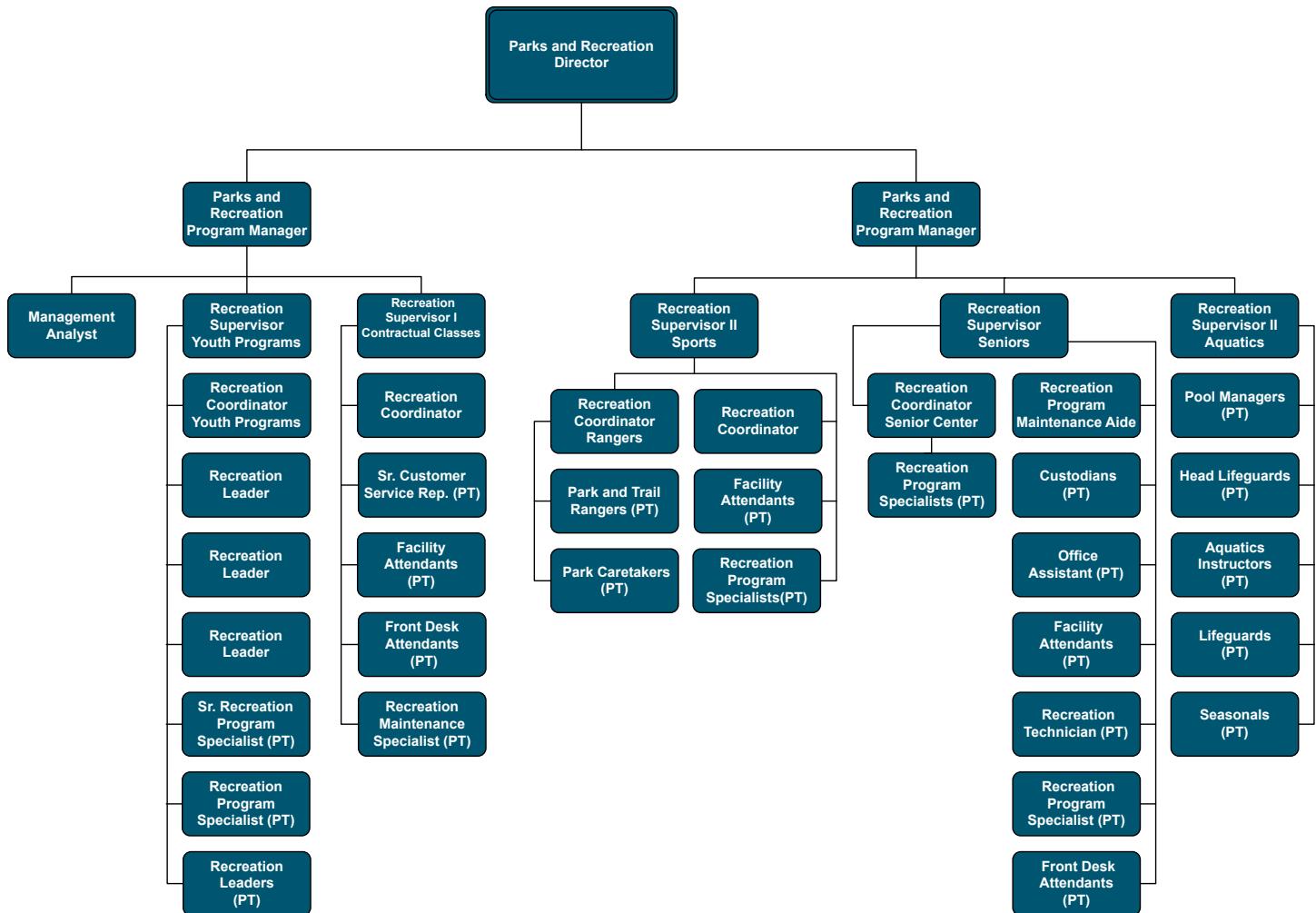
PURPOSE:

To provide recreational and community-benefiting programs and services at City parks and recreation facilities.

SUMMARY OF SERVICES:

This department is responsible for providing programs and services at City parks and recreation facilities. Specific elements of the department's work include pre-school and youth programming; holiday celebrations and special events; contractual classes; senior citizen and family services; sports, cultural and performing arts activities; aquatics, park and trails planning; liaison work with community groups; and trail and nature center activities. The department oversees 17 neighborhood/community parks, 12 mini-parks and more than 60 miles of trails.

Goal	Metric	June 2021 Goal
Begin Implementation of Department Strategic Plan	Use initiatives, strategies and goals derived from the recently developed department strategic plan to implement individual and group objectives for staff to work towards in short and long-term projects.	Complete
Complete and submit the Trails Master Plan Update for Commission and Council review.	Complete the Trails Master Plan update and submit to the appropriate commissions and City Council	Complete
Complete and implement a revised park reservation policy to help increase efficiency in booking time and improve standardization of use at park shelters.	Develop and launch a new park reservation policy.	Complete
Update Parks and Recreation commission statistics.	Revamp and increase efficiency of statistics collection and presentation for monthly Parks and Recreation Commission packet.	Complete
Develop department-wide sponsorship policy.	Work with City Manager's office to develop a department-wide sponsorship policy to help increase opportunities for revenue generation and community support.	Complete
Complete the Bradley Bike Park Design.	Work with internal and external stakeholders to complete a design for the Bike Park and begin construction.	Complete



BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,103,363	\$ 2,163,596	\$ 2,063,293	\$ 2,267,281	\$ 1,703,899	\$ 1,703,899
Health Benefits	221,968	212,256	207,743	272,070	263,289	263,289
Retirement Benefits	421,729	189,657	262,224	185,299	192,664	192,664
Other Personnel Expenses	130,966	130,814	138,182	158,071	144,344	144,344
Personnel Services Subtotal	2,878,027	2,696,323	2,671,442	2,882,721	2,304,196	2,304,196
Operating Expenses						
Contractual Services	481,451	488,940	568,746	563,020	406,520	406,520
Supplies & Services	217,139	222,161	132,802	250,025	214,220	214,220
Repair & Maintenance	25,225	13,894	4,330	20,500	20,500	20,500
Utilities	4,170	3,941	4,000	4,000	4,000	4,000
Capital Expenditures (Non CIP)	23,943	23,600	6,340	19,000	18,000	18,000
Other Operating Expenses	37,823	21,579	18,792	24,882	19,782	19,782
Operating Expenses Subtotal	789,750	774,117	735,010	881,427	683,022	683,022
TOTAL EXPENDITURES	3,667,777	3,470,439	3,406,452	3,764,148	2,987,218	2,987,218
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	15,000	-	-	-
Fines & Forfeitures	2,430,703	2,355,706	1,610,191	2,267,500	1,669,001	1,669,001
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	177,092	88,196	107,956	131,100	131,100	131,100
TOTAL REVENUES	2,607,795	2,443,902	1,733,147	2,398,600	1,800,101	1,800,101
NET GENERAL FUND COST	\$ 1,059,982	\$ 1,026,537	\$ 1,673,305	\$ 1,365,548	\$ 1,187,117	\$ 1,187,117

Allocation of Full Time Positions:

Departmental - Parks and Recreation	16.04
Senior Nutrition	1.60
CFD 98-02	0.36
AUTHORIZED FULL TIME POSITIONS	18.00

PARKS AND RECREATION - #106161
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,240,832	\$ 1,118,459	\$ 1,118,459
511001 Overtime Caretaker program		60,000	20,000	20,000
511004 Vacation Payoff		4,348	4,348	4,348
511005 Sick Leave Payoff		34,709	34,709	34,709
511006 Stipends		3,861	3,861	3,861
511007 Auto Allowance		4,704	4,704	4,704
511009 Bilingual Pay		4,860	4,860	4,860
511100 Salary & Wages (Part-Time)		913,967	512,958	512,958
512000 Social Security		81,789	74,187	74,187
512001 Medicare		39,362	37,178	37,178
512004 Health Insurance		272,070	263,289	263,289
512010 PERS		170,719	154,829	154,829
512012 PARS		14,580	37,835	37,835
512013 EBAP		30,600	27,268	27,268
512015 RHS		6,320	5,711	5,711
521002 Other Contract Services		553,120	396,620	396,620
Translation services	1,000			
22511 Senior Center	31,500			
33009 Sports fees	8,775			
33010 City wide special events	6,375			
33013 Aquatics	3,700			
33016 Adventure Day Camp	20,020			
33023 Spring egg scramble & breakfast	2,600			
33024 Tree lighting & breakfast	3,500			
33033 Youth physical education	60,000			
33034 Youth instructors	60,000			
33035 Adult physical education	6,000			
33038 Dance/culture	45,000			
33047 Active Net fees	97,500			
33049 Gym classes	34,100			
33051 Summer concerts	5,000			
33053 Outdoor Adventures	750			
61007 Supplies and signage for 4th of July	10,800			
521003 Insurance/Liability		4,500	4,500	4,500

PARKS AND RECREATION - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521017 Commissioner Services			5,400	5,400
33020 Youth Commission	2,160			5,400
33021 Community Services Commission	3,240			
531000 Office Supplies		17,000	14,300	14,300
531012 Aquatic Supplies		4,300	2,300	2,300
First aid, safety supplies and swim diapers				
531013 Aquatic Chemicals		15,000	13,000	13,000
531014 Sport Supplies		38,000	38,000	38,000
Seasonal items such as softballs, soccer balls, scorecards, league & tournament awards				
531015 Special Event Supplies		35,265	26,565	26,565
Bike to Work Day	500			
22511 Senior Center	3,500			
33010 City wide special events	5,755			
33020 Youth Commission	3,500			
33023 Spring egg scramble & breakfast	3,800			
33024 Tree lighting & breakfast	5,400			
33051 Summer concerts	500			
33052 Juried art fair	1,610			
61007 Supplies and signage for 4th of July	2,000			
531016 Program Supplies		56,250	52,650	52,650
Supplies for contract classes	500			
22511 Senior Center	1,800			
33013 Aquatics	1,500			
33014 Preschoolers RAA	21,000			
33016 Adventure Day Camp	17,000			
33053 Outdoor Adventures	9,400			
33054 Community Garden	850			
33056 Nature Center	600			
531020 Uniform Expense		17,695	13,790	13,790
22511 Senior Center	500			
22518 Community Center	600			
33009 Sports	1,500			
33013 Aquatics	2,000			
33014 Preschoolers RAA	2,150			
33016 Adventure Day Camp	2,500			
33053 Outdoor Adventures	4,540			
532000 Printing & Duplicating		14,500	11,500	11,500
Printer, toner and copy center charges				
532001 Memberships & Subscriptions		10,915	8,915	8,915
General	3,100			
22511 Senior Center	3,400			
33010 City wide special events	2,360			
33053 Outdoor Adventures	55			
532013 Promotional Services		11,100	7,700	7,700
General	7,300			
33013 Aquatics	400			

PARKS AND RECREATION - #106161 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532017 Taxi Vouchers		30,000	25,500	25,500
541000 Building Repair & Maintenance		3,000	3,000	3,000
22511 Senior Center	2,000			
22518 Community Center	1,000			
542004 Sports Equipment Repair		17,500	17,500	17,500
551000 Electric & Gas		4,000	4,000	4,000
33009 Sports				
561000 Capital Equipment		19,000	18,000	18,000
General	17,000			
33013 Aquatics	1,000			
571003 Coop Agreement Expense		2,000	2,000	2,000
Palomar college joint use for facilities				
581000 Travel & Training		17,430	12,980	12,980
General training	2,000			
22511 Senior Center	600			
22518 Community Center	200			
33009 Sports	200			
33013 Aquatics	2,300			
33014 Preschoolers RAA	4,500			
33053 Outdoor Adventures	3,180			
581040 Permit Fees		5,452	4,802	4,802
33010 City wide special events	2,250			
33013 Aquatics	2,202			
33024 Tree lighting & breakfast	350			
Totals		\$ 3,764,148	\$ 2,987,218	\$ 2,987,218

GAS TAX FUND

PURPOSE:

This Fund accounts for the Highway Users Tax revenues received from the State of California under Sections 2105, 2106, 2107, & 2107.5 of the California Streets and Highways Code. These funds are used by the Public Works Street Maintenance Division and are earmarked for the maintenance, rehabilitation or improvement of public streets.

GAS TAX FUND - #200

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	2,002,169	1,977,512	2,505,717	2,476,828	2,476,828	2,476,828
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	12,470	51,738	20,794	25,000	25,000	25,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,014,639	2,029,250	2,526,511	2,501,828	2,501,828	2,501,828
OPERATING EXPENDITURES						
Salaries & Wages	917,711	934,762	930,441	1,009,894	864,765	864,765
Health Benefits	138,502	136,100	157,866	197,789	192,078	192,078
Retirement Benefits	267,821	109,408	202,061	114,398	102,481	102,481
Other Personnel Expenses	82,450	85,489	95,615	77,401	92,089	92,089
Contractual Services	21,188	159,247	283,000	303,000	303,000	303,000
Supplies & Services	131,584	193,538	165,000	165,000	165,000	165,000
Repair & Maintenance	50,291	40,703	50,050	50,050	50,050	50,050
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,609,547	1,659,245	1,884,033	1,917,532	1,769,463	1,769,463
CIP PROJECT EXPENDITURES	476,451	71,514	-	-	-	-
TOTAL EXPENDITURES	2,085,998	1,730,759	1,884,033	1,917,532	1,769,463	1,769,463
REVENUE OVER/(UNDER) EXPENDITURES	(71,359)	298,490	642,478	584,296	732,365	732,365
FUND BALANCE						
Beginning Balance - July 1	1,621,217	1,549,858	1,848,348	2,490,826	2,490,826	2,490,826
Revenue Over/(Under) Expenditures	(71,359)	298,490	642,478	584,296	732,365	732,365
Ending Balance - June 30	1,549,858	1,848,348	2,490,826	3,075,122	3,223,191	3,223,191
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	2,252,724	1,776,273	1,197,591	2,197,591	2,197,591	2,197,591
CIP New Appropriations	-	100,000	1,000,000	887,552	887,552	887,552
CIP Appropriation Adjustments	-	(607,168)	-	-	-	-
Capital Projects - Ending Balance	1,776,273	1,197,591	2,197,591	3,085,143	3,085,143	3,085,143
AVAILABLE FUND BALANCE - JUNE 30	\$ (226,415)	\$ 650,757	\$ 293,235	\$ (10,021)	\$ 138,048	\$ 138,048

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

GAS TAX FUND - #200
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 960,751	\$ 865,180	\$ 865,180
511006 Stipends		27,642	27,642	27,642
511009 Bilingual Pay		6,600	6,600	6,600
511099 Salary Savings - Citywide		-	(49,558)	(49,558)
511100 Salary & Wages (Part-Time)		14,901	14,901	14,901
512000 Social Security		59,575	53,653	53,653
512001 Medicare		14,260	12,872	12,872
512004 Health Insurance		197,789	192,078	192,078
512010 PERS		114,267	102,350	102,350
512012 PARS		131	131	131
512013 EBAP		-	22,355	22,355
512015 RHS		3,566	3,209	3,209
521012 Contract Maintenance Services		303,000	303,000	303,000
Radar feedback sign vandalism repair & replacement	20,000			
Install new streetlights	8,000			
Concrete sidewalk repair program	180,000			
Traffic control and roadway maintenance	25,000			
Guardrail repair & replacement	70,000			
531009 Construction Materials		165,000	165,000	165,000
Materials for road & maintenance repair				
544000 Sign Maintenance		50,050	50,050	50,050
Maintenance of traffic and roadway signs				
Totals		\$ 1,917,532	\$ 1,769,463	\$ 1,769,463

TRAFFIC SAFETY FUND

PURPOSE:

This Fund is used to account for traffic safety expenditures. Financing is provided by the City assessed traffic signal fees and traffic fines collected by the State.

TRAFFIC SAFETY FUND - #201
BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	208,924	163,208	150,000	150,000	150,000	150,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	10,601	44,991	18,613	22,000	22,000	22,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	219,525	208,198	168,613	172,000	172,000	172,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	38,571	47,089	177,000	185,000	185,000	185,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	38,571	47,089	177,000	185,000	185,000	185,000
CIP PROJECT EXPENDITURES	205,119	747,690	(293,657)	-	-	-
TOTAL EXPENDITURES	243,691	794,779	(116,657)	185,000	185,000	185,000
REVENUE OVER/(UNDER) EXPENDITURES	(24,166)	(586,580)	285,270	(13,000)	(13,000)	(13,000)
FUND BALANCE						
Beginning Balance - July 1	1,441,101	1,416,935	830,354	1,115,624	1,115,624	1,115,624
Revenue Over/(Under) Expenditures	(24,166)	(586,580)	285,270	(13,000)	(13,000)	(13,000)
Ending Balance - June 30	1,416,935	830,354	1,115,624	1,102,624	1,102,624	1,102,624
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	483,866	278,747	935,934	1,029,590	1,029,590	1,029,590
CIP New Appropriations	-	1,304,877	(300,000)	-	-	-
CIP Appropriation Adjustments	-	100,000	100,000	(637,552)	(637,552)	(637,552)
Capital Projects - Ending Balance	278,747	935,934	1,029,590	392,038	392,038	392,038
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,138,188	\$ (105,579)	\$ 86,034	\$ 710,586	\$ 710,586	\$ 710,586

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

TRAFFIC SAFETY FUND - #201
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services Traffic on-call engineer		\$ 100,000	\$ 100,000	\$ 100,000
521002 Other Contract Services ADA compliant pedestrian devices Traffic services	35,000 50,000	\$ 85,000	\$ 85,000	\$ 85,000
Totals		\$ 185,000	\$ 185,000	\$ 185,000

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting and landscaping services to certain properties. The benefiting properties are assessed for a portion of the costs.

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 531,046	\$ 529,188	\$ 529,770	\$ 530,000	\$ 530,000	\$ 530,000
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(554)	471	(245)	-	-	-
Developer Fees	-	13,940	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	1,117,714	668,178	706,511	660,000	660,000	660,000
TOTAL REVENUES	1,648,206	1,211,777	1,236,036	1,190,000	1,190,000	1,190,000
OPERATING EXPENDITURES						
Salaries & Wages	126,271	133,020	126,843	148,382	124,485	124,485
Health Benefits	15,569	13,951	16,000	21,005	16,654	16,654
Retirement Benefits	37,547	16,229	16,000	16,854	13,965	13,965
Other Personnel Expenses	11,549	12,012	12,007	11,448	12,134	12,134
Contractual Services	705,442	676,948	768,478	884,670	637,461	637,461
Supplies & Services	5,013	-	250	250	250	250
Repair & Maintenance	3,074	3,751	1,613	5,700	5,700	5,700
Utilities	378,619	330,365	269,570	363,478	353,848	353,848
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	25,502	25,502	25,275	25,503	25,503	25,503
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,308,587	1,211,777	1,236,036	1,477,290	1,190,000	1,190,000
CIP PROJECT EXPENDITURES	339,619	-	-	-	-	-
TOTAL EXPENDITURES	1,648,206	1,211,777	1,236,036	1,477,290	1,190,000	1,190,000
REVENUE OVER/(UNDER) EXPENDITURES	-	-	-	(287,290)	-	-
FUND BALANCE						
Beginning Balance - July 1	-	-	-	-	-	-
Revenue Over/(Under) Expenditures	-	-	-	(287,290)	-	-
Ending Balance - June 30	-	-	-	(287,290)	-	-
RESERVED FUND BALANCE						
Lighting and Landscaping	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ (287,290)	\$ -	\$ -

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 145,185	\$ 121,288	\$ 121,288
511006 Stipends		1,697	1,697	1,697
511007 Auto Allowance		60	60	60
511009 Bilingual Pay		1,440	1,440	1,440
512000 Social Security		8,984	7,559	7,559
512001 Medicare		2,101	1,767	1,767
512004 Health Insurance		21,005	16,654	16,654
512010 PERS		16,854	13,965	13,965
512013 EBAP		-	2,482	2,482
512015 RHS		363	326	326
521001 Consulting Services		60,441	60,441	60,441
LMD-A Discovery Hills	27,419			
LMD-B The Laurels	10,767			
LMD-C Santa Fe Hills	13,837			
LMD-D Twin Oaks Valley Ranch I	955			
LMD-E Summer Hill	1,697			
LMD-F Mixed median & parkway areas	5,766			
521006 Administrative Fees		2,150	2,150	2,150
LMD-A Discovery Hills				
521012 Contract Maintenance Services		822,079	574,870	574,870
LMD-A Discovery Hills				
Landscape maintenance	203,269			
Tree trimming	20,000			
DG trail restoration	6,000			
LMD-B The Laurels				
Landscape maintenance	69,625			
Tree trimming	15,000			
Slope restoration and fuel management	25,000			
LMD-C Santa Fe Hills				
Landscape maintenance	101,939			
Tree trimming	15,000			
LMD-D Twin Oaks Valley Ranch I				
Landscape maintenance	11,232			
Tree trimming	5,000			
LMD-E Summer Hill				
Landscape maintenance	19,968			
Tree trimming	5,000			
LMD-F Mixed median & parkway areas				
Landscape maintenance	67,837			
Tree trimming	10,000			
531009 Construction Materials		250	250	250
Sand bags, DG & straw waddles				

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544004 Tree & Landscape		5,700	5,700	5,700
551000 Electric & Gas		28,880	28,880	28,880
551001 Electric-Street Lighting		38,398	38,398	38,398
552000 Water		296,200	286,570	286,570
571002 Principal-Other Streetlight LED conversion loan		23,255	23,255	23,255
572002 Interest-Other Streetlight LED conversion loan		2,248	2,248	2,248
Totals		\$ 1,477,290	\$ 1,190,000	\$ 1,190,000



This page intentionally left blank.

CITY AFFORDABLE HOUSING FUND

PURPOSE:

This Fund is used to account for inclusionary housing fees received from developers to provide affordable housing under City Ordinance, Chapter 20.129.

