



2021-22 BUDGET

Adopted Annual Operations &
Capital Improvement Program Budget





OPERATIONS & MAINTENANCE BUDGET

Fiscal Year
2021-22

CAPITAL IMPROVEMENT PROGRAM BUDGET

Fiscal Years
2021-22 through 2025-26

Prepared by the Finance Department





Fiscal Year 2021-22 Budget

ACKNOWLEDGEMENTS

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Fiscal Year 2021-22 Budget

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June 8, 2021

Honorable Mayor and Members of the City Council:

It is my pleasure to submit the Fiscal Year 2021-22 Operations and Maintenance Budget (O&M) as well as the five-year Capital Improvement Program (CIP) for the City of San Marcos.

As we seem to be exiting a 15 month long pandemic and the significant restrictions that have been placed on the general population and the business and institutional communities, it's starting to feel like an economic rebound is underway. That certainly seems positive and in many ways is, yet, at the same time, there are some warning signs that we need to pay attention to, especially with respect to the possibility of economy wide inflation and how that will impact our normal expenditures.

As I mentioned in last year's transmittal letter, I usually discuss some of the macro economic statistics that we see and how they color our approach to the budget. This year, again, I'm not sure I see any real value in that as economic statistical comparisons to 2019 or 2020 in this time of re-emergence don't seem particularly useful.

I do think that it is noteworthy to mention a few points. At this time last year, the unemployment rate was about 30%. The figure for San Diego for March 2021 was 6.9% which certainly is an improvement and it seems likely there is room for more improvement as the summer progresses. On the other hand, the Consumer Price Index showed an annual rise of 4.1% for March of this year and energy costs, in particular, led the way with the local energy index rising 16.3% for the two month period ending in March. Both electricity and gasoline rose by similar rates. It's kind of difficult to try to predict how the economy will exit the pandemic and how the pace of returning to normal activities will go, but it seems pretty obvious that there is significant pent up demand for entertainment and social interaction away from computer screens.

From the City's financial perspective, the key challenge for us remains the recovery of rental revenue that took such a hit over the past year. We are seeing signs of improvement, but it will likely be slow and may take a few fiscal years to get back to our pre-pandemic rental revenue levels. The receipt of the American Rescue Plan Act (ARPA) funds certainly assist in replacing some of the revenue we've lost and help us get back closer to the same footing we were on in terms of staffing and employee compensation as we were at prior to the pandemic. We certainly hope that by the time the ARPA funds have been fully expended by the end of 2024 that our revenue picture will have recovered to where it was prior to March of 2020.



As the Council will recall, we adopted the Fiscal Year 2020-21 budget with a deficit of nearly \$2.7 million. The Council approved the use of reserves to plug that deficit. Prior to the adoption that budget, the Council had also approved the use of \$3 million in reserves for our Business Sustainability Program. The combination of those two actions brought our available liquid reserves down to approximately 33% of the FY 2020-21 budgeted expenditures. Shortly after the budget was adopted, the City was provided with funding from the Federal Cares Act, first from the County and then from the State. We utilized those funds for a variety of direct COVID-19 expenses which helped offset general fund costs we experienced. The lion's share of those funds, nearly \$2 million, went to convert Business Sustainability Program loans to grants. That enabled us to recover two-thirds of the reserve funds we used on that program.

As FY 2020-21 progressed, we identified some one-time revenue opportunities as well as continued to ratchet down expenditures as it was clear that the pandemic and associated shutdowns would continue for quite a long time. We had also assumed a certain number of employees would separate from the City and that happened at a higher rate than we projected and the accompanying hiring freeze generated significant budgetary savings. Lastly, sales tax payments remained fairly steady through the course of FY 2020-21, mostly attributable to on-line sales. That was not something that was all that predictable in the spring of 2020. Given all of those circumstances, we are exiting FY 2020-21 in a much stronger position than we had anticipated. As we discussed at the workshop meeting on May 25, 2021, we project that we will end the current fiscal year with a reserve level of about 49.5%, well above the Council policy of 40%. This translates into about \$6.7 million of funding availability and as discussed at the May 25th workshop, we propose to utilize those "excess" reserve funds as following:

- Reimburse city employees for their 10% wage reduction (\$1 million)
- Dedicate funds to our three internal infrastructure funds (\$4.7 million)
- Replace \$1 million removed from the General Plan Update project (\$1 million)

Being able to undertake those items allow us start FY 2021-22 in much closer to a normal spot, though, as you will see, we continue to carry forward a projected deficit which I will discuss below.

To turn our attention to Fiscal Year 2021- 22, we start with the premise that as society in general re-opens and re-engages, we need to likewise be ready to provide the levels of service we were pre-pandemic. This means allowing positions to be refilled at a faster pace. We have carried many vacant positions through the pandemic and have used some of the staffing changes to realign our operations. We won't be able to get back to 2019 levels without filling many of the positions that we have held vacant. We will also end the furlough program and bring all of our full time employees back to a normal 80 hour work week. The combination of those two items should allow us to get back to a comparable level of service though it will take some time to fill all the needed vacant positions and bring those new employees up to speed.

While we start to incur these additional personnel costs, those will exceed the pace of our recovering revenues, in particular our rent revenues. At the same time, we need to keep in mind that as we start to see recovery in rent by way of new leases, most, if not all of those, will come with some capital



costs whether it's in the form of tenant improvement costs that we incur directly, allowances for tenant improvements that we provide to new or renewing tenants or potentially lower rent amounts (this seems quite likely in the office space environment). These additional personnel costs fully account for the projected deficit, i.e. we could minimize that deficit by maintaining our current staffing posture and renegotiate a shorter work week. Whether the latter is a reasonable possibility seems dubious at best and public at large will be expecting a return to pre-pandemic normal sooner rather than later.

The good news in all of this from the City's budgetary perspective is the arrival of funds via the Federal government's American Rescue Plan Act (ARPA). Under the legislation that was enacted was a provision that allows cities that can demonstrate that the pandemic caused a loss of general revenues, to use those funds to make up for such losses. San Marcos will receive about \$18.2 million over the next two years and we can demonstrate via the federal formulation of lost revenue that we experienced about a \$5 million loss in revenue. This will allow us to eliminate the deficit contained within this budget when we bring the appropriation of the first \$9.1 million of ARPA funds to City Council in July of this year.



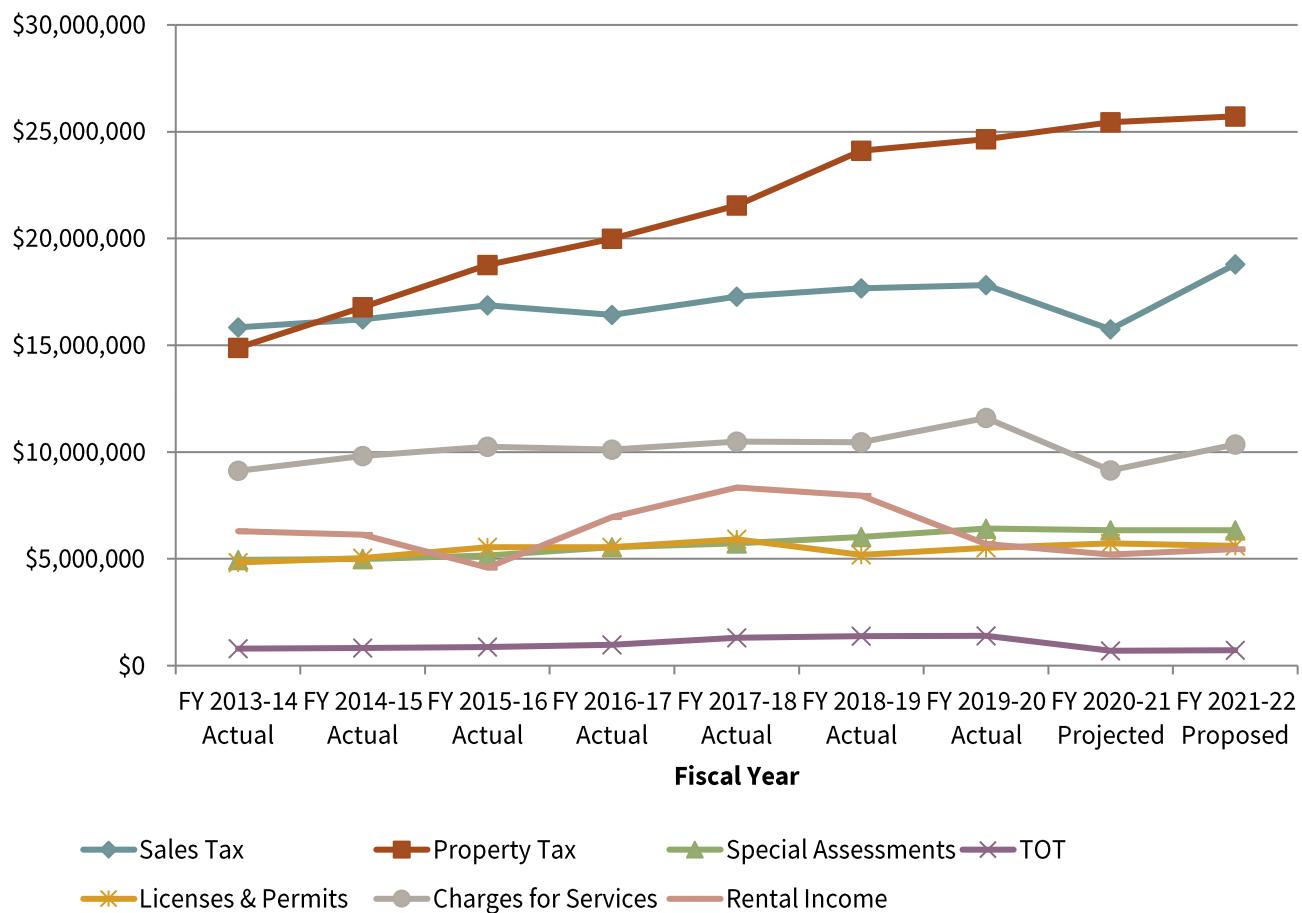
GENERAL FUND

The recommended Fiscal Year 2021- 22 budget is not balanced and we recommend the use of up to \$2,561,391 from the General Fund Reserve to balance the budget in accordance with the Council's adopted and amended General Fund Reserve Policy. It is highly unlikely we will actually use any of those reserves due to the ARPA funds availability as discussed above.

Revenues

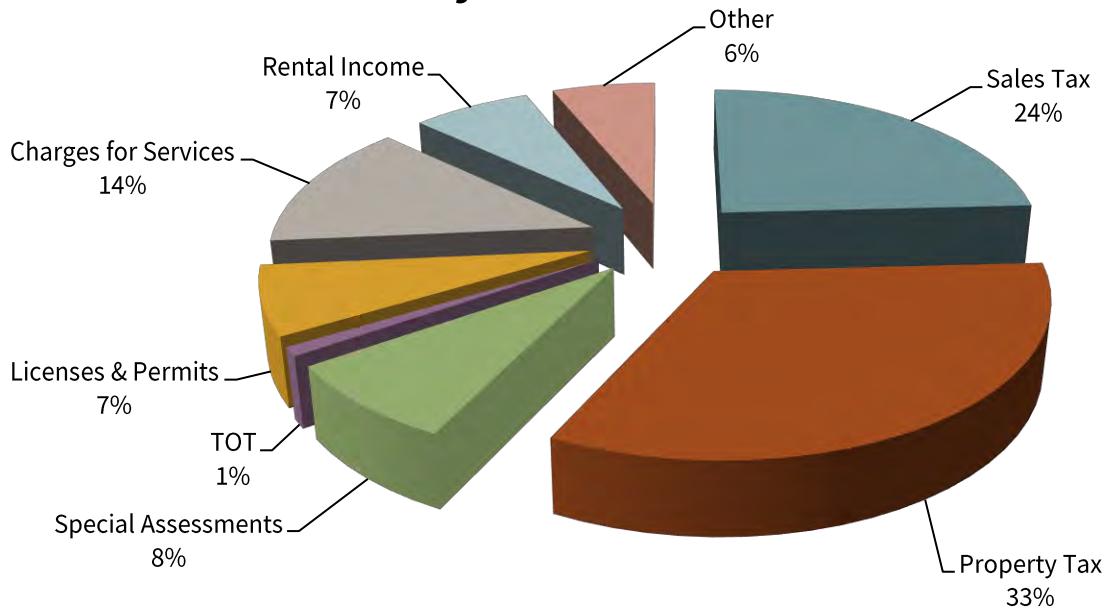
In terms of revenues, below is a chart which shows trends in our major revenue sources as well as a chart showing the breakdown by percentage of those major revenue sources in the FY 2021-22 budget.

Major General Fund Revenue Sources





FY 2021-22 Major General Fund Revenue Sources



The City benefits from a diverse revenue base. Between rental income from City Hall and other land holdings as well as Creekside Marketplace, rental revenue accounts for 9% of General Fund revenue, down from the 12.5% that we projected in adopting the FY 2019-20 budget. This diverse revenue base has typically enabled the City to weather the recession storms, maintain service levels and invest in long-term rehabilitation and replacement needs. In the current economic issues related to the pandemic, the drop in rental revenue is the primary cause for the deficit situation we are experiencing.

Expenditures

General Fund expenditures had held fairly steady and generally grown with inflation rates in the years preceding the pandemic. With the significant drop in revenue, we needed to also reduce expenditures as much as we could while still keeping the most critical areas of our operations such as public safety and public works functioning as close to pre-pandemic levels as possible. As a result, the adopted FY 2020-21 budget was more than \$4 million lower than our FY 2019-20 expenditures and over \$6 million less than departments requested at the start of the FY 2020-21 budget process.

As we started the FY 2021-22 budget, we were anticipating an expenditure level pretty consistent with the prior year's amount and toward the end of calendar year 2020, departments were instructed to develop plans for further reductions. At that time, there was very little light at the end of the tunnel as the COVID case rates exploded, significant lockdowns were reinstated, the ability to get vaccines out to the public was in question and there was no such thing as ARPA.

The situation started to improve in the February/March timeframe as it became clear that the vaccination program was quickly gaining speed and the federal government enacted the ARPA legislation. With these two key elements in mind, it also became clear that the kind of near draconian

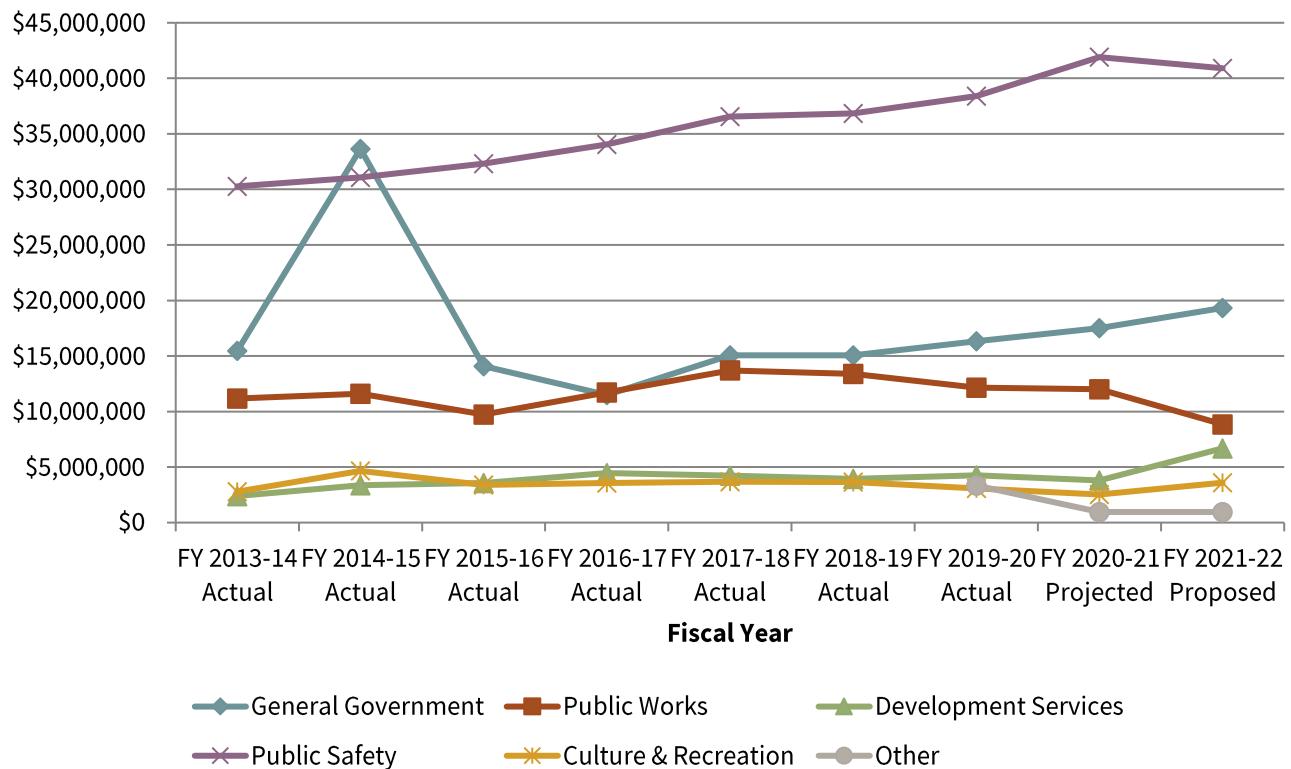


expenditure reductions we were planning for would not be necessary and, conversely, as the spring progressed with case rates dropping and vaccinations increasing, the possibility of a more normal year seemed possible. It didn't make any sense, especially with the funds arriving via ARPA to maintain those cuts. Given that, this budget recommends expenditures about 6% higher than the original adopted FY 2020-21 budget. It should be noted that our recommended \$80.3 million budget is about \$5 million less than we would have expected it to be had there been no pandemic.

In terms of items that are responsible for the increase, they are essentially the normal annual cost increases for the Sheriff's contract (a 4.5% increase this year), restoration of the vacant Traffic Deputy position, normal pension cost increases, restoration of a full 80 hour work week for all our full time employees, an easing of the hiring freeze, the restoration of most of our parks and recreation programs and other normal cost increases. The FY 2021-22 budget also does not provide any funding for our internal infrastructure funds though they are receiving a much needed infusion as a result of us ending FY 2020-21 with a reserve level significantly above the minimum 40% level required by Council policy.

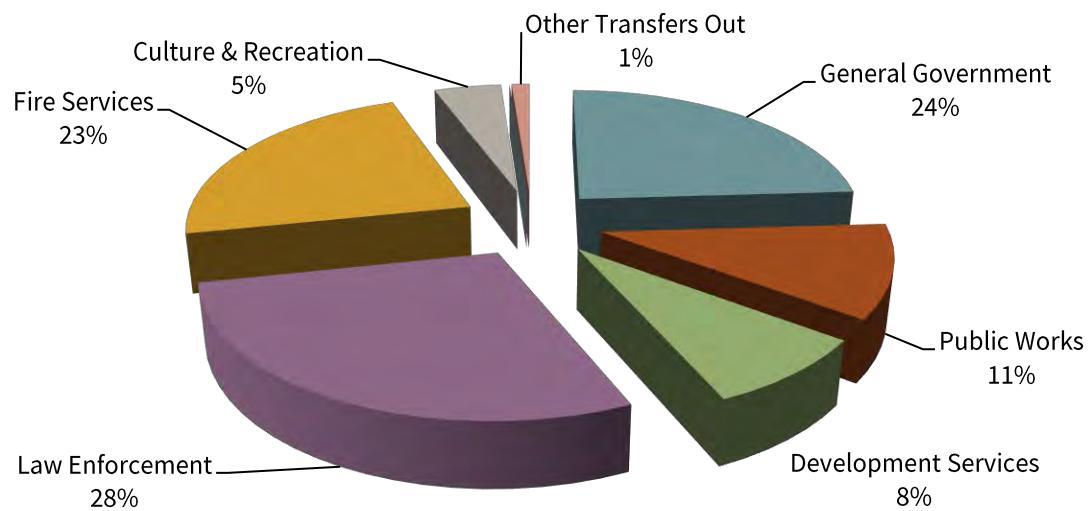
The following charts show General Fund expenditures over the past several years by lines of business and in terms of personnel and operational costs. The spike in General Government in FY 2014-15 was predominantly related to the Winco/Hobby Lobby and DMV investments.

General Fund Expenditures by Function



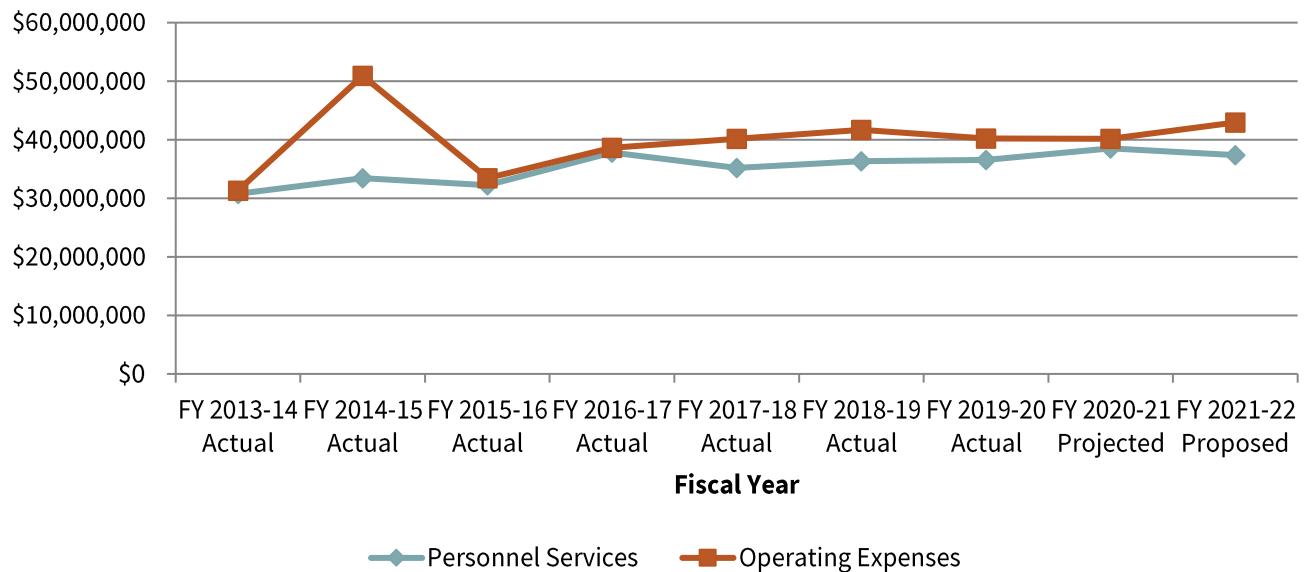


FY 2021-22 General Fund Expenditures By Function



The following graph and table depicts the amounts of the total General Fund budget the categories of personnel services and operating expenditures represent (FY 2014-15 operational spike reflects Winco/Hobby Lobby/DMV investments; FY 2016-17 personnel spike reflects a one-time pension payment):

Personnel and Operating Expenditures





FY 2021 - 22 Personnel Expenses		
Category	Total Amount Budgeted	Percent of Total GF Budget
Salaries and Wages	\$23,127,395	28.80%
Health Benefits	\$3,451,018	4.30%
Retirement Benefits	\$9,239,040	11.50%
Other	\$1,556,331	1.94%
Total	\$37,373,784	46.54%

The total share of the City's General Fund budget made up by personnel expenses is down from 47.18% to 46.54%, which represents a \$1.1 million reduction. Personnel costs had been on a slight downward trend from 49.11% in FY 2015-16 to 47.32% in FY 2017-18. It ticked up slightly to 47.44% in FY 2018-19 and saw another, somewhat larger move upward in FY 2019-20 to 48.57%. Last year, these costs fell to 47.18% with the pandemic. The past two years are an anomaly in this area and this current downward trend is likely not sustainable and we should expect to see these costs tick back up as we move back to full staffing.

The budget reflects the 2.0% cost of labor increases that are part of the City's memorandums of understandings (MOU) with its non-safety employee groups and 2.75% increases in safety employees. With respect to our MOU's, each has a four-year term ending in 2023 and each contains increased employee contributions to their pension which results in all staff receiving a net 5% increase over the four year terms. It also reflects a slight decrease (4%) in health care costs and larger increase (8.8%) in pensions, largely attributable to the restoration of a full 80 hour work week as well as an increase in our annual unfunded liability payment costs. Pensions continue to present a significant challenge to the budget and managing those challenges in the long term will continue to be a matter of high importance in the coming years, particularly if the CalPERS investment portfolio performance lags as the economy and market. Earlier this year, CalPERS reinitiated discussions regarding lowering the discount rate (the rate of investment return they assume they will generate). It seems inevitable that the rate will be lowered again and that will cause additional costs on cities though it will likely improve the fiscal health of the system overall.

Other Expenditure Highlights:

While the budget from an operational standpoint does not contain any enhancements, there are some noteworthy items. The Sheriff's contract increase of 4.5% results in \$915,318 of higher law enforcement costs compared to the FY 2020-21 adopted budget. Some of that increase is offset by cost sharing of one School Resource Officer (SRO) with the San Marcos Unified School District (SMUSD) and an additional SRO being entirely paid for by a grant secured by SMUSD. The grant for this last SRO is due to expire on June 30, 2021 and as of the writing of this, we are awaiting word from SMUSD on whether they wish to keep the position and provide the entire amount of funding. Also in the Public Safety area, after years of increasing fire/ambulance call volumes, we experienced a



significant drop in calls for service in the very early portions of the pandemic and stay at home orders. Those calls volumes bounced back as last year went on and we are returning to a more normal pre-pandemic call volume level.

The recommended budget does depart from the Council's adopted fiscal management policy in terms of the annual transfer from the General Fund to the Infrastructure, Facilities and Vehicle Equipment Fund. That transfer, based on the policy, would have been calculated on 5.6% of the FY 2019-20 adopted budget. In FY 2019-20 and FY 2020-21, the Council adopted budget did not adhere to that year's goal of 4.6% and 5.1% due to expenditure increases in the Sheriff's contract, personnel costs, particularly pension increases, and the reduced transfer from Creekside Marketplace in FY 2019-20 and the significant deficit in FY 2020-21. Given the significant revenue impact of the pandemic, this budget does not recommend making any contribution to those funds, however, we are recommending over \$4.7 million be placed in those funds via the "excess" reserve levels we realized at the end of FY 2020-21.

The infrastructure funds do still contain an overall healthy fund balance. As part of this budget, we are recommending moving funds from the City Infrastructure Replacement/Rehabilitation Fund (Fund 604) to the Vehicle and Equipment Acquisition/Replacement Fund (Fund 602). This will enable us to continue to move forward on our short-term needs and still maintain our ability to keep important projects moving forward. The transfer from Fund 604 to Fund 602 is recommended to be \$400,000.