CITY AFFORDABLE HOUSING FUND - #203
BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	65,824	192,853	63,897	81,000	81,000	81,000
Developer Fees	1,565,129	2,227,671	1,500,000	446,400	446,400	446,400
Miscellaneous Revenues	32,506	-	-	-	-	-
Other Financing Sources	-	142,500	142,500	142,500	142,500	142,500
TOTAL REVENUES	1,663,458	2,563,025	1,706,397	669,900	669,900	669,900
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	20,000	5,000	5,000	5,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	235,154	128,803	1,115,000	4,295,000	7,595,000	7,595,000
TOTAL OPERATING EXPENDITURES	235,154	128,803	1,135,000	4,300,000	7,600,000	7,600,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	235,154	128,803	1,135,000	4,300,000	7,600,000	7,600,000
REVENUE OVER/(UNDER) EXPENDITURES	1,428,304	2,434,222	571,397	(3,630,100)	(6,930,100)	(6,930,100)
FUND BALANCE						
Beginning Balance - July 1	6,401,115	7,829,419	10,263,641	10,835,037	10,835,037	10,835,037
Revenue Over/(Under) Expenditures	1,428,304	2,434,222	571,397	(3,630,100)	(6,930,100)	(6,930,100)
Ending Balance - June 30	7,829,419	10,263,641	10,835,037	7,204,937	3,904,937	3,904,937
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	-	-	-	-	-
CIP New Appropriations	-	-	-	30,000	30,000	30,000
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	-	-	-	30,000	30,000	30,000
AVAILABLE FUND BALANCE - JUNE 30	\$ 7,829,419	\$ 10,263,641	\$ 10,835,037	\$ 7,174,937	\$ 3,874,937	\$ 3,874,937

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY AFFORDABLE HOUSING FUND - #203
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services Affordable Housing in-lieu fee study		\$ 5,000	\$ 5,000	\$ 5,000
581017 Developer Loan Mariposa II (Phase I) Mariposa II (Phase II)	6,800,000 550,000	4,050,000	7,350,000	7,350,000
581019 Housing Rehab Loans		120,000	120,000	120,000
581037 Housing Support		125,000	125,000	125,000
Totals		\$ 4,300,000	\$ 7,600,000	\$ 7,600,000

CFD 98-02 LIGHTING AND LANDSCAPING FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting, traffic signals, and landscape services including parks, medians, parkways and trails, to certain properties. Properties within CFD 98-02 are assessed for a portion of the annual costs and legally required operating and capital replacement reserves.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 6,502,735	\$ 7,184,612	\$ 7,642,469	\$ 7,795,318	\$ 7,795,318	\$ 7,795,318
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	37,806	1,942	10,000	10,000	10,000	10,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	78,076	412,928	64,569	106,000	106,000	106,000
Developer Fees	-	13,940	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	37,705	-	-	-	-	-
TOTAL REVENUES	6,656,322	7,613,422	7,717,038	7,911,318	7,911,318	7,911,318
OPERATING EXPENDITURES						
Salaries & Wages	1,291,377	1,173,180	1,229,453	1,190,656	1,016,347	1,016,347
Health Benefits	199,623	166,435	178,026	232,383	211,408	211,408
Retirement Benefits	376,326	136,432	233,317	132,573	113,565	113,565
Other Personnel Expenses	115,531	103,362	110,944	89,376	101,131	101,131
Contractual Services	1,991,222	2,063,511	2,365,600	2,480,771	2,480,771	2,480,771
Supplies & Services	57,433	56,900	73,045	58,021	58,021	58,021
Repair & Maintenance	226,494	207,049	458,419	323,621	323,621	323,621
Utilities	1,578,783	1,432,357	1,728,987	1,547,697	1,547,697	1,547,697
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	71,465	71,465	71,465	71,465	71,465	71,465
Other Operating Expenses	147,068	278,606	1,610,000	288,660	288,660	288,660
TOTAL OPERATING EXPENDITURES	6,055,321	5,689,298	8,059,255	6,415,223	6,212,686	6,212,686
CIP PROJECT EXPENDITURES	194,821	22,687	-	-	-	-
TOTAL EXPENDITURES	6,250,142	5,711,985	8,059,255	6,415,223	6,212,686	6,212,686
REVENUE OVER/(UNDER) EXPENDITURES	406,180	1,901,437	(342,217)	1,496,095	1,698,632	1,698,632
FUND BALANCE						
Beginning Balance - July 1	12,407,903	12,814,083	14,715,520	14,373,302	14,373,302	14,373,302
Revenue Over/(Under) Expenditures	406,180	1,901,437	(342,217)	1,496,095	1,698,632	1,698,632
Ending Balance - June 30	12,814,083	14,715,520	14,373,302	15,869,398	16,071,935	16,071,935
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	312,093	117,272	182,086	65,836	65,836	65,836
CIP New Appropriations	-	87,500	-	25,000	25,000	25,000
CIP Appropriation Adjustments	-	-	(116,250)	-	-	-
Capital Projects - Ending Balance	117,272	182,086	65,836	90,836	90,836	90,836
AVAILABLE FUND BALANCE - JUNE 30	\$ 12,696,811	\$ 14,533,434	\$ 14,307,467	\$ 15,778,562	\$ 15,981,099	\$ 15,981,099

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,134,181	\$ 973,350	\$ 973,350
511006 Stipends		20,383	20,383	20,383
511007 Auto Allowance		108	108	108
511008 Uniform Allowance		117	117	117
511009 Bilingual Pay		11,148	11,148	11,148
511099 Salary Savings - Citywide		-	(13,478)	(13,478)
511100 Salary & Wages (Part-Time)		24,719	24,719	24,719
512000 Social Security		69,912	60,182	60,182
512001 Medicare		17,060	14,779	14,779
512004 Health Insurance		232,383	211,408	211,408
512010 PERS		130,869	111,574	111,574
512011 PERS-Fire		1,359	1,359	1,359
512012 PARS		345	632	632
512013 EBAP		-	24,007	24,007
512015 RHS		2,404	2,163	2,163
521001 Consulting Services		149,209	149,209	149,209
Z-C Median/parkway landscaping (maintenance)		25,446		
Z-D Citywide parks (maintenance)		18,003		
Z-E Citywide trails (maintenance)		5,102		
F-1 Rose Ranch (maintenance)		464		
F-2 Bel Esprit (maintenance)		292		
F-3 Rancho Vera Cruz (maintenance)		2,781		
F-4 Santa Fe Hills (maintenance)		11,743		
F-6 Twin Oaks Valley Ranch (maintenance)		6,062		
F-8 Tesoro (maintenance)		2,622		
F-9 San Elijo Hills (maintenance)		2,198		
F-10 Buena Vida (maintenance)		1,114		
F-11 Rancho Dorado (trail restoration)		5,341		
F-12 Twin Oaks Estates (maintenance)		791		
F-13 Keystone (maintenance)		636		
F-14 Cedar Hills (maintenance)		1,796		
F-15 Park Lane (maintenance)		1,140		
F-16 Willow Creek (maintenance)		103		
F-17 Chapman Trail (maintenance)		424		
F-19 Stone Canyon (maintenance)		18		
F-20 KRC Rock (maintenance)		93		
F-21 Richland Estates (maintenance)		2,387		
F-22 Olive Hills (maintenance)		4,005		
F-23 University Commons (maintenance)		13,083		
F-24 Rancho Coronado (maintenance)		1,472		
F-25 Glen Park (maintenance)		650		
F-26 Loma Alta (maintenance)		2,827		

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services (Cont'd)				
F-27 Pinehurst (maintenance)	1,591			
F-28 Rosemont Estates (maintenance)	1,406			
F-29 Walnut Hills (maintenance)	4,745			
F-30 Chesapeake (maintenance)	690			
F-32 Vallecitos Ridge (maintenance)	815			
F-33 Rosemont Village (maintenance)	902			
F-34 Joy Court (maintenance)	1,622			
F-35 Carriage Walk (maintenance)	955			
F-36 Crescent Court (maintenance)	1,114			
F-38 Venzano (maintenance)	1,426			
F-39 Rancho Santalina (maintenance)	5,312			
F-40 Starling at Rock Springs (maintenance)	157			
F-41 Grand Plaza (maintenance)	656			
F-42 Twin Oaks Town Center Retail (maintenance)	159			
F-44 Windy Point (maintenance)	782			
F-45 Arbor Ranch (maintenance)	5,141			
F-46 Nordahl Medical Center (maintenance)	157			
F-47 Autumn Terrace (maintenance)	822			
F-48 Sierra Madre Academy (maintenance)	343			
F-49 CVS Las Posas (maintenance)	578			
F-51 Campus Pointe (maintenance)	228			
F-52 Westlake Village (maintenance)	5,700			
F-53 Armorlite (maintenance)	3,315			
521002 Other Contract Services			85,600	85,600
Z-A Streetlights recycling services	500			
Z-B Traffic signal recycling services	5,000			
Z-B Traffic signal video detection maintenance	29,000			
Z-B Traffic signal monitor replacement	50,600			
Z-B Linda Vista/Poinsettia & La Mirada traffic signal	500			
521006 Administrative Fees			25,736	25,736
Consulting special tax district administration				25,736
521012 Contract Maintenance Services			2,212,726	2,212,726
<u>Special Improvement Areas</u>				
Z-A Street lights (maintenance)	22,677			
Z-A Street lights (streetlight knockdown repair)	50,000			
Z-B Traffic signals	317,750			
Z-C Median/parkway landscaping (maintenance)	299,363			
Z-C Median/parkway landscaping (tree trimming)	30,000			
Z-D Citywide parks (backflow preventers)	25,654			
Z-D Citywide parks (ball field lighting)	4,305			
Z-D Citywide parks (tree trimming & maintenance)	23,036			
Z-D Citywide parks (fiber play resurfacing)	5,150			
Z-D Citywide parks (laser leveling of ball fields)	2,773			
Z-D Citywide parks (custodial services)	98,025			
Z-D Citywide parks (plumbing repairs)	56			
Z-D Citywide parks (service chemical toilets)	2,555			
Z-D Citywide parks (slurry park parking lots)	1,861			
Z-D Citywide parks (splash pad repairs and maintenance)	1,913			
Z-D Citywide parks (Woodland Park pond maintenance)	2,980			
Z-D Citywide parks (plexi glass restoration)	813			
Z-D Citywide parks (mulch & DG for parks and landscaping)	2,609			

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012	Contract Maintenance Services (Cont'd)			
Z-D Citywide parks (ball field maintenance)	35,100			
Z-D Citywide parks (irrigation well maintenance)	15,871			
Z-D Citywide parks (playground repairs)	1,750			
Z-D Citywide parks (electrical repair services)	6,250			
Z-D Citywide parks (landscape maintenance)	47,191			
Z-D Citywide parks (irrigation controls)	8,969			
Z-D Citywide parks (pool repair and maintenance)	6,085			
Z-D Irrigation & plant material upgrades	20,000			
Z-D Park plumbing repairs, as needed	1,394			
Z-D Parks concrete repairs	4,434			
Z-D Passive parks	21,375			
Z-D Synthetic turf repair & testing	1,625			
Z-D Park paint maintenance	2,500			
Z-E Citywide trails (maintenance)	6,024			
Z-E Citywide trails (trail rehab/restoration)	7,464			
Z-E Citywide trails (slurry asphalt trails)	3,375			
F-1 Rose Ranch (maintenance)	540			
F-2 Bel Esprit (maintenance)	3,432			
F-3 Rancho Vera Cruz (maintenance)	32,723			
F-4 Santa Fe Hills (maintenance)	138,156			
F-5 Ashbrook (maintenance)	1,051			
F-6 Twin Oaks Valley Ranch (maintenance)	71,313			
F-7 Home Depot/Commerce Square (maintenance)	1,051			
F-8 Tesoro (maintenance)	30,852			
F-9 San Elijo Hills (maintenance)	25,857			
F-9 San Elijo Hills (custodial services)	11,232			
F-10 Buena Vida (maintenance)	13,104			
F-11 Rancho Dorado (trail restoration)	62,832			
F-12 Twin Oaks Estates (maintenance)	9,310			
F-13 Keystone (maintenance)	7,488			
F-14 Cedar Hills (maintenance)	21,134			
F-15 Park Lane (maintenance)	13,416			
F-16 Willow Creek (maintenance)	1,217			
F-17 Chapman Trail (maintenance)	4,992			
F-19 Stone Canyon (maintenance)	217			
F-20 KRC Rock (maintenance)	1,092			
F-21 Richland Estates (maintenance)	28,080			
F-22 Olive Hills (maintenance)	47,112			
F-23 University Commons (maintenance)	153,913			
F-24 Rancho Coronado (maintenance)	17,316			
F-25 Glen Park (maintenance)	7,644			
F-26 Loma Alta (maintenance)	33,264			
F-27 Pinehurst (maintenance)	18,720			
F-28 Rosemont Estates (maintenance)	16,536			
F-29 Walnut Hills (maintenance)	55,821			
F-29 Walnut Hills (slurry park parking lots)	400			
F-30 Chesapeake (maintenance)	8,112			
F-31 Grand Estates (maintenance)	105			
F-32 Vallecitos Ridge (maintenance)	9,594			
F-33 Rosemont Village (maintenance)	10,608			
F-34 Joy Court (maintenance)	19,087			
F-35 Carriage Walk (maintenance)	11,232			
F-36 Crescent Court (maintenance)	13,104			
F-38 Venzano (maintenance)	16,776			
F-39 Rancho Santalina (maintenance)	62,496			
F-40 Starling at Rock Springs (maintenance)	1,848			

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
F-41 Grand Plaza (maintenance)	7,722			
F-42 Twin Oaks Town Center Retail (maintenance)	1,872			
F-44 Windy Point (maintenance)	9,204			
F-45 Arbor Ranch (maintenance)	60,480			
F-46 Nordahl Medical Center (maintenance)	1,848			
F-47 Autumn Terrace (maintenance)	9,672			
F-48 Sierra Madre Academy (maintenance)	4,032			
F-49 CVS Las Posas (maintenance)	6,804			
F-51 Campus Pointe (maintenance)	2,688			
F-52 Westlake Village (maintenance)	5,700			
F-53 Armorlite (maintenance)	39,000			
521016 Pest Control Services		7,500	7,500	7,500
Z-D Citywide parks				
531004 Janitorial Services		7,688	7,688	7,688
Z-D Citywide parks				
531008 Fertilizers/Herbicides		29,954	29,954	29,954
Z-D Citywide parks				
531009 Construction Materials		15,113	15,113	15,113
Construction and BMP materials				
531010 Small Tools		4,891	4,891	4,891
Z-B Traffic signals (traffic signal tools)	4,000			
Z-D Citywide parks (maintenance & hand tools)	391			
Z-D Citywide parks (inspection tools)	500			
532010 Equipment Rental		375	375	375
Z-D Citywide parks (general equipment)				
541000 Building Repair & Maintenance		24,616	24,616	24,616
Z-D Citywide park fence reapir	3,325			
Z-D Citywide drinking fountain replacement	1,780			
Z-D Citywide fiber play resurfacing materials	6,030			
Z-D Citywide playground replacement materials	2,689			
Z-D Citywide park site furniture	4,439			
Z-D Citywide materials for parks facilities	6,353			
541002 Electrical Repair & Maintenance		600	600	600
541005 Plumbing Repair & Maintenance		600	600	600
541006 Pool Repair & Maintenance		6,085	6,085	6,085
544000 Sign Maintenance		865	865	865
Z-D Citywide parks (new and replacement signs)				
544001 Traffic Signal Maintenance		236,525	236,525	236,525
Z-B Traffic signals (materials and supplies)	31,525			
Z-B Traffic signals (batteries)	20,000			
Z-B Traffic signals (knockdown cabinet replacements)	70,000			
Z-B Traffic signals (labeling materials)	3,000			
Z-B Traffic signals (utility power supply replacements)	112,000			
544002 Street Lighting		20,000	20,000	20,000
Z-A Street lighting (maintenance materials)				

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544004 Tree & Landscape Z-D Citywide parks (tree and shrub materials)		17,161	17,161	17,161
544005 Irrigation Systems Z-D Citywide parks		17,169	17,169	17,169
551000 Electric & Gas		132,500	132,500	132,500
551001 Electric-Street Lighting Z-A Street lighting		112,787	112,787	112,787
551002 Electric-Traffic Signals Z-B Traffic signals		97,450	97,450	97,450
552000 Water Includes CFD parks, trails, medians, street lights, traffic signals and F zones		1,204,960	1,204,960	1,204,960
571002 Principal-Other Streetlight LED conversion loan		65,166	65,166	65,166
572002 Interest-Other Streetlight LED conversion loan		6,299	6,299	6,299
582000 Operating Transfers Out		288,660	288,660	288,660
Totals		\$ 6,415,223	\$ 6,212,686	\$ 6,212,686

SENIOR NUTRITION GRANT FUND

PURPOSE:

This Fund is used to account for Federal grant revenues received through the County of San Diego for the operation of the Senior Nutrition meals program.

SENIOR NUTRITION GRANT FUND - #206
BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	85,740	79,989	65,000	65,000	65,000	65,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	108	(2,463)	79	400	400	400
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	27,116	29,142	23,500	30,700	30,700	30,700
Other Financing Sources	175,300	185,000	210,000	210,000	183,000	183,000
TOTAL REVENUES	288,265	291,669	298,579	306,100	279,100	279,100
OPERATING EXPENDITURES						
Salaries & Wages	91,997	117,976	119,619	140,356	122,765	122,765
Health Benefits	11,947	20,272	24,832	27,541	28,463	28,463
Retirement Benefits	18,524	11,554	15,334	13,936	12,946	12,946
Other Personnel Expenses	6,124	8,550	10,347	8,621	10,530	10,530
Contractual Services	62,063	62,775	22,150	64,150	64,150	64,150
Supplies & Services	70,348	64,300	80,851	87,460	87,460	87,460
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	27,345	702	800	27,800	800	800
TOTAL OPERATING EXPENDITURES	288,347	286,129	273,933	369,864	327,114	327,114
REVENUE OVER/(UNDER) EXPENDITURES	(82)	5,540	24,647	(63,764)	(48,014)	(48,014)
FUND BALANCE						
Beginning Balance - July 1	101	19	5,559	30,205	30,205	30,205
Revenue Over/(Under) Expenditures	(82)	5,540	24,647	(63,764)	(48,014)	(48,014)
Ending Balance - June 30	19	5,559	30,205	(33,559)	(17,809)	(17,809)
RESERVED FUND BALANCE						
Senior Nutrition Grant Program	-	-	-	-	-	-
AVAILABLE BALANCE - JUNE 30	\$ 19	\$ 5,559	\$ 30,205	\$ (33,559)	\$ (17,809)	\$ (17,809)

SENIOR NUTRITION GRANT FUND - #206
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 105,906	\$ 95,315	\$ 95,315
511006 Stipends		450	450	450
511100 Salary & Wages (Part-Time)		34,000	27,000	27,000
512000 Social Security		6,568	5,910	5,910
512001 Medicare		2,053	1,900	1,900
512004 Health Insurance		27,541	28,463	28,463
512010 PERS		13,628	12,266	12,266
512013 EBAP		-	2,720	2,720
512012 PARS		308	680	680
521002 Other Contract Services		64,150	64,150	64,150
Entertainment	1,650			
55059 Senior transportation	62,500			
531015 Special Event Supplies		1,500	1,500	1,500
531016 Program Supplies		6,960	6,960	6,960
General	3,160			
55060 Nutrition program: raw food	3,800			
532012 Nutrition Meals		79,000	79,000	79,000
581040 Permit Fees		800	800	800
Annual permit of environmental health				
582000 Operating Transfers Out		27,000	-	-
Totals		\$ 369,864	\$ 327,114	\$ 327,114

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

PURPOSE:

This Fund is used to account for transactions relating to the Community Development Block Grant Program provided by the Federal Government. Funds are mostly utilized for capital improvement projects, fair housing services, and non-profit coordination benefiting low and moderate income areas within the City.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	331,495	441,521	2,058,368	545,277	1,504,023	1,504,023
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	331,495	441,521	2,058,368	545,277	1,504,023	1,504,023
OPERATING EXPENDITURES						
Salaries & Wages	76,964	84,540	100,025	110,611	99,929	99,929
Health Benefits	11,556	12,932	12,440	18,090	19,407	19,407
Retirement Benefits	22,549	10,177	18,614	11,934	10,989	10,989
Other Personnel Expenses	6,288	6,900	19,806	8,329	9,264	9,264
Contractual Services	44,473	44,973	40,000	53,103	53,103	53,103
Supplies & Services	3,056	2,778	2,325	3,950	3,950	3,950
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	398	176	427,091	1,400	1,400	1,400
TOTAL OPERATING EXPENDITURES	165,284	162,477	620,301	207,417	198,042	198,042
CIP PROJECT EXPENDITURES	173,377	384,581	715,000	-	-	-
TOTAL EXPENDITURES	338,661	547,058	1,335,301	207,417	198,042	198,042
REVENUE OVER/(UNDER) EXPENDITURES	(7,165)	(105,537)	723,067	337,860	1,305,981	1,305,981
FUND BALANCE						
Beginning Balance - July 1	98,661	91,496	(14,041)	709,025	709,025	709,025
Revenue Over/(Under) Expenditures	(7,165)	(105,537)	723,067	337,860	1,305,981	1,305,981
Ending Balance - June 30	91,496	(14,041)	709,025	1,046,885	2,015,006	2,015,006
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	366,820	193,443	317,591	317,591	317,591	317,591
CIP New Appropriations	-	508,729	715,000	1,310,377	1,310,377	1,310,377
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	193,443	317,591	317,591	1,627,968	1,627,968	1,627,968
AVAILABLE FUND BALANCE - JUNE 30	\$ (101,948)	\$ (331,632)	\$ 391,434	\$ (581,083)	\$ 387,038	\$ 387,038

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 108,273	\$ 99,691	\$ 99,691
511007 Auto Allowance		2,338	238	238
512000 Social Security		6,751	6,199	6,199
512001 Medicare		1,578	1,450	1,450
512004 Health Insurance		18,090	19,407	19,407
512010 PERS		11,934	10,989	10,989
512013 EBAP		-	1,615	1,615
521001 Consulting Services		34,630	53,103	53,103
	Fair housing	18,473		
	Non-profit coordination			
531000 Office Supplies		150	150	150
532002 Legal & Other Advertising		3,800	3,800	3,800
581000 Travel & Training		1,400	1,400	1,400
Totals		\$ 207,417	\$ 198,042	\$ 198,042

CENTER DR MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street maintenance services to certain properties. The benefiting properties are assessed for a portion of the costs.

CENTER DR MAINTENANCE DISTRICT FUND - #211

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 14,778	\$ 15,196	\$ 33,290	\$ 33,000	\$ 30,000	\$ 30,000
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	744	3,324	1,737	2,000	2,000	2,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	15,522	18,520	35,027	35,000	32,000	32,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	3,458	4,940	-	7,757	25,450	25,450
Supplies & Services	-	-	-	500	500	500
Repair & Maintenance	-	-	-	-	-	-
Utilities	947	1,028	893	981	1,050	1,050
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	9,574	34,344	10,500	10,500	6,500	6,500
TOTAL OPERATING EXPENDITURES	13,979	40,312	11,393	19,738	33,500	33,500
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	13,979	40,312	11,393	19,738	33,500	33,500
REVENUE OVER/(UNDER) EXPENDITURES	1,543	(21,792)	23,634	15,262	(1,500)	(1,500)
FUND BALANCE						
Beginning Balance - July 1	109,891	111,434	89,642	113,276	113,276	113,276
Revenue Over/(Under) Expenditures	1,543	(21,792)	23,634	15,262	(1,500)	(1,500)
Ending Balance - June 30	111,434	89,642	113,276	128,538	111,776	111,776
RESERVED FUND BALANCE						
Street Maintenance	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 111,434	\$ 89,642	\$ 113,276	\$ 128,538	\$ 111,776	\$ 111,776

CENTER DR MAINTENANCE DISTRICT FUND - #211
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521006 Administrative Fees Consulting special tax district administration		2,110	3,500	3,500
521012 Contract Maintenance Services VTC-A Signal maintenance: Nordahl/Ave Ric VTC-B Signal maintenance: Ave Ric/Pub Term VTC-C Signal maintenance: Nordahl/Center Dr VTC-D Signal maintenance: Nordahl/Montiel VTC-E Signal maintenance: Center Drive/Ave. Ricardo		7,000 5,000 2,750 1,900 5,300	5,647	21,950
531009 Construction Materials Lighting equipment & materials		500	500	500
551002 Electric-Traffic Signals VTC-C Nordahl/Center Dr VTC-D Nordahl/Montiel VTC-E Center Drive/Ave. Ricardo		250 100 700	981	1,050
582000 Operating Transfers Out		10,500	6,500	6,500
Totals		\$ 19,738	\$ 33,500	\$ 33,500

CALHOME GRANT FUND

PURPOSE:

This Grant Fund is used to account for transactions related to the CalHOME Grant provided by the State of California. The grant is used to help fund the San Marcos Mortgage Assistance Program.

CALHOME GRANT FUND - #214

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	56,000	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	5,881	1,609	9,500	2,000	2,000	2,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	46,800	791	56,402	24,000	24,000	24,000
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	108,681	2,400	65,902	26,000	26,000	26,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	106,000	-	15,000	56,350	56,350	56,350
TOTAL OPERATING EXPENDITURES	106,000	-	15,000	56,350	56,350	56,350
REVENUE OVER/(UNDER) EXPENDITURES	2,681	2,400	50,902	(30,350)	(30,350)	(30,350)
FUND BALANCE						
Beginning Balance - July 1, restated	-	2,681	5,081	55,984	55,984	55,984
Revenue Over/(Under) Expenditures	2,681	2,400	50,902	(30,350)	(30,350)	(30,350)
Ending Balance - June 30	2,681	5,081	55,984	25,634	25,634	25,634
RESERVED FUND BALANCE						
Affordable Housing Loan Program	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 2,681	\$ 5,081	\$ 55,984	\$ 25,634	\$ 25,634	\$ 25,634

CALHOME GRANT FUND - #214**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581016 Affordable Housing Loan DAP loans for Cal Home Grant DAP loans for servicing fee	56,000 350	\$ 56,350	\$ 56,350	\$ 56,350
Totals		\$ 56,350	\$ 56,350	\$ 56,350

CFD 2011-01 CONGESTION MANAGEMENT FUND

PURPOSE:

This Fund is used to account for the future costs of providing intra City public transportation services, facilities, and equipment. Properties within CFD 2011-01 are assessed for a portion of the costs.

CFD 2011-01 CONGESTION MANAGEMENT FUND - #215

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 411,949	\$ 513,912	\$ 569,215	\$ 580,599	\$ 580,599	\$ 580,599
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,300	39,808	11,179	15,000	15,000	15,000
Developer Fees	10,622	20,478	14,700	14,700	14,700	14,700
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	426,871	574,198	595,094	610,299	610,299	610,299
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	20,000	20,000	25,030	25,030	25,030	25,030
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	20,000	20,000	25,030	25,030	25,030	25,030
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	20,000	20,000	25,030	25,030	25,030	25,030
REVENUE OVER/(UNDER) EXPENDITURES	406,871	554,198	570,064	585,269	585,269	585,269
FUND BALANCE						
Beginning Balance - July 1	707,967	1,114,838	1,669,036	2,239,099	2,239,099	2,239,099
Revenue Over/(Under) Expenditures	406,871	554,198	570,064	585,269	585,269	585,269
Ending Balance - June 30	1,114,838	1,669,036	2,239,099	2,824,369	2,824,369	2,824,369
RESERVED FUND BALANCE						
Congestion Management	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,114,838	\$ 1,669,036	\$ 2,239,099	\$ 2,824,369	\$ 2,824,369	\$ 2,824,369



This page intentionally left blank.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND

PURPOSE:

The Public, Educational and Governmental (PEG) Fund accounts for revenue received from local cable operators in San Marcos. PEG payments are calculated as 1 percent of gross receipts received by cable operators and may be used for capital equipment purchases that support airing public meetings on the City's PEG channel.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND - #216

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	184,316	150,323	441,550	180,000	180,000	180,000
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	9,726	50,213	18,952	23,000	23,000	23,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	194,042	200,536	460,502	203,000	203,000	203,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	1,106	27,900	100,000	100,000	100,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	148	-	12,100	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	148	1,106	40,000	100,000	100,000	100,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	148	1,106	290,000	100,000	100,000	100,000
REVENUE OVER/(UNDER) EXPENDITURES	193,895	199,430	170,502	103,000	103,000	103,000
FUND BALANCE						
Beginning Balance - July 1	1,400,905	1,594,800	1,794,229	1,964,731	1,964,731	1,964,731
Revenue Over/(Under) Expenditures	193,895	199,430	170,502	103,000	103,000	103,000
Ending Balance - June 30	1,594,800	1,794,229	1,964,731	2,067,731	2,067,731	2,067,731
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	-	500,000	1,000,000	1,000,000	1,000,000
CIP New Appropriations	-	500,000	500,000	100,000	100,000	100,000
CIP Appropriation Adjustments	-	-	250,000	-	-	-
Capital Projects - Ending Balance	-	500,000	1,000,000	1,100,000	1,100,000	1,100,000
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,594,800	\$ 1,294,229	\$ 964,731	\$ 967,731	\$ 967,731	\$ 967,731

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND - #216**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002	Other Contract Services	\$ 100,000	\$ 100,000	\$ 100,000
Totals		\$ 100,000	\$ 100,000	\$ 100,000

ART IN PUBLIC PLACES FUND

PURPOSE:

Established as a provision in the Heart of the City specific plan, a public art in-lieu fee was created to assist in promoting art and cultural initiatives that enrich the artistic and educational climate of San Marcos. Beginning in FY 2009-10 and each year thereafter, the City of San Marcos will make available funding to eligible organizations for the purposes of implementing artistic and cultural events and/or activities that generally benefit the San Marcos community. The San Marcos City Council designated the San Marcos Community Foundation to implement the art and cultural grant program.

ART IN PUBLIC PLACES FUND - #217

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET		
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
REVENUES							
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-
Use of Money & Property	5,055	30,178	5,779	13,000	13,000	13,000	13,000
Developer Fees	222,452	41,895	17,000	60,000	60,000	60,000	60,000
Miscellaneous Revenues	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
TOTAL REVENUES	227,507	72,073	22,779	73,000	73,000	73,000	73,000
OPERATING EXPENDITURES							
Salaries & Wages	-	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Capital Expenditures (Non CIP)	3,500	3,410	8,500	200,000	200,000	200,000	200,000
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	3,500	3,410	8,500	200,000	200,000	200,000	200,000
REVENUE OVER/(UNDER) EXPENDITURES	224,007	68,663	14,279	(127,000)	(127,000)	(127,000)	(127,000)
FUND BALANCE							
Beginning Balance - July 1	738,504	962,511	1,031,174	1,045,453	1,045,453	1,045,453	1,045,453
Revenue Over/(Under) Expenditures	224,007	68,663	14,279	(127,000)	(127,000)	(127,000)	(127,000)
Ending Balance - June 30	962,511	1,031,174	1,045,453	918,453	918,453	918,453	918,453
RESERVED FUND BALANCE							
Heart of the City Art Program	-	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 962,511	\$ 1,031,174	\$ 1,045,453	\$ 918,453	\$ 918,453	\$ 918,453	\$ 918,453

ART IN PUBLIC PLACES FUND - #217**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581009 Art in Public Places North City Public Art plan		\$ 200,000	\$ 200,000	\$ 200,000
Totals		\$ 200,000	\$ 200,000	\$ 200,000

ROAD MAINTENANCE AND REHABILITATION ACCOUNT (RMRA) FUND

PURPOSE:

This Fund accounts for the Road Maintenance and Rehabilitation Account (RMRA) revenues received from the State of California under Section 2032 of the California Streets and Highways Code. These funds are earmarked for specific capital improvement program projects involving the rehabilitation or improvement of public streets.

RMRA FUND #219

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits						
Intergovernmental	551,044	1,756,212	1,812,261	1,857,880	1,857,880	1,857,880
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(888)	32,079	10,375	9,000	9,000	9,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	550,157	1,788,292	1,822,636	1,866,880	1,866,880	1,866,880
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	75,000	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	75,000	-	-	-
CIP PROJECT EXPENDITURES	-	51,343	2,261,666	-	-	-
TOTAL EXPENDITURES	-	51,343	2,336,666	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	550,157	1,736,949	(514,030)	1,866,880	1,866,880	1,866,880
FUND BALANCE						
Beginning Balance - July 1	-	550,157	2,287,105	1,773,076	1,773,076	1,773,076
Revenue Over/(Under) Expenditures	550,157	1,736,949	(514,030)	1,866,880	1,866,880	1,866,880
Ending Balance - June 30	550,157	2,287,105	1,773,076	3,639,956	3,639,956	3,639,956
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	527,125	527,125	1,992,448	680,782	680,782	680,782
CIP New Appropriations	-	1,516,666	700,000	2,757,880	2,757,880	2,757,880
CIP Appropriation Adjustments	-	-	250,000	-	-	-
Capital Projects - Ending Balance	527,125	1,992,448	680,782	3,438,662	3,438,662	3,438,662
AVAILABLE FUND BALANCE - JUNE 30	\$ 23,032	\$ 294,657	\$ 1,092,294	\$ 201,294	\$ 201,294	\$ 201,294

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

This page intentionally left blank.

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND

PURPOSE:

This Fund is used to account for the low and moderate income housing assets of the former San Marcos Redevelopment Agency which was dissolved as of February 1, 2012 under State Legislature Assembly Bill 1X 26.

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	222,338	212,296	266,000	223,000	223,000	223,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	2,376,630	1,812,603	677,720	1,233,000	1,233,000	1,233,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	157	1,000	1,350	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,599,125	2,025,900	945,070	1,456,000	1,456,000	1,456,000
OPERATING EXPENDITURES						
Salaries & Wages	263,768	317,647	352,982	296,003	186,355	186,355
Health Benefits	15,910	22,407	25,263	31,930	27,217	27,217
Retirement Benefits	80,140	40,677	71,760	35,399	33,953	33,953
Other Personnel Expenses	21,744	26,436	30,140	25,942	27,539	27,539
Contractual Services	157,629	182,860	229,000	313,000	313,000	313,000
Supplies & Services	667	730	800	1,850	1,850	1,850
Repair & Maintenance	-	-	1,500	5,800	5,800	5,800
Utilities	-	-	-	11,200	11,200	11,200
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	1,471,897	683,221	4,923,411	5,530,500	6,030,500	6,030,500
TOTAL OPERATING EXPENDITURES	2,011,755	1,273,979	5,634,857	6,251,624	6,637,414	6,637,414
REVENUE OVER/(UNDER) EXPENDITURES	587,370	751,921	(4,689,787)	(4,795,624)	(5,181,414)	(5,181,414)
FUND BALANCE						
Beginning Balance - July 1	29,693,775	30,281,145	31,033,066	26,343,280	26,343,280	26,343,280
Revenue Over/(Under) Expenditures	587,370	751,921	(4,689,787)	(4,795,624)	(5,181,414)	(5,181,414)
Ending Balance - June 30	30,281,145	31,033,066	26,343,280	21,547,656	21,161,866	21,161,866
RESERVED FUND BALANCE						
Restricted for Affordable Housing	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 30,281,145	\$ 31,033,066	\$ 26,343,280	\$ 21,547,656	\$ 21,161,866	\$ 21,161,866

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 294,331	\$ 275,418	\$ 275,418
511006 Stipends		399	699	699
511007 Auto Allowance		1,273	523	523
511099 Salary Savings - Citywide		-	(90,285)	(90,285)
512000 Social Security		18,269	17,047	17,047
512001 Medicare		4,273	4,695	4,695
512004 Health Insurance		31,930	27,217	27,217
512010 PERS		35,399	33,019	33,019
512012 PARS		-	934	934
512013 EBAP		3,400	5,797	5,797
521000 City Attorney Services		55,000	55,000	55,000
521001 Consulting Services		183,000	183,000	183,000
Affordable housing services information	126,000			
Financial consulting services	30,000			
Income Certification	2,000			
Miscellaneous	25,000			
521015 MH Rent Review/Litigation		75,000	75,000	75,000
531000 Office Supplies		1,000	1,000	1,000
Oversight meeting				
531002 Postage		250	250	250
532001 Memberships & Subscriptions		600	600	600
541000 Building Repair & Maintenance		5,800	5,800	5,800
551000 Electric & Gas		8,200	8,200	8,200
552000 Water		3,000	3,000	3,000
Mobile home assets				
581000 Travel & Training		1,500	1,500	1,500
581010 Property Taxes & Special Assessments		3,000	3,000	3,000
581017 Developer Loan		5,450,000	5,450,000	5,450,000
Villa Serena II	5,250,000			
Richmar Station	100,000			
Mariposa II	100,000			
581030 Misc. Expenditures		76,000	76,000	76,000
MHP abandonment/default	58,000			
MHP HOA dues	13,000			
MHP trash	1,000			
MHP landscape maintenance	4,000			

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250 (Cont'd)**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
582000 Operating Transfers Out			-	500,000 500,000
Totals		\$ 6,251,624	\$ 6,637,414	\$ 6,637,414



This page intentionally left blank.

LEASE REVENUE DEBT SERVICE FUND

PURPOSE:

This Fund is used to accumulate lease revenue from the Safety Center and pay principal and interest on the 2017 Lease Revenue Refunding Bonds issued to finance the Safety Center.

LEASE REVENUE BONDS - #301
BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	545,627	538,242	517,000	517,000	517,000	517,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	3,535,000	-	-	-	-	-
TOTAL REVENUES	4,080,627	538,242	517,000	517,000	517,000	517,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	4,425,206	399,988	399,988	385,057	385,057	385,057
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	4,425,206	399,988	399,988	385,057	385,057	385,057
REVENUE OVER/(UNDER) EXPENDITURES	(344,579)	138,255	117,012	131,943	131,943	131,943
FUND BALANCE						
Beginning Balance - July 1, restated	284,770	(59,809)	78,445	195,457	195,457	195,457
Revenue Over/(Under) Expenditures	(344,579)	138,255	117,012	131,943	131,943	131,943
Ending Balance - June 30	(59,809)	78,445	195,457	327,400	327,400	327,400
RESERVED FUND BALANCE						
Reserve for Debt Service	(59,809)	78,445	195,457	327,400	327,400	327,400
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* During FY 2017-18, the City refinanced the 2006 Lease Revenue Refunding Bonds with proceeds from the issuance of the 2017 Lease Revenue Refunding Bonds. Due to the timing of the transactions, excess cash on hand was transferred to the Trustee. The negative fund balance is not representative of a cash shortfall for debt service requirements.

LEASE REVENUE BONDS - #301**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571000 Principal-Bonds 2017 Lease Revenue Refunding Bonds		\$ 320,000	\$ 320,000	\$ 320,000
572000 Interest-Bonds 2017 Lease Revenue Refunding Bonds		65,057	65,057	65,057
Totals		\$ 385,057	\$ 385,057	\$ 385,057

PUBLIC FACILITIES FEES FUND

PURPOSE:

This fund is used to account for fees received under the City's Public Facilities Financing Plan and the related capital improvements. The plan identifies facilities necessary to accommodate growth and ensure funding is available to pay for developer's share of public facilities.

PUBLIC FACILITIES FEES FUND - #402

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	DEPARTMENT REQUESTED	FY 2020-21 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	51,665	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	198,744	307,123	375,712	438,000	438,000	438,000
Developer Fees	6,825,083	2,161,459	3,861,851	2,567,174	2,567,174	2,567,174
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	7,075,491	2,468,582	4,237,563	3,005,174	3,005,174	3,005,174
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	28,355	28,355
Health Benefits	-	-	-	-	2,457	2,457
Retirement Benefits	-	-	-	-	3,041	3,041
Other Personnel Expenses	-	-	-	-	2,366	2,366
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	148,909	-	-	-	-	-
Other Operating Expenses	16,700	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	165,609	-	-	-	36,219	36,219
CIP PROJECT EXPENDITURES	65,277	53,756	761,905	-	-	-
TOTAL EXPENDITURES	230,886	53,756	761,905	-	36,219	36,219
REVENUE OVER/(UNDER) EXPENDITURES	6,844,606	2,414,826	3,475,658	3,005,174	2,968,955	2,968,955
FUND BALANCE						
Beginning Balance - July 1, restated	26,336,404	33,181,010	35,595,836	39,071,494	39,071,494	39,071,494
Revenue Over/(Under) Expenditures	6,844,606	2,414,826	3,475,658	3,005,174	2,968,955	2,968,955
Ending Balance - June 30	33,181,010	35,595,836	39,071,494	42,076,668	42,040,449	42,040,449
RESERVED FUND BALANCE *						
Flood Control	1,280,391	1,406,181	1,725,470	2,049,358	2,044,184	2,044,184
Circulation Element Streets	5,780,263	6,463,354	6,625,945	7,191,014	7,185,840	7,185,840
SR 78 Interchange Improvements	30,569,627	31,947,921	33,106,516	33,936,979	33,931,804	33,931,804
Parks/Trails	(6,076,340)	(5,696,321)	(4,008,382)	(2,817,390)	(2,822,564)	(2,822,564)
GIS	146,161	68,208	87,903	98,777	93,603	93,603
NPDES	1,162,096	1,148,989	1,232,825	1,291,755	1,286,581	1,286,581
Habitat Conservation	318,812	257,503	301,216	326,176	321,002	321,002
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

PUBLIC FACILITIES FEES FUND- #402

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ -	\$ 27,597	\$ 27,597
511006 Stipends		-	45	45
511007 Auto Allowance		-	713	713
512000 Social Security		-	1,711	1,711
512001 Medicare		-	400	400
512004 Health Insurance		-	2,457	2,457
512010 PERS		-	3,041	3,041
512013 EBAP		-	255	255
Totals		\$ -	\$ 36,219	\$ 36,219

TRANSNET - STREETS FUND

PURPOSE:

This fund is used to account for receipts and expenditures of money associated with the widening of State Highway 78 and other local public capital improvements.

TRANSNET - STREETS FUND - #404

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	582,890	-	1,536,728	1,570,000	1,243,000	1,243,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	439	386	386	386
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	582,890	-	1,537,167	1,570,386	1,243,386	1,243,386
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES	628,512	354,501	-	-	-	-
TOTAL EXPENDITURES	628,512	354,501	-	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	(45,622)	(354,501)	1,537,167	1,570,386	1,243,386	1,243,386
FUND BALANCE						
Beginning Balance - July 1, restated	195,245	149,623	(204,878)	1,332,289	1,332,289	1,332,289
Revenue Over/(Under) Expenditures	(45,622)	(354,501)	1,537,167	1,570,386	1,243,386	1,243,386
Ending Balance - June 30	149,623	(204,878)	1,332,289	2,902,675	2,575,675	2,575,675
RESERVED FUND BALANCE						
Committed - Capital Projects *	149,623	(204,878)	1,332,289	2,902,675	2,575,675	2,575,675
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Does not reflect cash on hand at SANDAG programmed in the RTIP. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



This page intentionally left blank.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM

PURPOSE:

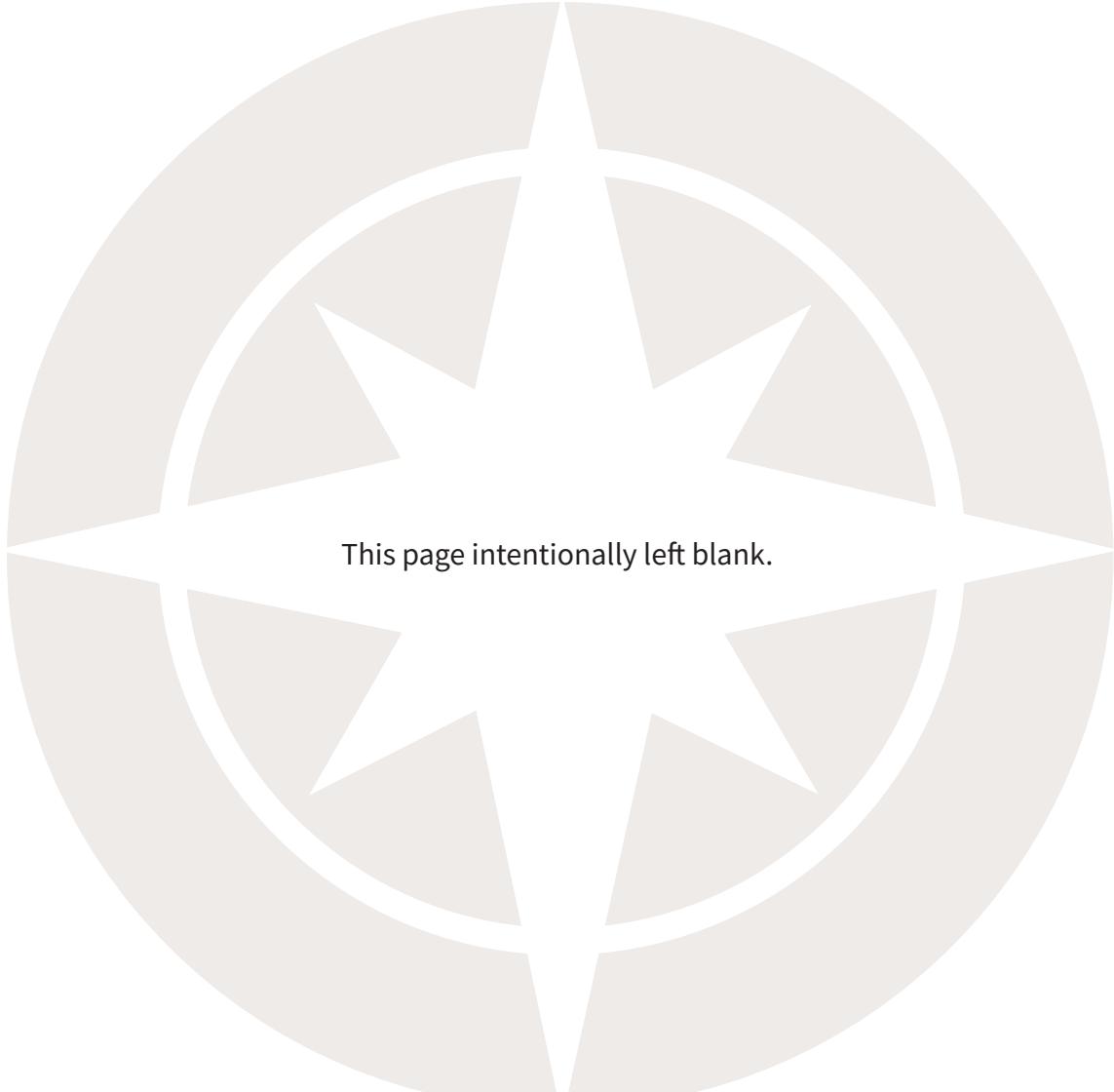
This fund is used to account for receipts and expenditures to construct improvements on the Regional Arterial System, such as new or widened arterials, traffic signal coordination and other traffic improvements that contribute to the Regional Transportation Congestion Improvement Program (RTCIP), as required by the TransNet Extension Ordinance.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FUND - #408

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	24,043	136,509	47,181	58,000	58,000	58,000
Developer Fees	1,345,318	466,033	1,531,563	525,000	525,000	525,000
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,369,360	602,543	1,578,744	583,000	583,000	583,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES						
REVENUE OVER/(UNDER) EXPENDITURES	1,369,360	602,543	1,578,744	583,000	583,000	583,000
FUND BALANCE						
Beginning Balance - July 1, restated	2,822,682	4,192,043	4,794,585	6,373,329	6,373,329	6,373,329
Revenue Over/(Under) Expenditures	1,369,360	602,543	1,578,744	583,000	583,000	583,000
Ending Balance - June 30	4,192,043	4,794,585	6,373,329	6,956,329	6,956,329	6,956,329
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	1,782,300	1,782,300	1,782,300	6,956,328	6,956,328	6,956,328
CIP New Appropriations	-	-	5,174,028	-	-	-
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	1,782,300	1,782,300	6,956,328	6,956,328	6,956,328	6,956,328
AVAILABLE FUND BALANCE - JUNE 30	\$ 2,409,743	\$ 3,012,285	\$ (582,999)	\$ 1	\$ 1	\$ 1

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



This page intentionally left blank.

TRUST/AGENCY DEPOSITS

PURPOSE:

This fund is used to account receipts and expenditures associated with various agency deposits, including but not limited to funds earmarked for special uses such as developer deposits, event deposits and Senior Center Legacy Club donations.

TRUST/AGENCY DEPOSITS - #501

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	31,883	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	29,000	70,000	70,000	70,000	70,000
TOTAL OPERATING EXPENDITURES	-	29,000	101,883	70,000	70,000	70,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	-	29,000	101,883	70,000	70,000	70,000
REVENUE OVER/(UNDER) EXPENDITURES	-	(29,000)	(101,883)	(70,000)	(70,000)	(70,000)
FUND BALANCE						
Beginning Balance - July 1, restated	2,812,818	2,789,894	2,760,894	2,659,011	2,659,011	2,659,011
Revenue Over/(Under) Expenditures	-	(29,000)	(101,883)	(70,000)	(70,000)	(70,000)
Ending Balance - June 30	2,812,818	2,760,894	2,659,011	2,589,011	2,589,011	2,589,011
RESERVED FUND BALANCE *						
Reserve for Trust/Agency Deposits	2,812,818	2,760,894	2,659,011	2,589,011	2,589,011	2,589,011
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TRUST/AGENCY DEPOSITS - #501**EXPENDITURE DETAIL**

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
582000 Operating Transfers Out		\$ 70,000	\$ 70,000	\$ 70,000
Totals		\$ 70,000	\$ 70,000	\$ 70,000

REDEVELOPMENT PROPERTY TAX TRUST FUND

PURPOSE:

This fund is used to account for the administrative costs to administer the enforceable obligations of the Former Redevelopment Agency which is reported annually, as the Recognized Obligation Payments Schedule (ROPS), to the State of California Department of Finance for approval.