The table below provides a summary of the status of each of the infrastructure Funds, collectively:

City Infrastructure Fund			
FY 2021-22	Vehicles and Equipment	City Facilities	City Infrastructure
Projected Starting Balance			
Projected Starting Balance	\$2,261,789	\$4,093,581	\$4,610,011
Proposed Additional Funding	\$0	\$0	\$0
Proposed Inter-fund Transfer	\$400,000	\$0	(\$400,000)
Proposed Expenditures	(\$2,633,746)	(\$380,000)	(\$674,000)
Previously Encumbered/New CIP Appropriation	\$0	(\$1,556,591)	(\$1,897,103)
Projected Ending Balance	\$28,043	\$2,156,990	\$1,638,908
Total Projected Ending Fund Balance	\$3,823,940		



As the table indicates, even with the \$0 funding levels proposed for FY 2021-22, we are able to fund all of the requested projects. Most importantly, it's taken several years to get caught up in terms of vehicle and equipment replacement and by targeting the funding for FY 2021-22 there, we do not lose ground in that area and are able to undertake the identified projects in the facilities and infrastructure budget. It's also worthwhile to note that the remaining \$3.8 million in projected year end fund balance does not count toward the City's 40% General Fund Reserve policy requirement. If these general funds were added to the General Fund, our projected FY 2021-22 reserve level would be at 44% of the FY 2021-22 recommended budget.

CAPITAL IMPROVEMENT PROGRAM

Over the past several years, we have refined the Capital Improvement Program (CIP) to provide a more accurate representation of the City's actual five-year capital program. For years we have written about one very significant project that would move forward to the construction phase, the Creek District. That year finally arrived in FY 2019-20 and that project is currently under construction. Due to the size, complexity and likely duration of the Creek District components, the balance of the FY 2021-22 CIP is relatively moderate.

The total new appropriations recommended for Fiscal Year 2021-22 for CIP projects is \$6.7 million. The Creek project itself only accounts for \$100,000 of that within the environmental monitoring of the program, as planned. The remainder of the Creek project is sufficiently funded at this time.

The bulk of the \$6.7 million included in the FY 2021-22 CIP budget is the \$4.4 million appropriated for various street projects. Half of that is for the future reconstruction of San Marcos Boulevard from Grand Avenue to Rancho Santa Fe. A Construction start date for this project is still several years away. Another key roadway project is the start of the planning/design of improvements to Olive Street and Sycamore Street near Walnut Grove Park. Both streets have bridge structures that need to be addressed and both also have challenging creek and alignment issues. The initial funding recommended in this year's budget gets us started on what will likely be a multi-year effort.

Additional street/traffic projects make up another \$1.9 million of the total FY 2021-22 CIP appropriation. This means that street/traffic improvements, leaving aside the Creek District projects, make up 76% of the CIP appropriations in FY 2021-22. Parks projects account for an additional \$0.5 million, City facilities account for \$.55 million and planning and storm drains make up the remaining \$0.4 million balance.

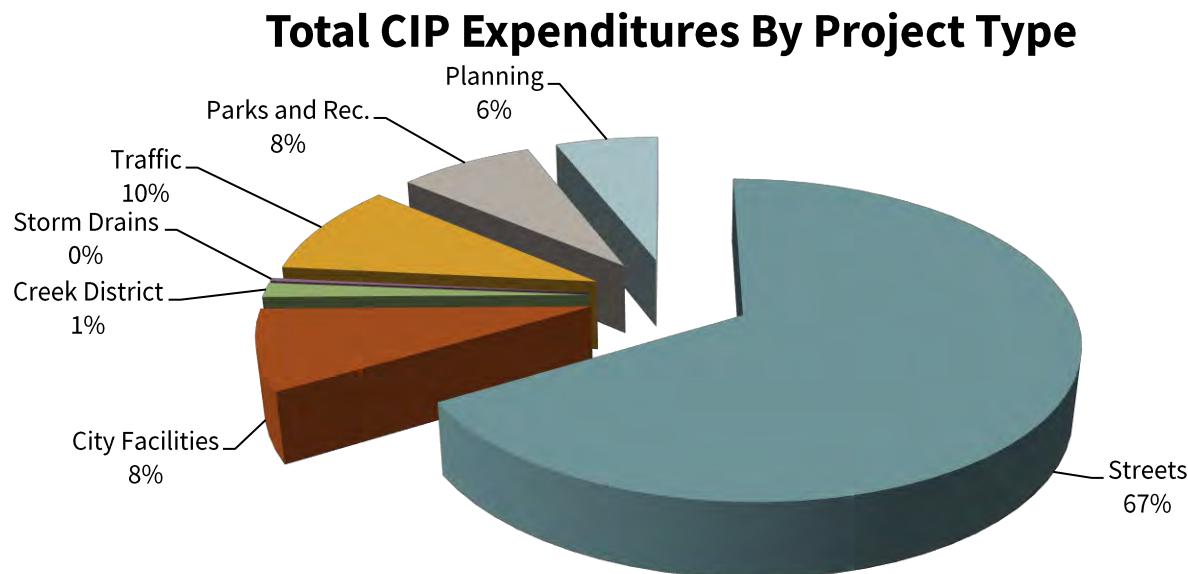
As the Council knows, many capital projects span multiple fiscal years and funding in FY 2021-22 is based on staff's best estimate of what will be spent in that fiscal year. Some projects will require future appropriations as they move from planning to design to construction.



Some of the major non-Creek District projects that are still in progress are:

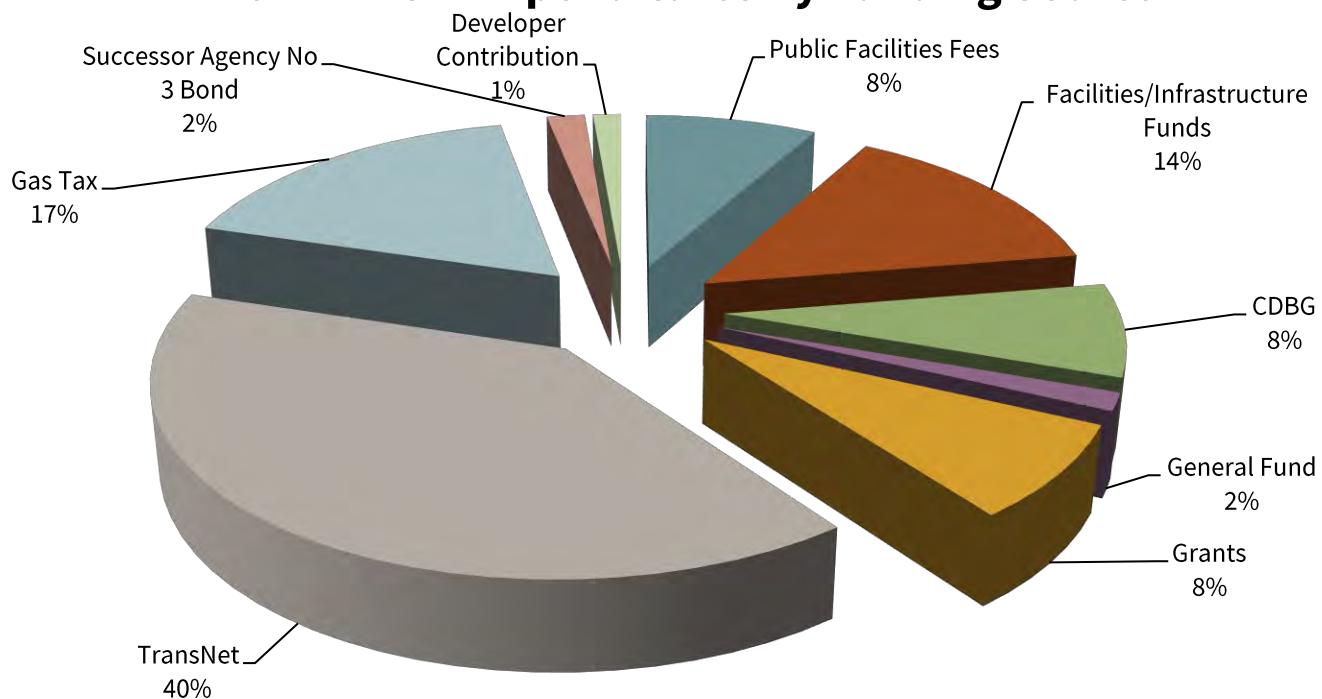
- Rancho Coronado Park (\$1.5 million)
- South Lake Community Park (\$1.6 million)
- South Santa Fe – Smilax to Bosstick (\$7.2 million)
- Woodland Parkway SR 78 Interchange and Barham Road Widening (\$17.4 million)
- San Marcos Boulevard at Discovery Street Intersection Improvements (\$3.4 million)
- San Marcos Boulevard Reconstruction (\$11.6 million)
- Barham and Twin Oaks Improvements (By Developer) (\$8.5 million)
- Richmar Park Phase 2 (\$0.8 million)
- Connors Park Synthetic Turf Replacement (\$.8 million)
- Civic Center and SMETC Complex Improvements (\$1 million)
- Citywide ADA Improvements (\$3.3 million)
- Annual Surface Seal (\$2.0 million)
- Mission/Mulberry Drainage Improvements (\$1.8 million)
- Traffic Management System Enhancement (\$0.5 million)
- Bradley Park Pump Track (\$0.2 million)
- Sunset and Mission Sports Park Synthetic Turf (\$0.4 million)

The following charts depict each of the project types and their percentage of the total CIP budget as well as the percentage of CIP expenditures by funding source.





FY 2021-22 CIP Expenditures By Funding Source



In the Planning/Grant/Other category, the projects include:

- Electronic Plan Review
- General Plan Update
- Trash Amendment
- Asset Management

As stated above, the Creek District makes up a significant portion of the five-year CIP. The total five-year program starting in FY 2020-21 and extending through FY 2024-2025 is \$216,444,939. The Creek District projects make up \$109,063,436 or 50% of the total CIP. The main projects in the Creek District are:

- Via Vera Cruz Bridge (\$38.4 million)
- Bent Avenue Bridge (\$28.0 million)
- Discovery Street Widening and Flood Control (\$11.6 million)
- Creekside Drive and Grading (\$14.6 million)
- Promenade Construction (\$4.3 million)
- Environmental Habitat and Mitigation Establishment (\$12.0 million)



CONCLUSION

The City's finances remain in a strong condition despite the challenges posed by the pandemic. Despite the significant effect the pandemic has had on our revenues and the need to adopt deficit budgets for the past two years, through generation of alternate revenue sources, significant belt tightening on normal expenditures and the assistance of our entire workforce in agreeing to personnel cost reductions, we are emerging from the pandemic on solid financial ground. We were able to erase the deficit the Council approved for FY 2021-22 and, in fact, ended with a reserve level above the Council policy which enabled us to reimburse the staff for their pandemic concessions, add significantly to our infrastructure funds and reallocate funding taken from the General Plan Update and allow that project to recommence.

For FY 2021-22 while we are recommending an operating budget deficit, we expect to bring forward the appropriation of the first tranche of ARPA funds and utilize a portion of them to make up for the revenue we've clearly lost. That will bring our FY 2021-22 budget into balance and will hopefully provide us with the breathing time we need to get our revenues back where they were pre-pandemic.

The Council's General Fund Reserve Policy has been adhered to and the use of reserves to balance the budget due to unanticipated General Fund revenue reductions is clearly contemplated in the General Fund Reserve Policy. It will be management's goal to minimize the use of those reserves to the extent practical without significantly reducing service levels.

For all of us, these past two budget processes have been something we've never seen before. Through it all, our staff has done fantastic work both in the day to day of providing high quality municipal services but also in making sure we stayed financially healthy and are ready to transition back to normal quickly. We have accomplished that and are ready to move forward again.

I'd like to express my appreciation to all of our Department and Division Directors and especially their budget staff. We started this process in October of 2020, unaware of many of the variables that would unfold over the subsequent months and planned for the worst. We are all thankful that the worst did not materialize and that we can move forward confidently. It's my view that we have presented a budget to you that brings our service levels back to where they were in the beginning of 2020 and we have a very solid foundation to build off of.

I would also like to thank our employee groups and, indeed, all of our employees. It is gratifying to work in a place where all of the employees understand and are willing to pitch in to help the City maintain its financial health. For those non-safety employees who quickly accepted a reduced work week and the corresponding drop in pay to those safety employees who, by the very nature of their emergency responder status could not reduce hours, voluntarily offered the City some cost savings to help us meet this challenge, it speaks of a healthy organization and a dedicated workforce. To be able to end this year and make everyone whole again was not something any of us thought would be possible and is certainly the right thing to do.



I would especially like to express my appreciation to Lisa Fowler, Finance Director, Donna Apar, Assistant Finance Director, Angelica Cuffari-Pagan, Management Analyst and Jeffrey Jorgenson, Accountant, for their efforts on this budget. To do a budget remotely without the ability to have the give and take that an in person meeting affords remained quite a challenge.

Lastly, I would also like to express my appreciation to the City Council and the Budget Review Committee for providing the patience, leadership and support necessary to pursue and achieve our goals and to City staff for their commitment in providing top-quality services to the community. Our combined efforts are critical to the City's success.

I strongly encourage the City Council to adopt this budget and turn the page forward.

Sincerely,



Jack Griffin, City Manager

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION

FUND/FUNCTION	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
GENERAL GOVERNMENT						
City Council	\$ 269,813	\$ 269,813	\$ 266,163	\$ 284,448	\$ 284,448	\$ 284,448
Administration	7,101,389	7,207,220	7,779,690	7,442,679	7,442,679	7,442,679
Economic Development	259,992	249,992	271,179	282,804	282,804	282,804
City Attorney	805,000	805,000	819,258	880,000	930,000	930,000
City Clerk	535,336	535,336	575,586	678,928	678,928	678,928
Human Resources/Risk Management	3,902,745	3,983,948	3,873,109	4,287,836	4,287,836	4,287,836
Finance	1,212,106	1,393,556	1,554,756	1,794,333	1,723,014	1,723,014
Information Systems	2,173,820	2,196,838	2,127,185	2,218,735	2,218,735	2,218,735
Real Property Services	711,577	1,444,477	234,777	1,474,629	1,474,629	1,474,629
Total General Government	16,971,778	18,086,179	17,501,702	19,344,392	19,323,073	19,323,073
PUBLIC WORKS						
Operations	8,948,363	8,213,414	9,607,470	8,978,270	8,849,523	8,849,523
Engineering	1,604,466	1,584,766	1,710,596	-	-	-
Storm Water Program Management	755,306	610,136	695,235	-	-	-
Total Public Works	11,308,135	10,408,316	12,013,301	8,978,270	8,849,523	8,849,523
DEVELOPMENT SERVICES						
Administration	562,250	562,250	614,779	775,041	775,041	775,041
Planning	1,179,145	1,078,568	1,228,658	1,068,077	893,107	893,107
Building	1,479,855	1,174,855	1,235,603	1,567,876	1,567,876	1,567,876
Engineering	675,557	682,891	706,068	2,588,774	2,681,131	2,681,131
Watershed Program Management	-	-	-	768,484	768,484	768,484
Total Development Services	3,896,807	3,498,564	3,785,107	6,768,252	6,685,639	6,685,639
PUBLIC SAFETY						
Fire Department	17,812,811	17,675,108	19,851,161	18,156,086	18,156,086	18,156,086
Law Enforcement	21,828,991	21,829,516	22,054,895	22,737,062	22,737,062	22,737,062
Total Public Safety	39,641,802	39,504,624	41,906,056	40,893,148	40,893,148	40,893,148
PARKS AND RECREATION						
Parks and Recreation	2,987,218	2,762,343	2,528,703	3,599,137	3,599,137	3,599,137
Total Parks And Recreation	2,987,218	2,762,343	2,528,703	3,599,137	3,599,137	3,599,137
OTHER FINANCING USES						
Transfers Out	843,000	905,502	955,502	955,502	955,502	955,502
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total Other Financing Uses	843,000	905,502	955,502	955,502	955,502	955,502
TOTAL GENERAL FUND	\$ 75,648,740	\$ 75,165,528	\$ 78,690,372	\$ 80,538,700	\$ 80,306,022	\$ 80,306,022

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION (cont'd)

FUND/FUNCTION	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
Gas Tax *	\$ 1,769,463	\$ 1,918,907	\$ 1,661,283	\$ 2,117,708	\$ 2,219,431	\$ 2,219,431
Traffic Safety *	185,000	278,788	235,636	185,000	193,636	193,636
Lighting & Landscaping Maintenance District	1,190,000	1,168,218	1,329,003	1,219,586	1,223,904	1,223,904
City Affordable Housing *	7,600,000	7,600,000	1,747,000	6,537,500	6,537,500	6,537,500
CFD 98-02 Lighting & Landscaping *	6,212,686	6,728,512	6,144,355	5,047,802	5,098,365	5,098,365
Senior Nutrition Grant	327,114	405,884	179,754	346,687	346,687	346,687
CDBG *	198,042	281,770	345,731	1,234,191	1,234,191	1,234,191
Center Dr Maintenance District	33,500	47,500	890	29,920	29,920	29,920
CalHome Fund	56,350	168,350	112,000	150,000	150,000	150,000
CFD 2011-01 Congestion Management	25,030	25,030	-	2,000	2,000	2,000
PEG *	100,000	100,000	100,000	100,000	100,000	100,000
Art In Public Places	200,000	200,000	124,819	185,000	185,000	185,000
RMRA *	-	-	-	-	-	-
San Marcos Successor Housing Agency	6,637,414	6,660,144	5,967,664	963,627	963,627	963,627
Total Special Revenue Funds	24,534,599	25,583,103	17,948,135	18,119,021	18,284,261	18,284,261
DEBT SERVICE FUND						
Lease Revenue Bonds	385,057	385,057	385,057	-	392,395	392,395
Total Debt Service Fund	385,057	385,057	385,057	-	392,395	392,395
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	36,219	135,869	36,219	40,951	40,951	40,951
Transnet - Streets *	-	-	-	35,761	44,397	44,397
RTCP *	-	-	-	-	-	-
Total Capital Improvement Project Funds	36,219	135,869	36,219	76,712	85,348	85,348
FIDUCIARY FUNDS						
Trust/Agency Deposits	70,000	70,000	-	50,000	50,000	50,000
Redevelopment Property Tax Trust Fund *	27,448,892	27,448,892	27,447,872	25,180,145	28,193,598	28,193,598
Total Fiduciary Funds	27,518,892	27,518,892	27,447,872	25,230,145	28,243,598	28,243,598
ENTERPRISE FUNDS						
Creekside Marketplace	4,379,584	4,804,584	4,864,646	4,407,150	4,507,150	4,507,150
Real Property Management **	5,188,432	5,242,776	4,916,901	6,022,000	6,051,000	6,051,000
Total Enterprise Funds	9,568,016	10,047,360	9,781,548	10,429,150	10,558,150	10,558,150
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	2,438,275	2,561,889	1,715,633	2,664,746	2,664,746	2,664,746
City Facilities Replacement/Rehabilitation *	185,000	610,315	610,315	680,000	430,000	430,000
City Infrastructure Replacement/Rehabilitation *	360,000	557,825	557,825	709,000	709,000	709,000
Total Internal Service Funds	2,983,275	3,730,029	2,883,773	4,053,746	3,803,746	3,803,746
TOTAL EXPENDITURES - ALL FUNDS	\$ 140,674,798	\$ 142,565,838	\$ 137,172,975	\$ 138,447,474	\$ 141,673,520	\$ 141,673,520

* See Capital Improvement Program - Summary by Funding Source for FY 2021-22 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

** In September 2019, the City's real estate portfolio was contracted out. Previously appropriated funds were re-allocated for this purpose. This expense amount includes an annual transfer in to General Fund.

REVENUES - OVERVIEW BY FUND AND TYPE

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
TAXES & SPECIAL ASSESSMENTS						
Sales Tax	\$ 16,958,574	\$ 15,747,712	\$ 15,747,712	\$ 18,793,491	\$ 18,793,491	\$ 18,793,491
Property Tax	24,945,761	25,445,862	25,445,862	25,703,084	25,719,167	25,719,167
Special Assessments	6,336,923	6,336,923	6,336,923	6,344,000	6,344,000	6,344,000
Transient Occupancy Tax	698,568	698,568	698,568	719,525	719,525	719,525
Total Taxes & Special Assessments	48,939,826	48,229,065	48,229,065	51,560,100	51,576,183	51,576,183
LICENSES & PERMITS						
Franchise Fees	4,175,107	4,175,107	4,175,107	4,216,858	4,216,858	4,216,858
Building Permit Fees	450,000	229,192	229,192	405,000	405,000	405,000
Business License Fees	247,200	239,200	239,200	239,200	239,200	239,200
Other Licenses & Permits	623,398	1,088,937	1,088,937	742,030	742,030	742,030
Total Licenses & Permits	5,495,705	5,732,436	5,732,436	5,603,088	5,603,088	5,603,088
INTERGOVERNMENTAL						
State	102,000	102,000	102,000	96,000	96,000	96,000
State Grants	218,000	1,944,482	1,944,482	223,000	223,000	223,000
Local Grants	2,500	17,410	17,410	2,500	2,500	2,500
County	283,000	283,000	283,000	280,000	280,000	280,000
Federal Grants	118,274	1,435,268	1,435,268	151,976	151,976	151,976
Total Intergovernmental	723,774	3,782,160	3,782,160	753,476	753,476	753,476
CHARGES FOR SERVICES						
Departmental Services	7,471,501	6,893,038	6,893,038	7,625,307	7,625,307	7,625,307
Reimbursements	2,582,800	2,250,622	2,250,622	2,735,994	2,735,994	2,735,994
Total Charges For Services	10,054,301	9,143,660	9,143,660	10,361,301	10,361,301	10,361,301
FINES & FORFEITURES						
Fines & Forfeitures	304,400	92,300	92,300	414,800	414,800	414,800
Total Fines & Forfeitures	304,400	92,300	92,300	414,800	414,800	414,800
USE OF MONEY & PROPERTY						
Rental Income *	95,000	95,000	95,000	60,000	60,000	60,000
Partnership Income	900,000	900,000	900,000	900,000	900,000	900,000
Interest Income	487,703	487,703	487,703	462,133	462,133	462,133
Total Use Of Money & Property	1,482,703	1,482,703	1,482,703	1,422,133	1,422,133	1,422,133
DEVELOPER FEES						
Developer Fees	21,700	21,700	21,700	11,500	11,500	11,500
Total Developer Fees	21,700	21,700	21,700	11,500	11,500	11,500
MISCELLANEOUS REVENUES						
Donations	2,250	2,250	2,250	2,250	2,250	2,250
Other Miscellaneous Revenue	178,400	965,600	965,600	894,400	894,400	894,400
Total Miscellaneous Revenues	180,650	967,850	967,850	896,650	896,650	896,650
OTHER FINANCING SOURCES						
Sale of Fixed Assets	-	1,943,500	1,943,500	-	-	-
Operating Transfers In - Creekside	3,400,000	3,400,000	3,400,000	3,400,000	3,500,000	3,500,000
Operating Transfers In - Real Property Management *	1,700,000	1,700,000	1,700,000	1,700,000	1,900,000	1,900,000
Operating Transfers In - Other	870,160	2,245,998	2,245,998	1,305,500	1,305,500	1,305,500
Total Other Financing Sources	5,970,160	9,289,498	9,289,498	6,405,500	6,705,500	6,705,500
TOTAL GENERAL FUND	\$ 73,173,219	\$ 78,741,372	\$ 78,741,372	\$ 77,428,548	\$ 77,744,631	\$ 77,744,631

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
GAS TAX						
Gas Tax Revenue	\$ 2,476,828	\$ 2,476,828	\$ 2,476,828	\$ 2,476,901	\$ 2,476,901	\$ 2,476,901
Interest Income	25,000	25,000	25,000	34,000	34,000	34,000
Total Gas Tax	2,501,828	2,501,828	2,501,828	2,510,901	2,510,901	2,510,901
TRAFFIC SAFETY						
Traffic Safety Revenue	150,000	150,000	59,000	125,000	125,000	125,000
Interest Income	22,000	22,000	(10,000)	6,000	6,000	6,000
Total Traffic Safety	172,000	172,000	49,000	131,000	131,000	131,000
LIGHTING & LANDSCAPING MAINTENANCE DISTRICT						
Special Assessments	530,000	530,000	470,000	530,000	530,000	530,000
Interest Income	-	-	-	-	-	-
Other Restricted Revenues	660,000	722,502	660,000	685,000	685,000	685,000
Total Lighting & Landscaping Maintenance District	1,190,000	1,252,502	1,130,000	1,215,000	1,215,000	1,215,000
CITY AFFORDABLE HOUSING						
City Affordable Housing Revenue	446,400	446,400	1,348,500	2,585,400	2,585,400	2,585,400
Interest Income	81,000	81,000	79,805	81,000	81,000	81,000
Other Restricted Revenues	142,500	142,500	142,500	142,500	142,500	142,500
Total City Affordable Housing	669,900	669,900	1,570,805	2,808,900	2,808,900	2,808,900
CFD 98-02 LIGHTING & LANDSCAPING						
Special Assessments	7,795,318	7,795,318	6,480,000	6,610,000	6,610,000	6,610,000
Interest Income	106,000	106,000	100,000	238,000	238,000	238,000
Other Restricted Revenues	10,000	10,000	2,500	2,500	2,500	2,500
Total CFD 98-02 Lighting & Landscaping	7,911,318	7,911,318	6,582,500	6,850,500	6,850,500	6,850,500
SENIOR NUTRITION GRANT						
Nutrition Grant	65,000	65,000	65,000	86,000	86,000	86,000
Donations	28,700	28,700	5,000	28,700	28,700	28,700
Interest Income	400	400	-	-	-	-
Other Restricted Revenues	185,000	185,000	184,000	183,000	183,000	183,000
Total Senior Nutrition Grant	279,100	279,100	254,000	297,700	297,700	297,700
CDBG	1,504,023	1,895,397	1,538,466	1,976,645	1,976,645	1,976,645
CENTER DR MAINTENANCE DISTRICT	32,000	32,000	21,680	23,000	23,000	23,000
CALHOME	26,000	208,000	183,200	161,000	161,000	161,000
CFD 2011-01 CONGESTION MANAGEMENT	610,299	610,299	687,000	555,000	555,000	555,000
PEG	203,000	203,000	94,949	160,000	160,000	160,000
ART IN PUBLIC PLACES	73,000	73,000	23,710	33,000	33,000	33,000
RMRA						
Revenue	1,857,880	1,857,880	1,320,354	1,922,592	1,922,592	1,922,592
Interest Income	9,000	9,000	22,047	25,000	25,000	25,000
Total RMRA	1,866,880	1,866,880	1,342,401	1,947,592	1,947,592	1,947,592
SAN MARCOS SUCCESSOR HOUSING AGENCY	1,456,000	1,456,000	1,295,698	2,145,000	2,145,000	2,145,000
TOTAL SPECIAL REVENUE FUNDS	\$ 18,495,349	\$ 19,131,225	\$ 17,275,237	\$ 20,815,238	\$ 20,815,238	\$ 20,815,238

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
DEBT SERVICE FUND						
LEASE REVENUE BONDS	\$ 517,000	\$ 517,000	\$ 516,594	\$ 551,000	\$ 551,000	\$ 551,000
CAPITAL IMPROVEMENT PROJECTS FUNDS						
PUBLIC FACILITIES FEES						
Developer Fees	2,567,174	2,567,174	5,069,464	14,708,714	14,708,714	14,708,714
Interest Income	438,000	438,000	206,103	547,000	547,000	547,000
Total Public Facilities Fees	3,005,174	3,005,174	5,275,567	15,255,714	15,255,714	15,255,714
TRANSNET - STREETS	1,243,386	1,243,386	4,781,860	1,485,100	1,485,100	1,485,100
RTCIP	583,000	583,000	365,941	840,389	840,389	840,389
FIDUCIARY FUNDS						
TRUST/AGENCY DEPOSITS	-	-	-	-	-	-
REDEVELOPMENT PROPERTY TAX TRUST FUND						
Property Tax	25,000,000	25,000,000	26,239,211	25,160,146	25,121,016	25,121,016
Interest Income	499,625	499,625	12,656	205,479	205,479	205,479
Other Miscellaneous Revenue	132,000	132,000	140,153	142,956	3,156,408	3,156,408
Total Redevelopment Property Tax Trust Fund	25,631,625	25,631,625	26,392,020	25,508,581	28,482,903	28,482,903
ENTERPRISE FUNDS						
CREEKSIDE MARKETPLACE						
Rental Income	3,614,601	3,614,601	3,614,601	4,231,100	4,231,100	4,231,100
Reimbursements	743,973	743,973	650,041	712,200	712,200	712,200
Interest Income	15,000	15,000	(20,000)	15,000	15,000	15,000
Other Miscellaneous Revenue	33,038	33,038	12,045	30,000	30,000	30,000
Total Creekside Marketplace	4,406,612	4,406,612	4,256,687	4,988,300	4,988,300	4,988,300
REAL PROPERTY MANAGEMENT						
Rental Income	4,696,066	4,696,066	4,559,326	5,391,600	5,591,600	5,591,600
Reimbursements	481,247	481,247	481,247	436,750	436,750	436,750
Interest Income	-	-	2,924	-	-	-
Other Miscellaneous Revenue	50,571	50,571	50,571	18,350	18,350	18,350
Total Real Property Management	5,227,884	5,227,884	5,094,068	5,846,700	6,046,700	6,046,700

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
INTERNAL SERVICE FUNDS						
VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT						
Interest Income	16,000	16,000	16,000	31,000	31,000	31,000
Operating Transfer In – Other	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total Vehicle & Equipment Acquisition/Replacement	16,000	16,000	16,000	31,000	31,000	31,000
CITY FACILITIES REPLACEMENT/REHABILITATION						
Interest Income	68,469	68,469	(40,000)	68,469	50,000	50,000
Reimbursements	-	-	-	-	-	-
Operating Transfer In – Other	-	-	-	400,000	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total City Facilities Replacement/Rehabilitation	68,469	68,469	(40,000)	468,469	50,000	50,000
CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION						
Interest Income	89,000	89,000	105,000	89,000	35,000	35,000
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total City Infrastructure Replacement/Rehabilitation	89,000	89,000	105,000	89,000	35,000	35,000
TOTAL REVENUES - ALL FUNDS	\$ 132,456,717	\$ 138,660,746	\$ 142,780,346	\$ 153,308,039	\$ 156,325,975	\$ 156,325,975

GENERAL FUND

BUDGET SUMMARY

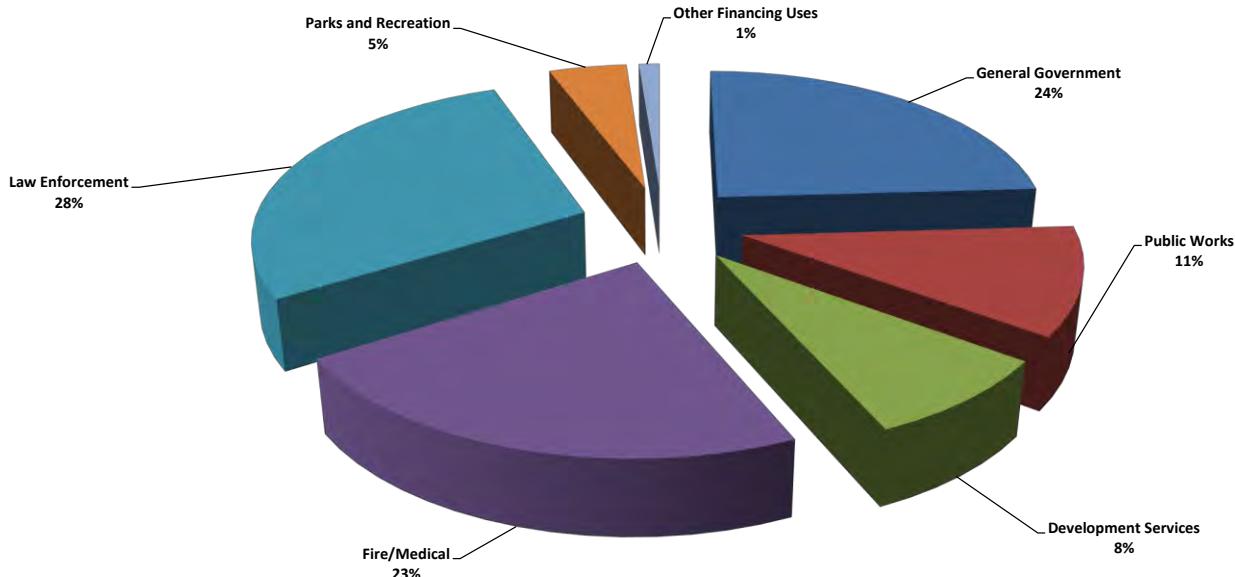
BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 49,178,582	\$ 51,673,801	\$ 48,229,065	\$ 51,560,100	\$ 51,576,183	\$ 51,576,183
Licenses & Permits	5,180,184	5,332,947	5,732,436	5,603,088	5,603,088	5,603,088
Intergovernmental *	566,995	758,301	3,782,160	753,476	753,476	753,476
Charges for Services	10,459,907	9,348,831	9,143,660	10,361,301	10,361,301	10,361,301
Fines & Forfeitures	436,093	356,657	92,300	414,800	414,800	414,800
Use of Money & Property	6,832,329	1,796,871	1,482,703	1,422,133	1,422,133	1,422,133
Developer Fees	59,442	13,653	21,700	11,500	11,500	11,500
Miscellaneous Revenues	798,928	205,232	967,850	896,650	896,650	896,650
Other Financing Sources	10,110,315	11,889,126	9,289,498	6,405,500	6,705,500	6,705,500
TOTAL REVENUES	83,622,774	81,375,418	78,741,372	77,428,548	77,744,631	77,744,631
OPERATING EXPENDITURES						
Salaries & Wages	24,516,361	23,724,556	24,825,078	23,393,263	23,127,395	23,127,395
Health Benefits	3,048,938	3,319,076	3,592,863	3,469,995	3,451,018	3,451,018
Retirement Benefits	7,418,060	8,115,448	8,492,494	9,245,906	9,239,040	9,239,040
Other Personnel Expenses	1,357,783	1,397,817	1,611,947	1,564,422	1,556,331	1,556,331
Contractual Services	28,648,781	30,244,679	31,245,341	34,264,226	34,320,608	34,320,608
Supplies & Services	2,648,353	2,184,258	1,724,618	2,001,938	2,007,526	2,007,526
Repair & Maintenance	1,110,384	786,539	744,764	1,232,312	1,237,465	1,237,465
Utilities	2,245,921	1,450,838	1,544,123	1,535,081	1,535,081	1,535,081
Capital Expenditures (Non CIP)	287,060	221,190	133,758	791,000	791,000	791,000
Debt Service	145,335	166,249	1,995,984	150,787	150,787	150,787
Other Operating Expenses	3,709,612	3,618,650	2,779,403	2,889,771	2,889,771	2,889,771
Annual Replacement/Rehab Transfers	2,912,605	1,568,342	-	-	-	-
TOTAL OPERATING EXPENDITURES	78,049,193	76,797,644	78,690,372	80,538,700	80,306,022	80,306,022
CIP PROJECT EXPENDITURES	2,558,622	2,327,893	51,000	-	-	-
TOTAL EXPENDITURES	80,607,815	79,125,537	78,741,372	80,538,700	80,306,022	80,306,022
REVENUE OVER/(UNDER) EXPENDITURES ***	3,014,959	2,249,881	-	(3,110,152)	(2,561,391)	(2,561,391)
FUND BALANCE						
Beginning Balance - July 1	42,957,362	47,397,387	51,975,161	46,297,016	46,297,016	46,297,016
Audit/Equity Transfer Out Adjustments	(1,133,556)	-	(5,729,145)	-	-	-
Unanticipated One-Time Revenues	5,571,753	4,269,418	1,933,500	-	-	-
Revenue Over/(Under) Expenditures	1,828	308,356	(1,882,500)	(3,110,152)	(2,561,391)	(2,561,391)
Ending Balance - June 30	47,397,387	51,975,161	46,297,016	43,186,864	43,735,625	43,735,625
RESERVED FUND BALANCE						
Restricted Assets	11,813,067	8,199,977	8,199,977	8,199,977	8,199,977	8,199,977
Restricted for Capital Projects	4,343,083	3,922,527	6,434,819	2,352,650	2,352,650	2,352,650
Environmental Endowments	800,000	581,152	581,152	581,152	581,152	581,152
Restricted for Business Sustainability Loans	-	3,000,000	1,099,547	1,099,547	1,099,547	1,099,547
Catastrophic/Emergency Reserve	15,220,618	10,090,502	9,260,809	9,584,815	9,767,735	9,767,735
One-time Recurring Savings/Opportunity Reserve	9,132,371	13,090,502	10,360,356	10,684,362	10,867,282	10,867,282
Economic Contingency/Pension Stabilization Reserve	6,088,247	10,590,502	7,860,356	8,184,362	8,367,282	8,367,282
Pension Stabilization Reserves - Restricted Section 115 **	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Total Restricted Reserves	47,397,387	51,975,161	46,297,016	43,186,864	43,735,625	43,735,625
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* FY 2020-21 Projected amount includes \$1.7M of CARES Act County Subgrant, \$1.2M of CARES Act State Department of Finance Grant, and \$100K of other Federal COVID Relief Funds.

** Reserves put into the Section 115 Pension Trust are part of the Economic Contingency/ Pension Stabilization Reserve.

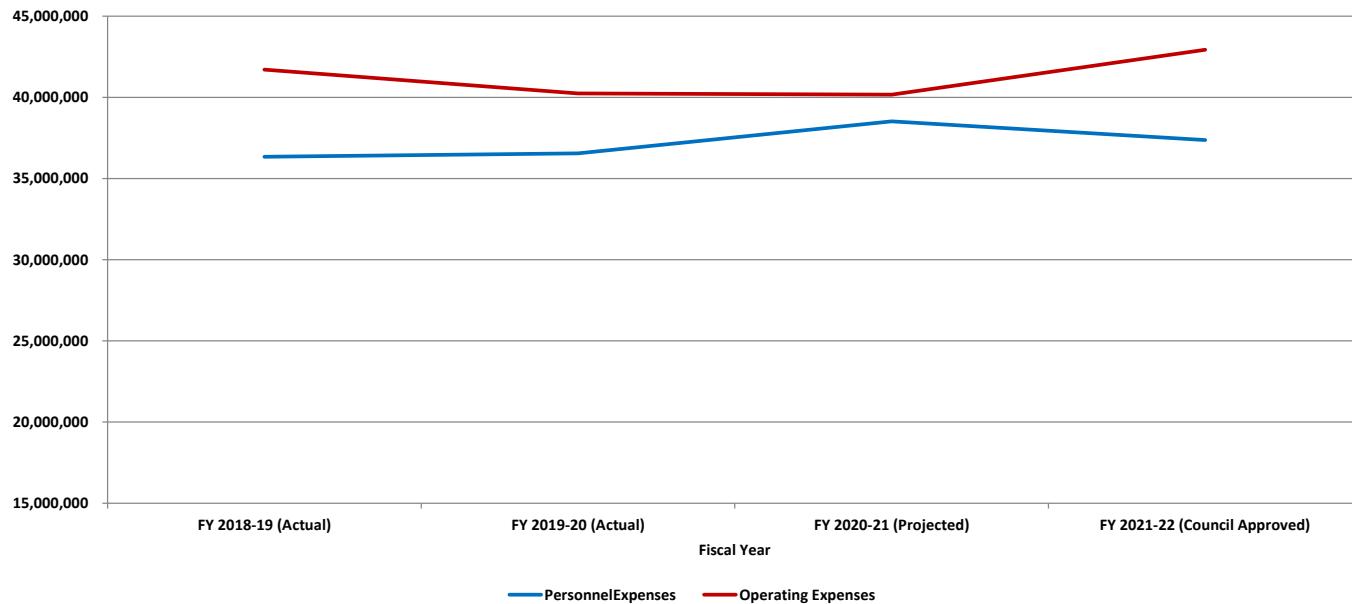
*** On June 23, 2020, The City Council approved the appropriation of up to \$2,695,521 from the Economic Contingency/Pension Stabilization Reserve to the General Fund Operating Budget. On June 8, 2021, The City Council approved the appropriation of up to \$2,561,391 from the Economic Contingency/Pension Stabilization Reserve to the General Fund Operating Budget.

FUNCTION	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL GOVERNMENT	\$ 16,971,778	\$ 18,086,179	\$ 17,501,702	\$ 19,344,392	\$ 19,323,073	\$ 19,323,073
PUBLIC WORKS	11,308,135	10,408,316	12,013,301	8,978,270	8,849,523	8,849,523
DEVELOPMENT SERVICES	3,896,807	3,498,564	3,785,107	6,768,252	6,685,639	6,685,639
PUBLIC SAFETY	39,641,802	39,504,624	41,906,056	40,893,148	40,893,148	40,893,148
PARKS AND RECREATION	2,987,218	2,762,343	2,528,703	3,599,137	3,599,137	3,599,137
OTHER FINANCING USES	843,000	905,502	955,502	955,502	955,502	955,502
ANNUAL REPLACEMENT/REHAB TRANSFERS	-	-	-	-	-	-
TOTAL GENERAL FUND	\$ 75,648,740	\$ 75,165,528	\$ 78,690,372	\$ 80,538,700	\$ 80,306,022	\$ 80,306,022

Total General Fund Expenditures Fiscal Year 2021-22 (By Function)

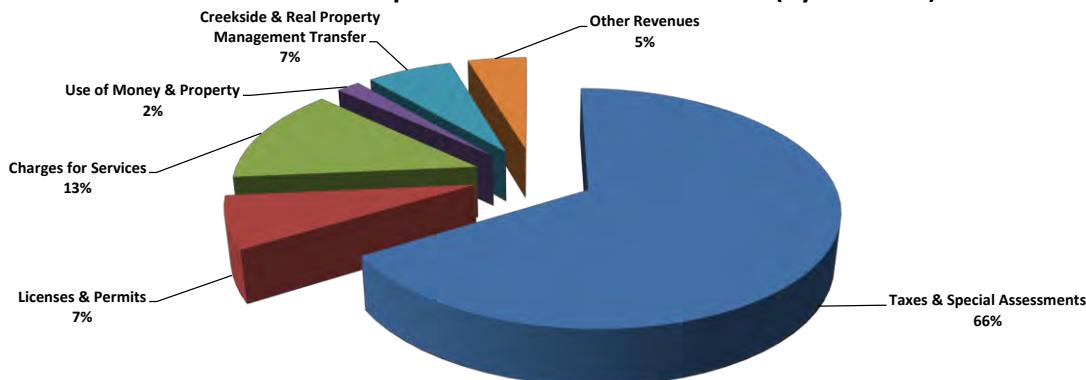
EXPENDITURE CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 24,516,361	\$ 23,724,556	\$ 24,825,078	\$ 23,393,263	\$ 23,127,395	\$ 23,127,395
Health Benefits	3,048,938	3,319,076	3,592,863	3,469,995	3,451,018	3,451,018
Retirement Benefits	7,418,060	8,115,448	8,492,494	9,245,906	9,239,040	9,239,040
Other Personnel Expenses	1,357,783	1,397,817	1,611,947	1,564,422	1,556,331	1,556,331
Personnel Services Subtotal	36,341,142	36,556,897	38,522,381	37,673,586	37,373,784	37,373,784
Operating Expenses						
Contractual Services	28,648,781	30,244,679	31,245,341	34,264,226	34,320,608	34,320,608
Supplies & Services	2,648,353	2,184,258	1,724,618	2,001,938	2,007,526	2,007,526
Repair & Maintenance	1,110,384	786,539	744,764	1,232,312	1,237,465	1,237,465
Utilities	2,245,921	1,450,838	1,544,123	1,535,081	1,535,081	1,535,081
Capital Expenditures (Non CIP)	287,060	221,190	133,758	791,000	791,000	791,000
Debt Service	145,335	166,249	1,995,984	150,787	150,787	150,787
Other Operating Expenses	3,709,612	3,618,650	2,779,403	2,889,771	2,889,771	2,889,771
Annual Replacement/Rehab Transfers	2,912,605	1,568,342	-	-	-	-
Operating Expenses Subtotal	41,708,051	40,240,746	40,167,990	42,865,114	42,932,238	42,932,238
TOTAL OPERATING EXPENDITURES	\$ 78,049,193	\$ 76,797,644	\$ 78,690,372	\$ 80,538,700	\$ 80,306,022	\$ 80,306,022

General Fund Operating Expenditures



BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
TAXES & SPECIAL ASSESSMENTS	\$ 48,939,826	\$ 48,229,065	\$ 48,229,065	\$ 51,560,100	\$ 51,576,183	\$ 51,576,183
LICENSES & PERMITS	5,495,705	5,732,436	5,732,436	5,603,088	5,603,088	5,603,088
INTERGOVERNMENTAL	723,774	3,782,160	3,782,160	753,476	753,476	753,476
CHARGES FOR SERVICES	10,054,301	9,143,660	9,143,660	10,361,301	10,361,301	10,361,301
FINES & FORFEITURES	304,400	92,300	92,300	414,800	414,800	414,800
USE OF MONEY & PROPERTY	1,482,703	1,482,703	1,482,703	1,422,133	1,422,133	1,422,133
DEVELOPER FEES	21,700	21,700	21,700	11,500	11,500	11,500
MISCELLANEOUS REVENUES	180,650	967,850	967,850	896,650	896,650	896,650
OTHER FINANCING SOURCES	5,970,160	9,289,498	9,289,498	6,405,500	6,705,500	6,705,500
TOTAL GENERAL FUND	\$ 73,173,219	\$ 78,741,372	\$ 78,741,372	\$ 77,428,548	\$ 77,744,631	\$ 77,744,631

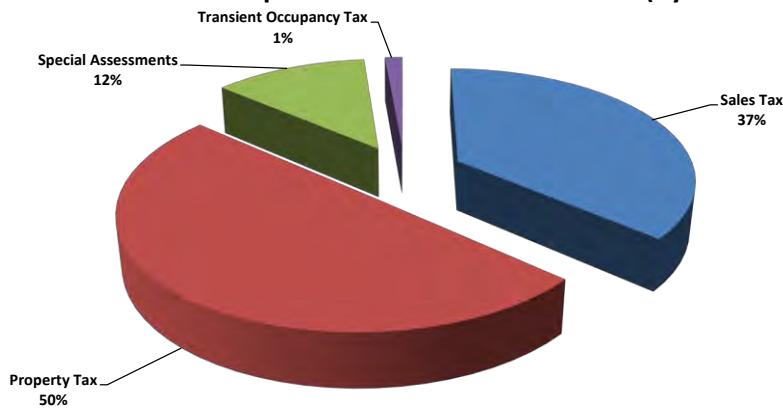
Total General Fund Expenditures Fiscal Year 2021-22 (By Function)



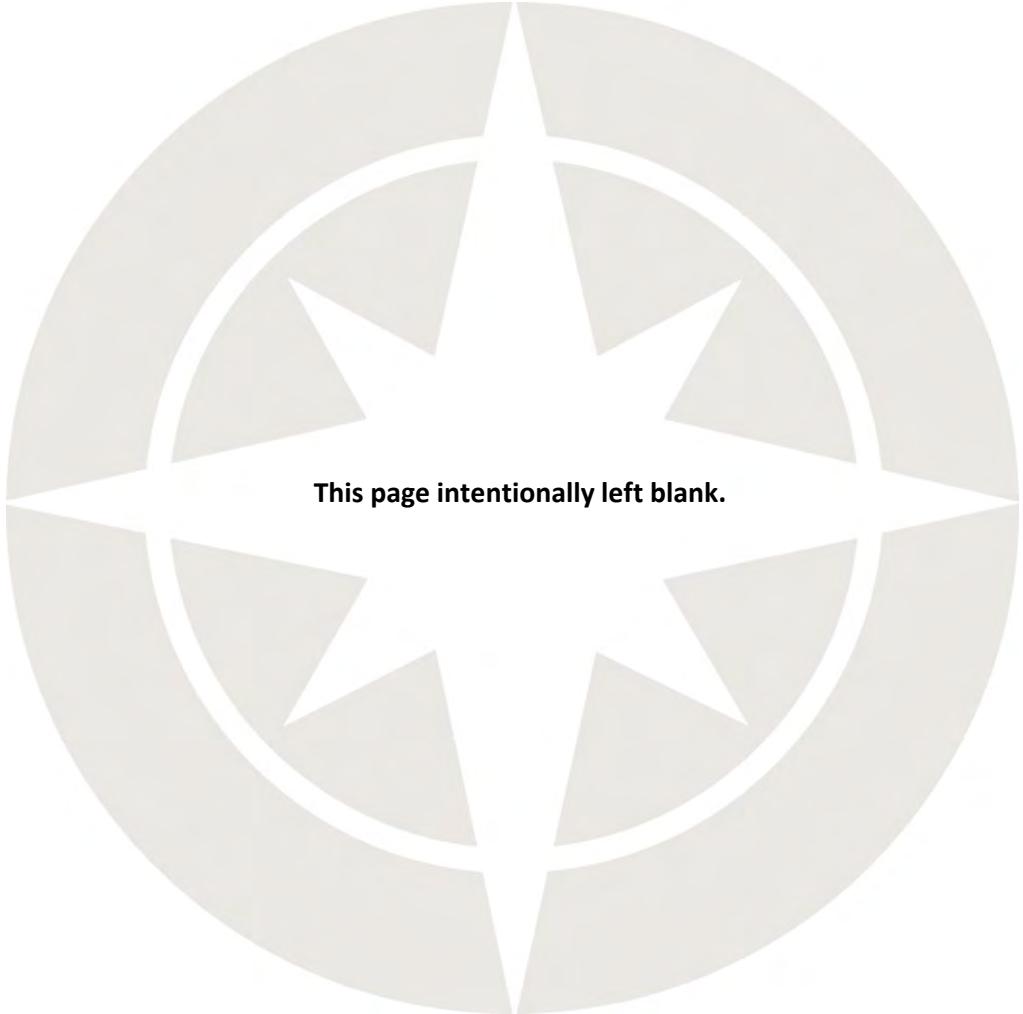
Notes: While Creekside and Real Property Management Transfers are included in the "Other Financing Sources" category in the tables, in this figure, Creekside and Real Property Management has been separated out.

"Other Revenues" include Developer Fees, Intergovernmental Revenues, Miscellaneous Revenue, Fines & Forfeitures, and Other Non-Creekside and Real Property Management Transfers.

Total General Fund Expenditures Fiscal Year 2021-22 (By Function)



BUDGET CATEGORY	FY 2021-22 BUDGET					
	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 34,380,555	\$ 35,912,632	\$ 32,073,458	\$ 35,393,028	\$ 35,409,111	\$ 35,409,111
Licenses & Permits	4,571,139	4,702,136	4,601,584	4,643,956	4,643,956	4,643,956
Intergovernmental	174,875	224,726	3,085,813	117,000	117,000	117,000
Charges for Services	1,337,825	917,130	778,431	781,450	781,450	781,450
Fines & Forfeitures	3,323	23,735	2,000	20,000	20,000	20,000
Use of Money & Property	6,832,329	1,796,871	1,183,171	1,422,133	1,422,133	1,422,133
Developer Fees	39,681	8,960	13,200	8,000	8,000	8,000
Miscellaneous Revenues	672,504	24,575	59,854	725,550	725,550	725,550
Other Financing Sources	10,100,931	11,889,126	8,738,498	6,405,500	6,705,500	6,705,500
TOTAL REVENUES	58,113,162	55,499,890	50,536,009	49,516,617	49,832,700	49,832,700
OPERATING EXPENDITURES						
Salaries & Wages	3,627,697	3,373,023	2,325,420	2,774,506	2,703,187	2,703,187
Health Benefits	515,009	484,378	475,953	511,545	511,545	511,545
Retirement Benefits	4,587,710	5,167,999	5,614,082	6,553,522	6,553,522	6,553,522
Other Personnel Expenses	282,035	287,863	401,931	344,198	344,198	344,198
Contractual Services	4,119,314	4,110,937	4,682,396	5,867,804	5,917,804	5,917,804
Supplies & Services	420,468	402,388	370,794	381,242	381,242	381,242
Repair & Maintenance	300,091	49,510	53,000	453,000	453,000	453,000
Utilities	240,482	247,363	214,200	222,500	222,500	222,500
Capital Expenditures (Non CIP)	151,046	182,008	83,750	763,300	763,300	763,300
Debt Service	66,647	87,562	1,917,297	72,100	72,100	72,100
Other Operating Expenses	3,202,811	2,943,422	2,318,381	2,356,177	2,356,177	2,356,177
Annual Replacement/Rehab Transfers	2,912,605	1,568,342	-	-	-	-
TOTAL OPERATING EXPENDITURES	20,425,915	18,904,796	18,457,204	20,299,894	20,278,575	20,278,575
REVENUE OVER/(UNDER) EXPENDITURES	\$ 37,687,247	\$ 36,595,094	\$ 32,078,805	\$ 29,216,723	\$ 29,554,125	\$ 29,554,125



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CITY COUNCIL

PURPOSE:

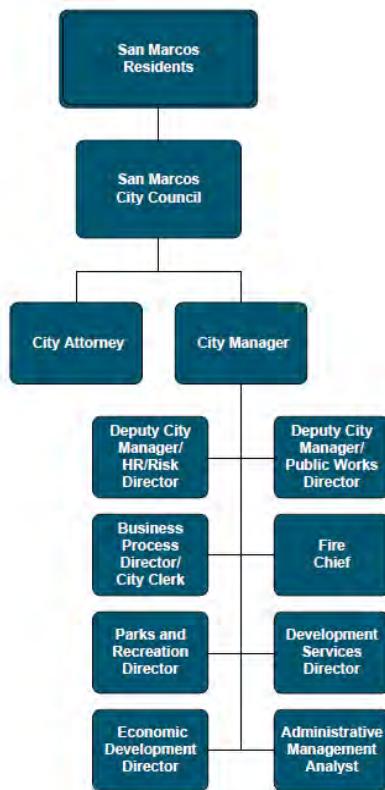
To develop strategic goals and priorities for the City through policy development and the legislative process while being mindful of the needs, interests and concerns of San Marcos residents in an open and responsive manner.