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 27,738,092	\$ 27,800,131	\$ 27,813,577	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	532,976	930,000	730,000	499,625	499,625	499,625
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	132,069	132,070	130,000	132,000	132,000	132,000
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	28,403,137	28,862,201	28,673,577	25,631,625	25,631,625	25,631,625
OPERATING EXPENDITURES						
Salaries & Wages	286,892	270,472	371,045	206,592	138,321	138,321
Health Benefits	30,692	34,542	12,132	20,140	19,035	19,035
Retirement Benefits	92,614	35,000	20,664	18,324	15,106	15,106
Other Personnel Expenses	22,196	24,616	9,788	12,600	13,814	13,814
Contractual Services	125,993	62,821	82,551	128,976	128,976	128,976
Supplies & Services	-	-	1,000	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	25,642,148	28,094,365.49	27,334,164	27,266,186	27,132,620	27,132,620
Other Operating Expenses	76,013	78,000	77,250	1,020	1,020	1,020
TOTAL OPERATING EXPENDITURES	26,276,548	28,599,816	27,908,594	27,653,838	27,448,892	27,448,892
CIP PROJECT EXPENDITURES	732,669	2,932,750	1,302,467	-	-	-
TOTAL EXPENDITURES	27,009,217	31,532,566	29,211,061	27,653,838	27,448,892	27,448,892
REVENUE OVER/(UNDER) EXPENDITURES	1,393,920	(2,670,365)	(537,484)	(2,022,213)	(1,817,267)	(1,817,267)
FUND BALANCE						
Beginning Balance - July 1, restated	57,205,838	58,599,758	55,929,394	55,391,910	55,391,910	55,391,910
Revenue Over/(Under) Expenditures	1,393,920	(2,670,365)	(537,484)	(2,022,213)	(1,817,267)	(1,817,267)
Ending Balance - June 30	58,599,758	55,929,394	55,391,910	53,369,697	53,574,643	53,574,643
RESERVED FUND BALANCE *						
Enforceable Obligations	18,741,718	19,004,104	19,004,104	16,981,891	17,186,837	17,186,837
Capital Projects - Beginning Balance	35,050,682	39,858,040	36,925,290	36,387,806	36,387,806	36,387,806
CIP New Appropriations	-	-	1,340,000	-	-	-
CIP Appropriation Adjustments	5,540,027	-	(575,017)	-	-	-
Capital Projects - Ending Balance	39,858,040	36,925,290	36,387,806	36,387,806	36,387,806	36,387,806
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		205,314	\$ 137,043	\$ 137,043
511006 Stipends		90	90	90
511007 Auto Allowance		1,188	1,188	1,188
512000 Social Security		9,441	8,495	8,495
512001 Medicare		2,207	1,987	1,987
512004 Health Insurance		20,140	19,035	19,035
512010 PERS		18,324	15,106	15,106
512013 EBAP		-	2,380	2,380
512015 RHS		952	952	952
521000 City Attorney Services		68,000	68,000	68,000
521001 Consulting Services		20,000	20,000	20,000
521002 Other Contract Services		11,000	11,000	11,000
521007 Bond Service		29,976	29,976	29,976
571000 Principal-Bonds		15,017,314	14,662,122	14,662,122
571002 Principal-Other		2,500,000	2,500,000	2,500,000
571005 Amortization of Def Charges		20,000	20,000	20,000
572000 Interest-Bonds		9,496,872	9,718,498	9,718,498
572002 Interest-Other		232,000	232,000	232,000
581010 Property Taxes & Special Assessments		20	20	20
582000 Operating Transfers Out		1,000	1,000	1,000
Totals		\$ 27,653,838	\$ 27,448,892	\$ 27,448,892

CREEKSIDE MARKETPLACE ENTERPRISE FUND

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of the Creekside Marketplace.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	709,886	792,638	711,734	713,065	743,973	743,973
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,794,557	4,833,558	4,224,576	3,347,400	3,629,601	3,629,601
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	13,299	15,183	34,000	33,038	33,038	33,038
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	5,517,743	5,641,378	4,970,310	4,093,503	4,406,612	4,406,612
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	278,779	275,290	327,178	270,377	256,288	256,288
Supplies & Services	142,881	150,703	165,941	169,513	169,513	169,513
Repair & Maintenance	266,355	300,268	630,968	414,907	414,907	414,907
Utilities	72,426	91,872	99,168	117,928	138,876	138,876
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	5,010,665	4,501,406	3,671,719	3,000,000	3,400,000	3,400,000
TOTAL OPERATING EXPENDITURES	5,771,106	5,319,539	4,894,974	3,972,725	4,379,584	4,379,584
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	5,771,106	5,319,539	4,894,974	3,972,725	4,379,584	4,379,584
REVENUE OVER/(UNDER) EXPENDITURES	(253,363)	321,840	75,335	120,778	27,028	27,028
FUND BALANCE						
Beginning Balance - July 1, restated*	95,225,517	94,972,154	95,293,993	95,369,329	95,369,329	95,369,329
Revenue Over/(Under) Expenditures	(253,363)	321,840	75,335	120,778	27,028	27,028
Ending Balance - June 30	94,972,154	95,293,993	95,369,329	95,490,107	95,396,357	95,396,357
RESERVED FUND BALANCE - JUNE 30						
Restricted Reserves	94,972,154	95,293,993	95,369,329	95,490,107	95,396,357	95,396,357
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Beginning balance has been restated to comply with Government Accounting Standards Board Statement No. 72.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 6,000	\$ 6,000	\$ 6,000
521002 Other Contract Services		21,750	21,750	21,750
521003 Insurance/Liability		103,179	103,179	103,179
521014 Property Management Services		139,448	125,359	125,359
531004 Janitorial Services		169,513	169,513	169,513
541000 Building Repair & Maintenance		253,971	253,971	253,971
544004 Tree & Landscape		160,936	160,936	160,936
551000 Electric & Gas		26,301	43,705	43,705
552000 Water		91,627	95,171	95,171
582000 Operating Transfers Out Transfer out to General Fund		3,000,000	3,400,000	3,400,000
Totals		\$ 3,972,725	\$ 4,379,584	\$ 4,379,584

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and purchase of City capital equipment.

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	18,604	26,855	15,270	16,000	16,000	16,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	78,202	-	-	-	-
Other Financing Sources	224,494	57,788	-	-	-	-
Annual Replacement/Rehab Transfers	484,446	582,521	1,568,342	313,668	-	-
TOTAL REVENUES	727,544	745,365	1,583,612	329,668	16,000	16,000
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	615,813	648,117	762,450	796,385	796,385	796,385
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	1,102,048	1,385,769	1,552,214	886,000	886,000	886,000
Debt Service	388,242	373,053	543,334	613,390	613,390	613,390
Other Operating Expenses	-	142,500	177,163	142,500	142,500	142,500
TOTAL OPERATING EXPENDITURES	2,106,103	2,549,439	3,035,160	2,438,275	2,438,275	2,438,275
REVENUE OVER/(UNDER) EXPENDITURES	(1,378,559)	(1,804,074)	(1,451,548)	(2,108,606)	(2,422,275)	(2,422,275)
FUND BALANCE						
Beginning Balance - July 1	1,638,525	1,869,966	1,199,448	99,943	99,943	99,943
Equity Balance Transfer Adjustments	1,610,000	1,133,556	352,043	-	2,400,000	2,400,000
Revenue Over/(Under) Expenditures	(1,378,559)	(1,804,074)	(1,451,548)	(2,108,606)	(2,422,275)	(2,422,275)
Ending Balance - June 30	1,869,966	1,199,448	99,943	(2,008,663)	77,668	77,668
RESERVED FUND BALANCE						
Vehicle & Equipment Replacement	1,869,966	1,199,448	99,943	(2,008,663)	77,668	77,668
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521024 Vehicle Rental & Maintenance Services Public Works: Light duty vehicle lease		796,385	796,385	796,385
561000 Capital Equipment Fire: EMS-Ambulance Rechassis (2) 426,000 Command Vehicle 125,000 Station alerting (Phase I) 200,000 Utility (offroad) and Trailer 35,000 Type III Engine Equipment 100,000 Total Fire 886,000		886,000	886,000	886,000
571002 Principal-Other Fire: Tiller & Engine 275,107 Type III Engine 58,425 Type I Engines (2) 198,839 Total Fire 532,371		532,371	532,371	532,371
572002 Interest-Other Fire: Tiller & Engine 21,998 Type III Engine 11,717 Type I Engines (2) 47,303 Total Fire 81,018		81,018	81,018	81,018
582000 Operating Transfers Out Fire: 800 MHz radios and equipment loan repayment		142,500	142,500	142,500
Totals		\$ 2,438,275	\$ 2,438,275	\$ 2,438,275

CITY FACILITIES REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City facilities.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	44,523	146,306	57,800	68,469	68,469	68,469
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	29,000	-	-	-	-
Annual Replacement/Rehab Transfers	968,893	1,165,042	-	627,337	-	-
TOTAL REVENUES	1,013,416	1,340,348	57,800	695,806	68,469	68,469
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	1,498,648	498,259	224,381	35,000	35,000	35,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	52,564	150,000	150,000	150,000
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,498,648	498,259	276,945	185,000	185,000	185,000
CIP PROJECT EXPENDITURES	8,089	1,156,321	1,072	-	-	-
TOTAL EXPENDITURES	1,506,737	1,654,580	278,017	185,000	185,000	185,000
REVENUE OVER/(UNDER) EXPENDITURES	(493,321)	(314,231)	(220,217)	510,806	(116,531)	(116,531)
FUND BALANCE						
Beginning Balance - July 1	4,599,213	4,355,892	4,041,660	3,821,444	3,821,444	3,821,444
Equity Balance Transfer Adjustments	250,000	-	-	-	-	-
Revenue Over/(Under) Expenditures	(493,321)	(314,231)	(220,217)	510,806	(116,531)	(116,531)
Ending Balance - June 30	4,355,892	4,041,660	3,821,444	4,332,250	3,704,913	3,704,913
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	2,874,520	2,866,431	1,775,110	1,509,038	1,509,038	1,509,038
CIP New Appropriations	-	365,000	400,000	1,375,000	1,375,000	1,375,000
CIP Appropriation Adjustments	-	(300,000)	(665,000)	(975,000)	(975,000)	(975,000)
Capital Projects - Ending Balance	2,866,431	1,775,110	1,509,038	1,909,038	1,909,038	1,909,038
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,489,461	\$ 2,266,550	\$ 2,312,405	\$ 2,423,211	\$ 1,795,874	\$ 1,795,874

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services Fire Station 1 Cabinet replacements		35,000	35,000	35,000
561000 Capital Equipment Biometric wall safes in fire stations Ergonomic requests and replacements PW: new/replacement furniture Training facility smart boards Traning facility projectors	20,000 10,000 75,000 20,000 25,000	150,000	150,000	150,000
Totals		\$ 185,000	\$ 185,000	\$ 185,000

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City infrastructure.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	48,675	182,842	74,681	89,000	89,000	89,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	968,893	1,165,042	-	627,337	-	-
TOTAL REVENUES	1,017,568	1,347,884	74,681	716,337	89,000	89,000
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	236,625	133,144	328,981	160,000	360,000	360,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	431,835	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	668,459	133,144	328,981	160,000	360,000	360,000
CIP PROJECT EXPENDITURES	927,241	483,946	-	-	-	-
TOTAL EXPENDITURES	1,595,701	617,090	328,981	160,000	360,000	360,000
REVENUE OVER/(UNDER) EXPENDITURES	(578,133)	730,794	(254,300)	556,337	(271,000)	(271,000)
FUND BALANCE						
Beginning Balance - July 1	5,415,896	5,087,763	5,818,557	5,212,214	5,212,214	5,212,214
Equity Balance Transfer Adjustments	250,000	-	(352,043)	-	(2,400,000)	(2,400,000)
Revenue Over/(Under) Expenditures	(578,133)	730,794	(254,300)	556,337	(271,000)	(271,000)
Ending Balance - June 30	5,087,763	5,818,557	5,212,214	5,768,551	2,541,214	2,541,214
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	2,263,291	1,336,050	2,455,853	2,112,103	2,112,103	2,112,103
CIP New Appropriations	-	1,753,750	150,000	60,000	60,000	60,000
CIP Appropriation Adjustments	-	(150,000)	(493,750)	-	-	-
Capital Projects - Ending Balance	1,336,050	2,455,853	2,112,103	2,172,103	2,172,103	2,172,103
AVAILABLE FUND BALANCE - JUNE 30	\$ 3,751,714	\$ 3,362,704	\$ 3,100,111	\$ 3,596,447	\$ 369,111	\$ 369,111

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012	Contract Maintenance Services			
	Retrofit of exterior pole light at PW yard	100,000	\$ 160,000	\$ 360,000
	Park shade sail replacements (annual)	60,000		
	Fire station alerting (Phase 2)	200,000		
	Totals		\$ 160,000	\$ 360,000

REAL PROPERTY MANAGEMENT FUND - #605

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of non-Creekside Marketplace City-Owned Property.

REAL PROPERTY MANAGEMENT FUND - #605

BUDGET SUMMARY

BUDGET CATEGORY	FY 2017-18 ACTUAL	FY 2018-19 ACTUAL	FY 2019-20 PROJECTED	FY 2020-21 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	240,358	454,242	481,247	481,247
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	4,686,887	5,209,912	4,696,066	4,696,066
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	1,920	44,915	50,571	50,571
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
TOTAL REVENUES	-	-	4,929,165	5,709,069	5,227,884	5,227,884
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	814,415	900,905	924,733	924,733
Supplies & Services	-	-	263,063	308,278	468,642	468,642
Repair & Maintenance	-	-	390,460	585,358	1,235,710	1,235,710
Utilities	-	-	855,019	800,681	822,777	822,777
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	2,582,757	3,009,769	1,736,570	1,736,570
TOTAL OPERATING EXPENDITURES	-	-	4,905,714	5,604,991	5,188,432	5,188,432
REVENUE OVER/(UNDER) EXPENDITURES	-	-	23,451	104,078	39,452	39,452
FUND BALANCE						
Beginning Balance - July 1	-	-	-	23,451	23,451	23,451
Equity Balance Transfer Adjustments	-	-	-	-	-	-
Revenue Over/(Under) Expenditures	-	-	23,451	104,078	39,452	39,452
Ending Balance - June 30	-	-	23,451	127,529	62,903	62,903
RESERVED FUND BALANCE						
Restricted Reserves	-	-	23,451	127,529	62,903	62,903
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

REAL PROPERTY MANAGEMENT FUND - #605
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services				
Sites				
650591 Cell Sites	2,000			
650592 Ground Leases	6,000			
650593 Industrial Leases	2,000			
650594 Civic Center	6,000			
		\$ 12,000	\$ 16,000	\$ 16,000
521002 Other Contract Services				
Sites				
650592 Ground Leases	45,500			
650593 Industrial Leases	15,000			
650594 Civic Center	15,000			
		75,500	75,500	75,500
521003 Insurance/Liability				
Sites				
650592 Ground Leases	42,108			
650593 Industrial Leases	54,671			
650594 Civic Center	148,527			
		226,163	245,306	245,306
521004 Security Guard Services				
Sites				
650594 Civic Center			200,000	200,000
			200,000	200,000
521014 Property Management Services				
Sites				
650591 Cell Sites	9,250			
650592 Ground Leases	70,952			
650593 Industrial Leases	38,913			
650594 Civic Center	268,812			
		387,242	387,927	387,927
531004 Janitorial Services				
Sites				
650593 Industrial Leases	22,786			
650594 Civic Center	445,856			
		308,278	468,642	468,642
541000 Building Repair & Maintenance				
Sites				
650593 Industrial Leases	68,102			
650594 Civic Center	1,028,378			
		384,328	1,096,480	1,096,480
544004 Tree & Landscape				
Sites				
650593 Industrial Leases	33,000			
650594 Civic Center	106,230			
		201,030	139,230	139,230
551000 Electric & Gas				
Sites				
650593 Industrial Leases	215,220			
650594 Civic Center	572,400			
		764,796	787,620	787,620
552000 Water				
Sites				
650593 Industrial Leases	14,380			
650594 Civic Center	20,777			
		35,885	35,157	35,157

REAL PROPERTY MANAGEMENT FUND - #605 (Cont'd)
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2020-21 BUDGET DETAIL	FY 2020-21 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581010 Property Taxes & Special Assessments				
Sites				
650592 Industrial Leases	9,769			
650594 Civic Center	26,801			
582000 Operating Transfers Out				
		3,000,000	1,700,000	1,700,000
Totals		\$ 5,604,991	\$ 5,188,432	\$ 5,188,432



This page intentionally left blank.

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2019-20

	Fund Balances 7/1/2019	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2020
GENERAL FUND *	\$ 47,397,387	\$ -	\$ 79,743,483	\$ (79,738,494)	\$ 4,988	\$ 47,402,375
SPECIAL REVENUE FUNDS						
Gas Tax *	1,848,348	-	2,526,511	(1,884,033)	642,478	2,490,826
Traffic Safety *	830,354	-	168,613	(177,000)	(8,387)	821,968
Lighting & Landscaping Maintenance District	-	-	1,236,036	(1,236,036)	0	0
City Affordable Housing *	10,263,641	-	1,706,397	(1,135,000)	571,397	10,835,037
CFD 98-02 Lighting & Landscaping *	14,715,520	-	7,717,038	(8,059,255)	(342,217)	14,373,302
Senior Nutrition Grant	5,559	-	298,579	(273,933)	24,647	30,205
CDBG *	(14,041)	-	2,058,368	(620,301)	1,438,067	1,424,025
Center Dr Maintenance District	89,642	-	35,027	(11,393)	23,634	113,276
CALHOME Grant	5,081	-	65,902	(15,000)	50,902	55,984
CFD 2011-01 Congestion Management	1,669,036	-	595,094	(25,030)	570,064	2,239,099
PEG *	1,794,229	-	460,502	(40,000)	420,502	2,214,731
Art in Public Places	1,031,174	-	22,779	(8,500)	14,279	1,045,453
RMRA *	2,287,105	-	1,822,636	(75,000)	1,747,636	4,034,742
San Marcos Successor Housing Agency	31,033,066	-	945,070	(5,634,857)	(4,689,787)	26,343,280
DEBT SERVICE FUND						
Lease Revenue Bonds	78,445	-	517,000	(399,988)	117,012	195,457
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	35,595,836	-	4,237,563	-	4,237,563	39,833,399
Transnet - Streets *	(204,878)	-	1,537,167	-	1,537,167	1,332,289
RTCIP *	4,794,585	-	1,578,744	-	1,578,744	6,373,329
FIDUCIARY FUND						
Trust/Agency Deposits	2,760,894	-	-	(101,883)	(101,883)	2,659,011
Redevelopment Property Tax Trust Fund *	55,929,394	-	28,673,577	(27,908,594)	764,983	56,694,377
ENTERPRISE FUND						
Creekside Marketplace	95,293,993	-	4,970,310	(4,894,974)	75,335	95,369,329
Real Property Management	-	-	4,929,165	(4,905,714)	23,451	23,451
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	1,199,448	352,043	1,583,612	(3,035,160)	(1,451,548)	99,943
City Facilities Replacement/Rehabilitation *	4,041,660	-	57,800	(276,945)	(219,145)	3,822,516
City Infrastructure Replacement/Rehabilitation *	5,818,557	(352,043)	74,681	(328,981)	(254,300)	5,212,214
TOTALS - ALL FUNDS	\$ 318,264,035	\$ -	\$ 147,561,654	\$ (140,786,072)	\$ 6,775,582	\$ 325,039,617

* See Capital Improvement Program - Summary by Funding Source for FY 2020-21 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2020-21

	Projected Fund Balances 7/1/2020	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2021
GENERAL FUND *	\$ 47,402,375	\$ -	\$ 73,173,219	\$ (75,648,740)	\$ (2,475,521)	\$ 44,926,855
SPECIAL REVENUE FUNDS						
Gas Tax *	2,490,826	-	2,501,828	(1,769,463)	732,365	3,223,191
Traffic Safety *	821,968	-	172,000	(185,000)	(13,000)	808,968
Lighting & Landscaping Maintenance District	0	-	1,190,000	(1,190,000)	-	0
City Affordable Housing *	10,835,037	-	669,900	(7,600,000)	(6,930,100)	3,904,937
CFD 98-02 Lighting & Landscaping *	14,373,302	-	7,911,318	(6,212,686)	1,698,632	16,071,935
Senior Nutrition Grant	30,205	-	279,100	(327,114)	(48,014)	(17,809)
CDBG *	1,424,025	-	1,504,023	(198,042)	1,305,981	2,730,006
Center Dr Maintenance District	113,276	-	32,000	(33,500)	(1,500)	111,776
CALHOME Grant	55,984	-	26,000	(56,350)	(30,350)	25,634
CFD 2011-01 Congestion Management	2,239,099	-	610,299	(25,030)	585,269	2,824,369
PEG *	2,214,731	-	203,000	(100,000)	103,000	2,317,731
Art in Public Places	1,045,453	-	73,000	(200,000)	(127,000)	918,453
RMRA *	4,034,742	-	1,866,880	-	1,866,880	5,901,622
San Marcos Successor Housing Agency	26,343,280	-	1,456,000	(6,637,414)	(5,181,414)	21,161,866
DEBT SERVICE FUND						
Lease Revenue Bonds	195,457	-	517,000	(385,057)	131,943	327,400
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	39,833,399	-	3,005,174	(36,219)	2,968,955	42,802,354
Transnet - Streets *	1,332,289	-	1,243,386	-	1,243,386	2,575,675
RTCIP *	6,373,329	-	583,000	-	583,000	6,956,329
FIDUCIARY FUND						
Trust/Agency Deposits	2,659,011	-	-	(70,000)	(70,000)	2,589,011
Redevelopment Property Tax Trust Fund *	56,694,377	-	25,631,625	(27,448,892)	(1,817,267)	54,877,110
ENTERPRISE FUND						
Creekside Marketplace	95,369,329	-	4,406,612	(4,379,584)	27,028	95,396,357
Real Property Management	23,451	-	5,227,884	(5,188,432)	39,452	62,903
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	99,943	2,400,000	16,000	(2,438,275)	(2,422,275)	77,668
City Facilities Replacement/Rehabilitation *	3,822,516	-	68,469	(185,000)	(116,531)	3,705,985
City Infrastructure Replacement/Rehabilitation *	5,212,214	(2,400,000)	89,000	(360,000)	(271,000)	2,541,214
TOTALS - ALL FUNDS	\$ 325,039,617	\$ -	\$ 132,456,717	\$ (140,674,798)	\$ (8,218,080)	\$ 316,821,537

* See Capital Improvement Program - Summary by Funding Source for FY 2020-21 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

FY 2019-20 Balanced Scorecard Report

Administration - City Manager

Goal	Metric	Goal	Actual	Status
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	15	16	
Increase crime prevention education and resources	Number of business security assessments conducted	15	6	
Assist homeowners with the repair of health and safety deficiencies	Number of home rehab loans issued	3	0	

FY 2019-20 Balanced Scorecard Report

Communications and Marketing

Goal	Metric	Goal	Actual	Status
Increase city e-notification and social media reach	Percentage change in digital reach	10% increase	41% e-notification increase; 16% audience increase; new Parks & Rec Facebook group added	
Enhance video outreach	Number of new video spots posted to the City's public access channel	5	7	
Enhance public transparency and access to public information	Percentage increase of website users	5% increase	14% increase	