SUMMARY OF SERVICES:

This budget provides funding to support the activities of the City Council, including expenses for conferences and travel, association dues and subscriptions and intergovernmental support activities.

STRATEGIC THEMES:

- Quality of Life
- Economic Development
- Good Governance
- Planning for the Future
- Dynamic and Responsive Service Delivery



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 77,935	\$ 77,153	\$ 70,794	\$ 67,195	\$ 67,195	\$ 67,195
Health Benefits	83,921	77,079	81,568	95,485	95,485	95,485
Retirement Benefits	6,666	5,620	5,762	4,915	4,915	4,915
Other Personnel Expenses	6,066	8,362	9,265	10,260	10,260	10,260
Personnel Services Subtotal	174,588	168,213	167,389	177,855	177,855	177,855
Operating Expenses						
Contractual Services	-	-	-	-	-	-
Supplies & Services	86,533	97,650	98,674	101,593	101,593	101,593
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	17,128	5,727	100	5,000	5,000	5,000
Operating Expenses Subtotal	103,660	103,376	98,774	106,593	106,593	106,593
TOTAL EXPENDITURES	278,249	271,589	266,163	284,448	284,448	284,448
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	1,500	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	1,500	-	-	-	-
NET GENERAL FUND COST	\$ 278,249	\$ 270,089	\$ 266,163	\$ 284,448	\$ 284,448	\$ 284,448
Council Members						5.00

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 52,795	\$ 52,795	\$ 52,795
511007 Auto Allowance		14,400	14,400	14,400
512001 Medicare		760	760	760
512004 Health Insurance		95,485	95,485	95,485
512010 PERS		4,915	4,915	4,915
512013 EBAP		9,500	9,500	9,500
532001 Memberships & Subscriptions		101,593	101,593	101,593
League of California Cities	25,590			
SANDAG	38,303			
LAFCO	28,000			
National League of Cities	8,500			
League of California Cities San Diego	1,200			
581000 Travel & Training		2,500	2,500	2,500
League annual conference:				
Travel, lodging, per diem & registration				
581001 Intergovernmental Support Accounting		2,500	2,500	2,500
Totals		\$ 284,448	\$ 284,448	\$ 284,448

ADMINISTRATION

PURPOSE:

To provide management systems, oversight and support necessary to ensure the ongoing efficiency and effectiveness of all City operations.

SUMMARY OF SERVICES:

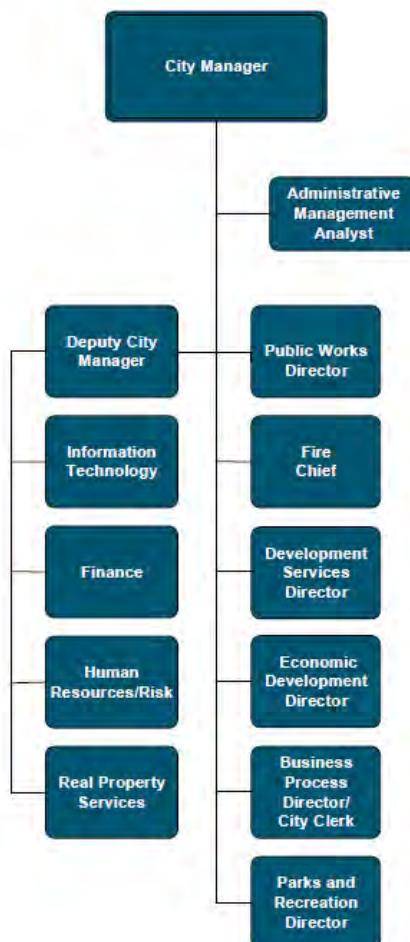
The Administration Department, under the direction of the City Manager and his immediate staff, is responsible for the general management of all City operations and personnel. This responsibility includes enforcing City ordinances, administering City contracts and agreements, advising the City Council of legislative and administrative concerns, overseeing intergovernmental relations, and providing overall fiscal management. The City Manager acts as City Treasurer and Executive Director of the Public Facilities Authority, Public Financing Authority, Industrial Development Authority, California Mobilehome Park Financing Authority, and the San Marcos Successor Agency to the former Redevelopment Agency. The Administration Department also encompasses the divisions of Communications and Marketing, Economic Development, Real Property Services, City Clerk, Finance and Information Systems, and Human Resources/Risk Management.

COMMUNICATIONS & MARKETING

Goal	Metric	June 2022 Goal
Strengthen relationships with journalists and producers to generate favorable news coverage for the City's programs and services	Percentage change in digital reach	Earn 25 positive news articles and television segments
Enhance the quality and consistency of internal and external City communications video outreach	Update the City's brand guidelines	Complete
Enhance public transparency and access to public information	Percentage increase of website users	Increase social media and website traffic by an aggregated 5%

ECONOMIC DEVELOPMENT

Goal	Metric	June 2022 Goal
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	60
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	Completed
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	4



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 766,368	\$ 1,002,288	\$ 165,640	\$ 146,087	\$ 146,087	\$ 146,087
Health Benefits	73,598	86,589	66,647	47,529	47,529	47,529
Retirement Benefits	4,261,338	4,909,009	5,347,973	6,313,496	6,313,496	6,313,496
Other Personnel Expenses	67,725	96,605	185,307	95,621	95,621	95,621
Personnel Services Subtotal	5,169,028	6,094,491	5,765,566	6,602,733	6,602,733	6,602,733
Operating Expenses						
Contractual Services	616,740	640,887	202,750	824,016	824,016	824,016
Supplies & Services	108,301	123,959	126,595	192,134	192,134	192,134
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	146,187	152,134	106,105	106,600	106,600	106,600
Operating Expenses Subtotal	871,228	916,980	435,450	1,122,750	1,122,750	1,122,750
TOTAL EXPENDITURES	6,040,256	7,011,471	6,201,016	7,725,483	7,725,483	7,725,483
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	1,085	430	310	310	310	310
Intergovernmental *	-	-	2,926,734	-	-	-
Charges for Services	59,755	72,264	52,900	62,800	62,800	62,800
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	60,840	72,694	2,979,944	63,110	63,110	63,110
NET GENERAL FUND COST	\$ 5,979,416	\$ 6,938,777	\$ 3,221,072	\$ 7,662,373	\$ 7,662,373	\$ 7,662,373

Allocation of Full Time Positions:

Departmental - Administration	2.95
Public Facilities Fees	0.05
AUTHORIZED FULL TIME POSITIONS	3.00

* FY 2020-21 Projected amount includes \$1.7M of CARES Act County Subgrant, \$1.2M of CARES Act State Department of Finance Grant, and \$100K of other Federal COVID Relief Funds.

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 346,993	\$ 346,993	\$ 346,993
511001 Overtime		1,000	1,000	1,000
511004 Vacation Payoff		9,179	9,179	9,179
511005 Sick Leave Payoff		8,720	8,720	8,720
511006 Stipends		855	855	855
511007 Auto Allowance		4,514	4,514	4,514
511099 Salary Savings - Citywide		(450,000)	(450,000)	(450,000)
512000 Social Security		21,514	21,514	21,514
512001 Medicare		5,031	5,031	5,031
512004 Health Insurance		29,956	29,956	29,956
512010 PERS		31,804	31,804	31,804
512013 EBAP		3,800	3,800	3,800
512017 Tuition Reimb Program		50,000	50,000	50,000
512019 PERS Replacement Benefit Contribution		330,000	330,000	330,000
512020 CalPERS UAL Payment		5,935,343	5,935,343	5,935,343
521002 Other Contract Services		20,000	20,000	20,000
521005 Animal Control Services		551,016	551,016	551,016
531000 Office Supplies		5,000	5,000	5,000
531002 Postage		100	100	100
532000 Printing & Duplicating		100	100	100
532001 Memberships & Subscriptions		1,680	1,680	1,680
532007 Household Hazardous Waste		99,500	99,500	99,500
581000 Travel & Training Citywide discretionary Regional meetings	875 125		1,000	1,000
581001 Intergovernmental Support Accounting Legislative advocacy		52,600	52,600	52,600

ADMINISTRATION - #101101 (Cont'd)

EXPENDITURE DETAIL

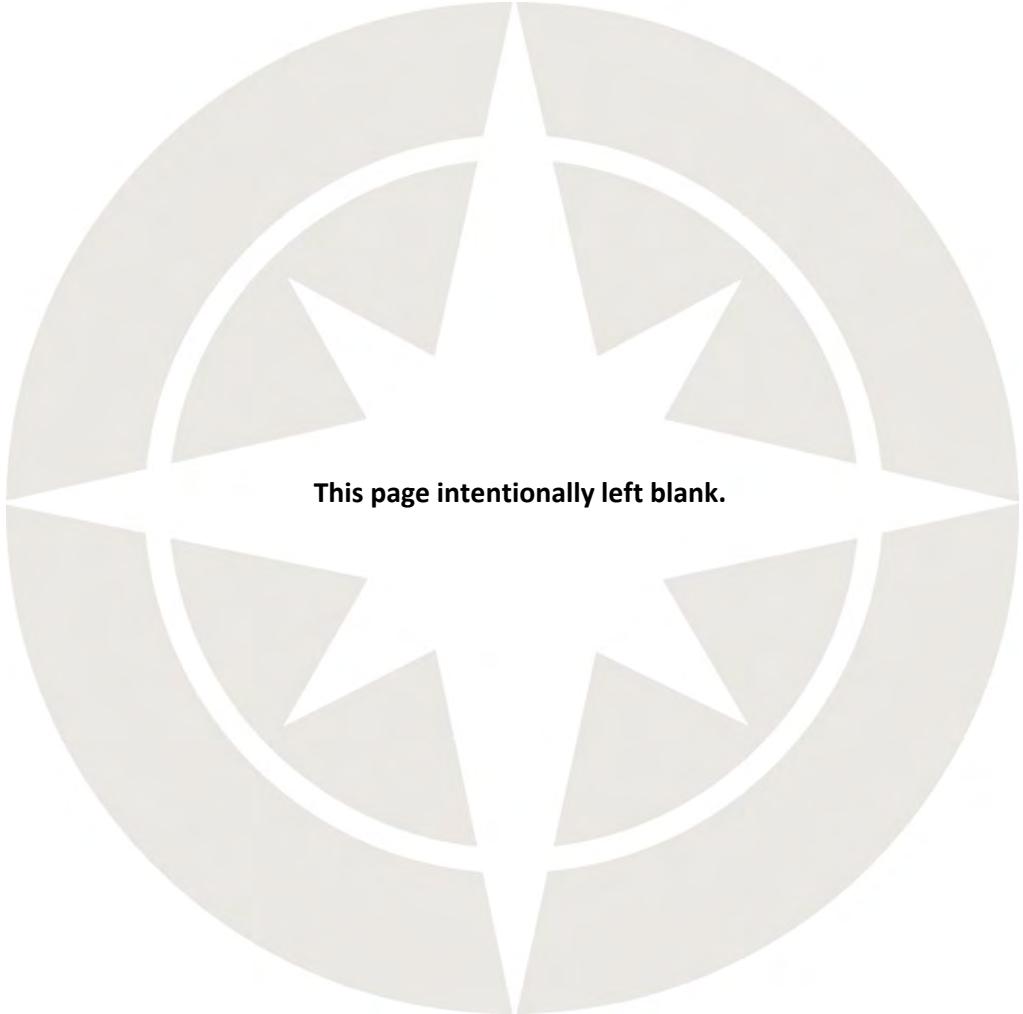
ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581002	Manager's Discretionary Permits the City Manager discretion when funds are funds are needed for a previously unbudgeted item	6,000	6,000	6,000
581031	Community Event Support	24,000	24,000	24,000
Totals		\$ 7,089,705	\$ 7,089,705	\$ 7,089,705

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511006 Stipends		\$ 900	\$ 900	\$ 900
511100 Salary & Wages (Part-Time)		53,325	53,325	53,325
512001 Medicare		757	757	757
512012 PARS		992	992	992
521001 Consulting Services		175,000	175,000	175,000
Translation services and teleprompter removal	4,000			
Community engagement	14,750			
Communication Support Services	135,250			
Special Events, Social Media Advertising Costs	21,000			
521002 Other Contract Services		34,000	34,000	34,000
Cable and broadcasting services				
521012 Contract Maintenance Services		6,000	6,000	6,000
531002 Postage		45,000	45,000	45,000
532000 Printing & Duplicating		15,000	15,000	15,000
532001 Memberships & Subscriptions		4,000	4,000	4,000
Social media/graphics subscriptions				
581007 Public Relations/Newsletter		18,000	18,000	18,000
City newsletter design and printing				
Totals		\$ 352,974	\$ 352,974	\$ 352,974

ECONOMIC DEVELOPMENT - #101106

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 164,949	\$ 164,949	\$ 164,949
511006 Stipends		900	900	900
511007 Auto Allowance		4,752	4,752	4,752
512000 Social Security		10,227	10,227	10,227
512001 Medicare		2,392	2,392	2,392
512004 Health Insurance		17,573	17,573	17,573
512010 PERS		15,357	15,357	15,357
512013 EBAP		1,900	1,900	1,900
521002 Other Contract Services Regional branding efforts (Innovate 78)		38,000	38,000	38,000
531016 Program Supplies Collateral development and production		10,000	10,000	10,000
532001 Memberships & Subscriptions SD Regional EDC membership	1,500	11,754	11,754	11,754
SD North EDC membership	1,500			
International Economic Development Council	455			
San Diego Business Journal	129			
CA Association For Local Economic Development	750			
Urban Land Institute Membership	220			
Costar Real Estate software	7,200			
581000 Travel & Training Travel and expense for meetings and conventions (CALED, ULI, IEDC)		5,000	5,000	5,000
Totals		\$ 282,804	\$ 282,804	\$ 282,804



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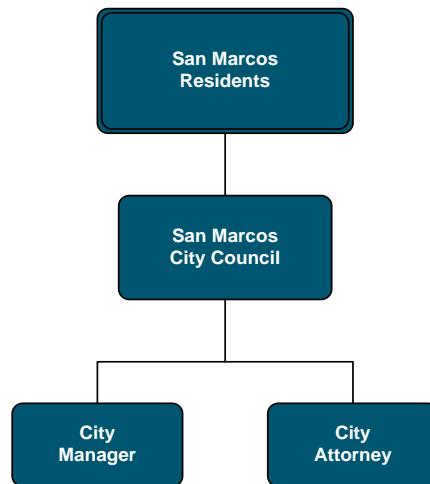
CITY ATTORNEY

PURPOSE:

To provide legal counsel to the San Marcos City Council and all City boards, commissions and departments to ensure City policy and service delivery is executed in a lawful manner.

SUMMARY OF SERVICES:

The City Attorney is appointed by the San Marcos City Council and provides legal counsel for the preparation of resolutions and ordinances; handles all litigation involving the City; provides legal opinions to guide policy-making decisions; approves all contracts; and enforces City laws and regulations.



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Personnel Services Subtotal	-	-	-	-	-	-
Operating Expenses						
Contractual Services	812,258	840,733	819,258	880,000	930,000	930,000
Supplies & Services	1,110	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
Operating Expenses Subtotal	813,368	840,733	819,258	880,000	930,000	930,000
TOTAL EXPENDITURES	813,368	840,733	819,258	880,000	930,000	930,000
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	8,680	78,747	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	8,680	78,747	-	-	-	-
NET GENERAL FUND COST	\$ 804,688	\$ 761,986	\$ 819,258	\$ 880,000	\$ 930,000	\$ 930,000

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 850,000	\$ 900,000	\$ 900,000
521002 Other Contract Services		10,000	10,000	10,000
521015 MH Rent Review/Litigation		20,000	20,000	20,000
Totals		\$ 880,000	\$ 930,000	\$ 930,000

CITY CLERK

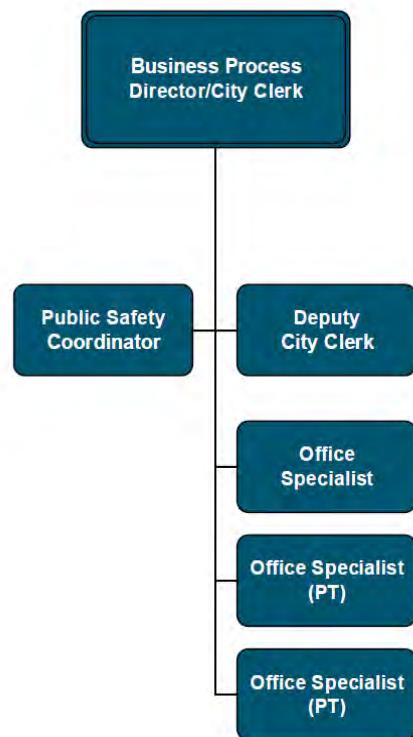
PURPOSE:

To accurately record the City of San Marcos' legislative history; to preserve all vital, historic, and permanent records of the City; to provide timely access to records and information; and to lawfully facilitate the democratic process in an impartial manner.

SUMMARY OF SERVICES:

This division maintains and coordinates with City divisions to manage all official City records including documents related to meetings of the City Council and other City boards and commissions. The division also oversees administrative matters for the City Council; recruitment of members on the City's boards and commissions as required by the MADDY Act; maintains and updates ordinances, resolutions and the municipal code; administers general and special municipal elections; acts as the filing official for the City, including forms as required by the Fair Political Practices Commission; and oversees a citywide records management program.

Goal	Metric	June 2022 Goal
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	Three inter-departmental meetings
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	65%
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 50,000 scanned images
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add two additional document types to Laserfiche records depository
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	10
Increase crime prevention education and resources	Number of business security assessments conducted	7

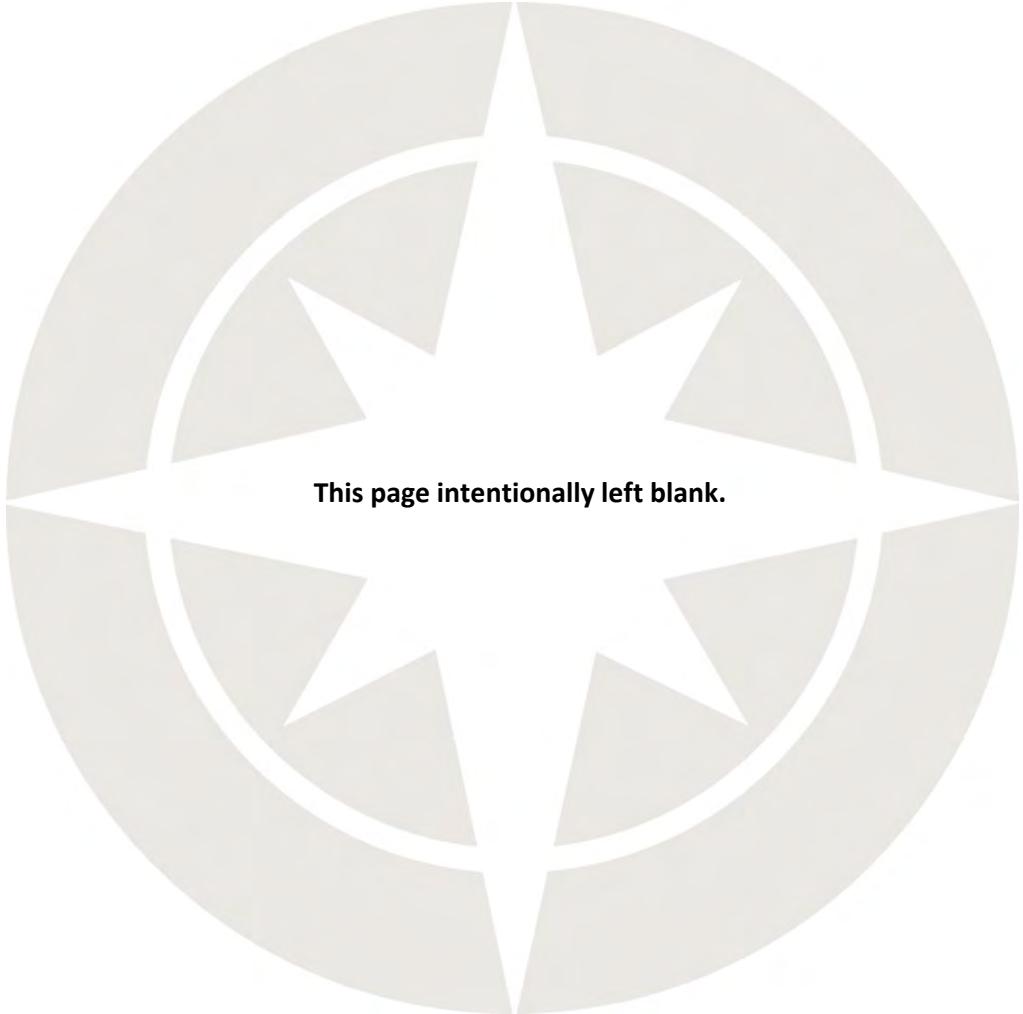


BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 339,743	\$ 357,358	\$ 342,315	\$ 426,155	\$ 426,155	\$ 426,155
Health Benefits	32,782	35,545	30,523	56,812	56,812	56,812
Retirement Benefits	34,492	35,795	28,489	39,105	39,105	39,105
Other Personnel Expenses	24,166	23,719	24,439	46,056	46,056	46,056
Personnel Services Subtotal	431,184	452,417	425,766	568,128	568,128	568,128
Operating Expenses						
Contractual Services	41,973	31,990	42,000	86,000	86,000	86,000
Supplies & Services	99,418	103,660	85,505	22,300	22,300	22,300
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	28,242	2,035	22,315	2,500	2,500	2,500
Operating Expenses Subtotal	169,633	137,684	149,820	110,800	110,800	110,800
TOTAL EXPENDITURES	600,817	590,101	575,586	678,928	678,928	678,928
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	29,364	-	-	-	-
Charges for Services	10,056	45	4,350	3,250	3,250	3,250
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	58	24	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	10,114	29,433	4,350	3,250	3,250	3,250
NET GENERAL FUND COST	\$ 590,703	\$ 560,668	\$ 571,236	\$ 675,678	\$ 675,678	\$ 675,678

Allocation of Full Time Positions:

Departmental - City Clerk	3.90
Redevelopment Property Tax Trust Fund	0.10
AUTHORIZED FULL TIME POSITIONS	4.00

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 372,023	\$ 372,023	\$ 372,023
511001 Overtime		2,500	2,500	2,500
511004 Vacation Payoff		3,902	3,902	3,902
511005 Sick Leave Payoff		6,643	6,643	6,643
511006 Stipends		2,010	2,010	2,010
511007 Auto Allowance		4,277	4,277	4,277
511009 Bilingual Pay		4,800	4,800	4,800
511100 Salary & Wages (Part-Time)		30,000	30,000	30,000
512000 Social Security		32,949	32,949	32,949
512001 Medicare		5,697	5,697	5,697
512004 Health Insurance		56,812	56,812	56,812
512010 PERS		38,707	38,707	38,707
512012 PARS		398	398	398
512013 EBAP		7,410	7,410	7,410
521002 Other Contract Services		86,000	86,000	86,000
Granicus/Legistar agenda management maint.	11,000			
Convert municipal and zoning code to online publisher	5,000			
Redistricting Consultant	50,000			
Granicus video web streaming operation & maint.	20,000			
531000 Office Supplies		3,500	3,500	3,500
532001 Memberships & Subscriptions		800	800	800
International Institute of Municipal Clerks	400			
California City Clerks Association	320			
San Diego County & City Clerk Association	40			
San Diego Deputy City Clerk Association	40			
532002 Legal & Other Advertising		18,000	18,000	18,000
581000 Travel & Training		2,500	2,500	2,500
Technical Track for Clerks	1,650			
Travel & lodging for TTC training	600			
Annual Conference - new law and election training	250			
Totals		\$ 678,928	\$ 678,928	\$ 678,928



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HUMAN RESOURCES/RISK MANAGEMENT

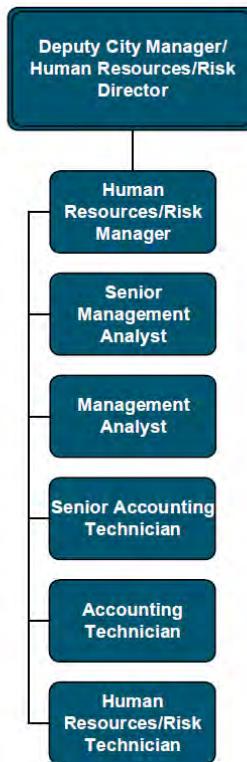
PURPOSE:

To provide services related to employee relations and development, recruitment, retention and compensation and to protect and keep safe the City's resources.

SUMMARY OF SERVICES:

This division provides City employees, departments and the public at-large with a full range of services including employee labor relations, classification and compensation, recruitment and selection, employee benefit programs, safety and risk management, policy development, and training. The division also protects the people, property, and resources of the City from identifiable and controllable risk of loss.