FY 2019-20 Balanced Scorecard Report

Economic Development				
Goal	Metric	Goal	Actual	Status
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	60	60	
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	Completed	Completed	
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed	Completed	
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	4	4	

FY 2019-20 Balanced Scorecard Report

City Clerk

Goal	Metric	Goal	Actual	Status
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	three inter-departmental meetings	Completed	
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	Complete 70% of all Public Record Act requests within 10 days	60%	
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 100,000 scanned images	103,000	
Provide public access to the City's Official records and legislative documents online	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add five additional document types to Laserfiche records depository	Five added	

FY 2019-20 Balanced Scorecard Report

Human Resources				
Goal	Metric	Goal	Actual	Status
Aggressively pursue cost containment measures and efficiencies.	Evaluate alternative options to General Liability and Property insurance coverages.	Evaluation completed.	Postponed	
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees.	Conduct survey of supervisor satisfaction with new online performance management system.	70% satisfaction rating on survey	In Progress	
Continue to refine and automate mandated hours tracking for part time employees.	Evaluate currently available options in Munis Time Entry module and explore automated options for this critical function.	Automated tracking method identified and implemented.	Completed	
Continue to develop and refine the payroll administration and processing functions.	Evaluate and research updated payroll administration procedures to streamline payroll administration and processing functions by significantly decreasing manual processing and utilizing the Munis system to its full capacity.	Manual Personnel Action Forms (PAFs) decreased by 60%.	Completed	
Continue to develop employment branding to promote a culture of innovation and inclusion.	Successfully pilot three non-traditional, employee focused programs citywide that demonstrate a flexible, innovative and inclusionary employment brand.	Three pilot programs successfully launched and tested for employee and organization impact and effectiveness.	Completed	

FY 2019-20 Balanced Scorecard Report

Finance

Goal	Metric	Goal	Actual	Status
Accept new business license applications online to reduce/eliminate business license permit paper process	Upgrade the City business license process to accept online applications for new business license permits.	Completed	In Progress	
Enhance E-government solutions and customer service for business license applicants.	Provide kiosk in City Hall lobby which allows applicants to apply for a business license or renew a business license.	Completed	In Progress	
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion	Completed	
Improve financial tracking and reporting at the department level through regular training	Number of trainings offered on the City's financial system	2	Completed	
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year.	Conduct annual internal audit and unannounced site visits at various locations handling cash.	1 annual audit and 1 to 3 unannounced visits at each location	Completed	
Automate the Budget Amendment/Transfer process.	Create workflow business rules in the City's financial system.	Completed	In Progress	
Improve tracking and collection of Accounts Receivable.	Utilize the Accounts Receivable module of the City's financial system.	Completed	In Progress	
Improve workflows by enhancing and refreshing the knowledge of financial process and procedures at the department level through regular training.	Number of trainings offered on the City's financial processes and procedures.	2	Completed	

FY 2019-20 Balanced Scorecard Report

Information Technology				
Goal	Metric	Goal	Actual	Status
Exchange Migration (2007-2016)	Successfully complete requirements as defined	Completed	Completed	
Active Directory (Domain Controller Upgrade)	Successfully complete requirements as defined	Completed	Completed	
TRAKiT - Online PW & Code Enforcement Inspections	Successfully plan, design, and deploy this platform	Completed	Completed	
Cisco Firewall/FirePower Upgrade	Successfully complete requirements as defined	Completed	Completed	
Lucity Next-Generation Upgrade	Successfully plan, design, and deploy this platform	Completed	Postponed	
Successfully deploy and integrate all new FY19-20 approved supplemental IT requests	Successfully plan, design, and deploy city department automation requirements	Completed	Completed	
Stormwater CVTA GIS data collection form to Survey 123 for ArcGIS	Successfully complete data collection and integration	Completed	Completed	
Major GeoScene updates for Development Services	Successfully complete process revisions and integration as defined	Completed	Completed	

FY 2019-20 Balanced Scorecard Report

Real Property Services				
Goal	Metric	Goal	Actual	Status
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 98% Retail: 98% Industrial: 100% Ground: 100%	Occupancy Rates: Office: 80% Retail: 80% Industrial: 100% Ground: 100%	
Maximize revenues received from use of City-owned real estate	Percent annual change in rental revenue	4% Increase	In Progress	
Professionally manage the City's extensive real estate portfolio	Number of new and renewal leases signed within reporting period	6	Completed	
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	In Progress	In Progress	
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	5	7	

FY 2019-20 Balanced Scorecard Report

Public Works

Goal	Metric	Goal	Actual	Status
Revisit/review 1 existing PW safety policy and/or section of the IIPP every quarter to ensure documents and staff are current on proper safety procedures/protocol	Number of policies reviewed	4 policies reviewed	4 policies reviewed	
Work with the Finance Department to update the comprehensive CIP Budget development manual	Update of CIP Budget development manual by March 2020	100%	80%	
Reduce initial review timeframes for right-of-way (ROW) permits	Percentage of ROW permits processed within three weeks of a complete application	100%	94%	
Assess & process work requests into work orders within one business day of request	Percentage of work requests processed into work orders within one business day	100%	100%	
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 days	Percent of PM work orders completed within 15 business days	80%	98%	
Add 20 new web-based irrigation controllers to CFD/LLMD contractor maintained areas	Number of controllers installed	20	20	
Conduct two comprehensive visual trash assessments for the entire City	Number of assessments	2	2	
Assess, inventory and abate all sidewalk lifts in one service sector	Percentage of sidewalk lifts abated in service sector	100%	70%	
Complete cleaning of all street inlets in all 5 service sectors	Percentage of total street drain inlets cleaned	100%	80%	

FY 2019-20 Balanced Scorecard Report

Public Works

Goal	Metric	Goal	Actual	Status
Complete annual preventative maintenance of all 137 traffic signals throughout the City	Percent of traffic signals serviced	1	1	

FY 2019-20 Balanced Scorecard Report

Development Services				
Goal	Metric	Goal	Actual	Status
Continue to assist existing MAP/DAP/SMAHP homeowners and first-time homebuyers	Facilitate 5 loans	5	5	
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5	10	
Facilitate affordable housing production	Richmar Station property assemblage	Completed	Completed	
Maintain annual reporting requirements	Reports completed and posted in timeframe required	Completed	Completed	
Meet annual professional training hour goals	Each staff member must complete a minimum of 16 annual hours of professional growth-oriented training	Completed	Completed	
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%	100%	
Provide response to customer inquiries for information/assistance within City policy	Percent of inquiries receiving preliminary response within 2 business days of receipt	95%	96%	
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts, document established procedures and implement project management tools	Completed	Completed	
Continuous Improvement - Process Streamlining	Advance major projects forward on time and on budget	Completed	Completed	

FY 2019-20 Balanced Scorecard Report

Development Services

Goal	Metric	Goal	Actual	Status
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts or ordinance updates	Completed	Completed	

FY 2019-20 Balanced Scorecard Report

Fire				
Goal	Metric	Goal	Actual	Status
Maintain staff preparedness	Number of Annual Training Hours	17,280	39,205	
Delivery of Service with First-in Unit within 7 minutes	Percent of Time	90%	87%	
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%	80%	
Evaluate and make recommendation regarding potential First Responder Fees	Research and Analyze the Impact of Implementing a First Responder Fee Program	Completed	In Progress	
Evaluate EMS Deployment Model	Research and Analyze Alternative Deployment Models for EMS Services	Completed	In Progress	
Facility Needs Assessment	Evaluate Fire Department Facility Needs and Improvements	Completed	In Progress	
ISO Re-evaluation	Complete ISO Re-evaluation Process	Completed	Completed	

FY 2019-20 Balanced Scorecard Report

Parks and Recreation

Goal	Metric	Goal	Actual	Status
Develop and implement a department training program to centralize, standardize, assign and track all staff trainings.	Target Solution training database will have a record of all department employees with a checklist of standardized trainings required and attended.	Complete	Complete	
Complete and submit the Trails Master Plan Update for Commission and Council review.	Complete the Trails Master Plan update and submit to the appropriate commissions and City Council	Complete	In Progress	
Compile and submit all required documentation to get awarded grant funding through CA State Proposition 68.	Secure Proposition 68 per capita funding.	Complete	Not Awarded	
Complete and implement a revised indoor facility rental policy to help increase efficiency in booking time and improve standardization of use at indoor facilities.	Develop and launch a new indoor facility rental policy.	Complete	Complete	
Develop a department strategic plan.	Develop a plan to communicate with the organization the organizations goals, the actions needed to achieve those goals and all of the other critical elements developed during the planning exercise.	Complete	Complete	
Secure grant funding for the Senior Nutrition Program from the County of San Diego Aging and Independence for Services.	Successfully submit RFP and secure grant funding for the Senior Nutrition Program from the County of San Diego Aging and Independence Services.	Complete	Complete	

CAPITAL IMPROVEMENT PROJECTS PROGRAM

INTRODUCTION AND OVERVIEW:

The Capital Improvement Projects (CIP) Program is a five-year appropriation plan that provides the City with a financial strategy for infrastructure improvements. Major capital improvements can require multiple years to strategically plan, design, fund, and eventually construct or execute. The CIP is updated annually to add new appropriations and/or projects, while evaluating priorities, new requirements and new sources of funding. The program as a whole coordinates the identification of dependable funding sources with the implementation of projects for currently evaluated needs and priorities.

PROCESS:

The CIP process is a cooperative effort involving several departments within the City. The budget staff begins the process annually in December. A form is completed for projects and includes a project description, schedule, and requested funding. Projects are then grouped into nine major categories including Bridges, Creek District, Environmental, Landscape, Parks, Planning, Storm Drain, Streets and Traffic.

Concurrently, staff works to estimate the revenues for each funding source over the five-year span of the program. Based on available funding by category, and priority ranking, projects are then programmed as funding allows. Final adoption of the CIP occurs during a public meeting in June. All changes made during the public process are incorporated into the adopted budget document which is published on the City website and distributed to City Staff.

CIP FUNDING SOURCES:

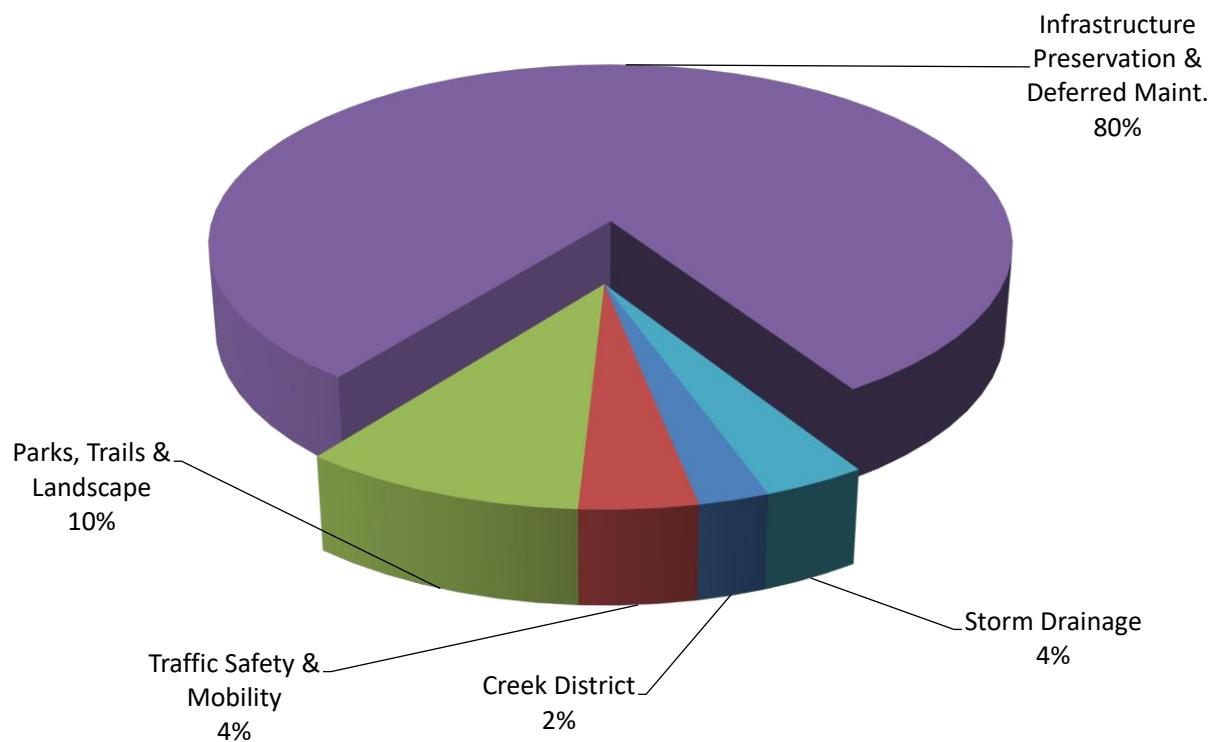
Funding for the CIP comes from a variety of funding sources including Federal, State, developer and local funding. Most of these funds are earmarked for a specific purpose and cannot be used to offset operating costs.

FY 2020-21

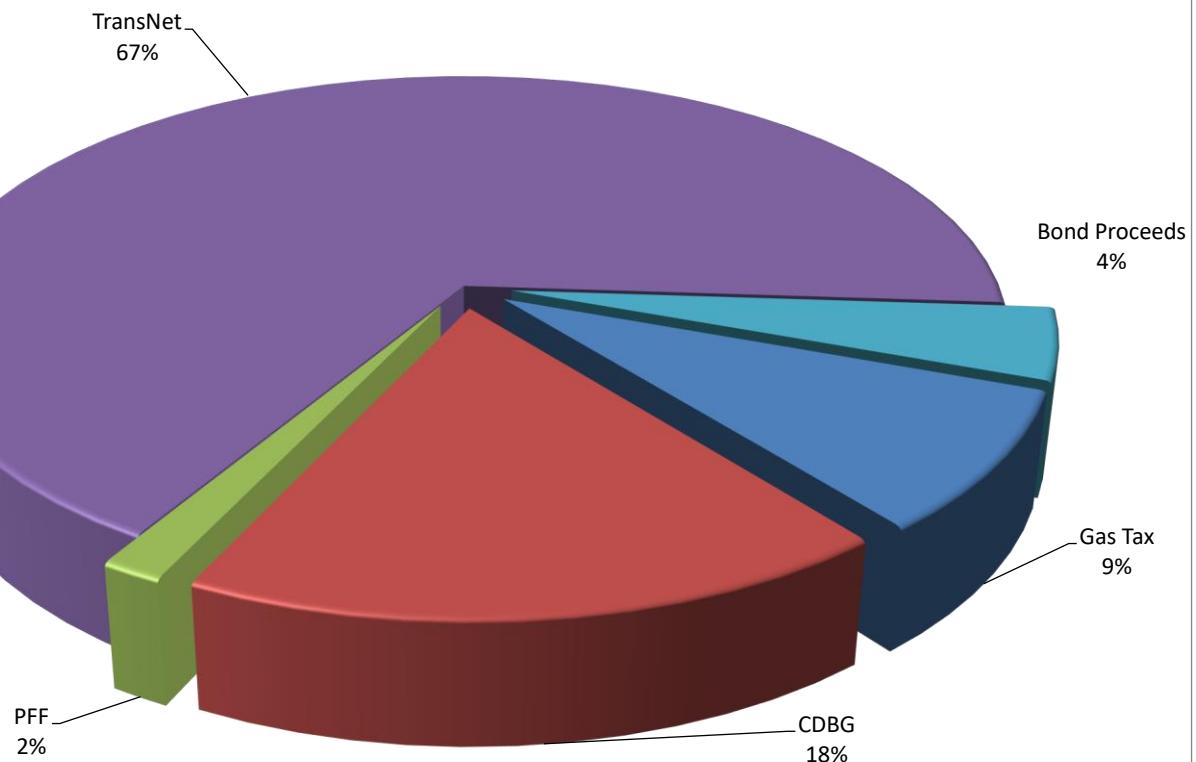
The proposed 2020-21 CIP appropriations are approximately \$29.4 million. The forecasted five-year appropriations are \$12.5 million.

The CIP program reflects the actions taken by Council and developed in accordance with Council adopted policies and guiding documents (such as, but not limited to the City's General Plan, Master Plans, Specific Plans, Regional Transportation Plan) as well as generally accepted accounting principles. The CIP includes funding for projects and programs in various geographic areas of the City.

CIP Project by Type - Planned Future Appropriations



CIP Project by Funding Source - Planned Future Appropriations



CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2020-21 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
CREEK DISTRICT						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	28,034,472	-	-	-	28,034,472
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	38,424,911	-	-	-	38,424,911
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	11,611,028	-	-	-	11,611,028
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	14,613,449	-	-	-	14,613,449
88507	San Marcos Creek Specific Plan: Promenade Construction	4,344,690	-	-	-	4,344,690
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	11,657,400	-	-	300,000	11,957,400
TOTAL CREEK DISTRICT		108,685,950	-	-	300,000	108,985,950
FACILITIES						
FC002	Exterior Metal Painting	500,000	-	-	-	500,000
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC005	Underground Storage Tank Feasibility Study & Replacement	50,000	-	-	-	50,000
FC006	Interior Remodel/Apparatus Storage: Fire Station 3	600,000	-	-	-	600,000
FC007	Community Center Audio/Visual Improvements	750,000	100,000	100,000	-	850,000
FC008	Roof Replacement/Retrofit 187 Santar & Site Improvements	400,000	-	-	-	400,000
FC009	Civic Center & SMETC Complex Improvements	-	975,000	975,000	-	975,000
TOTAL FACILITIES		2,420,000	1,075,000	1,075,000	-	3,495,000
PARKS						
PK001	Sunset Park & Mission Sports Park Synthetic Turf Replacement	156,250	-	125,000	-	281,250
PK004	Discovery Lake Remediation	250,000	-	-	-	250,000
PK005	Bradley Park Playground Replacement	500,000	-	-	-	500,000
PK006	Rancho Coronado Park Improvements	1,475,000	6,500	6,500	-	1,481,500
PK007	Southlake Phase 2	1,600,000	-	-	-	1,600,000
PK008	Richmar Park Phase 2	-	-	-	800,000	800,000
PK009	Bradley Park Pump Track	-	250,000	250,000	-	250,000
PK010	Connors Park Synthetic Turf	-	800,000	400,000	400,000	800,000
TOTAL PARKS		3,981,250	1,056,500	781,500	1,200,000	5,962,750
PLANNING						
84003	Public Facility Financing Plan Update	450,000	175,000	175,000	-	625,000
84004	Asset Management Program Development	200,000	-	-	-	200,000
PL001	General Plan Amendment	1,219,936	-	-	-	1,219,936
PL002	Housing Element	150,000	-	-	-	150,000
PL003	Electronic Plan Reviews	-	310,000	310,000	-	310,000
TOTAL PLANNING		2,019,936	485,000	485,000	-	2,504,936

CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2020-21 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
STORM DRAINS						
88214	Channel Widening South of Grand Avenue	3,996,261	190,000	50,000	435,000	4,481,261
TOTAL STORM DRAINS		3,996,261	190,000	50,000	435,000	4,481,261
STREETS						
86002	San Marcos Boulevard at Discovery Street Intersection Improvements	2,825,170	-	-	-	2,825,170
86009	Annual Street Overlay Project	300,000	-	-	-	300,000
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	17,419,943	-	-	-	17,419,943
88179	South Santa Fe - Smilax to Bosstick	7,199,808	-	-	-	7,199,808
ST001	Annual Surface Seal Project FY19 - FY23	2,078,976	(1,792,120)	2,757,880	450,000	5,286,856
ST002	Sidewalk Repair & Replacement	100,000	-	100,000	-	200,000
ST004	Mission/Mulberry Drainage Improvement	450,000	-	1,414,132	-	1,864,132
ST005	San Marcos Blvd. Reconstruction	100,000	1,840,000	622,000	8,222,172	8,944,172
ST006	San Marcos Blvd. Slope Stabilization	1,916,666	-	-	-	1,916,666
ST007	Discovery St. from Craven to Twin Oaks	3,400,000	12,440,900	17,600,000	-	21,000,000
ST008	Twin Oaks Valley Rd. & Barham Dr. Improvements	5,754,100	-	2,745,900	-	8,500,000
ST009	Citywide ADA Infrastructure	850,000	2,456,673	1,310,377	1,346,296	3,506,673
ST010	Palomar College/Mission Pedestrian Enhancements	400,000	-	-	-	400,000
TOTAL STREETS		42,794,663	14,945,453	26,550,289	10,018,468	79,363,420
TRAFFIC						
88532	Traffic Management System	1,125,648	-	499,952	500,000	2,125,600
TR001	Rancho Santa Fe & Grandon Traffic Signal Modification	265,333	-	-	-	265,333
TR004	Grand Avenue Traffic Improvements	310,715	-	-	-	310,715
TR005	Adaptive Traffic Control System/Citywide Traffic Study	100,000	-	-	-	100,000
TR006	Cycle Track on TOVR near DP K-8 School	250,000	-	-	-	250,000
TOTAL TRAFFIC		2,051,696	-	499,952	500,000	3,051,648
TOTAL CIP		\$ 165,949,756	\$ 17,751,953	\$ 29,441,741	\$ 12,453,468	\$ 207,844,965

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2020-21 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GENERAL FUND (100)						
88507	San Marcos Creek Specific Plan: Promenade Construction	55,000	-	-	-	55,000
PK001	Sunset Park & Mission Sports Park Synthetic Turf Replacement	125,000	-	100,000	-	225,000
PL001	General Plan Amendment	1,219,936	-	-	-	1,219,936
PL002	Housing Element	-	-	120,000	-	120,000
ST008	Twin Oaks Valley Rd. & Barham Dr. Improvements	4,182,169	-	-	-	4,182,169
TR004	Grand Avenue Traffic Improvements	310,715	-	-	-	310,715
TOTAL GENERAL FUND (100)		5,892,820	-	220,000	-	6,112,820
GAS TAX FUND (200)						
88179	South Santa Fe - Smilax to Bosstick	1,445,000	-	-	-	1,445,000
ST001	Annual Surface Seal Project FY19 - FY23	329,542	200,000	-	200,000	529,542
ST005	San Marcos Blvd. Reconstruction	100,000	-	250,000	850,000	1,200,000
88532	Traffic Management System Enhancement	-	637,552	637,552	-	637,552
TOTAL GAS TAX FUND (200)		1,874,542	837,552	887,552	1,050,000	3,812,094
TRAFFIC SAFETY FUND (201)						
88179	South Santa Fe - Smilax to Bosstick	4,284	-	-	-	4,284
88532	Traffic Management System Enhancement	637,552	(637,552)	(637,552)	-	-
ST001	Annual Surface Seal Project FY19 - FY23	413,200	-	-	-	413,200
TR005	Adaptive Traffic Control System/Citywide Traffic Study	100,000	-	-	-	100,000
TOTAL TRAFFIC SAFETY FUND (201)		1,155,036	(637,552)	(637,552)	-	517,484
CITY AFFORDABLE HOUSING FUND (203)						
PL002	Housing Element	-	150,000	30,000	-	30,000
TOTAL CITY AFFORDABLE HOUSING FUND (203)		-	150,000	30,000	-	30,000
CFD 98-02 LIGHTING & LANDSCAPING FUND (205)						
PK001	Sunset Park & Mission Sports Park Synthetic	31,250	-	25,000	-	56,250
TOTAL CFD 98-02 LIGHTING & LANDSCAPING FUND (205)		31,250	-	25,000	-	56,250
CDBG FUND (207)						
PK008	Richmar Park Phase 2	-	-	-	800,000	800,000
ST009	Citywide ADA Infrastructure Improvements	715,000	2,456,673	1,310,377	1,346,296	3,371,673
TOTAL CDBG FUND (207)		715,000	2,456,673	1,310,377	2,146,296	4,171,673
PEG FUNDS (216)						
FC007	Community Center Audio/Visual Improvements	750,000	100,000	100,000	-	850,000
TOTAL PEG FUNDS (216)		750,000	100,000	100,000	-	850,000
RMRA FUNDS (219)						
ST001	Annual Surface Seal Project FY19 - FY23	827,125	(1,992,120)	2,757,880	-	3,585,005
ST006	San Marcos Blvd. Slope Stabilization	1,916,666	-	-	-	1,916,666
TOTAL RMRA FUNDS (219)		2,743,791	(1,992,120)	2,757,880	-	5,501,671