Goal	Metric	June 2022 Goal
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees	Conduct survey of supervisor satisfaction with new online performance management system	70% satisfaction rating on survey
Automate manual forms processes, improving efficiency in HR and Payroll daily processes	Successfully implementation and utilization of E-forms citywide for diverse processes	E-forms successfully launched citywide
ADA Transition Plan Update	Successfully implement ADA transition Plan citywide	ADA Transition Plan updated and electronically maintained
Revamp and streamline the onboarding process, where HR and hiring departments work together to create a successful path for new hires	Collaborate with hiring managers to create a successful path for new hires and increase employee retention	Successfully launch and implement new onboarding process with all new hires



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 537,018	\$ 566,523	\$ 661,057	\$ 670,912	\$ 670,912	\$ 670,912
Health Benefits	80,507	103,928	113,961	132,976	132,976	132,976
Retirement Benefits	70,247	64,677	75,542	74,938	74,938	74,938
Other Personnel Expenses	42,029	49,135	53,744	66,677	66,677	66,677
Personnel Services Subtotal	729,801	784,263	904,304	945,503	945,503	945,503
Operating Expenses						
Contractual Services	1,429,591	1,198,233	1,929,832	2,298,188	2,298,188	2,298,188
Supplies & Services	89,330	52,462	44,395	44,395	44,395	44,395
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	7,466	3,434	5,000	3,500	3,500	3,500
Debt Service	-	-	-	-	-	-
Other Operating Expenses	803,368	1,046,225	989,578	996,250	996,250	996,250
Operating Expenses Subtotal	2,329,754	2,300,353	2,968,805	3,342,333	3,342,333	3,342,333
TOTAL EXPENDITURES	3,059,556	3,084,616	3,873,109	4,287,836	4,287,836	4,287,836
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	5,490	10,803	5,000	6,000	6,000	6,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	500	-	750	750	750	750
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	5,990	10,803	5,750	6,750	6,750	6,750
NET GENERAL FUND COST	\$ 3,053,565	\$ 3,073,813	\$ 3,867,359	\$ 4,281,086	\$ 4,281,086	\$ 4,281,086

Allocation of Full Time Positions:

Departmental - Human Resources/Risk *						6.50
AUTHORIZED FULL TIME POSITIONS						6.50

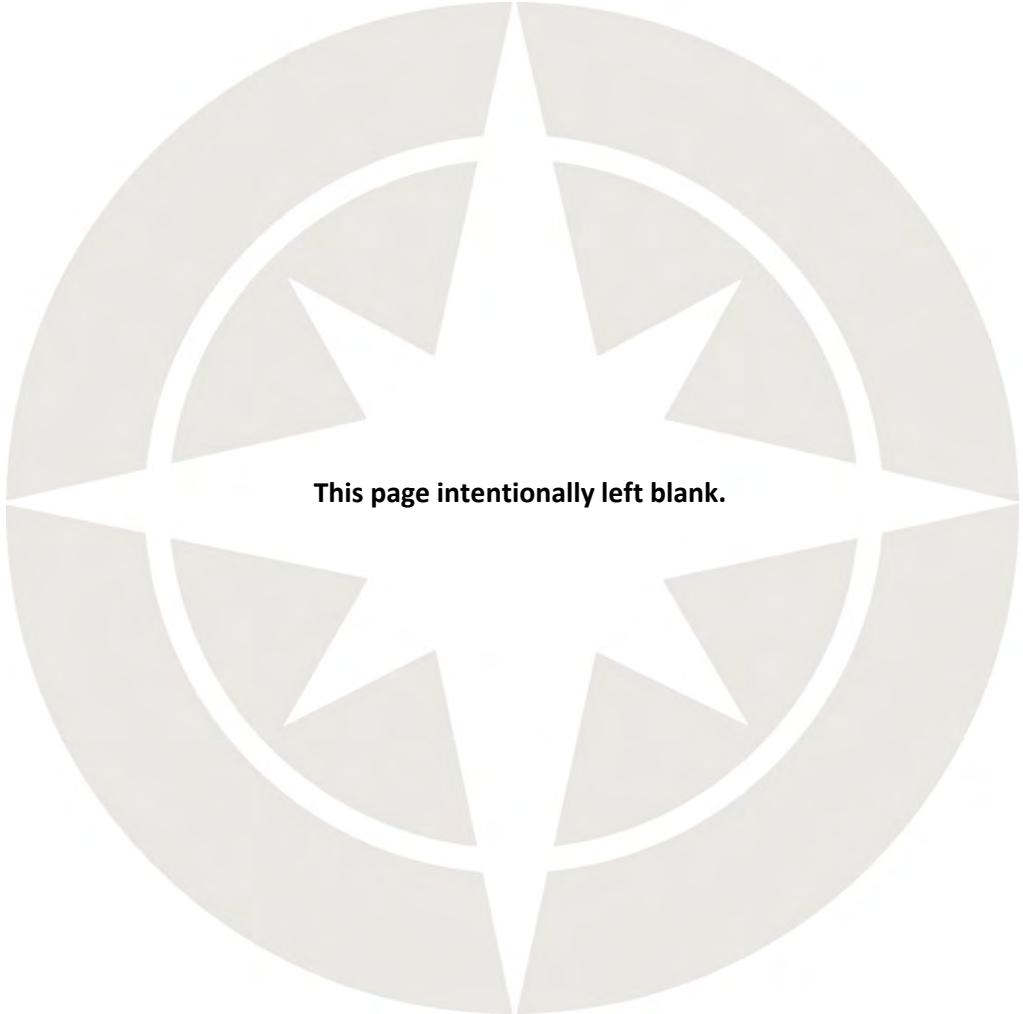
* The Deputy City Manager/ HR/Risk Director's position has also been allocated to Real Property Services

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 627,654	\$ 627,654	\$ 627,654
511001 Overtime		2,500	2,500	2,500
511004 Vacation Payoff		2,361	2,361	2,361
511005 Sick Leave Payoff		27,711	27,711	27,711
511006 Stipends		2,910	2,910	2,910
511007 Auto Allowance		2,376	2,376	2,376
511009 Bilingual Pay		5,400	5,400	5,400
512000 Social Security		45,226	45,226	45,226
512001 Medicare		9,101	9,101	9,101
512003 Unemployment Insurance		240,000	240,000	240,000
512004 Health Insurance		132,976	132,976	132,976
512006 Workers Compensation		600,000	600,000	600,000
PASIS/workers compensation CSAC premium	300,000			
Worker's compensation claims	300,000			
512008 Disability		107,762	107,762	107,762
512009 Disability-Fire		35,888	35,888	35,888
512010 PERS		74,338	74,338	74,338
512012 PARS		600	600	600
512013 EBAP		12,350	12,350	12,350
521002 Other Contract Services		190,700	190,700	190,700
Access control contract	80,000			
Employment law consultation	72,360			
Organizational growth and development consultation	7,000			
OSHA first aid kits and restocking - City Hall	200			
PINS Advantage	2,640			
Regional Fire Consortium	3,000			
Safety consultant	20,000			
San Diego County/City Consortium	1,700			
SDS online management system	3,800			
521003 Insurance/Liability		2,107,488	2,107,488	2,107,488
Property insurance	653,315			
Crime insurance program	4,975			
Pollution & remediation legal liability program	30,220			
General liability (CJPIA)	1,418,978			
531000 Office Supplies		1,000	1,000	1,000
532000 Printing & Duplicating		400	400	400

HUMAN RESOURCES/RISK MANAGEMENT - #101616 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001	Memberships & Subscriptions Memberships/publications for use in Human Resources management, labor relations, & risk management		500	500
532006	Job Advertising & Testing Bilingual testing DOT recertification Exam development Fire background investigation services Pre-employment physicals Recruitment Advertising Regulated random testing SCBA testing	375 3,000 500 7,000 15,000 3,750 1,650 11,220	42,495	42,495
561000	Capital Equipment Ergonomic chairs, roller mouse, furniture		3,500	3,500
581000	Travel & Training Annual CalPERS conference CJPIA Risk Forum Healthcare law update training Annual Munis Conference	4,000 1,500 500 1,000	7,000	7,000
581045	Employee Relations Employee recognition and awards program City Manager service awards event Employee recognition committee events	500 1,500 3,600	5,600	5,600
Totals		\$ 4,287,836	\$ 4,287,836	\$ 4,287,836



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FINANCE

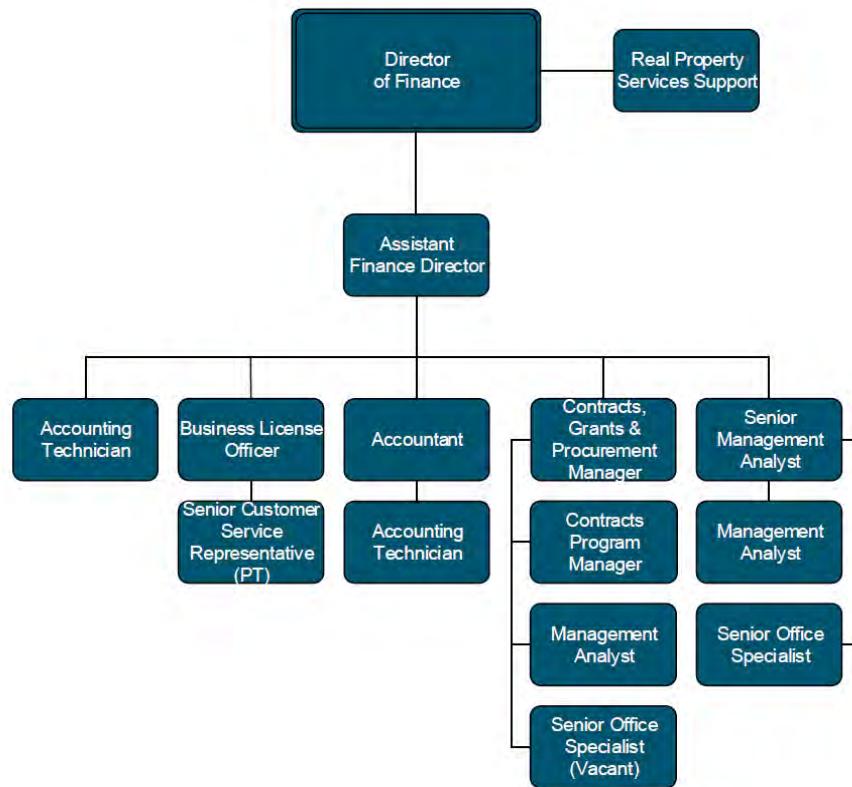
PURPOSE:

To provide fair and accurate financial management of City resources in support of all City programs, projects and services.

SUMMARY OF SERVICES:

The Finance Department administers financial operations for the City and the Successor Agency including financial reporting, analysis, reconciliation and audits for all City funds including grants and the City's Community Facilities Districts.

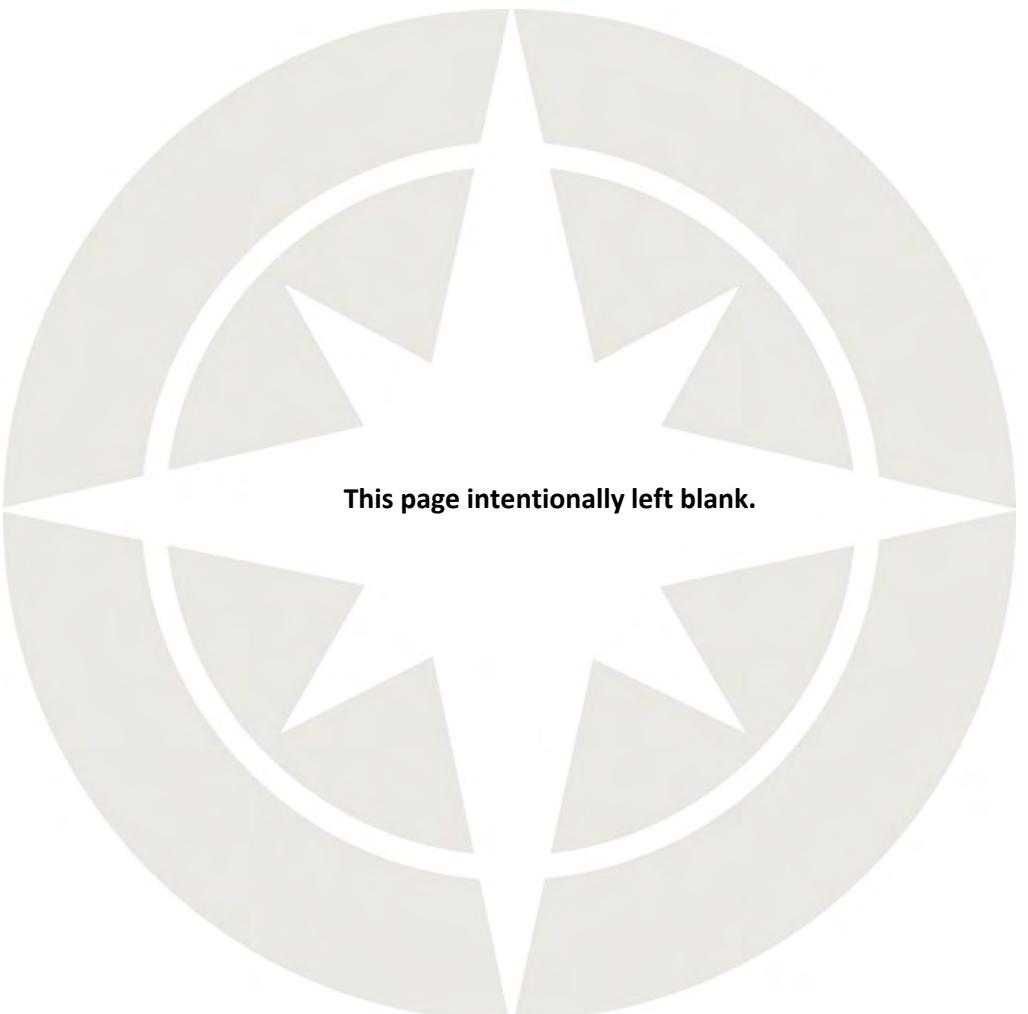
Goal	Metric	June 2022 Goal
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year	Conduct annual internal audit and unannounced site visits at various locations handling cash	1 annual audit and 1 to 3 unannounced visits at each location
Improve workflows by enhancing and refreshing the knowledge of financial process and procedures at the department level through regular training	Number of trainings offered on the City's financial processes and procedures	2
Improve efficiency of recording and reconciling receipts to reduce multiple entries in various systems by accepting all payments in a central receipting system	Upgrade the City's cashiering system to accept and automatically post payments for multiple software applications	Completed



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,126,569	\$ 791,961	\$ 578,564	\$ 932,331	\$ 861,012	\$ 861,012
Health Benefits	156,554	133,448	136,566	135,285	135,285	135,285
Retirement Benefits	126,665	92,781	96,123	85,052	85,052	85,052
Other Personnel Expenses	83,821	67,476	82,521	82,770	82,770	82,770
Personnel Services Subtotal	1,493,608	1,085,667	893,773	1,235,438	1,164,119	1,164,119
Operating Expenses						
Contractual Services	274,522	471,678	652,083	544,600	544,600	544,600
Supplies & Services	18,426	11,013	8,600	13,795	13,795	13,795
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	6,524	3,729	300	500	500	500
Operating Expenses Subtotal	299,472	486,420	660,983	558,895	558,895	558,895
TOTAL EXPENDITURES	1,793,080	1,572,088	1,554,756	1,794,333	1,723,014	1,723,014
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	263,383	244,460	248,700	248,700	248,700	248,700
Intergovernmental	-	-	-	-	-	-
Charges for Services	787,455	657,500	703,400	689,400	689,400	689,400
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	18	(1,342)	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,050,857	900,618	952,100	938,100	938,100	938,100
NET GENERAL FUND COST	\$ 742,224	\$ 671,469	\$ 602,656	\$ 856,233	\$ 784,914	\$ 784,914
Allocation of Full Time Positions:						
Departmental - Finance						8.60
CFD 98-02						0.65
CDBG						1.45
Public Facilities Fees						0.10
Lighting & Landscaping						0.25
Successor Housing Agency						0.75
Transnet - Streets						0.40
Redevelopment Property Tax Trust Fund						0.80
AUTHORIZED FULL TIME POSITIONS						13.00

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 873,771	\$ 873,771	\$ 873,771
511004 Vacation Payoff		17,974	17,974	17,974
511005 Sick Leave Payoff		11,140	11,140	11,140
511006 Stipends		270	270	270
511007 Auto Allowance		2,376	2,376	2,376
511009 Bilingual Pay		1,800	1,800	1,800
511099 Salary Savings - Citywide		-	(71,319)	(71,319)
511100 Salary & Wages (Part-Time)		25,000	25,000	25,000
512000 Social Security		54,093	54,093	54,093
512001 Medicare		12,907	12,907	12,907
512004 Health Insurance		135,285	135,285	135,285
512010 PERS		84,390	84,390	84,390
512012 PARS		662	662	662
512013 EBAP		15,770	15,770	15,770
521002 Other Contract Services		147,100	147,100	147,100
Business license hearing expenses	1,200			
Consulting Special Tax District Administration	78,800			
Financial advisory services	5,000			
Property tax services	24,900			
Sales tax and audit services	25,000			
State mandates (SB90)	10,200			
Actuarial Services	2,000			
521007 Bond Service		17,500	17,500	17,500
Fiscal agent fees for bonds				
521008 Bank Charges		54,500	54,500	54,500
Credit Card merchant fees	34,500			
Union Bank analysis fees	16,200			
Union Bank Corporate Trust fees	3,800			
521009 Auditing & Accounting Services		325,500	325,500	325,500
Auditing Services - annual City audit	49,300			
Non-auditing Accounting Services	276,200			
531000 Office Supplies		7,000	7,000	7,000
532000 Printing & Duplicating		3,700	3,700	3,700

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001	Memberships & Subscriptions			
	WPFC membership	75		1,595
	CAPPO membership	260		1,595
	CMRTA membership	150		1,595
	CPE/CPA compliance	250		1,595
	CSMFO memberships	220		1,595
	GFOA membership	640		1,595
532011	Recording Fees		1,500	1,500
581000	Travel & Training		500	500
	CAPPO Annual conference		500	500
Totals		\$ 1,794,333	\$ 1,723,014	\$ 1,723,014



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INFORMATION SYSTEMS

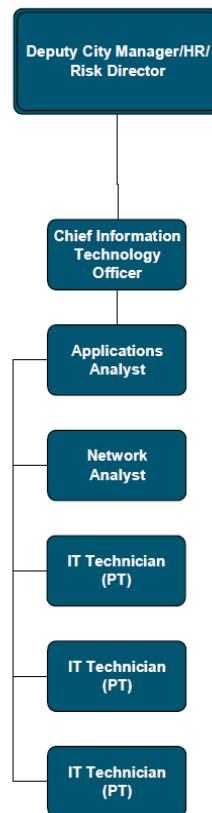
PURPOSE:

To provide Information Technology services and resources, in support of the City, City departments, City programs and projects.

SUMMARY OF SERVICES:

The Information Technology divisions is responsible for managing the City's network infrastructure, application systems, GIS systems, server/client hardware and software, and data security.

Goal	Metric	June 2022 Goal
Deploy next-generation FP2130 security gateway architecture	Install and configure dual/failover security gateway	Completed
Design/Deploy W10/O365 upgrades City-wide	Complete deployment of W10 systems to off-premise remote facilities	Completed
Migration of ESRI GIS to Software as a Service Platform	Coordinate with GIS Consultants and Vendor to migrate SM GIS platform to SAAS	50-75%
Security/Hardware assessment of Network Infrastructure	Coordinate and complete network assessment with consultant	Completed



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 542,448	\$ 522,218	\$ 413,198	\$ 374,482	\$ 374,482	\$ 374,482
Health Benefits	39,738	34,363	36,248	28,121	28,121	28,121
Retirement Benefits	59,325	52,788	49,912	22,005	22,005	22,005
Other Personnel Expenses	39,169	39,090	39,053	29,877	29,877	29,877
Personnel Services Subtotal	680,680	648,459	538,411	454,485	454,485	454,485
Operating Expenses						
Contractual Services	672,410	891,004	1,009,274	1,200,000	1,200,000	1,200,000
Supplies & Services	6,922	7,960	7,025	7,025	7,025	7,025
Repair & Maintenance	3,264	3,670	3,000	3,000	3,000	3,000
Utilities	240,457	247,363	214,200	222,500	222,500	222,500
Capital Expenditures (Non CIP)	133,354	178,574	78,750	39,800	39,800	39,800
Debt Service	66,647	44,249	72,044	72,100	72,100	72,100
Other Operating Expenses	40,555	197,501	204,481	219,825	219,825	219,825
Operating Expenses Subtotal	1,163,610	1,570,320	1,588,774	1,764,250	1,764,250	1,764,250
TOTAL EXPENDITURES	1,844,291	2,218,780	2,127,185	2,218,735	2,218,735	2,218,735
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	45,000	140	500	500	500	500
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	45,000	140	500	500	500	500
NET GENERAL FUND COST	\$ 1,799,291	\$ 2,218,640	\$ 2,126,685	\$ 2,218,235	\$ 2,218,235	\$ 2,218,235

Allocation of Full Time Positions:

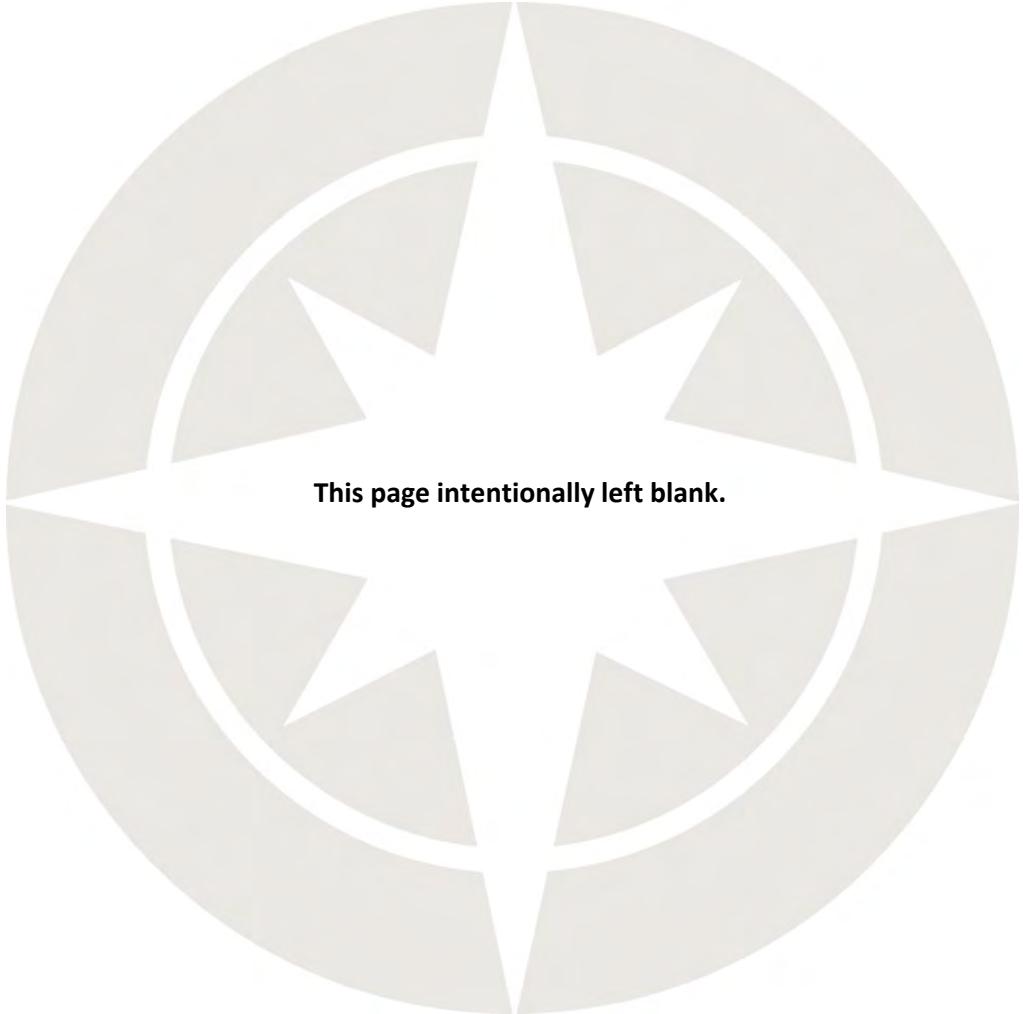
Departmental - Information Systems	2.96
CFD 98-02	0.02
Lighting & Landscaping	0.02
AUTHORIZED FULL TIME POSITIONS	3.00

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 303,870	\$ 303,870	\$ 303,870
511001 Overtime		2,000	2,000	2,000
511004 Vacation Payoff		3,137	3,137	3,137
511005 Sick Leave Payoff		23,653	23,653	23,653
511007 Auto Allowance		3,000	3,000	3,000
511100 Salary & Wages (Part-Time)		38,822	38,822	38,822
512000 Social Security		18,849	18,849	18,849
512001 Medicare		5,404	5,404	5,404
512004 Health Insurance		28,121	28,121	28,121
512010 PERS		20,815	20,815	20,815
512012 PARS		1,190	1,190	1,190
512013 EBAP		5,624	5,624	5,624
521001 Consulting Services GIS & network		232,000	232,000	232,000
521012 Contract Maintenance Services		968,000	968,000	968,000
Enterprise applications	259,500			
Department specific applications	178,500			
Security systems	231,500			
Hardware systems	132,500			
Print/copy systems	60,500			
Part-time IT contractors	105,500			
531001 Computer Supplies		6,500	6,500	6,500
532001 Memberships & Subscriptions		525	525	525
553000 Telephone		222,500	222,500	222,500
Telephone, Internet, and Television charges	163,000			
MEOC SAT/Cisco UC Connections	36,000			
Fire Training Center Public Wifi Access	4,500			
Mobile Device data service	9,000			
Tablet Upgrades	5,000			
Mobile Device requests	5,000			
542002 Office Equipment Repair		3,000	3,000	3,000
561000 Capital Equipment		39,800	39,800	39,800
Ring video doorbell at all fire stations	2,000			
iPad tablets	34,200			
Fire stations 1 & 2 training room television replacements	3,600			

INFORMATION SYSTEMS - #101718 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571002 Principal-Other			64,500	64,500
Ricoh production copier 7100 lease	27,250			64,500
Dell/CISCO infrastructure hardware lease	37,250			
572002 Interest-Other			7,600	7,600
Ricoh production copier 7100 lease	3,850			7,600
Dell/CISCO infrastructure hardware lease	3,750			
581000 Travel & Training			4,950	4,950
Professional Development/Travel Expenses	3,250			4,950
Esri Conference/Gis Training	1,700			
581024 Software			214,875	214,875
Copy Center software	400			214,875
Adobe DC Pro Subscription Licenses	7,000			
GoToMeeting software	18,750			
GoToMeeting/OpenVoice renewal	22,500			
Microsoft exchange/office enterprise	110,250			
Park Ranger - mobile facility/incident reporting	5,250			
Video screen capture software	1,500			
Network security/administration - Securelink/Solarwinds	24,000			
Malware/Faronics Deep Freeze/Service Desk	15,225			
Department Specific Software	10,000			
Totals		\$ 2,218,735	\$ 2,218,735	\$ 2,218,735



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REAL PROPERTY SERVICES

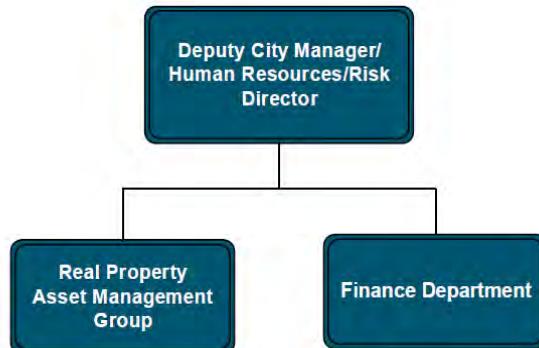
PURPOSE:

To effectively manage the City's real property interests.

SUMMARY OF SERVICES:

This division oversees the City's extensive real property and leasing interests, which provide significant non-tax revenue to the City's general fund. Duties include leasing and tenant improvements. The division also provides security services for City Hall.

Goal	Metric	June 2022 Goal
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 85% Retail: 85% Industrial: 100% Ground: 100%
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	3



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 237,356	\$ 55,522	\$ 93,852	\$ 157,344	\$ 157,344	\$ 157,344
Health Benefits	47,858	13,425	10,440	15,337	15,337	15,337
Retirement Benefits	28,932	7,329	10,282	14,011	14,011	14,011
Other Personnel Expenses	19,041	3,477	7,603	12,937	12,937	12,937
Personnel Services Subtotal	333,187	79,753	122,177	199,629	199,629	199,629
Operating Expenses						
Contractual Services	271,820	34,040	22,600	35,000	35,000	35,000
Supplies & Services	10,428	5,685	-	-	-	-
Repair & Maintenance	296,827	45,840	50,000	450,000	450,000	450,000
Utilities	25	-	-	-	-	-
Capital Expenditures (Non CIP)	10,226	-	-	720,000	720,000	720,000
Debt Service	-	-	-	-	-	-
Other Operating Expenses	107,629	24,830	40,000	70,000	70,000	70,000
Operating Expenses Subtotal	696,955	110,395	112,600	1,275,000	1,275,000	1,275,000
TOTAL EXPENDITURES	1,030,143	190,148	234,777	1,474,629	1,474,629	1,474,629
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	394,972	81,238	-	-	-	-
Fines & Forfeitures	(2,745)	-	1,400	-	-	-
Use of Money & Property	4,770,759	52,391	95,000	60,000	60,000	60,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	720,000	720,000	720,000	720,000
Other Financing Sources	-	-	500,000	450,000	450,000	450,000
TOTAL REVENUES	5,162,986	133,628	1,316,400	1,230,000	1,230,000	1,230,000
NET GENERAL FUND COST	\$ (4,132,843)	\$ 56,520	\$ (1,081,623)	\$ 244,629	\$ 244,629	\$ 244,629

AUTHORIZED FULL TIME POSITIONS

Departmental - Real Property Services *	0.50
AUTHORIZED FULL TIME POSITIONS	0.50

* The Deputy City Manager/ HR/Risk Director's position has also been allocated to Human Resources/Risk Management

REAL PROPERTY SERVICES - #102020

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 150,487	\$ 150,487	\$ 150,487
511005 Sick Leave Payoff		2,843	2,843	2,843
511006 Stipends		450	450	450
511007 Auto Allowance		3,564	3,564	3,564
512000 Social Security		9,330	9,330	9,330
512001 Medicare		2,182	2,182	2,182
512004 Health Insurance		15,337	15,337	15,337
512010 PERS		14,011	14,011	14,011
512013 EBAP		1,425	1,425	1,425
521001 Consulting Services Appraisal Services		20,000	20,000	20,000
521012 Contract Maintenance Services Landscaping		15,000	15,000	15,000
544003 Tenant Improvements		450,000	450,000	450,000
561000 Capital Equipment Electric Vehicle Charger Rebate Program		720,000	720,000	720,000
581010 Property Taxes & Special Assessments General properties		40,000	40,000	40,000
581022 Broker/Lease Expense		30,000	30,000	30,000
Totals		\$ 1,474,629	\$ 1,474,629	\$ 1,474,629

PUBLIC WORKS

PURPOSE:

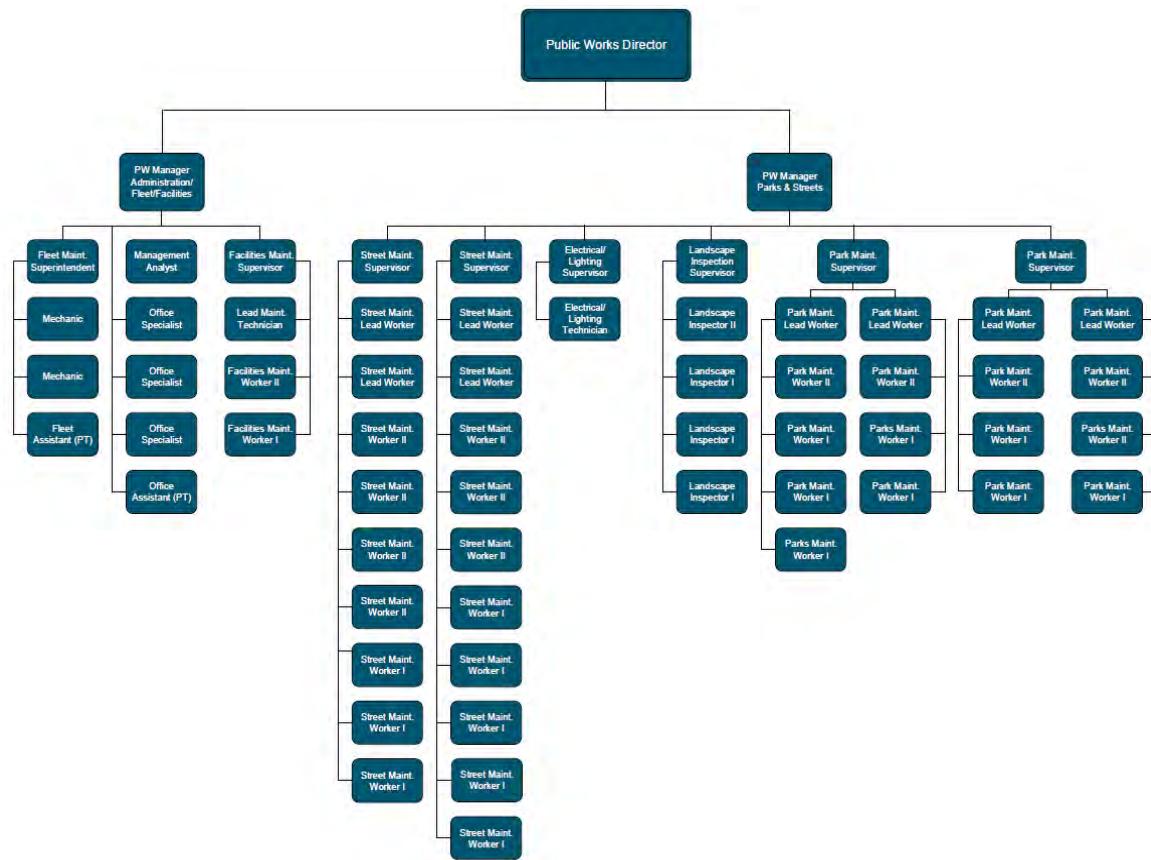
The Department of Public Works' purpose is to create, improve, and maintain a safe, convenient, and welcoming public infrastructure and environment by being good stewards of those public investments and providing a level of service that is friendly, responsive, knowledgeable and value oriented.

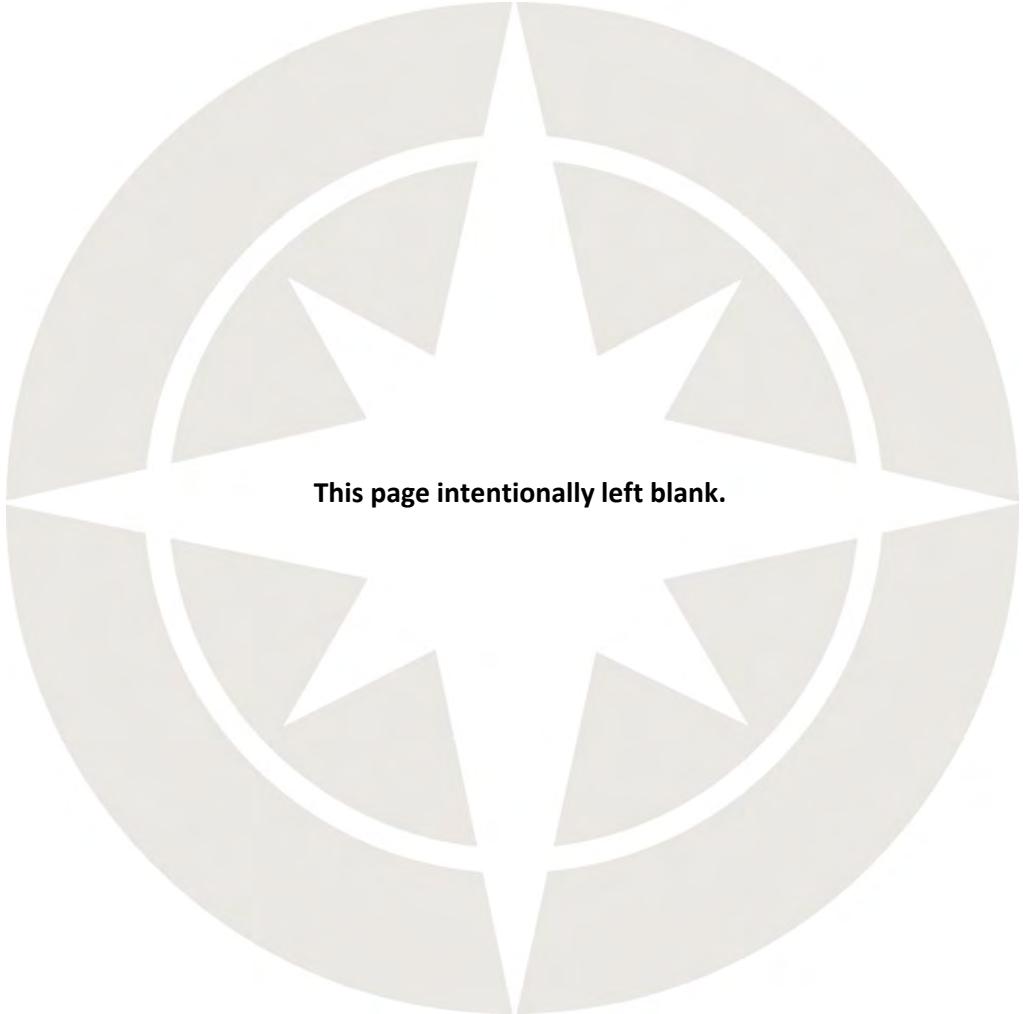
SUMMARY OF SERVICES:

The public works operations division includes administration, right-of-way maintenance, facilities maintenance, fleet maintenance, and parks and landscape maintenance and is responsible for the maintenance and repair of City streets, buildings, flood control, storm drains, street lights, traffic signals, public places, parks, special districts, vehicles and equipment.

The Department also oversees the drafting and execution of related contracts and agreements; coordination with outside agencies; preparation and administration of capital grant funding; management of City owned asset data; and provides inspection and acceptance services for development and public infrastructure improvements in San Marcos.

Goal	Metric	June 2022 Goal
Utilize an opportunity to complete a project to enhance city parks or facilities through a grant or other alternative funding source	Number of projects completed using alternative funding source	1
Develop an internal cross-training program for PW staff	Create cross training program manual	Completed manual
Develop and administer a public survey to help evaluate customer service and solicit feedback specific to PW	Create and conduct survey	Survey conducted
Create a cost analysis of implementing initial EV charging stations for future city vehicles	Cost analysis	Completed cost analysis
Seek opportunities to do additional safety trainings in an in person setting	Transition of online annual training to in person	1





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BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 4,599,127	\$ 4,511,111	\$ 5,173,248	\$ 2,815,893	\$ 2,703,957	\$ 2,703,957
Health Benefits	634,778	766,167	904,117	579,643	560,666	560,666
Retirement Benefits	500,110	525,011	517,398	252,383	245,517	245,517
Other Personnel Expenses	378,795	392,893	455,635	272,354	264,263	264,263
Personnel Services Subtotal	6,112,809	6,195,182	7,050,397	3,920,273	3,774,403	3,774,403
Operating Expenses						
Contractual Services	2,919,547	2,601,012	2,080,959	2,296,042	2,302,424	2,302,424
Supplies & Services	1,586,608	1,262,481	916,874	1,008,263	1,013,851	1,013,851
Repair & Maintenance	455,857	402,349	394,064	406,425	411,578	411,578
Utilities	1,969,873	1,155,779	1,269,748	1,248,340	1,248,340	1,248,340
Capital Expenditures (Non CIP)	105,649	23,341	-	-	-	-
Debt Service	78,687	78,687	78,687	78,687	78,687	78,687
Other Operating Expenses	256,495	443,253	222,573	20,240	20,240	20,240
Operating Expenses Subtotal	7,372,715	5,966,902	4,962,905	5,057,997	5,075,120	5,075,120
TOTAL EXPENDITURES	13,485,525	12,162,084	12,013,301	8,978,270	8,849,523	8,849,523
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	85,894	38,854	542,807	-	-	-
Intergovernmental	25,971	26,479	25,000	-	-	-
Charges for Services	867,216	880,967	246,225	594,910	594,910	594,910
Fines & Forfeitures	1,600	3,300	1,000	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	2,587	5,126	-	5,000	5,000	5,000
Other Financing Sources	7,884	-	-	-	-	-
TOTAL REVENUES	991,151	954,725	815,032	599,910	599,910	599,910
NET GENERAL FUND COST *	\$ 12,494,374	\$ 11,207,359	\$ 11,198,269	\$ 8,378,360	\$ 8,249,613	\$ 8,249,613
Allocation of Full Time Positions:						
Departmental - Public Works						32.32
CFD 98-02						12.98
Gas Tax Fund						15.31
Traffic Safety						0.05
Transnet - Streets						0.05
Lighting & Landscaping						1.29
AUTHORIZED FULL TIME POSITIONS						62.00

* During FY 2020-21, both the Engineering and Storm Water Program Management Divisions were reallocated from the Public Works Department to the Development Services Department. The Storm Water Program Management division was subsequently renamed Watershed Program Management.

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 406,032	\$ 374,036	\$ 374,036
511001 Overtime		5,000	5,000	5,000
511004 Vacation Payoff		6,669	6,669	6,669
511005 Sick Leave Payoff		7,917	7,917	7,917
511006 Stipends		1,450	1,450	1,450
511007 Auto Allowance		4,752	4,752	4,752
511009 Bilingual Pay		1,710	1,710	1,710
511100 Salary & Wages (Part-Time)		12,362	12,362	12,362
512000 Social Security		25,175	23,191	23,191
512001 Medicare		6,113	5,649	5,649
512004 Health Insurance		36,567	36,473	36,473
512010 PERS		31,380	31,380	31,380
512012 PARS		282	282	282
512013 EBAP		7,866	7,866	7,866
521001 Consulting Services Lucity consultant		5,000	5,000	5,000
532000 Printing & Duplicating		1,310	1,310	1,310
542005 Safety Equipment Building first aid kits		250	250	250
544006 RCS-800 MHz System		29,070	29,070	29,070
Totals		\$ 588,905	\$ 554,367	\$ 554,367

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 577,785	\$ 618,886	\$ 618,886
511001 Overtime		20,000	20,000	20,000
511005 Sick Leave Payoff		40,281	40,281	40,281
511006 Stipends		17,537	20,985	20,985
511009 Bilingual Pay		5,082	5,082	5,082
512000 Social Security		35,838	38,386	38,386
512001 Medicare		8,383	8,979	8,979
512004 Health Insurance		134,498	144,962	144,962
512010 PERS		55,779	59,606	59,606
512012 PARS		91	91	91
512013 EBAP		14,488	14,488	14,488
512015 RHS		1,480	1,480	1,480
521001 Consulting Services		25,000	25,000	25,000
521002 Other Contract Services		23,400	23,400	23,400
NCTD permit fee	1,000			
NCTD flagging fee	2,000			
League Of California Cities contribution	400			
Storm channel permit administrative fees & reporting	10,000			
Storm channel maintenance permits	10,000			
521012 Contract Maintenance Services		393,003	393,003	393,003
Biological survey services (Storm)	15,000			
Concrete sidewalk inspection	12,500			
Dead animal pick up and disposal	8,640			
Electrical maintenance	15,000			
Homeless encampment cleanup	10,000			
Pest control	1,000			
Sand grease separators (Storm)	9,400			
Storm drain and inlet cleaning (Storm)	90,347			
Street sweeping (Storm)	191,752			
Tree trimming/removal	35,000			
Underground service alert	4,364			
521023 Uniform Rental & Maintenance Services		9,536	9,536	9,536
Streets and storm uniforms				
531009 Construction Materials		45,600	45,600	45,600
Graffiti abatement (project #55021)	5,000			
Herbicides (Storm)	20,500			
Light pole signage	1,000			
Materials for drainage system facilities (Storm)	7,000			
Pedestrian lights, poles, and meter pedestals	9,100			
Various construction materials	2,000			
Way finding maintenance	1,000			

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531010 Small Tools			5,848	5,848
Hand held power tools	2,300			
Maintenance hand tools	3,148			
Small tools (Storm)	400			
532007 Household Hazardous Waste		9,900	9,900	9,900
Recycling services - other electrical waste	2,650			
Dumping fees	7,250			
532010 Equipment Rental		1,000	1,000	1,000
542005 Safety Equipment		6,033	6,033	6,033
Cones and barricades	2,100			
Personal protective equipment	3,500			
Vehicle first aid kits	433			
544000 Sign Maintenance		3,461	3,461	3,461
New and replacement signs				
552000 Water		4,250	4,250	4,250
VWD truck services				
581000 Travel & Training		4,716	4,716	4,716
NCTD Training	4,320			
Hearing conservation & testing program	396			
Totals		\$ 1,442,989	\$ 1,504,973	\$ 1,504,973

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 259,682	\$ 259,682	\$ 259,682
511001 Overtime		1,600	1,600	1,600
511004 Vacation Payoff		14,000	14,000	14,000
511005 Sick Leave Payoff		6,660	6,660	6,660
511006 Stipends		2,700	2,700	2,700
511100 Salary & Wages (Part-Time)		12,619	12,619	12,619
512000 Social Security		16,010	16,010	16,010
512001 Medicare		3,992	3,992	3,992
512004 Health Insurance		36,827	36,827	36,827
512010 PERS		32,773	32,773	32,773
512012 PARS		282	282	282
512013 EBAP		5,700	5,700	5,700
512015 RHS		2,293	2,293	2,293
521002 Other Contract Services		17,992	17,992	17,992
DEH compliance consultant	6,000			
APCD permit fees	800			
DEH fuel monitor certification (annual)	750			
Lift inspections	3,850			
CARB Portable equip registration program	4,092			
SB989 testing (triennial)	2,500			
521012 Contract Maintenance Services		185,000	185,000	185,000
Crane inspection and certification	1,120			
Diesel retrofit filter cleaning	855			
Fire apparatus repairs	112,553			
Hazardous material disposal	10,000			
Mower maintenance	6,000			
Repairs (hoist/lifts & fuel island)	3,000			
Small equipment inventory vending	16,000			
Small equipment maintenance	15,000			
Fire extinguisher service	2,200			
Towing services	1,000			
Turf truckster maintenance	7,272			
Heavy equipment repair	10,000			
521023 Uniform Rental & Maintenance Services		3,000	3,000	3,000
521024 Vehicle Rental & Maintenance Services		98,660	98,660	98,660

PUBLIC WORKS/FLEET MAINTENANCE - #103033 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531005 Fuel & Lubricants		621,412	627,000	627,000
City fuel (includes Fire Dept.)	204,000			
Other agency fuel	400,000			
Underground storage tank fees	6,209			
Diesel fuel tax fees	5,375			
APCD vapor recovery test	1,100			
Oils & lubricants	10,316			
531010 Small Tools		1,200	1,200	1,200
531017 Expendable Materials		9,030	9,030	9,030
531020 Uniform Expense		1,130	1,130	1,130
Boots and hats				
532007 Household Hazardous Waste		1,800	1,800	1,800
Board of equalization on tax				
542000 Heavy Equipment Repair		18,000	18,000	18,000
542001 Small Equipment Repair		3,000	3,000	3,000
542005 Safety Equipment		800	800	800
Personal protecting equipment (PPE)	650			
Vehicle first aid kits	150			
542006 Radio Equipment Repair		800	800	800
Battery replacements, cords, antennas and misc.				
542008 Heavy Equipment Repair & Maintenance-Fire		80,000	80,000	80,000
Ambulance, engines and equipment				
543000 Automotive Repair		2,000	2,000	2,000
Small automotive repair parts (non-fire)				
543001 Tires		8,000	8,000	8,000
543002 Automotive Repair-Fire		5,000	5,000	5,000
Small automotive repair parts				
543003 Tires-Fire		32,000	32,000	32,000
581000 Travel & Training		5,066	5,066	5,066
Misc staff training				
Totals		\$ 1,489,028	\$ 1,494,616	\$ 1,494,616

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 977,129	\$ 977,129	\$ 977,129
511001 Overtime		23,500	23,500	23,500
511004 Vacation Payoff		37,000	37,000	37,000
511005 Sick Leave Payoff		77,812	77,812	77,812
511006 Stipends		22,605	22,605	22,605
511009 Bilingual Pay		11,352	11,352	11,352
512000 Social Security		60,661	60,661	60,661
512001 Medicare		14,187	14,187	14,187
512004 Health Insurance		277,567	277,567	277,567
512010 PERS		93,572	93,572	93,572
512013 EBAP		26,427	26,427	26,427
512015 RHS		1,564	1,564	1,564
521001 Consulting Services		43,918	50,300	50,300
521012 Contract Maintenance Services		1,005,510	1,005,510	1,005,510
Discovery Meadows		25,000		
Restoration (Cost Recovery)		15,000		
Water Removal from Bradley Park		13,872		
Southlake Maintenance Agreement with VWD		18,008		
Custodial Service: Bus Shelters		13,255		
Custodial Service: COVID		38,394		
Z-D Ball Fields: Lighting		10,978		
Z-D Irrigation: Backflow Maintenance		11,147		
Z-D Landscape Maintenance		228,844		
Z-D Ball Fields: Laser Leveling		6,275		
Z-D Electrical: Maintenance and Repairs		16,877		
Z-D Irrigation & Plant Material Upgrades		20,667		
Z-D Sportsfield & Arena Maintenance		6,216		
Z-D Irrigation: Controller Replacement		11,509		
Z-D Landscape: Restoration		1,990		
Z-D Hardscape: Park Concrete Maintenance & Repairs		5,681		
Z-D Playgrounds: Engineered Wood Fiber		8,108		
Z-D Portable Toilet Service		6,515		
Z-D Tree Trimming & Maintenance		38,717		
Z-D Ball Fields: Field Maintenance		79,958		
Z-D Custodial Service: Parks		249,964		
Z-D Irrigation Well Maintenance		40,472		
Z-D Landscape: Woodland Park Pond Maintenance		6,281		
Z-D Playgrounds: Repair and Maintenance		4,463		
Z-D Electrical: Meter Pedestal Replacement		11,250		
Z-D Hardscape: Park Asphalt Maintenance		2,495		
Z-D Splash Pads: Maintenance & Repairs		4,877		
Z-D Paint & Coating Maintenance		2,625		
Z-D Plumbing Maintenance & Repairs (Parks)		190		
Z-E Hardscape: Trail Maintenance & Repairs		10,648		

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
Z-E Landscape: Trail Maintenance	91,878			
Z-E Hardscape: Trail Asphalt Maintenance	3,356			
521023 Uniform Rental & Maintenance Services		6,720	6,720	6,720
531004 Janitorial Services		1,500	1,500	1,500
531008 Fertilizers/Herbicides		66,234	66,234	66,234
Fertilizers, herbicides and mulch				
531009 Construction Materials		18,616	18,616	18,616
Construction and BMP materials				
531010 Small Tools		8,113	8,113	8,113
Maintenance hand tools	1,145			
Hand held power tools	6,968			
531020 Uniform Expense		8,775	8,775	8,775
Boots, jackets, and hats				
532010 Equipment Rental		1,125	1,125	1,125
Roto-tillers, stump grinders, sod cutters, and replacement equipment				
541000 Building Repair & Maintenance		32,085	37,238	37,238
Citywide parks building repair and maintenance				
542005 Safety Equipment		10,460	10,460	10,460
Chock blocks	60			
Cones & barricades	1,500			
First aid kits	200			
Personal protective equipment	8,000			
Rain gear	700			
544000 Sign Maintenance		1,500	1,500	1,500
Z-E Citywide trails (maintenance)				
544004 Tree & Landscape		18,700	18,700	18,700
544005 Irrigation Systems		49,313	49,313	49,313
551000 Electric & Gas		223,650	223,650	223,650
552000 Water		463,070	463,070	463,070
581000 Travel & Training		8,392	8,392	8,392
Advisor Qualified Applicators License	300			
Certified arborist license	1,350			
Irrigation auditor	800			
NCTD training	1,080			
Pest control advisor	400			
Playground certification	1,500			
Qualified applicator certificate	2,500			
Hearing conservation & testing program	462			
Totals		\$ 3,591,057	\$ 3,602,592	\$ 3,602,592

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 404,654	\$ 289,795	\$ 289,795
511001 Overtime		14,067	14,067	14,067
511004 Vacation Payoff		8,703	8,703	8,703
511005 Sick Leave Payoff		10,300	10,300	10,300
511006 Stipends		28,890	19,260	19,260
511099 Salary Savings - Citywide		(203,957)	(203,957)	(203,957)
512000 Social Security		25,149	18,028	18,028
512001 Medicare		5,884	4,218	4,218
512004 Health Insurance		94,184	64,837	64,837
512010 PERS		37,635	26,942	26,942
512012 PARS		589	589	589
512013 EBAP		11,144	11,144	11,144
521001 Consulting Services Labor compliance		24,000	24,000	24,000
521002 Other Contract Services Building security alarms monitoring and service		112,784	112,784	112,784
521012 Contract Maintenance Services		318,526	318,526	318,526
Appliance repair & maintenance	2,500			
Backflow/pressure reduction systems testing & repair	2,680			
Building automation software support	12,000			
Caretaker residence maintenance	5,000			
Door and lock services	31,000			
Electrical repairs and maintenance	27,000			
Elevator maintenance and inspection services	6,480			
External & internal paint maintenance	20,000			
Fire inspections & fire system maintenance	58,334			
Floor cleaning machine maintenance and repairs	1,150			
Generator maintenance, repairs and APCD permitting	12,200			
Grease trap maintenance	1,000			
HVAC repairs and maintenance	50,000			
Park plumbing repairs	4,182			
Plant maintenance	2,000			
Plumbing repairs	25,000			
Pool maintenance	40,000			
Roof maintenance	4,500			
Sign repair and replacement	3,000			
Waste removal and transport services	8,000			
Window replacement	2,500			

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521016 Pest Control Services		15,733	15,733	15,733
521022 HVAC Chemical Treatment		2,270	2,270	2,270
521023 Uniform Rental & Maintenance Services		5,990	5,990	5,990
531004 Janitorial Services		150,000	150,000	150,000
531010 Small Tools		9,140	9,140	9,140
531018 Janitorial Supplies		45,000	45,000	45,000
531020 Uniform Expense		1,030	1,030	1,030
532010 Equipment Rental		500	500	500
541000 Building Repair & Maintenance		42,707	42,707	42,707
Appliances, equipment and parts	13,000			
Flooring materials	2,000			
Materials for park facilities	11,707			
Mechanical/hardware materials	10,000			
Paint supplies	1,600			
Roof and ceiling materials	2,000			
Signage	2,400			
541002 Electrical Repair & Maintenance		17,460	17,460	17,460
541003 HVAC Repair & Maintenance		6,470	6,470	6,470
541005 Plumbing Repair & Maintenance		19,870	19,870	19,870
541006 Pool Repair & Maintenance		14,446	14,446	14,446
542005 Safety Equipment		5,000	5,000	5,000
Facility safety equipment	500			
Personal protective equipment	4,500			
551000 Electric & Gas		500,000	500,000	500,000
552000 Water		57,370	57,370	57,370
571002 Principal-Other		75,798	75,798	75,798
CEC 1% loan for CH & PW				
572002 Interest-Other		2,889	2,889	2,889
CEC 1% loan for CH & PW				
581000 Travel & Training		266	266	266
Hearing conservation & testing program	66			
Lockout tag out course	200			
581004 Regulatory Certifications		1,800	1,800	1,800
Unified program facility permit (annual)				
Totals		\$ 1,866,291	\$ 1,692,975	\$ 1,692,975

DEVELOPMENT SERVICES

PURPOSE:

The Development Services Department is a one-stop-shop for private development projects.