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2020-21 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
PUBLIC FACILITIES FEES FUND (402)						
84003	Public Facility Financing Plan Update	450,000	175,000	175,000	-	625,000
86002	San Marcos Boulevard at Discovery Street Intersection Improvements	995,000	-	-	-	995,000
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	16,236,720	-	-	-	16,236,720
88179	South Santa Fe - Smilax to Bosstick	1,463,910	-	-	-	1,463,910
88214	Channel Widening South of Grand Avenue	1,272,752	190,000	50,000	190,000	1,512,752
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	24,708	-	-	-	24,708
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	4,199,573	1,974,028	1,974,028	-	6,173,601
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	208,800	-	-	-	208,800
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	1,974,028	(1,974,028)	(1,974,028)	-	-
PK007	Southlake Phase 2	1,600,000	-	-	-	1,600,000
PK004	Discovery Lake Remediation	250,000	-	-	-	250,000
ST004	Mission/Mulberry Drainage Improvement	450,000	-	1,414,132	-	1,864,132
ST007	Discovery St. from Craven to Twin Oaks Twin Oaks Valley Rd. & Barham Dr.	1,425,972	12,440,900	17,600,000	-	19,025,972
ST008	Improvements	1,571,931	-	2,745,900	-	4,317,831
ST009	Citywide ADA Infrastructure Improvements	135,000	-	-	-	135,000
TOTAL PUBLIC FACILITIES FEES FUND (402)		32,258,394	12,805,900	21,985,032	190,000	54,433,426
TRANSNET - HIGHWAY FUNDS (403)						
88179	South Santa Fe - Smilax to Bosstick	580,000	-	-	-	580,000
TOTAL TRANSNET - HIGHWAY FUNDS (403)		580,000	-	-	-	580,000
TRANSNET - STREETS FUNDS (404)						
86002	San Marcos Boulevard at Discovery Street Intersection Improvements	350,000	-	-	-	350,000
86009	Annual Street Overlay Project	300,000	-	-	-	300,000
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	600,000	-	-	-	600,000
88179	South Santa Fe - Smilax to Bosstick	308,156	-	-	-	308,156
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	1,324,723	-	-	-	1,324,723
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	2,605,224	2,148,950	2,148,950	-	4,754,174
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	3,954,800	-	-	-	3,954,800
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	4,920,553	(2,148,950)	(2,148,950)	-	2,771,603
88532	Traffic Management System Enhancement	488,096	-	499,952	500,000	1,488,048
ST001	Annual Surface Seal Project FY19 - FY23	-	-	-	250,000	250,000
ST005	San Marcos Blvd. Reconstruction	-	1,840,000	372,000	7,372,172	7,744,172
TR001	Rancho Santa Fe & Grandon Traffic Signal Modification	265,333	-	-	-	265,333
TR006	Cycle Track on TOVR near DP K-8 School	250,000	-	-	-	250,000
TOTAL TRANSNET - STREETS FUNDS (404)		15,366,885	1,840,000	871,952	8,122,172	24,361,009

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2020-21 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM (408)						
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	4,982,300	-	-	-	4,982,300
ST007	Discovery St. from Craven to Twin Oaks	1,974,028	-	-	-	1,974,028
TOTAL REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM (408)		6,956,328	-	-	-	6,956,328
DEVELOPER CONTRIBUTION/IN-LIEU (410)						
86002	San Marcos Boulevard at Discovery Street Intersection Improvements	1,480,170	-	-	-	1,480,170
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	124,700	-	-	-	124,700
88507	San Marcos Creek Specific Plan: Promenade Construction	1,430,000	-	-	-	1,430,000
PK006	Rancho Coronado Park Improvements	135,000	6,500	6,500	-	141,500
ST010	Palomar College/Mission Pedestrian Enhancements	400,000	-	-	-	400,000
TOTAL DEVELOPER CONTRIBUTION/IN-LIEU (410)		3,569,870	6,500	6,500	-	3,576,370
GRANT/OTHER FUNDING (411)						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	19,561,943	-	-	-	19,561,943
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	24,522,102	-	-	-	24,522,102
88507	San Marcos Creek Specific Plan: Promenade Construction	1,000,000	-	-	-	1,000,000
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	1,860,317	-	-	-	1,860,317
PL002	Housing Element	150,000	(150,000)	(150,000)	-	-
PL003	Electronic Plan Reviews	-	310,000	310,000	-	310,000
PK009	Bradley Park Pump Track	-	250,000	250,000	-	250,000
TOTAL GRANT/OTHER FUNDING (411)		47,094,362	410,000	410,000	-	47,504,362
TIF FUNDS (412)						
88179	South Santa Fe - Smilax to Bosstick	82,000	-	-	-	82,000
TOTAL TIF FUNDS (412)		82,000	-	-	-	82,000
HOA REVENUE (443)						
ST002	Sidewalk Repair & Replacement	40,000	-	40,000	-	80,000
TOTAL HOA REVENUE (443)		40,000	-	40,000	-	80,000
SUCCESSOR AGENCY NO. 2 BOND (560552)						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	1,801,484	-	-	-	1,801,484
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	2,882,363	(2,882,306)	(2,882,306)	-	57
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	6,695,938	2,882,306	2,882,306	-	9,578,244
88507	San Marcos Creek Specific Plan: Promenade Construction	1,740,015	-	-	-	1,740,015
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	3,882,800	-	-	-	3,882,800
TOTAL SUCCESSOR AGENCY NO. 2 BOND (560552)		17,002,600	-	-	-	17,002,600

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2020-21 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
SUCCESSOR AGENCY NO. 3 BOND (560553)						
88214	Channel Widening South of Grand Avenue	2,272,908	-	-	245,000	2,517,908
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements	5,196,914	-	-	-	5,196,914
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	4,210,399	(1,240,672)	(1,240,672)	-	2,969,727
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	2,652,900	-	-	-	2,652,900
88505	San Marcos Creek Specific Plan: Creekside Drive and Pad Grading	1,022,930	1,240,672	1,240,672	-	2,263,602
88507	San Marcos Creek Specific Plan: Promenade Construction	117,935	-	-	-	117,935
88529	San Marcos Creek Specific Plan: Environmental Habitat and Mitigation	5,705,483	-	-	300,000	6,005,483
PK006	Rancho Coronado Park Improvements	1,340,000	-	-	-	1,340,000
TOTAL SUCCESSOR AGENCY NO. 3 BOND (560553)		22,519,469	-	-	545,000	23,064,469
FACILITIES REPLACEMENT/REHABILITATION FUND (603)						
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC008	Roof Replacement/Retrofit 187 Santar & Site Improvements	400,000	-	-	-	400,000
FC009	Civic Center & SMETC Complex Improvements	-	975,000	975,000	-	975,000
PK010	Connors Park Synthetic Turf	-	800,000	400,000	400,000	800,000
TOTAL FACILITIES REPLACEMENT/REHABILITATION FUND (603)		520,000	1,775,000	1,375,000	400,000	2,295,000
INFRASTRUCTURE FUNDS (604)						
84004	Asset Management Program Development	200,000	-	-	-	200,000
FC002	Exterior Metal Painting	500,000	-	-	-	500,000
FC005	Underground Storage Tank Feasibility Study & Replacement	50,000	-	-	-	50,000
FC006	Interior Remodel/Apparatus Storage: Fire Station 3	600,000	-	-	-	600,000
PK005	Bradley Park Playground Replacement	500,000	-	-	-	500,000
ST001	Annual Surface Seal Project FY19 - FY23	509,109	-	-	-	509,109
ST002	Sidewalk Repair & Replacement	60,000	-	60,000	-	120,000
TOTAL INFRASTRUCTURE FUNDS (604)		2,419,109	-	60,000	-	2,479,109
FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)						
88005	Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening	583,223	-	-	-	583,223
88179	South Santa Fe - Smilax to Bosstick	3,316,458	-	-	-	3,316,458
88214	Channel Widening South of Grand Avenue	450,601	-	-	-	450,601
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements	5,250	-	-	-	5,250
88265	San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control	21,028	-	-	-	21,028
88507	San Marcos Creek Specific Plan: Promenade Construction	1,740	-	-	-	1,740
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)		4,378,300	-	-	-	4,378,300
TOTAL CIP		\$ 165,949,756	\$ 17,751,953	\$ 29,441,741	\$ 12,453,468	\$ 207,844,965



CAPITAL IMPROVEMENT PROJECT - PLANNING

Public Facility Financing Plan Update

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84003	Planning	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2015-16	Not Started		\$625,000	N/A

Project Description:

This project plans to update the City Public Facility Financing Plan to establish a revised impact fee structure for future development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 450,000
Budget Appropriation Increase/(Decrease):	\$ 175,000
FY20-21 Budget:	\$ 625,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 625,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
PFF (FC PFF)	\$ 90,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (HC PFF)	\$ 22,500	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 47,500
PFF (NPDES PFF)	\$ 67,500	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 92,500
PFF (Streets PFF)	\$ 90,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (SR78 PFF)	\$ 90,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (Parks PFF)	\$ 67,500	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 92,500
PFF (GIS PFF)	\$ 22,500	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 47,500
Totals	\$ 450,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 625,000
Future Years							\$ -
Total Project Cost							\$ 625,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

Asset Management Program Development

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84004	Planning	Improvement	Winter 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Design		\$200,000	N/A

Project Description:

This project will develop a comprehensive program to understand the City's long-term infrastructure maintenance and replacement needs. This will ensure proper prioritization and efficiency when it comes to maintaining and replacing city assets in the long term.



Budget & Expense Summary:

Prior Approved Budget:	\$ 200,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 200,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 200,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Infrastructure R&R	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$ -
Total Project Cost							\$ 200,000



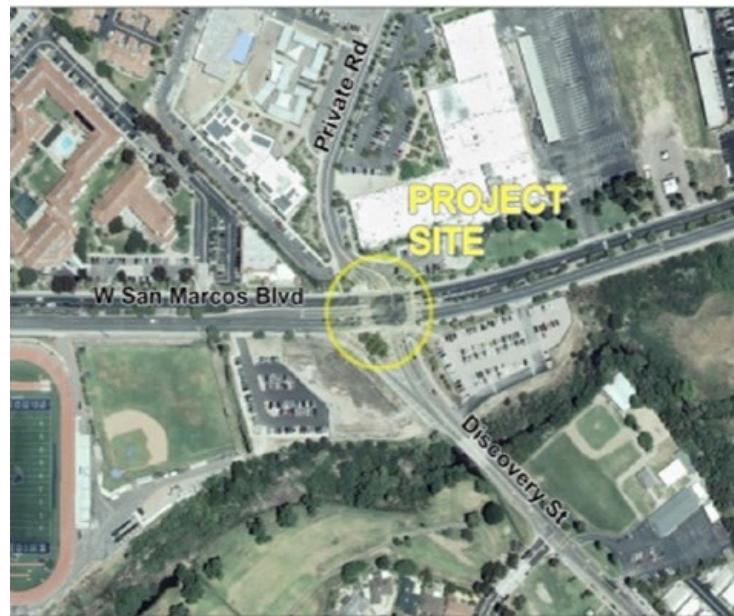
CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Boulevard at Discovery Street Intersection Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86002	Streets	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2014-15	Construction		\$2,825,170	SM67

Project Description:

This project will adjust the intersection at San Marcos Boulevard and Discovery Street to eliminate the free-right turn from San Marcos Boulevard to Discovery Street. The project will also widen San Marcos Boulevard in the westbound (towards Carlsbad) direction, for approximately 900 feet approaching the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,825,170
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 2,825,170
Expended/Encumbered as of June 30, 2020	\$ 294,064
Available Budget as of June 30, 2020	\$ 2,531,106

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 995,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 995,000
TNet LSI	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Develop Deposit	\$ 1,480,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,480,170
Totals	\$ 2,825,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,825,170
Future Years							\$ -
Total Project Cost							\$ 2,825,170



CAPITAL IMPROVEMENT PROJECT - STREETS

Annual Street Overlay Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86009	Streets	Improvement	Winter 2019	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Finalizing		\$300,000	SM59

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be evaluated to determine the proper management of future overlays to protect roadways from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ 300,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 300,000
Expended/Encumbered as of June 30, 2020	\$ 113,244
Available Budget as of June 30, 2020	\$ 186,756

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
TNet LSI	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Future Years							\$ -
Total Project Cost							\$ 300,000



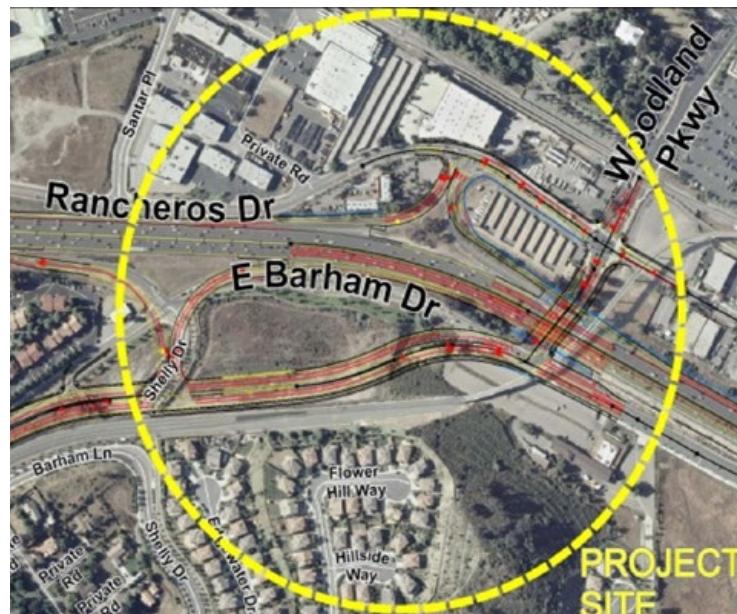
CAPITAL IMPROVEMENT PROJECT - STREETS

Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88005	Streets	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2010-11	Design		\$17,419,943	SM24

Project Description:

This project includes reconstruction of the State Route 78 overcrossing at Woodland Parkway, reconfiguration of on/off ramps, widening and realigning portions of Woodland Parkway, Barham Drive and Rancheros Drive. The City is working in conjunction with Caltrans on completing this project and future funding amounts, as well as the total project cost, are still being determined based on ongoing discussions between the agencies.



Budget & Expense Summary:

Prior Approved Budget:	\$ 17,419,943
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 17,419,943
Expended/Encumbered as of June 30, 2020	\$ 11,474,263
Available Budget as of June 30, 2020	\$ 5,945,680

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Funding Source Summary							
PFF (SR78 PFF)	\$ 16,236,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,236,720
TNet LSI	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
SM Redevelop	\$ 583,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 583,223
Totals	\$ 17,419,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,419,943
Future Years							\$ -
Total Project Cost							\$ 17,419,943



CAPITAL IMPROVEMENT PROJECT - STREETS

South Santa Fe - Smilax to Bosstick

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88179	Streets	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2007-08	Construction		\$7,199,808	SM22

Project Description:

This project will reconfigure and signalize the existing roadway intersection at Smilax Road and South Santa Fe Road. This project will also widen South Santa Fe in the westbound (towards Vista) direction. This project will enhance the traffic operations and wellbeing of motorists at the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 7,199,808
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 7,199,808
Expended/Encumbered as of June 30, 2020	\$ 4,405,305
Available Budget as of June 30, 2020	\$ 2,794,503

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Gas Tax	\$ 1,445,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,445,000
Traffic Safety	\$ 4,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,284
PFF (Streets PFF)	\$ 1,463,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,463,910
TNet Highway	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
TNet LSI	\$ 308,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 308,156
TIF Funds	\$ 82,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,000
SM Redevelop	\$ 3,316,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,316,458
Totals	\$ 7,199,808	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,199,808
Future Years							\$ -
Total Project Cost							\$ 7,199,808



CAPITAL IMPROVEMENT PROJECT - STREETS

Channel Widening South of Grand Avenue

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88214	Storm Drains	Improvement	Winter 2025	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2011-12	Construction		\$4,481,261	N/A

Project Description:

This project includes the widening of the existing drainage channel south of Grand Avenue, west of Linda Vista Drive, and the creation of riparian habitat on City-owned land. This project also includes the construction of a precast bridge over the widened channel for future access to Linda Vista Drive and Grand Avenue. Improvements are needed to relieve local flooding and promote the development of the site.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,291,261
Budget Appropriation Increase/(Decrease):	\$ 190,000
FY20-21 Budget:	\$ 4,481,261
Expended/Encumbered as of June 30, 2020	\$ 3,940,344
Available Budget as of June 30, 2020	\$ 540,917

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 1,272,752	\$ 50,000	\$ -	\$ -	\$ -	\$ 190,000	\$ 1,512,752
No. 3 Bond	\$ 2,272,908	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 185,000	\$ 2,517,908
SM Redevelop	\$ 450,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,601
Totals	\$ 3,996,261	\$ 50,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 375,000	\$ 4,481,261
Future Years							\$ -
Total Project Cost							\$ 4,481,261



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88263	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$28,034,472	SM56

Project Description:

This grant-funded project will construct a 500-foot long 2-lane bridge along Bent Avenue over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace the existing low water crossing, which is inadequate to convey flows during storm events resulting in local flooding and blocked access for emergency vehicles.



Budget & Expense Summary:

Prior Approved Budget:	\$ 28,034,472
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 28,034,472
Expended/Encumbered as of June 30, 2020	\$ 21,680,957
Available Budget as of June 30, 2020	\$ 6,353,515

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	Total
			Planned	Planned	Planned	Planned	
PFF (Streets PFF)	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,708
TNet LSI	\$ 1,324,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,324,723
Develop Deposit	\$ 124,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,700
Federal HBP	\$ 19,561,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,561,943
AC Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
No. 2 Bond	\$ 1,801,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,801,484
No. 3 Bond	\$ 5,196,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,196,914
Totals	\$ 28,034,472	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,034,472
Future Years							\$ -
Total Project Cost							\$ 28,034,472



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88264	Creek District	Improvement	Fall 2023	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$38,424,911	SM32

Project Description:

This grant-funded project will construct a 445-foot long 4-lane bridge along Via Vera Cruz over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace an existing timber bridge, which is inadequate during storm events resulting in local flooding and blocked access for emergency vehicles and will improve pedestrian safety.



Budget & Expense Summary:

Prior Approved Budget:	\$ 38,424,911
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 38,424,911
Expended/Encumbered as of June 30, 2020	\$ 29,582,866
Available Budget as of June 30, 2020	\$ 8,842,045

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	Total
			Planned	Planned	Planned	Planned	
PFF (Streets PFF)	\$ 4,199,573	\$ 1,974,028	\$ -	\$ -	\$ -	\$ -	\$ 6,173,601
TNet LSI	\$ 2,605,224	\$ 2,148,950	\$ -	\$ -	\$ -	\$ -	\$ 4,754,174
Federal HBP	\$ 20,538,960	\$ -	\$ -	\$ 3,983,142	\$ -	\$ -	\$ 24,522,102
AC Funds	\$ 3,983,142	\$ -	\$ -	\$ -3,983,142	\$ -	\$ -	\$ -
No. 2 Bond	\$ 2,882,363	\$ -2,882,306	\$ -	\$ -	\$ -	\$ -	\$ 57
No. 3 Bond	\$ 4,210,399	\$ -1,240,672	\$ -	\$ -	\$ -	\$ -	\$ 2,969,727
SM Redevelop	\$ 5,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,250
Totals	\$ 38,424,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,424,911
Future Years							\$ -
Total Project Cost							\$ 38,424,911



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88265	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$11,611,028	SM31

Project Description:

This project will widen Discovery Street to a 4-lane secondary arterial and install a levee from Via Vera Cruz to Bent Avenue. In addition, it will raise the intersections at Bent Avenue and Discovery Street approximately 8 feet. The goal is to implement a general mobility element and allow the construction of the bridge abutments at Bent and Via Vera Cruz. The bridges at Bent and Via Vera Cruz will be constructed concurrently with this project.



Budget & Expense Summary:

Prior Approved Budget:	\$ 11,611,028
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 11,611,028
Expended/Encumbered as of June 30, 2020	\$ 10,663,273
Available Budget as of June 30, 2020	\$ 947,755

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TNet Bond	\$ 1,997,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,648
TNet LSI	\$ 1,957,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,957,152
RTCIP	\$ 4,982,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,982,300
No. 3 Bond	\$ 2,652,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,652,900
SM Redevelop	\$ 21,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,028
Totals	\$ 11,611,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,611,028
Future Years							\$ -
Total Project Cost							\$ 11,611,028



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Creekside Drive and Pad Grading

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88505	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$14,613,449	SM48

Project Description:

This project will construct a development pad and grade the promenade along the north side of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. The project will fill part of the north bank between Via Vera Cruz and Bent Avenue and raise the bank approximately 2 feet above 100 year flood elevation. The project is necessary to channelize the water flow and allows the construction of the north abutments for Bent Avenue Bridge and Via Vera Cruz Bridge.