SUMMARY OF SERVICES:

The department handles everything from project entitlement approvals to construction permits and serves to address violations of City ordinances related to land use and development.

The building division protects the life, property and welfare of the community by enforcing laws, codes and ordinances that regulate all building and parking activities in San Marcos. The division oversees plan checks, new construction and housing inspections in accordance with state law.

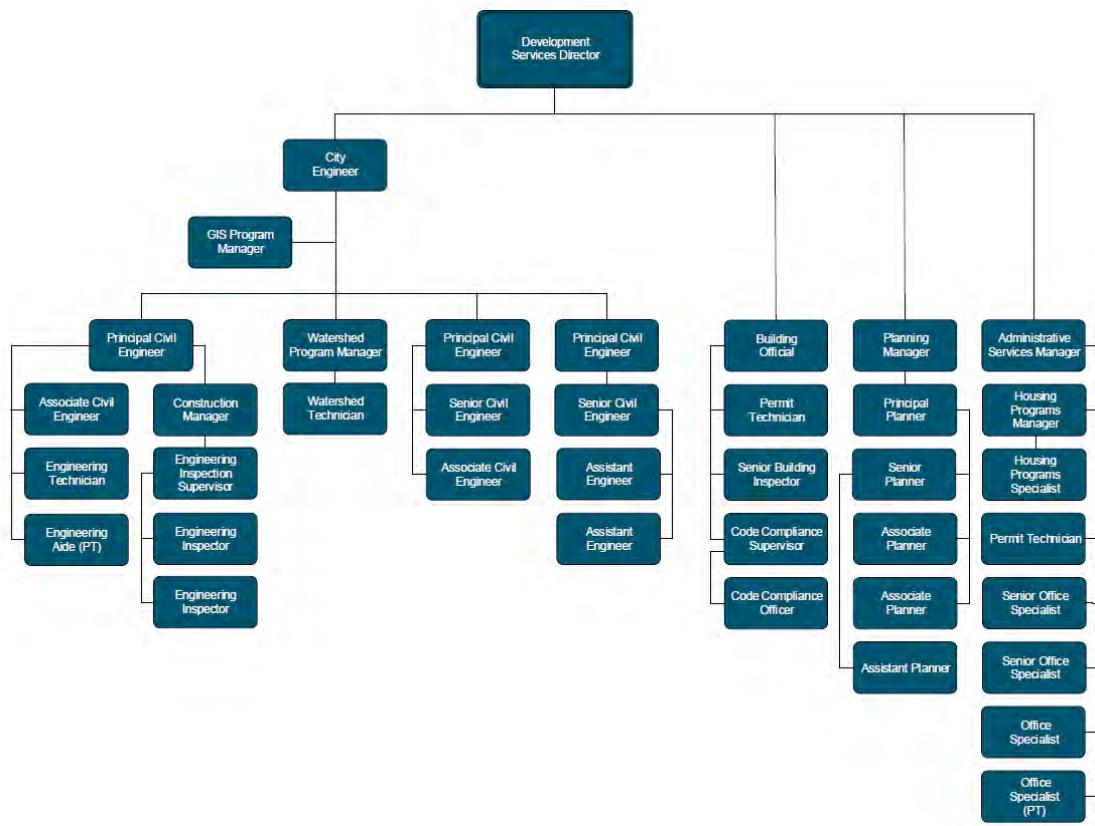
The planning division administers the City's General Plan and various zoning and environmental regulations by analyzing and recommending measures to protect existing resources and to ensure the orderly development of the community that will maintain a balance between the quality of life, the environment and economic stability of the City.

The land development engineering division ensures compliance with city codes and ordinances, as well as the Subdivision Map Act, National Pollutant Discharge Elimination System (NPDES) permit and Federal Emergency Management Agency (FEMA) floodplain requirements. The division reviews construction drawings, technical reports, maps and easements for all private development and provides technical guidance.

The housing division provides housing opportunities to all income groups. Housing programs include the development of new affordable housing units; the Down Payment Assistance Program and the Homeowner Rehabilitation Program and the monitoring, reporting and inspection regimens associated with them.

The engineering division administers and coordinates the capital improvement program, traffic engineering, watershed management, construction inspection and management.

Goal	Metric	June 2022 Goal
Assist homeowners with the repair of health and safety deficiencies	Development of rehab loan program	Completed
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%
Facilitate continuous improvements in day-to-day business operations	Implementation of Electronic Plan Review	Completed
Facilitate continuous improvements in day-to-day business operations	Number of process improvements and/or ordinance updates	Conduct 2 business processing streamlining efforts or ordinance updates
Develop ordinances and programs to achieve City's Sustainability Goals	Implementation of Climate Action Plan	Complete and implement one Measure required per the City adopted Climate Action Plan
Facilitate continuous improvements in day-to-day business operations	Number of process improvements and/or ordinance updates	Conduct 2 business processing streamlining efforts or ordinance updates
Negotiate and implement annual right of way permit	Permit process completed with SDG&E	Completed
BMP verification responses from private commercial sites	Percentage of BMP verification responses	70%



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,337,319	\$ 2,352,455	\$ 2,136,560	\$ 3,662,317	\$ 3,579,704	\$ 3,579,704
Health Benefits	273,642	296,456	311,671	475,223	475,223	475,223
Retirement Benefits	251,216	263,025	229,164	407,389	407,389	407,389
Other Personnel Expenses	182,155	183,281	197,473	377,913	377,913	377,913
Personnel Services Subtotal	3,044,333	3,095,216	2,874,869	4,922,842	4,840,229	4,840,229
Operating Expenses						
Contractual Services	464,616	1,103,255	873,593	1,483,520	1,483,520	1,483,520
Supplies & Services	88,259	54,247	31,121	88,945	88,945	88,945
Repair & Maintenance	-	870	-	300	300	300
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	20,883	14,529	5,525	272,645	272,645	272,645
Operating Expenses Subtotal	573,758	1,172,902	910,239	1,845,410	1,845,410	1,845,410
TOTAL EXPENDITURES	3,618,091	4,268,118	3,785,107	6,768,252	6,685,639	6,685,639
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	511,831	580,056	575,424	947,132	947,132	947,132
Intergovernmental	-	-	-	26,000	26,000	26,000
Charges for Services	908,992	990,694	1,073,553	883,472	883,472	883,472
Fines & Forfeitures	430,290	327,944	59,900	389,800	389,800	389,800
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	325	430	500	500	500	500
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,851,438	1,899,124	1,709,377	2,246,904	2,246,904	2,246,904
NET GENERAL FUND COST *	\$ 1,766,653	\$ 2,368,994	\$ 2,075,730	\$ 4,521,348	\$ 4,438,735	\$ 4,438,735

Allocation of Full Time Positions:

Departmental - Development Services	34.85
Successor Housing Agency	2.85
Traffic Safety	0.05
CFD 98-02	0.20
Transnet - Streets	0.05
AUTHORIZED FULL TIME POSITIONS	38.00

* During FY 2020-21, both the Engineering and Storm Water Program Management Divisions were reallocated from the Public Works Department to the Development Services Department. The Storm Water Program Management division was subsequently renamed Watershed Program Management.

DEVELOPMENT SERVICES/ADMINISTRATION - #104044

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 510,145	\$ 510,145	\$ 510,145
511004 Vacation Payoff		3,464	3,464	3,464
511005 Sick Leave Payoff		7,783	7,783	7,783
511006 Stipends		2,400	2,400	2,400
511007 Auto Allowance		4,277	4,277	4,277
511100 Salary & Wages (Part-Time)		16,880	16,880	16,880
512000 Social Security		42,988	42,988	42,988
512001 Medicare		7,397	7,397	7,397
512004 Health Insurance		97,454	97,454	97,454
512010 PERS		50,219	50,219	50,219
512012 PARS		639	639	639
512013 EBAP		8,645	8,645	8,645
521001 Consulting Services Labor compliance services		500	500	500
531000 Office Supplies		8,500	8,500	8,500
532000 Printing & Duplicating Misc Printing Needs for Department		11,000	11,000	11,000
532001 Memberships & Subscriptions		500	500	500
532011 Recording Fees		2,000	2,000	2,000
581000 Travel & Training		250	250	250
Totals		\$ 775,041	\$ 775,041	\$ 775,041

DEVELOPMENT SERVICES/WATERSHED PROGRAM MANAGEMENT - #104003

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 187,034	\$ 187,034	\$ 187,034
512000 Social Security		11,596	11,596	11,596
512001 Medicare		2,712	2,712	2,712
512004 Health Insurance		28,623	28,623	28,623
512010 PERS		17,413	17,413	17,413
512013 EBAP		3,800	3,800	3,800
521001 Consulting Services		255,000	255,000	255,000
531010 Small Tools		1,550	1,550	1,550
531020 Uniform Expense		450	450	450
542005 Safety Equipment		300	300	300
581000 Travel & Training		7,420	7,420	7,420
581011 Recycling Expenditures		26,479	26,479	26,479
581028 NPDES Programs		226,107	226,107	226,107
Totals		\$ 768,484	\$ 768,484	\$ 768,484

DEVELOPMENT SERVICES/PLANNING - #104041

EXPENDITURE DETAIL

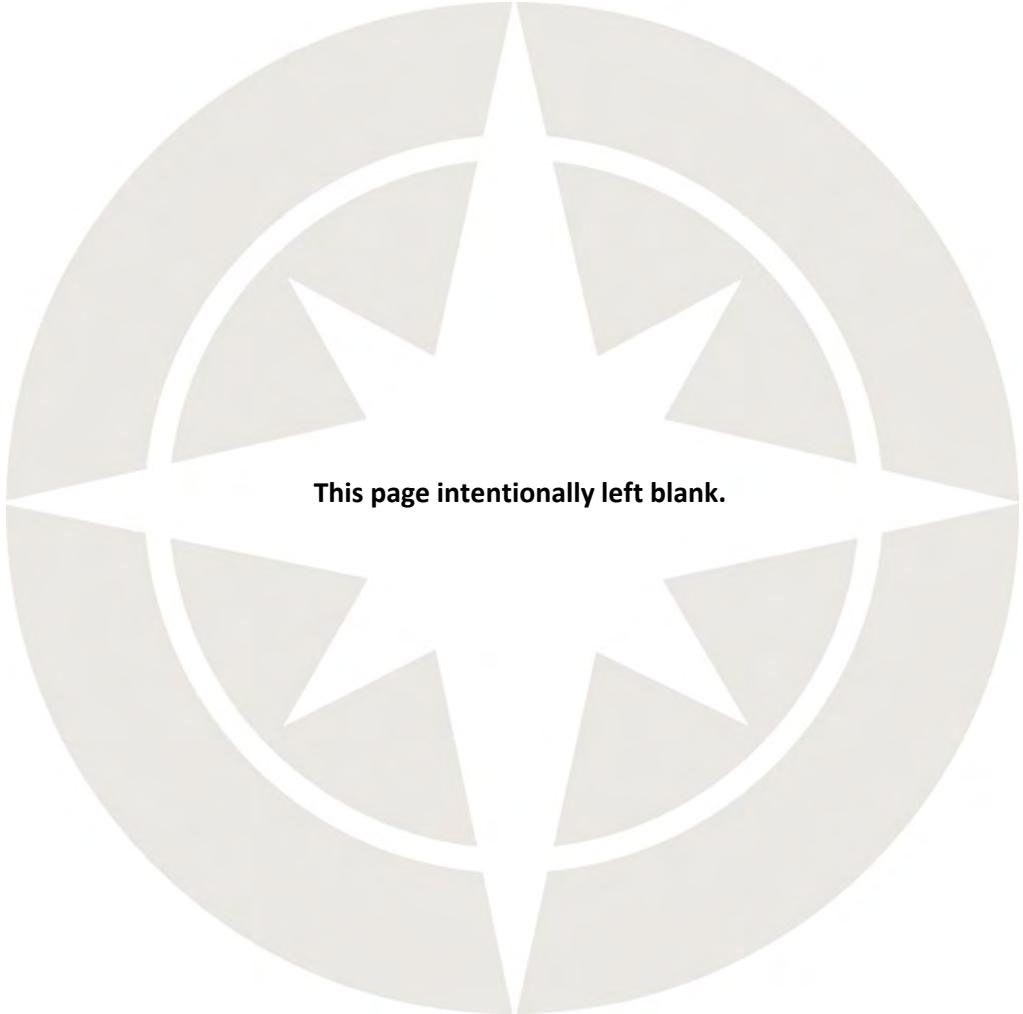
ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 636,560	\$ 636,560	\$ 636,560
511004 Vacation Payoff		31,292	31,292	31,292
511005 Sick Leave Payoff		16,927	16,927	16,927
511006 Stipends		780	780	780
511099 Salary Savings - Citywide		-	(174,970)	(174,970)
512000 Social Security		39,371	39,371	39,371
512001 Medicare		9,209	9,209	9,209
512004 Health Insurance		70,766	70,766	70,766
512010 PERS		67,952	67,952	67,952
512013 EBAP		11,210	11,210	11,210
512015 RHS		2,010	2,010	2,010
521001 Consulting Services			155,000	155,000
Case processing - plan review	60,000			
Climate action plan update	5,000			
Case processing - director permit renewals	30,000			
Misc consulting services	30,000			
Landscape Plan review and inspection services	30,000			
521017 Commissioner Services		3,000	3,000	3,000
521018 Environmental Mitigation			13,000	13,000
89002 U-boot channel	11,000			
89005 County Dip-Copper Creek wetland	2,000			
521019 Environmental Permit Filing Fee			5,000	5,000
CEQA/Fish & Game				
532001 Memberships & Subscriptions			1,500	1,500
Various memberships for planning staff				
581000 Travel & Training			4,500	4,500
Misc. training (e.g., CEOA, American Planning Association, Etc.)	1,400			
League of CA Cities Planning Commissioners Academy	3,100			
Totals		\$ 1,068,077	\$ 893,107	\$ 893,107

DEVELOPMENT SERVICES/BUILDING - #104042

EXPENDITURE DETAIL

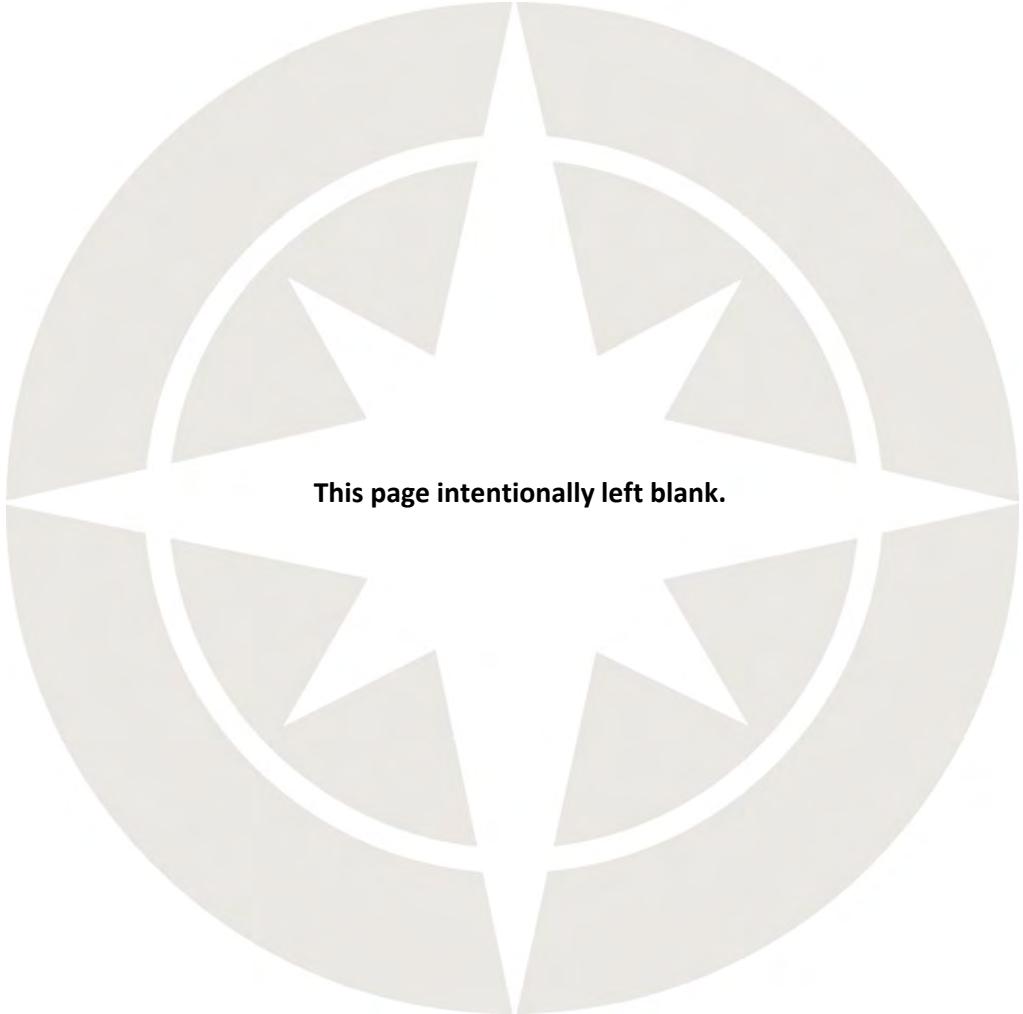
ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 606,110	\$ 606,110	\$ 606,110
511001 Overtime		725	725	725
511004 Vacation Payoff		54,000	54,000	54,000
511005 Sick Leave Payoff		11,137	11,137	11,137
511007 Auto Allowance		2,850	2,850	2,850
511009 Bilingual Pay		2,940	2,940	2,940
511099 Salary Savings - Citywide		(190,884)	(190,884)	(190,884)
512000 Social Security		37,377	37,377	37,377
512001 Medicare		8,741	8,741	8,741
512004 Health Insurance		80,209	80,209	80,209
512010 PERS		72,587	72,587	72,587
512012 PARS		1,411	1,411	1,411
512013 EBAP		15,010	15,010	15,010
512015 RHS		1,683	1,683	1,683
521002 Other Contract Services		805,000	805,000	805,000
Parking services	305,000			
Inspection services	300,000			
Plan review services	200,000			
531020 Uniform Expense		675	675	675
Boots for building inspectors and code compliance officers				
532001 Memberships & Subscriptions		1,305	1,305	1,305
ICC (Chapter and employee memberships)	500			
CALBO Ed Week	230			
IAEI	125			
IAPMO	275			
CACEO	175			
532008 Parking Citation Surcharge		55,000	55,000	55,000
581000 Travel & Training		2,000	2,000	2,000
ICC seminars	1,000			
CACEO	1,000			
Totals		\$ 1,567,876	\$ 1,567,876	\$ 1,567,876

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,781,676	\$ 1,781,676	\$ 1,781,676
511001 Overtime		30,000	30,000	30,000
511004 Vacation Payoff		27,500	27,500	27,500
511005 Sick Leave Payoff		34,256	34,256	34,256
511006 Stipends		3,540	3,540	3,540
511007 Auto Allowance		7,752	7,752	7,752
511009 Bilingual Pay		2,880	2,880	2,880
511099 Salary Savings - Citywide		(152,357)	(60,000)	(60,000)
511100 Salary & Wages (Part-Time)		22,650	22,650	22,650
512000 Social Security		110,162	110,162	110,162
512001 Medicare		25,763	25,763	25,763
512004 Health Insurance		198,171	198,171	198,171
512010 PERS		197,168	197,168	197,168
512013 EBAP		28,120	28,120	28,120
512015 RHS		12,119	12,119	12,119
521001 Consulting Services Civil engineering consulting services		244,500	244,500	244,500
521017 Commissioner Services		2,520	2,520	2,520
532001 Memberships & Subscriptions License renewals OSD/OSP certificate renewal ASFPM Membership & CFM Exam ITS Memberships PMI Membership		1,700 950 480 1,200 260	4,590	4,590
531010 Small Tools		850	850	850
531020 Uniform Expense		1,025	1,025	1,025
581000 Travel & Training Civil engineering/project management webinars		5,889	5,889	5,889
Totals		\$ 2,588,774	\$ 2,681,131	\$ 2,681,131



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BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 14,798,027	\$ 15,761,169	\$ 16,115,263	\$ 16,167,072	\$ 16,167,072	\$ 16,167,072
Licenses & Permits	11,321	11,901	12,000	12,000	12,000	12,000
Intergovernmental	366,149	492,097	646,028	567,988	567,988	567,988
Charges for Services	4,990,169	5,046,988	5,984,900	6,055,094	6,055,094	6,055,094
Fines & Forfeitures	880	1,679	10,000	5,000	5,000	5,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	19,761	4,693	8,500	3,500	3,500	3,500
Miscellaneous Revenues	35,316	35,634	100,700	34,500	34,500	34,500
Other Financing Sources	1,500	-	-	-	-	-
TOTAL REVENUES	20,223,122	21,354,160	22,877,391	22,845,154	22,845,154	22,845,154
OPERATING EXPENDITURES						
Salaries & Wages	11,781,529	11,490,701	13,274,465	11,864,364	11,864,364	11,864,364
Health Benefits	1,412,369	1,534,394	1,634,603	1,631,540	1,631,540	1,631,540
Retirement Benefits	1,888,070	1,979,297	1,936,757	1,856,084	1,856,084	1,856,084
Other Personnel Expenses	383,350	408,856	411,091	419,857	419,857	419,857
Contractual Services	20,656,364	22,083,195	23,608,394	24,191,040	24,191,040	24,191,040
Supplies & Services	330,857	311,415	399,939	291,478	291,478	291,478
Repair & Maintenance	340,542	329,202	297,700	352,087	352,087	352,087
Utilities	31,625	44,982	60,175	60,241	60,241	60,241
Capital Expenditures (Non CIP)	6,765	7,757	50,008	8,700	8,700	8,700
Other Operating Expenses	207,843	198,796	232,924	217,757	217,757	217,757
TOTAL OPERATING EXPENDITURES	37,039,313	38,388,596	41,906,056	40,893,148	40,893,148	40,893,148
REVENUE OVER/(UNDER) EXPENDITURES	\$ (16,816,192)	\$ (17,034,436)	\$ (19,028,664)	\$ (18,047,994)	\$ (18,047,994)	\$ (18,047,994)



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FIRE

PURPOSE:

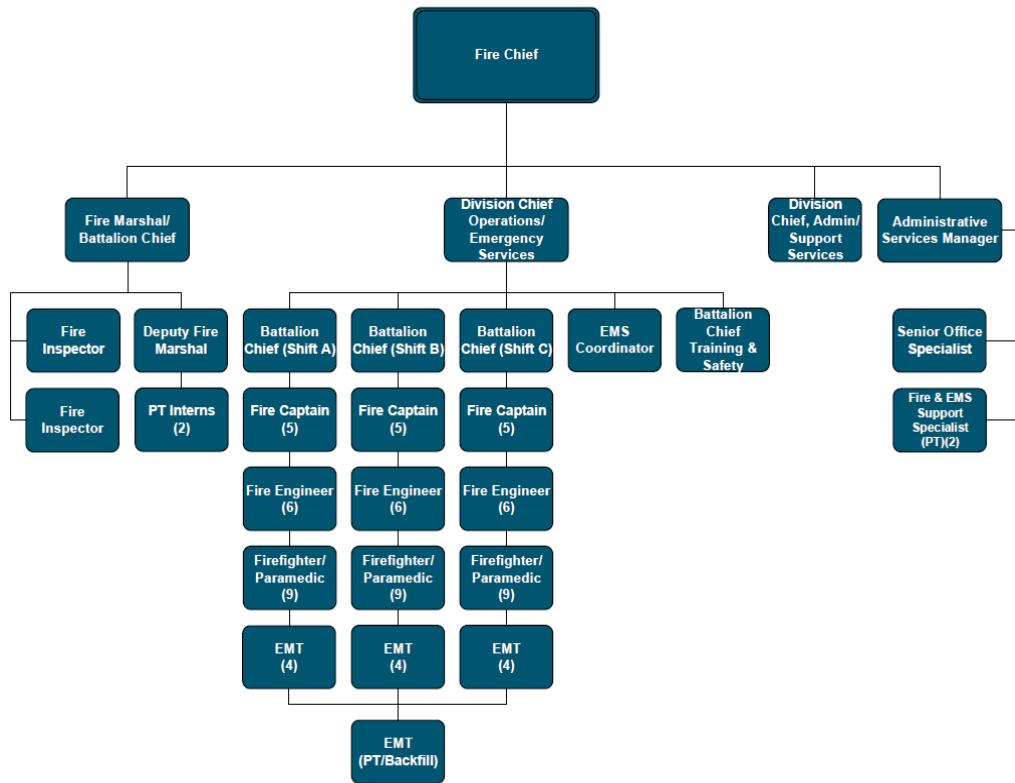
To provide quality safety and emergency service in a timely and efficient manner.