Budget & Expense Summary:

Prior Approved Budget:	\$	14,613,449
Budget Appropriation Increase/(Decrease):	\$	-
FY20-21 Budget:	\$	<u>14,613,449</u>
Expended/Encumbered as of June 30, 2020	\$	8,339,194
Available Budget as of June 30, 2020	\$	<u>6,274,255</u>

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22		FY 2022-23		FY 2023-24		FY 2024-25		Total
			Planned								
Funding Source Summary											
TNet Bond	\$ 1,384,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,384,313
TNet LSI	\$ 3,536,240	\$ -2,148,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,387,290
No. 2 Bond	\$ 6,695,938	\$ 2,882,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,578,244
No. 3 Bond	\$ 1,022,930	\$ 1,240,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,263,602
PFF (Streets PFF)	\$ 1,974,028	\$ -1,974,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 14,613,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,613,449
Future Years											\$ -
Total Project Cost											\$ 14,613,449



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Promenade Construction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88507	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$4,344,690	N/A

Project Description:

This project will construct the pedestrian promenade on both sides of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. It will provide a pedestrian connection on both sides of the creek linking with Bent Avenue Bridge and Via Vera Cruz Bridge. Additionally, the promenade will provide multi-use space intended to maximize public enjoyment of the area's natural resources while restoring the natural habitat surrounding San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,344,690
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 4,344,690
Expended/Encumbered as of June 30, 2020	\$ 3,867,239
Available Budget as of June 30, 2020	\$ 477,451

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
City In-Kind	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Develop Deposit	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,430,000
Prop 84 Grant	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
No. 2 Bond	\$ 1,740,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740,015
No. 3 Bond	\$ 117,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,935
SM Redevelop	\$ 1,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740
Totals	\$ 4,344,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,344,690
Future Years							\$ -
Total Project Cost							\$ 4,344,690



CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Environmental Habitat and Mitigation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88529	Creek District	Improvement	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Construction		\$11,957,400	N/A

Project Description:

This project will provide approximately 64 acres of wetland habitat including establishment, enhancement, and preservation at San Marcos Creek from Discovery Street to Echo Lane. The project will be maintained in perpetuity according to the environmental permit requirements (401 San Diego Water Board, 404 Army Corps of Engineers, and 1602 California Department of Fish and Wildlife) for the San Marcos Creek Specific Plan development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 11,957,400
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 11,957,400
Expended/Encumbered as of June 30, 2020	\$ 9,146,741
Available Budget as of June 30, 2020	\$ 2,810,659

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	Total
			Planned	Planned	Planned	Planned	
PFF (HC PFF)	\$ 208,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 208,800
SANDAG Land Deed	\$ 1,860,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,860,317
No. 2 Bond	\$ 3,882,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,882,800
No. 3 Bond	\$ 5,705,483	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 6,005,483
Totals	\$ 11,657,400	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 11,957,400
Future Years							\$ -
Total Project Cost							\$ 11,957,400



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Traffic Management System Enhancement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88532	Traffic	Improvement	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Design		\$2,125,600	SM68

Project Description:

This project will consolidate the construction of a new TMC bringing the TMC up to date with current technologies. This project will also install new supporting infrastructure for the TMC including the installation of new traffic signal controllers at various locations throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,125,600
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 2,125,600
Expended/Encumbered as of June 30, 2020	\$ 499,600
Available Budget as of June 30, 2020	\$ 1,626,000

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Funding Source Summary							
Traffic Safety	\$ 637,552	\$ -637,552	\$ -	\$ -	\$ -	\$ -	\$ -
TNet SAFE	\$ 244,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,048
TNet LSI	\$ 244,048	\$ 499,952	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,244,000
Gas Tax	\$ -	\$ 637,552	\$ -	\$ -	\$ -	\$ -	\$ 637,552
Totals	\$ 1,125,648	\$ 499,952	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,125,600
Future Years							\$ -
Total Project Cost							\$ 2,125,600



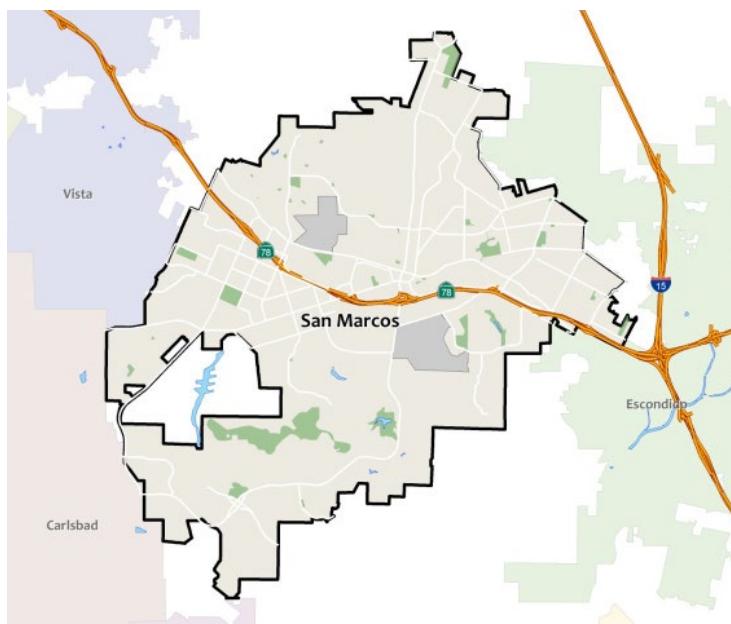
CAPITAL IMPROVEMENT PROJECT - FACILITIES

Exterior Metal Painting

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC002	Facilities	Maintenance	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Construction		\$500,000	N/A

Project Description:

This project includes exterior metal painting at the Civic Center, Public Works, and Fire Station 1.



Budget & Expense Summary:

Prior Approved Budget:	\$ 500,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 500,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 500,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Infrastructure R&R	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Future Years							\$ -
Total Project Cost							\$ 500,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Structure Removal Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC004	Facilities	Maintenance	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$120,000	N/A

Project Description:

This project will remove four structures at parks throughout the City currently at the end of their useful life. Two structures, a caretaker residence and garage, are proposed to be removed at Bradley Park. A former daycare structure is proposed to be removed at Woodland Park. And a caretaker unit is proposed to be removed at Walnut Grove Park.



Budget & Expense Summary:

Prior Approved Budget:	\$ 120,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 120,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 120,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Facilities R&R	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Future Years							\$ -
Total Project Cost							\$ 120,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Underground Storage Tank Feasibility Study & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC005	Facilities	Maintenance	Spring 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$50,000	N/A

Project Description:

The Underground Storage Tank/Fueling facility is nearing the end of its useful life and a course of action needs to be taken to determine the feasibility of replacing the current tank with a new system, either underground, above-ground, or off sight. The potential replacement costs are estimated to be over a million dollars and no funding is identified at this time.



Budget & Expense Summary:

Prior Approved Budget:	\$	50,000
Budget Appropriation Increase/(Decrease):	\$	-
FY20-21 Budget:	\$	50,000
Expended/Encumbered as of June 30, 2020	\$	-
Available Budget as of June 30, 2020	\$	50,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Infrastructure R&R	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Totals	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Future Years							\$ -
Total Project Cost							\$ 50,000



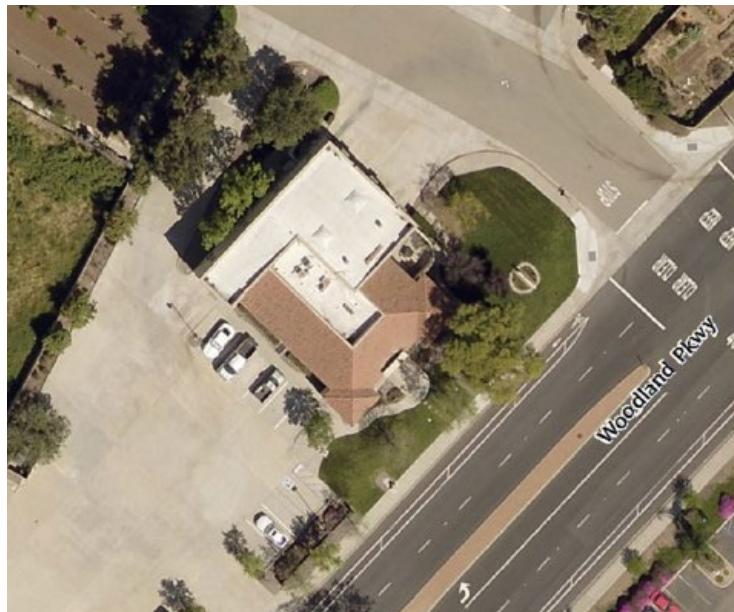
CAPITAL IMPROVEMENT PROJECT - FACILITIES

Interior Remodel/Apparatus Storage: Fire Station 3

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC006	Facilities	Maintenance	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$600,000	N/A

Project Description:

This project includes a reworking of the interior of Fire Station #3, new roll up doors for the apparatus bays and the addition of an auxiliary pre-fab building for apparatus storage.



Budget & Expense Summary:

Prior Approved Budget:	\$	600,000
Budget Appropriation Increase/(Decrease):	\$	-
FY20-21 Budget:	\$	600,000
Expended/Encumbered as of June 30, 2020	\$	-
Available Budget as of June 30, 2020	\$	600,000

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Funding Source Summary							
Infrastructure R&R	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Totals	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Future Years							\$ -
Total Project Cost							\$ 600,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Community Center Audio/Visual Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC007	Facilities	Maintenance	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$850,000	N/A

Project Description:

This project improves the broadcasting and audio/visual setup of the dining and main hall in the Community Center due to an increased demand for audio, video, lighting and broadcasting capabilities.



Budget & Expense Summary:

Prior Approved Budget:	\$	750,000
Budget Appropriation Increase/(Decrease):	\$	100,000
FY20-21 Budget:	\$	850,000
Expended/Encumbered as of June 30, 2020	\$	528,700
Available Budget as of June 30, 2020	\$	321,300

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
PEG Funds	\$ 750,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Totals	\$ 750,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Future Years							\$ -
Total Project Cost							\$ 850,000



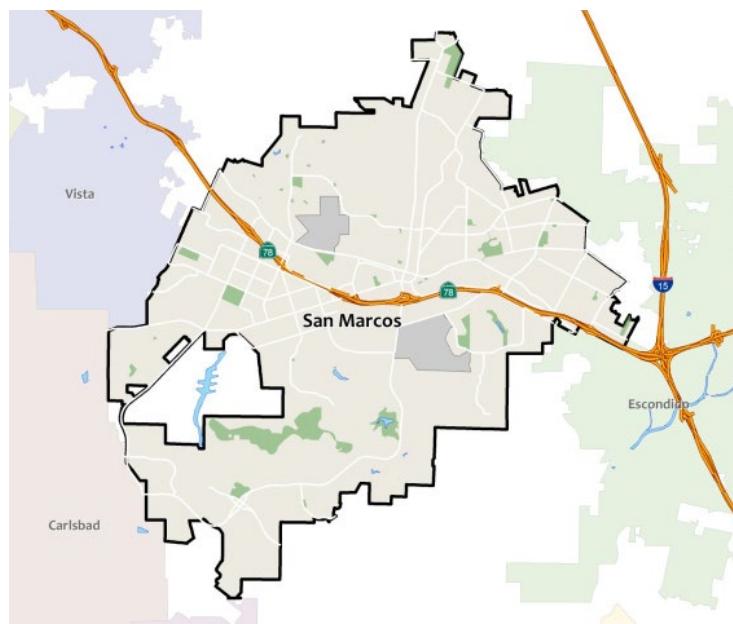
CAPITAL IMPROVEMENT PROJECT - FACILITIES

Roof Replacement/Retrofit 187 Santar & Site Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC008	Facilities	Maintenance	Spring 2021	Real Property Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$400,000	N/A

Project Description:

This project will investigate the conditions of the existing roof of the City-owned building located at 187 Santar Road. This project will also evaluate any necessary site repairs that may be needed to keep the property in a servicable condition. If needed, the project will replace the roof or make necessary repairs to the roof and site.



Budget & Expense Summary:

Prior Approved Budget:	\$ 400,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 400,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Facilities R&R	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$ -
Total Project Cost							\$ 400,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Civic Center & SMETC Complex Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC009	Facilities	Maintenance	Summer 2022	Real Property Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Not Started		\$975,000	N/A

Project Description:

This project will replace and repair several elements reaching the end of their useful life at the Civic Center & SMETC Complex. Improvements will include building and site improvements needed for optimal operating condition.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	975,000
FY20-21 Budget:	\$	975,000
Expended/Encumbered as of June 30, 2020	\$	-
Available Budget as of June 30, 2020	\$	975,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Facilities R&R	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Totals	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Future Years							\$ -
Total Project Cost							\$ 975,000



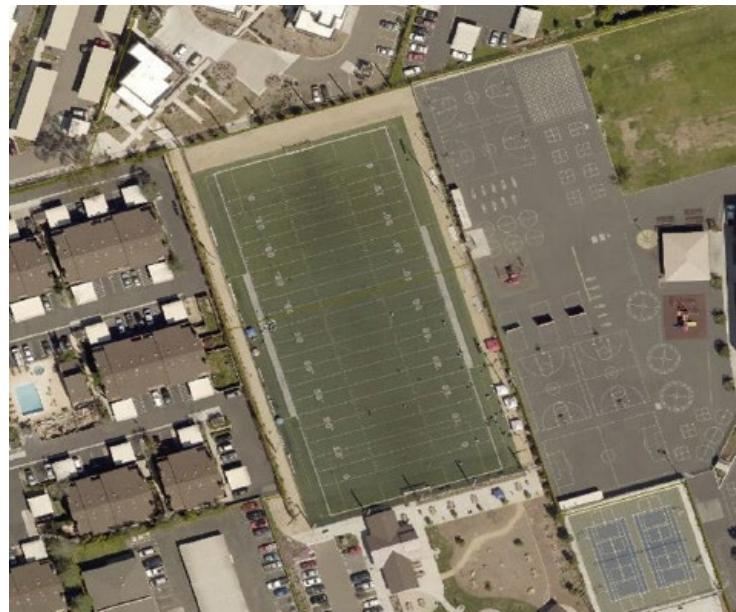
CAPITAL IMPROVEMENT PROJECT - PARKS

Sunset Park & Mission Sports Park Synthetic Turf Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK001	Parks	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$281,250	N/A

Project Description:

This project will replace synthetic turf at the Sunset Park and Mission Sports Park soccer arenas at the end of their useful life.



Budget & Expense Summary:

Prior Approved Budget:	\$ 281,250
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 281,250
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 281,250

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
General Fund	\$ 125,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000
CFD 98-02	\$ 31,250	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 56,250
Totals	\$ 156,250	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 281,250
Future Years							\$ -
Total Project Cost							\$ 281,250



CAPITAL IMPROVEMENT PROJECT - PARKS

Discovery Lake Remediation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK004	Parks	Improvement	Fall 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$250,000	N/A

Project Description:

This project will evaluate various remediation techniques to improve water quality in Discovery Lake. The project will investigate the effectiveness of various remediation methods and implement those with the best potential to improve water quality.



Budget & Expense Summary:

Prior Approved Budget:	\$ 250,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2020	\$ 14,183
Available Budget as of June 30, 2020	\$ 235,818

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
PFF (NPDES PFF)	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$ -
Total Project Cost							\$ 250,000



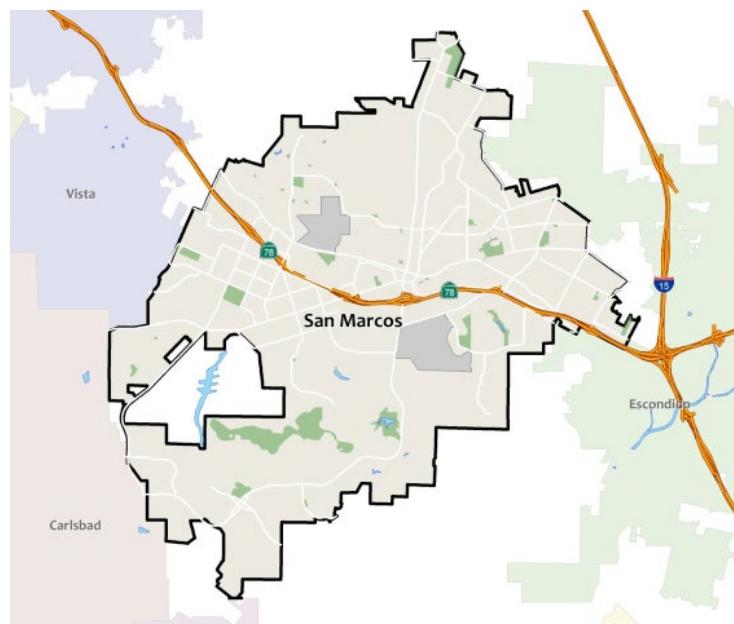
CAPITAL IMPROVEMENT PROJECT - PARKS

Bradley Park Playground Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK005	Parks	Improvement	Winter 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$500,000	N/A

Project Description:

This project will replace the playground equipment at Bradley Park, replace sidewalks, and surrounding improvements that have subsided due to poor ground conditions.



Budget & Expense Summary:

Prior Approved Budget:	\$ 500,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 500,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 500,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Infrastructure R&R	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Future Years							\$ -
Total Project Cost							\$ 500,000



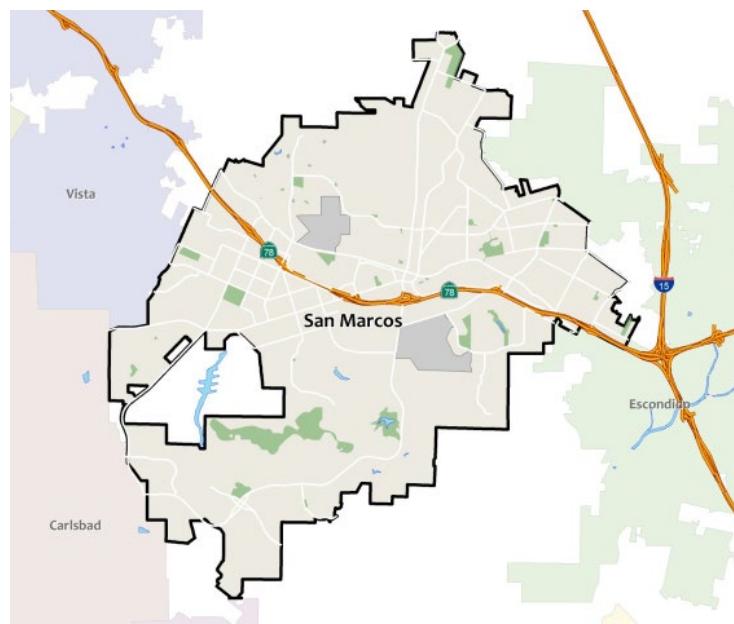
CAPITAL IMPROVEMENT PROJECT - PARKS

Rancho Coronado Park Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK006	Parks	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$1,481,500	N/A

Project Description:

This project will plan and construct a portion of the Rancho Coronado Park.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,475,000
Budget Appropriation Increase/(Decrease):	\$ 6,500
FY20-21 Budget:	\$ 1,481,500
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 1,481,500

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Develop Deposit	\$ 135,000	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ 141,500
No. 3 Bond	\$ 1,340,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,340,000
Totals	\$ 1,475,000	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ 1,481,500
Future Years							\$ -
Total Project Cost							\$ 1,481,500



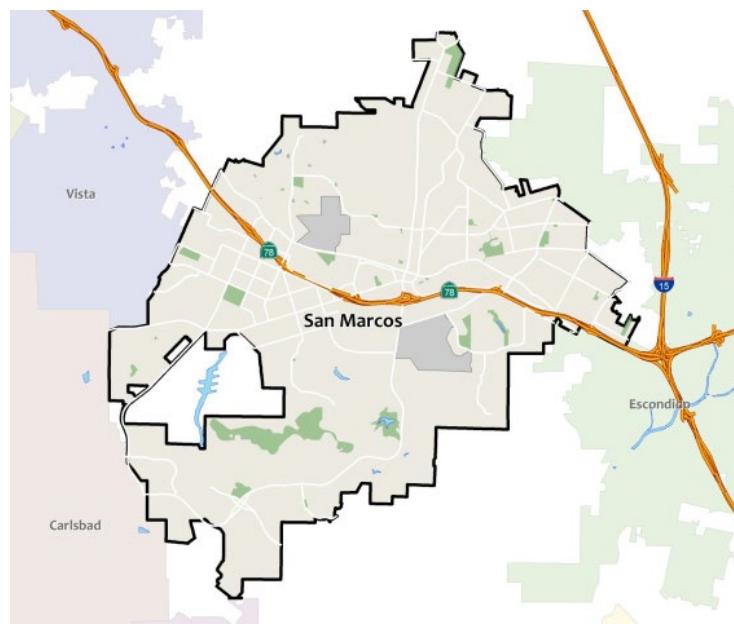
CAPITAL IMPROVEMENT PROJECT - PARKS

Southlake Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK007	Parks	Improvement	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$1,600,000	N/A

Project Description:

This project will construct additional amenities at South Lake Park connected to the lower parking lot constructed as part of the Rancho Tesoro development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,600,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 1,600,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 1,600,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
PFF (Parks PFF)	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Totals	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Future Years							\$ -
Total Project Cost							\$ 1,600,000



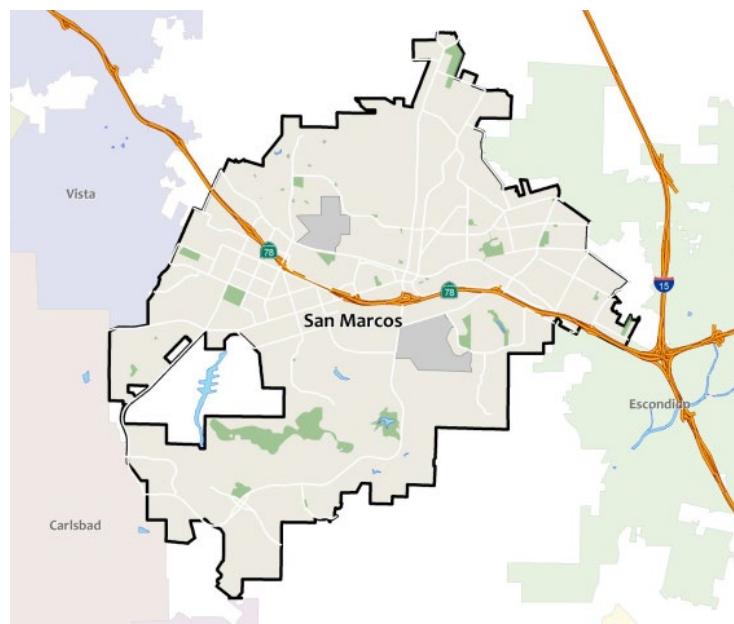
CAPITAL IMPROVEMENT PROJECT - PARKS

Richmar Park Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK008	Parks	Improvement	Spring 2024	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$800,000	N/A

Project Description:

This project will construct the remainder of Richmar Park including a shade structure, half basketball court, sidewalk, and landscaping.



Budget & Expense Summary:

Prior Approved Budget:	\$ 800,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 800,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 800,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
CDBG	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ 800,000
Totals	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ 800,000
Future Years							\$ -
Total Project Cost							\$ 800,000



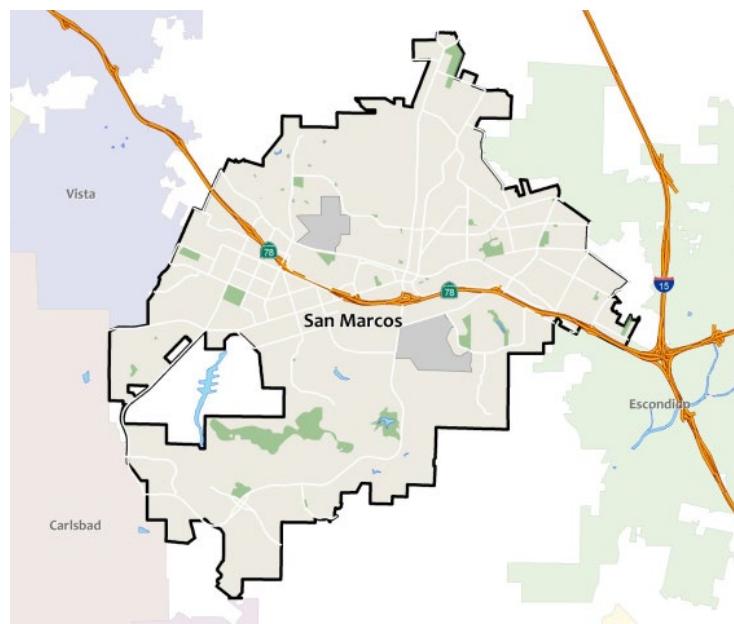
CAPITAL IMPROVEMENT PROJECT - PARKS

Bradley Park Pump Track

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK009	Parks	Improvement	Spring 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Design		\$250,000	N/A

Project Description:

This grant funded project will construct a dirt bike pump track on currently vacant land on the southeast corner of Bradley Park.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	250,000
FY20-21 Budget:	\$	250,000
Expended/Encumbered as of June 30, 2020	\$	-
Available Budget as of June 30, 2020	\$	250,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Grant / Other	\$	-	\$	\$	\$	\$	\$ 250,000
Totals	\$	-	\$ 250,000	\$	-	\$	\$ 250,000
Future Years							\$ -
Total Project Cost							\$ 250,000



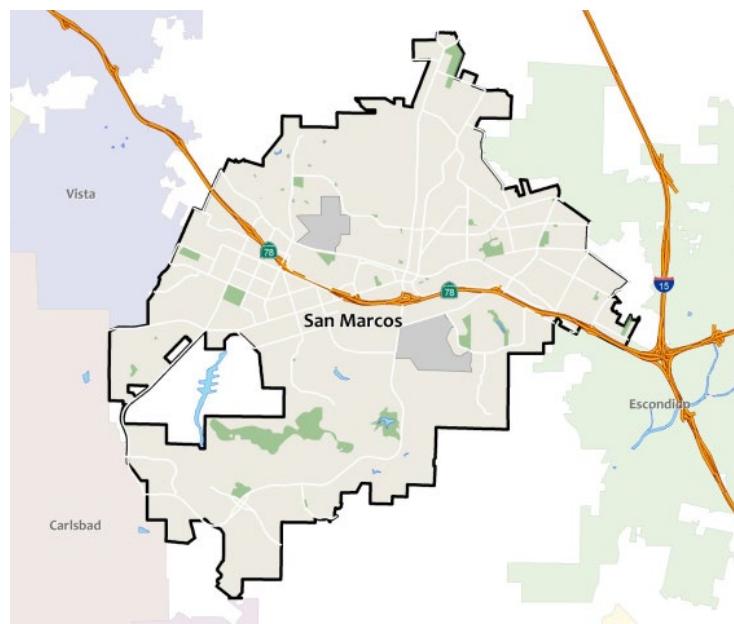
CAPITAL IMPROVEMENT PROJECT - PARKS

Connors Park Synthetic Turf

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK010	Parks	Maintenance	Fall 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Not Started		\$800,000	N/A

Project Description:

This project will replace the synthetic turf at the Connors Park football field at the end of its useful life.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	800,000
FY20-21 Budget:	\$	800,000
Expended/Encumbered as of June 30, 2020	\$	-
Available Budget as of June 30, 2020	\$	800,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Facilities R&R	\$	-	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 800,000
Totals	\$	-	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 800,000
Future Years							\$ -
Total Project Cost							\$ 800,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

General Plan Amendment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL001	Planning	Improvement	Fall 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$1,219,936	N/A

Project Description:

This project will update the General Plan and will include the development of implementation documents including but not limited to the zoning ordinance, master plans, policy documents, etc.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,219,936
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 1,219,936
Expended/Encumbered as of June 30, 2020	\$ 195,230
Available Budget as of June 30, 2020	\$ 1,024,706

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
General Fund	\$ 1,219,936	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,219,936
Totals	\$ 1,219,936	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,219,936
Future Years							\$ -
Total Project Cost							\$ 1,219,936



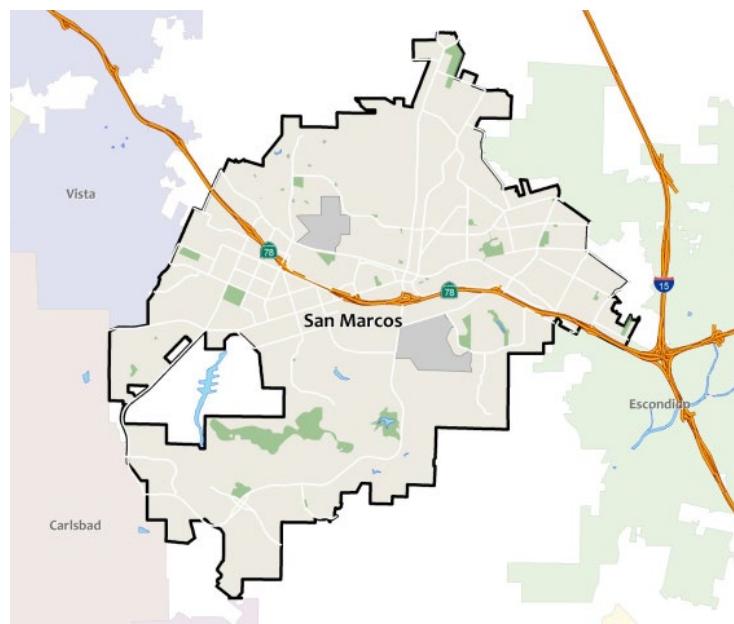
CAPITAL IMPROVEMENT PROJECT - PLANNING

Housing Element

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL002	Planning	Improvement	Spring 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$150,000	N/A

Project Description:

This project will update the housing element as statutorily required.



Budget & Expense Summary:

Prior Approved Budget:	\$ 150,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 150,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 150,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Grant / Other	\$ 150,000	\$ -150,000	\$ -	\$ -	\$ -	\$ -	\$ -
City Affordable Housing	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
General Fund	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Future Years							\$ -
Total Project Cost							\$ 150,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

Electronic Plan Reviews

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL003	Planning	Improvement	Spring 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Not Started		\$310,000	N/A

Project Description:

This project includes acquiring and implementing citywide electronic plan reviews.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	310,000
FY20-21 Budget:	\$	310,000
Expended/Encumbered as of June 30, 2020	\$	-
Available Budget as of June 30, 2020	\$	310,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Grant / Other	\$	-	\$	\$	\$	\$	\$ 310,000
Totals	\$	-	\$	-	\$	-	\$ 310,000
Future Years							\$ -
Total Project Cost							\$ 310,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Annual Surface Seal Project FY19 - FY23

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST001	Streets	Maintenance	Fall 2023	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Ongoing		\$7,436,856	SM62

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ 7,078,976
Budget Appropriation Increase/(Decrease):	\$ 357,880
FY20-21 Budget:	\$ 7,436,856
Expended/Encumbered as of June 30, 2020	\$ 1,608,982
Available Budget as of June 30, 2020	\$ 5,827,874

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Gas Tax	\$ 329,542	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 529,542
Traffic Safety	\$ 413,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 413,200
RMRA Funds	\$ 827,125	\$ 2,757,880	\$ -	\$ -	\$ -	\$ -	\$ 3,585,005
TNet LSI	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Infrastructure R&R	\$ 509,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 509,109
Totals	\$ 2,078,976	\$ 2,757,880	\$ 100,000	\$ 350,000	\$ -	\$ -	\$ 5,286,856
Future Years							\$ 2,150,000
Total Project Cost							\$ 7,436,856



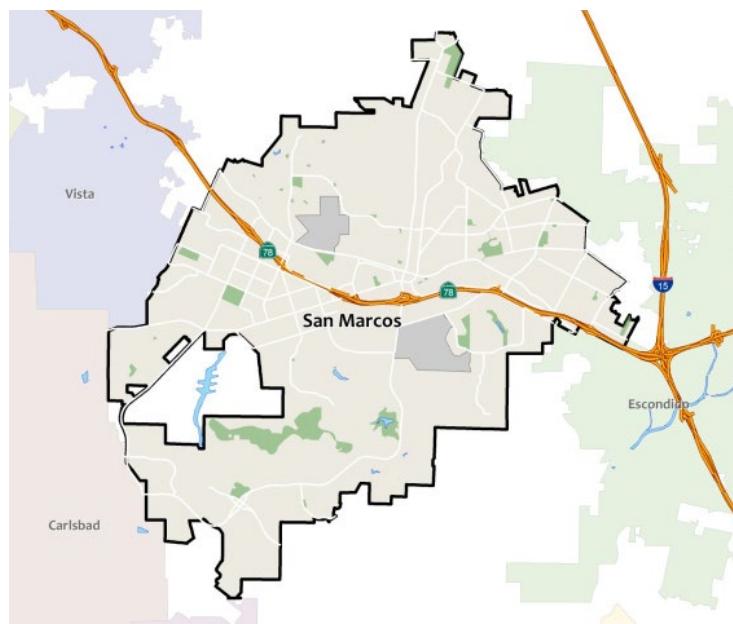
CAPITAL IMPROVEMENT PROJECT - STREETS

Sidewalk Repair & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST002	Streets	Maintenance	Winter 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Ongoing		\$200,000	N/A

Project Description:

Continued repair and replacement of damaged sidewalks every other year. This project helps with constant maintenance of city sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$ 200,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 200,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 200,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
HOA Revenue	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Infrastructure R&R	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$ -
Total Project Cost							\$ 200,000



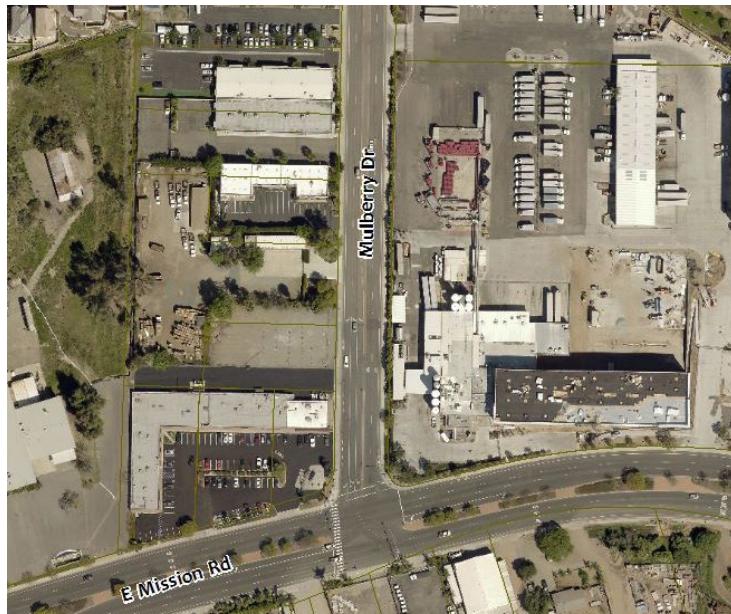
CAPITAL IMPROVEMENT PROJECT - STREETS

Mission/Mulberry Drainage Improvement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST004	Streets	Improvement	Fall 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$1,864,132	N/A

Project Description:

This project includes the installation of a new storm drain facility from an existing outfall located on the 400 block of Mulberry Dr., to the box culvert on Mission Rd. and the elimination of the current drop structure. The proposed new storm drain facility will connect to an existing storm drain line that runs under Mission Rd. and ultimately into San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,864,132
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 1,864,132
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 1,864,132

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
PFF (FC PFF)	\$ 450,000	\$ 1,414,132	\$ -	\$ -	\$ -	\$ -	\$ 1,864,132
Totals	\$ 450,000	\$ 1,414,132	\$ -	\$ -	\$ -	\$ -	\$ 1,864,132
Future Years							\$ -
Total Project Cost							\$ 1,864,132



CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Blvd. Reconstruction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST005	Streets	Improvement	Summer 2024	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$11,600,000	SM64

Project Description:

This project includes the reconstruction of San Marcos Blvd. from Grand Ave. to Rancho Santa Fe Rd., including the removal and replacement of deteriorated pavement, removal of pavers at intersections, the installation of new signals throughout the corridor, updated pedestrian ramps for ADA compliance, and the repair and replacement of damaged and uplifted curbs, gutters and uplifted sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$ 11,600,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 11,600,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 11,600,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Gas Tax	\$ 100,000	\$ 250,000	\$ 850,000	\$ -	\$ -	\$ -	\$ 1,200,000
TNet LSI	\$ -	\$ 372,000	\$ 1,561,000	\$ 1,985,586	\$ 1,902,586	\$ 1,923,000	\$ 7,744,172
Totals	\$ 100,000	\$ 622,000	\$ 2,411,000	\$ 1,985,586	\$ 1,902,586	\$ 1,923,000	\$ 8,944,172
Future Years							\$ 2,655,828
Total Project Cost							\$ 11,600,000



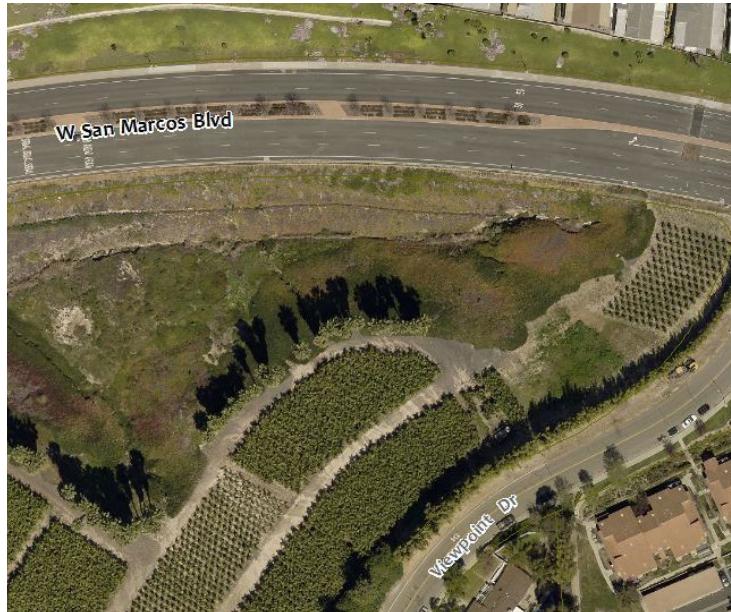
CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Blvd. Slope Stabilization

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST006	Streets	Maintenance	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$1,916,666	SM65

Project Description:

This project involves the remediation of a slope supporting east-bound West San Marcos Boulevard from Cascade to Viewpoint Drive. The slope has receded which resulted in separations between the curb/sidewalk and the roadway.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,916,666
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 1,916,666
Expended/Encumbered as of June 30, 2020	\$ 153,557
Available Budget as of June 30, 2020	\$ 1,763,109

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
RMRA Funds	\$ 1,916,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,916,666
Totals	\$ 1,916,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,916,666
Future Years							\$ -
Total Project Cost							\$ 1,916,666



CAPITAL IMPROVEMENT PROJECT - STREETS

Discovery St. from Craven to Twin Oaks

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST007	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$21,000,000	SM42

Project Description:

The project includes the design and construction of all intersections, signals, utilities, drainage and water quality components of Discovery St., as a four lane arterial, from Bent Ave. to Craven Dr. and east to Twin Oaks Valley Rd.



Budget & Expense Summary:

Prior Approved Budget:	\$ 8,559,100
Budget Appropriation Increase/(Decrease):	\$ 12,440,900
FY20-21 Budget:	\$ 21,000,000
Expended/Encumbered as of June 30, 2020	\$ 757,254
Available Budget as of June 30, 2020	\$ 20,242,746

	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 1,425,972	\$ 5,159,100	\$ -	\$ -	\$ -	\$ -	\$ 6,585,072
RTCIP	\$ 1,974,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,974,028
PFF (SR78 PFF)	\$ -	\$ 12,440,900	\$ -	\$ -	\$ -	\$ -	\$ 12,440,900
Totals	\$ 3,400,000	\$ 17,600,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000,000
Future Years							\$ -
Total Project Cost							\$ 21,000,000



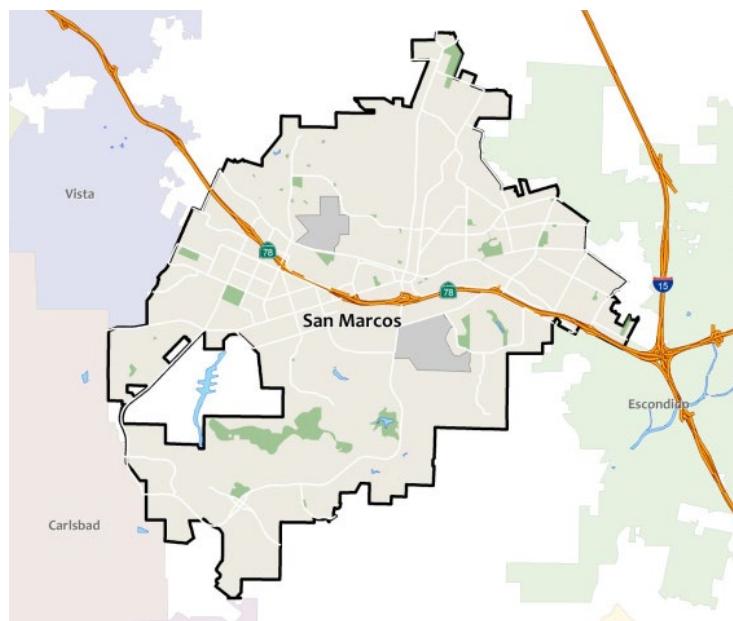
CAPITAL IMPROVEMENT PROJECT - STREETS

Twin Oaks Valley Rd. & Barham Dr. Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST008	Streets	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$8,500,000	SM69

Project Description:

The project involves surface improvements including asphalt, concrete, medians, sidewalks, signage traffic lights and underground improvements including utility and drainage improvements, relocations and water treatment within the public right of way to accommodate the construction of additional lanes.



Budget & Expense Summary:

Prior Approved Budget:	\$ 8,500,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 8,500,000
Expended/Encumbered as of June 30, 2020	\$ 5,706,301
Available Budget as of June 30, 2020	\$ 2,793,699

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
General Fund	\$ 4,182,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,182,169
PFF (SR78 PFF)	\$ 1,571,931	\$ 2,745,900	\$ -	\$ -	\$ -	\$ -	\$ 4,317,831
Totals	\$ 5,754,100	\$ 2,745,900	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000
Future Years							\$ -
Total Project Cost							\$ 8,500,000



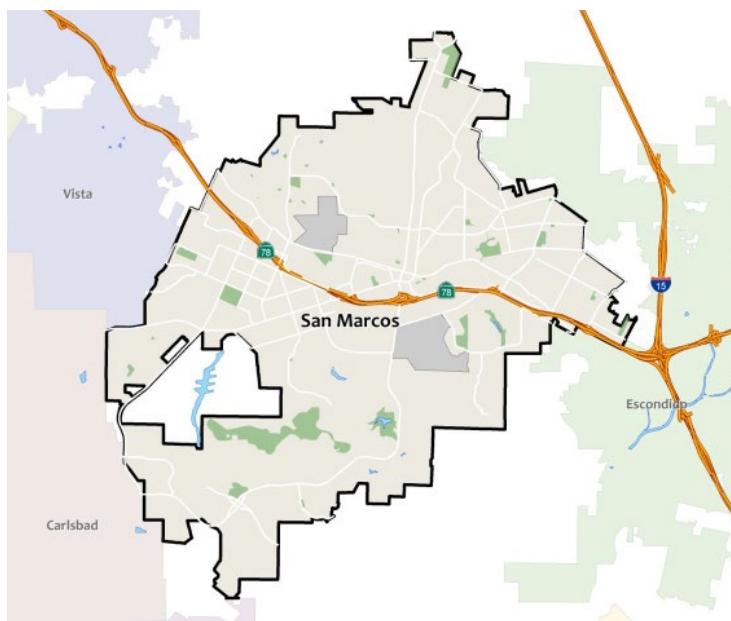
CAPITAL IMPROVEMENT PROJECT - STREETS

Citywide ADA Infrastructure Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST009	Streets	Improvement	Fall 2025	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Ongoing		\$3,506,673	N/A

Project Description:

This project is mostly funded by HUD. The goal is to implement ADA Transition Plan improvements for access within public right-of-way, City-owned facilities, services and activities for individuals with disabilities. This is an annual allotment of funds based on the CDBG funding available used for as-needed improvements and upgrades. This project is in compliance with Americans with Disabilities Act of 1990, Title II, Public Services.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,050,000
Budget Appropriation Increase/(Decrease):	\$ 2,456,673
FY20-21 Budget:	\$ 3,506,673
Expended/Encumbered as of June 30, 2020	\$ 709,232
Available Budget as of June 30, 2020	\$ 2,797,441

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
CDBG	\$ 715,000	\$ 1,310,377	\$ 536,574	\$ 136,574	\$ 136,574	\$ 536,574	\$ 3,371,673
PFF (Streets PFF)	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Totals	\$ 850,000	\$ 1,310,377	\$ 536,574	\$ 136,574	\$ 136,574	\$ 536,574	\$ 3,506,673
Future Years							\$ -
Total Project Cost							\$ 3,506,673



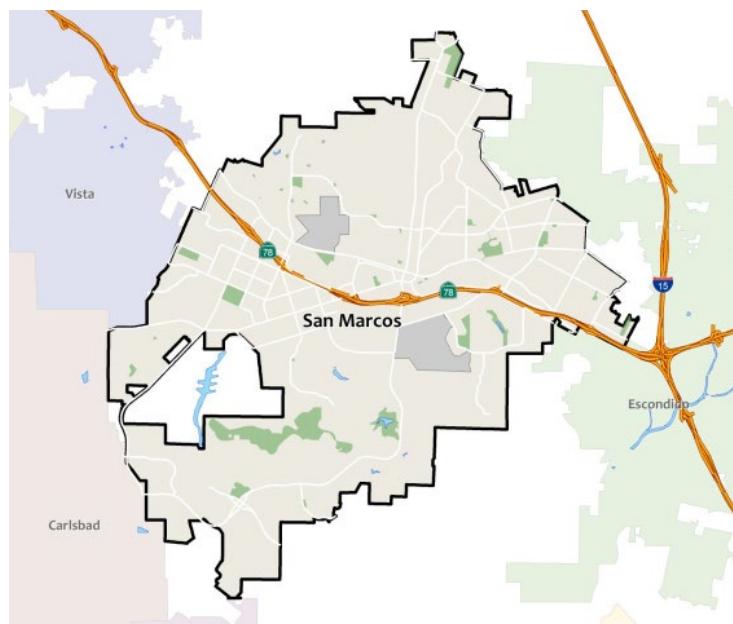
CAPITAL IMPROVEMENT PROJECT - STREETS

Palomar College/Mission Pedestrian Enhancements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST010	Streets	Improvement	Fall 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$400,000	N/A

Project Description:

This project will construct at grade pedestrian improvements to enhance the existing crossing located on Mission between Palomar College and the Sprinter Station.



Budget & Expense Summary:

Prior Approved Budget:	\$ 400,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 400,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Develop Deposit	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$ -
Total Project Cost							\$ 400,000



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Rancho Santa Fe & Grandon Traffic Signal Modification

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR001	Traffic	Improvement	Spring 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$265,333	SM63

Project Description:

This project will modify traffic signals at the intersection of Rancho Santa Fe and Grandon by replacing traffic signal poles and mast arms. ADA improvements include the installation of a new crosswalk, an APS system, pedestrian signal heads, push buttons, pedestrian ramps and new vehicle detection loops.



Budget & Expense Summary:

Prior Approved Budget:	\$ 265,333
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 265,333
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 265,333

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
TNet LSI	\$ 265,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,333
Totals	\$ 265,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,333
Future Years							\$ -
Total Project Cost							\$ 265,333



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Grand Avenue Traffic Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR004	Traffic	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$310,715	N/A

Project Description:

This project will install various improvements along Grand Ave to mitigate traffic impacts.



Budget & Expense Summary:

Prior Approved Budget:	\$ 310,715
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 310,715
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 310,715

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
General Fund	\$ 310,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,715
Totals	\$ 310,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,715
Future Years							\$ -
Total Project Cost							\$ 310,715



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Adaptive Traffic Control System/Citywide Traffic Study

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR005	Traffic	Improvement	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$100,000	SM70

Project Description:

This project will evaluate adaptive systems along corridors throughout the City and determine the feasibility of future adaptive projects.



Budget & Expense Summary:

Prior Approved Budget:	\$ 100,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 100,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 100,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Traffic Safety	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Future Years							\$ -
Total Project Cost							\$ 100,000



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Cycle Track on TOVR near DP K-8 School

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR006	Traffic	Improvement	Summer 2020	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$250,000	SM71

Project Description:

Construction of a Class IV Protected One-Way Cycle Track within the school zone for Double Peak K-8. This project will enhance roadway safety and operations by providing a visual barrier for cyclists and pedestrians.



Budget & Expense Summary:

Prior Approved Budget:	\$ 250,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 250,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
TNet LSI	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$ -
Total Project Cost							\$ 250,000



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Local Roadway Safety Plan

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR007	Traffic	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$80,000	N/A

Project Description:

This project will develop a Local Roadway Safety Plan to identify and prioritize roadway safety improvements on roadways throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ 80,000
Budget Appropriation Increase/(Decrease):	\$ -
FY20-21 Budget:	\$ 80,000
Expended/Encumbered as of June 30, 2020	\$ -
Available Budget as of June 30, 2020	\$ 80,000

Funding Source Summary	Prior Budget Appropriation	FY 2020-21 Budget Appropriation	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	Total
Traffic Safety	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Other State Grant	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000
Totals	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Future Years							\$ -
Total Project Cost							\$ 80,000

SAN MARCOS



DISCOVER LIFE's POSSIBILITIES

Find out more about the city budget by visiting,
www.san-marcos.net/finance.

City of San Marcos

1 Civic Center Drive
San Marcos, CA 92068
(760) 744-1050

www.san-marcos.net