SUMMARY OF SERVICES:

The Fire Department provides fire suppression, rescue, emergency medical services, fire prevention and emergency preparedness services to more than 100,000 residents of the 33 square mile San Marcos Fire Protection District (SMFPD). The City of San Marcos comprises 24 square miles of the SMFPD. The Fire Chief exercises operational control over the department under the general direction of the City Manager.

The Fire Department fields four engine companies, five full-time paramedic ambulances, and one ladder truck company from four fire stations. Suppression personnel cross-staff three brush engines to address the wild land fire threat prevalent in outlying areas of the City/District. The department also operates a regional emergency services training facility.

Goal	Metric	June 2022 Goal
Maintain Staff Preparedness	Number of Annual Training Hours	17,280
Delivery of Service with First-In Unit within 7 minutes	Percent of Time	90%
Provide Adequate Safety Equipment and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%
Evaluate Fire/EMS Deployment Models	Research and Analyze Alternative Deployment Models and Services	Completed
Facility Needs Assessment	Evaluate Fire Department Facility Needs and Improvements	Completed
Evaluate Transport Fees	Research, Analyze and Update Transport Fees	Completed
Vehicle and Equipment Assessment	Evaluate Vehicle and Equipment Needs and Improvements	Completed



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 11,717,481	\$ 11,421,940	\$ 13,291,923	\$ 11,864,364	\$ 11,864,364	\$ 11,864,364
Health Benefits	1,405,125	1,526,874	1,626,672	1,631,540	1,631,540	1,631,540
Retirement Benefits	1,877,778	1,968,361	1,927,723	1,856,084	1,856,084	1,856,084
Other Personnel Expenses	377,429	402,712	404,979	419,857	419,857	419,857
Personnel Services Subtotal	15,377,813	15,319,887	17,251,296	15,771,845	15,771,845	15,771,845
Operating Expenses						
Contractual Services	1,241,201	1,251,605	1,615,035	1,516,988	1,516,988	1,516,988
Supplies & Services	330,857	311,415	399,939	291,478	291,478	291,478
Repair & Maintenance	276,873	264,564	241,783	299,077	299,077	299,077
Utilities	31,625	44,982	60,175	60,241	60,241	60,241
Capital Expenditures (Non CIP)	6,765	7,757	50,008	8,700	8,700	8,700
Other Operating Expenses	193,719	195,495	232,924	207,757	207,757	207,757
Operating Expenses Subtotal	2,081,040	2,075,819	2,599,865	2,384,241	2,384,241	2,384,241
TOTAL EXPENDITURES	17,458,853	17,395,706	19,851,161	18,156,086	18,156,086	18,156,086
REVENUES						
Taxes & Special Assessments	11,789,486	12,512,749	12,855,808	12,900,953	12,900,953	12,900,953
Licenses & Permits	3,375	2,925	3,000	3,000	3,000	3,000
Intergovernmental	219,927	256,327	450,028	366,988	366,988	366,988
Charges for Services	4,904,495	4,584,891	5,577,540	5,589,540	5,589,540	5,589,540
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	19,761	4,693	8,500	3,500	3,500	3,500
Miscellaneous Revenues	35,316	35,634	100,700	34,500	34,500	34,500
Other Financing Sources	1,500	-	-	-	-	-
TOTAL REVENUES	16,973,859	17,397,218	18,995,576	18,898,481	18,898,481	18,898,481
NET GENERAL FUND COST	\$ 484,994	\$ (1,513)	\$ 855,585	\$ (742,395)	\$ (742,395)	\$ (742,395)

Allocation of Full Time Positions:

Departmental - Fire	85.88
CFD 98-02	0.12
AUTHORIZED FULL TIME POSITIONS	
	86.00

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,192,864	\$ 1,192,864	\$ 1,192,864
511001 Overtime		300,000	300,000	300,000
511002 Holiday Pay		21,676	21,676	21,676
511004 Vacation Payoff		45,000	45,000	45,000
511005 Sick Leave Payoff		7,032	7,032	7,032
511006 Stipends		6,030	6,030	6,030
511008 Uniform Allowance		5,045	5,045	5,045
511100 Salary & Wages (Part-Time)		8,312	8,312	8,312
512000 Social Security		6,282	6,282	6,282
512001 Medicare		17,554	17,554	17,554
512004 Health Insurance		205,316	205,316	205,316
512010 PERS		10,331	10,331	10,331
512011 PERS-Fire		234,925	234,925	234,925
512012 PARS		346	346	346
512013 EBAP		15,800	15,800	15,800
521002 Other Contract Services First watch and tableau		5,150	5,150	5,150
531000 Office Supplies		3,500	3,500	3,500
531001 Computer Supplies		1,500	1,500	1,500
531002 Postage		200	200	200
531017 Expendable Materials Misc admin materials for meetings, awards, and command vehicle needs		4,000	4,000	4,000
532000 Printing & Duplicating		2,000	2,000	2,000
532001 Memberships & Subscriptions		1,430	1,430	1,430
553000 Telephone		4,880	4,880	4,880
581000 Travel & Training Wellness program, Palomar College		38,000	38,000	38,000
581002 Manager's Discretionary		2,000	2,000	2,000
581003 Licenses & Certificates DMV licensing medical exam		300	300	300

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581035 Volunteer Services Uniforms, safety equipment, and other		3,500	3,500	3,500
Totals		\$ 2,142,973	\$ 2,142,973	\$ 2,142,973

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511001 Overtime		\$ 4,500	\$ 4,500	\$ 4,500
521002 Other Contract Services UDC membership		3,500	3,500	3,500
531000 Office Supplies		850	850	850
531001 Computer Supplies		770	770	770
531017 Expendable Materials EOC supplies, cert program needs, and cache		8,000	8,000	8,000
553000 Telephone EOC and MEOC satellite and cell service/maintenance		12,615	12,615	12,615
581000 Travel & Training EOC, CSTI and PIO training		2,000	2,000	2,000
Totals		\$ 32,235	\$ 32,235	\$ 32,235

FIRE/EMERGENCY MEDICAL SERVICES - #105055

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,295,081	\$ 1,295,081	\$ 1,295,081
511001 Overtime		200,000	200,000	200,000
511002 Holiday Pay		47,017	47,017	47,017
511004 Vacation Payoff		2,311	2,311	2,311
511005 Sick Leave Payoff		1,334	1,334	1,334
511006 Stipends		39,350	39,350	39,350
511008 Uniform Allowance		10,326	10,326	10,326
511009 Bilingual Pay		1,800	1,800	1,800
511100 Salary & Wages (Part-Time)		218,412	218,412	218,412
512000 Social Security		34,811	34,811	34,811
512001 Medicare		25,355	25,355	25,355
512004 Health Insurance		330,968	330,968	330,968
512010 PERS		77,488	77,488	77,488
512011 PERS-Fire		155,741	155,741	155,741
512012 PARS		4,949	4,949	4,949
512013 EBAP		42,980	42,980	42,980
512016 RHS-Fire		6,822	6,822	6,822
521002 Other Contract Services Various EMS billing, medical, equipment, and maintenance services		376,294	376,294	376,294
521010 Central Dispatch Services NCDJPA, MDC repairs, frame relay, & MDC wireless air cards		59,564	59,564	59,564
531011 Medical Supplies Billable 66008 Non-billable	182,295 18,300	200,595	200,595	200,595
531017 Expendable Materials Protocol books, keys, lock boxes, post office fee, EMS committee meetings, and other needs		1,900	1,900	1,900
531020 Uniform Expense		9,900	9,900	9,900
532000 Printing & Duplicating		500	500	500
532001 Memberships & Subscriptions EMS state and county agency memberships		435	435	435
542005 Safety Equipment		800	800	800
544006 RCS-800 MHz System		8,892	8,892	8,892

FIRE/EMERGENCY MEDICAL SERVICES - #105055 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
553000 Telephone Service, maintenance and replacement for ambulance & engine phones and tablets		10,066	10,066	10,066
561000 Capital Equipment AED batteries, electrodes and pads for city facilities		8,700	8,700	8,700
581000 Travel & Training CPR, EMS & Trauma conference & training, immunizations, and ACLS instructor training		17,000	17,000	17,000
581003 Licenses & Certificates EMT, paramedic, and nurse recertification, CPR cards		9,957	9,957	9,957
Totals		\$ 3,199,348	\$ 3,199,348	\$ 3,199,348

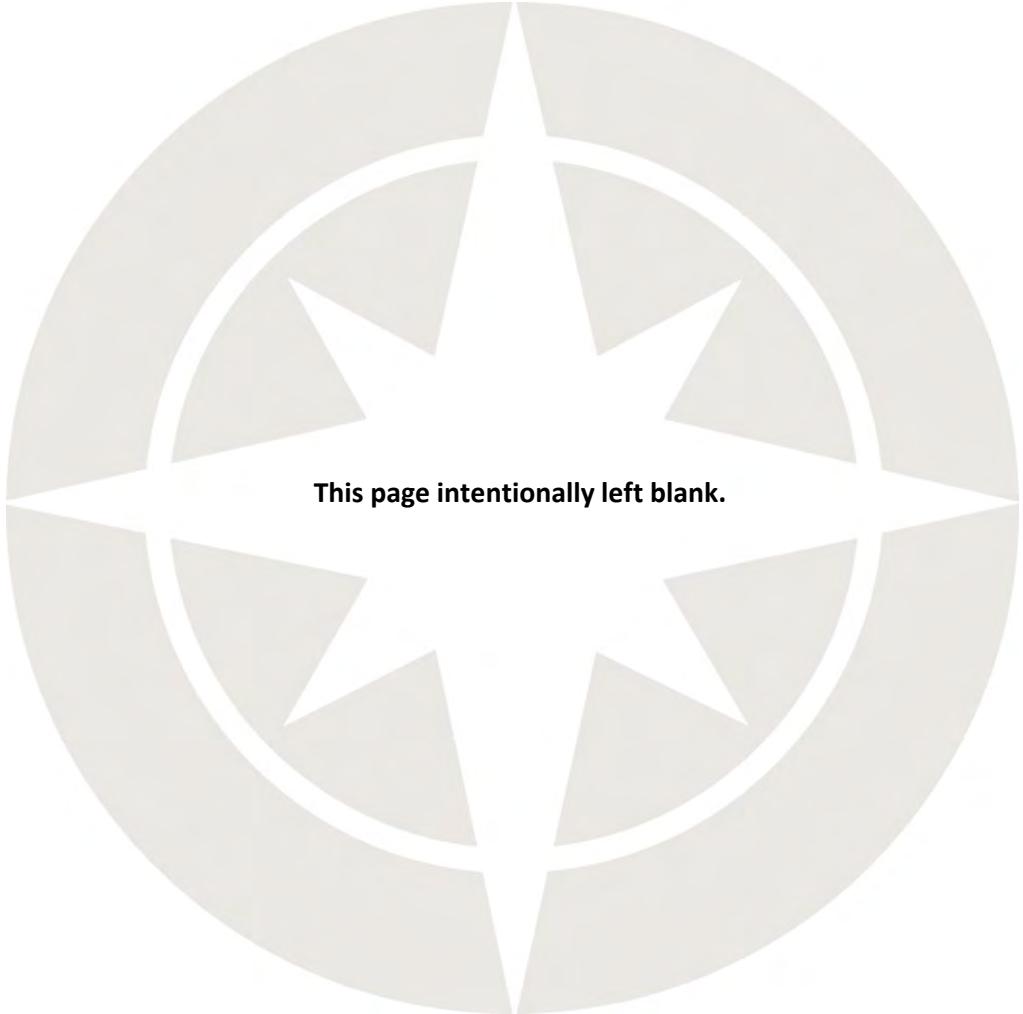
ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 5,347,266	\$ 5,347,266	\$ 5,347,266
511001 Overtime		2,000,000	2,000,000	2,000,000
511002 Holiday Pay		237,667	237,667	237,667
511004 Vacation Payoff		19,923	19,923	19,923
511005 Sick Leave Payoff		23,226	23,226	23,226
511006 Stipends		305,705	305,705	305,705
511008 Uniform Allowance		38,024	38,024	38,024
511009 Bilingual Pay		46,799	46,799	46,799
512001 Medicare		77,682	77,682	77,682
512004 Health Insurance		1,039,829	1,039,829	1,039,829
512011 PERS-Fire		1,319,744	1,319,744	1,319,744
512013 EBAP		109,620	109,620	109,620
512016 RHS-Fire		53,479	53,479	53,479
521002 Other Contract Services Aerial/Ladder/Hose testing, HIRT, TIP, behavioral health, and misc. hazardous materials cleanup		136,090	136,090	136,090
521006 Administrative Fees		5,300	5,300	5,300
521010 Central Dispatch Services Frame relay, MDC wireless, maintenance & repair, and other costs MDC replacement fund	910,697	-	910,697	910,697
531000 Office Supplies Misc office supplies for stations		2,500	2,500	2,500
531001 Computer Supplies		1,200	1,200	1,200
531004 Janitorial Services		7,000	7,000	7,000
531005 Fuel & Lubricants		4,000	4,000	4,000
531010 Small Tools		3,900	3,900	3,900
531017 Expendable Materials 66002 Fire suppression vehicles 66003 Fire communications	13,815 6,770	20,585	20,585	20,585
532009 Mapping		2,000	2,000	2,000
532020 Tactical Medic Response		2,900	2,900	2,900
541001 Fire Stations & Facilities		26,000	26,000	26,000

FIRE/OPERATIONS - #105056 (cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
542001 Small Equipment Repair			8,184	8,184
General	4,791			8,184
66010 Small engine repair	3,393			
542005 Safety Equipment		138,988	138,988	138,988
General	62,000			
66012 Safety equipment repair	10,000			
66520 SHSP20	66,988			
542006 Radio Equipment Repair		12,000	12,000	12,000
542007 Fire Equipment		19,000	19,000	19,000
General	9,000			
66011 Replacement hoses	10,000			
544006 RCS-800 MHz System		47,058	47,058	47,058
544007 Breathing Apparatus		13,565	13,565	13,565
553000 Telephone		19,540	19,540	19,540
581000 Travel & Training		51,500	51,500	51,500
Target solutions, strike team costs, tablet command, cancer prevention supplies, hydration supplies				
Totals		\$ 12,050,971	\$ 12,050,971	\$ 12,050,971

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 396,800	\$ 396,800	\$ 396,800
511001 Overtime		10,000	10,000	10,000
511005 Sick Leave Payoff		17,554	17,554	17,554
511006 Stipends		855	855	855
511008 Uniform Allowance		2,473	2,473	2,473
511100 Salary & Wages (Part-Time)		11,982	11,982	11,982
512000 Social Security		16,137	16,137	16,137
512001 Medicare		5,963	5,963	5,963
512004 Health Insurance		55,427	55,427	55,427
512010 PERS		27,735	27,735	27,735
512011 PERS-Fire		24,567	24,567	24,567
512012 PARS		258	258	258
512013 EBAP		7,372	7,372	7,372
521002 Other Contract Services Streamline mobile inspection program licensing and youth fire setter program		17,893	17,893	17,893
521013 Contract Employment Services Plan checks		2,500	2,500	2,500
531017 Expendable Materials Public education/open house materials, knox boxes, locks and inspector services		8,063	8,063	8,063
532000 Printing & Duplicating		250	250	250
532001 Memberships & Subscriptions Fire prevention professional agency memberships and code books		3,500	3,500	3,500
544008 Hydrants		24,590	24,590	24,590
553000 Telephone Mobile inspection tablet/cell phone connectivity for engine companies/inspectors		13,140	13,140	13,140
581000 Travel & Training Fire inspector training and workshops		3,500	3,500	3,500
581012 Nuisance Abatement/Code Enforcement		80,000	80,000	80,000
Totals		\$ 730,559	\$ 730,559	\$ 730,559



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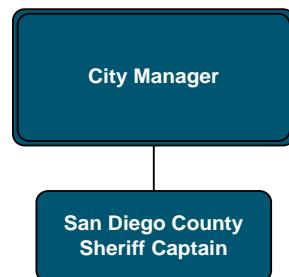
LAW ENFORCEMENT

PURPOSE:

To provide responsive, professional law enforcement services to all people in San Marcos. These services are contracted through the San Diego County Sheriff's Department.

SUMMARY OF SERVICES:

The City contracts for law enforcement services with the San Diego County Sheriff's Department. Law enforcement services include patrol, traffic, community oriented policing, gang and narcotics details, detectives, clerical and supervisory personnel. In addition to operational costs associated with personnel and equipment, the law enforcement budget also supports facility costs associated with the Sheriff's San Marcos Station location.



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 64,048	\$ 68,761	\$ (17,458)	\$ -	\$ -	\$ -
Health Benefits	7,244	7,520	7,931	-	-	-
Retirement Benefits	10,292	10,937	9,034	-	-	-
Other Personnel Expenses	5,921	6,144	6,112	-	-	-
Personnel Services Subtotal	87,505	93,362	5,619	-	-	-
Operating Expenses						
Contractual Services	19,415,163	20,831,590	21,993,359	22,674,052	22,674,052	22,674,052
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	63,669	64,638	55,917	53,010	53,010	53,010
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	14,124	3,301	-	10,000	10,000	10,000
Operating Expenses Subtotal	19,492,955	20,899,529	22,049,276	22,737,062	22,737,062	22,737,062
TOTAL EXPENDITURES	19,580,461	20,992,891	22,054,895	22,737,062	22,737,062	22,737,062
REVENUES						
Taxes & Special Assessments	3,008,542	3,248,420	3,259,455	3,266,119	3,266,119	3,266,119
Licenses & Permits	7,946	8,976	9,000	9,000	9,000	9,000
Intergovernmental	146,222	235,770	196,000	201,000	201,000	201,000
Charges for Services	85,674	462,098	407,360	465,554	465,554	465,554
Fines & Forfeitures	880	1,679	10,000	5,000	5,000	5,000
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	3,249,263	3,956,942	3,881,815	3,946,673	3,946,673	3,946,673
NET GENERAL FUND COST	\$ 16,331,197	\$ 17,035,949	\$ 18,173,080	\$ 18,790,389	\$ 18,790,389	\$ 18,790,389

Allocation of Full Time Positions:

Departmental - Law Enforcement

AUTHORIZED FULL TIME POSITIONS

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ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521006	Administrative Fees	\$ 4,500	\$ 4,500	\$ 4,500
521011	Law Enforcement Services Law enforcement services Tobacco retail license inspections	22,660,210 9,342	22,669,552	22,669,552
544006	RCS-800 MHz System	53,010	53,010	53,010
581014	Crime Awareness/Prevention	10,000	10,000	10,000
Totals		\$ 22,737,062	\$ 22,737,062	\$ 22,737,062

PARKS AND RECREATION

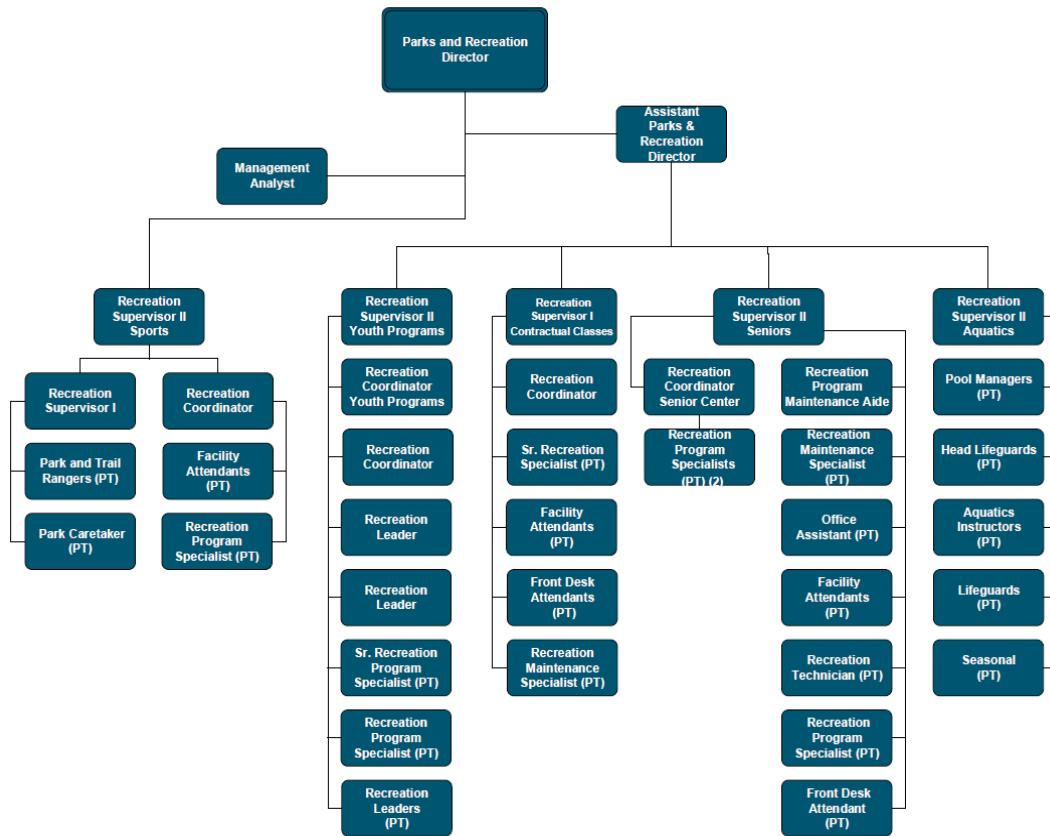
PURPOSE:

To provide recreational and community-benefiting programs and services at City parks and recreation facilities.

SUMMARY OF SERVICES:

This department is responsible for providing programs and services at City parks and recreation facilities. Specific elements of the department's work include pre-school and youth programming; holiday celebrations and special events; contractual classes; senior citizen and family services; sports, cultural and performing arts activities; aquatics, park and trails planning; liaison work with community groups; and trail and nature center activities. The department oversees 17 neighborhood/community parks, 12 mini-parks and more than 60 miles of trails.

Goal	Metric	June 2022 Goal
Completion of the Bradley Park mountain bike park	Complete construction and open new park feature	Complete
Continue Implementation of Department Strategic Plan	Use initiatives, strategies and goals derived from the recently developed department strategic plan to implement individual and group objectives for staff to work towards in short and long-term projects	Complete
Seek additional grant funding	Apply for additional grants for additional sources of revenue	Complete
Continue to cross train employees	Drive department efficiencies and broaden skillsets of employees	Complete
Completion of Main Hall lighting upgrade at the Community Center	Complete main hall lighting installation	Complete



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,163,596	\$ 1,997,267	\$ 1,915,386	\$ 2,276,183	\$ 2,276,183	\$ 2,276,183
Health Benefits	212,256	237,681	266,519	272,044	272,044	272,044
Retirement Benefits	189,657	180,115	195,093	176,528	176,528	176,528
Other Personnel Expenses	130,814	124,924	145,817	150,100	150,100	150,100
Personnel Services Subtotal	2,696,323	2,539,987	2,522,814	2,874,855	2,874,855	2,874,855
Operating Expenses						
Contractual Services	488,940	346,279	-	425,820	425,820	425,820
Supplies & Services	222,161	153,727	5,889	232,010	232,010	232,010
Repair & Maintenance	13,894	4,608	-	20,500	20,500	20,500
Utilities	3,941	2,714	-	4,000	4,000	4,000
Capital Expenditures (Non CIP)	23,600	8,085	-	19,000	19,000	19,000
Other Operating Expenses	21,579	18,650	-	22,952	22,952	22,952
Operating Expenses Subtotal	774,117	534,062	5,889	724,282	724,282	724,282
TOTAL EXPENDITURES	3,470,439	3,074,049	2,528,703	3,599,137	3,599,137	3,599,137
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	15,000	57,398	42,488	42,488	42,488
Fines & Forfeitures	2,355,706	1,513,051	1,057,332	2,046,375	2,046,375	2,046,375
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	88,196	139,467	131,100	131,100	131,100	131,100
TOTAL REVENUES	2,443,902	1,667,518	1,245,830	2,219,963	2,219,963	2,219,963
NET GENERAL FUND COST	\$ 1,026,537	\$ 1,406,531	\$ 1,282,873	\$ 1,379,174	\$ 1,379,174	\$ 1,379,174

Allocation of Full Time Positions:

Departmental - Parks and Recreation	15.04
Senior Nutrition	1.60
CFD 98-02	0.36
AUTHORIZED FULL TIME POSITIONS	
	17.00

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,186,521	\$ 1,186,521	\$ 1,186,521
511001 Overtime Caretaker program		20,000	20,000	20,000
511004 Vacation Payoff		4,348	4,348	4,348
511005 Sick Leave Payoff		34,709	34,709	34,709
511006 Stipends		3,261	3,261	3,261
511007 Auto Allowance		4,704	4,704	4,704
511009 Bilingual Pay		4,860	4,860	4,860
511100 Salary & Wages (Part-Time)		1,017,780	1,017,780	1,017,780
512000 Social Security		89,173	89,173	89,173
512001 Medicare		26,374	26,374	26,374
512004 Health Insurance		272,044	272,044	272,044
512010 PERS		138,693	138,693	138,693
512012 PARS		37,835	37,835	37,835
512013 EBAP		28,575	28,575	28,575
512015 RHS		5,978	5,978	5,978
521002 Other Contract Services			415,920	415,920
Translation services		1,000		
22511 Senior Center		31,500		
33009 Sports fees		8,775		
33010 City wide special events		6,375		
33013 Aquatics		11,700		
33016 Adventure Day Camp		20,020		
33023 Spring egg scramble & breakfast		2,600		
33024 Tree lighting & breakfast		3,500		
33033 Youth physical education		60,000		
33034 Youth instructors		60,000		
33035 Adult physical education		6,000		
33038 Dance/culture		45,000		
33047 Active Net fees		75,000		
33049 Gym classes		34,100		
33051 Summer concerts		11,500		
33053 Outdoor Adventures		750		
61007 Supplies and signage for 4th of July		38,100		
521003 Insurance/Liability			4,500	4,500
				4,500

PARKS AND RECREATION - #106161 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521017 Commissioner Services			5,400	5,400
33020 Youth Commission	2,160			5,400
33021 Community Services Commission	3,240			
531000 Office Supplies		14,300	14,300	14,300
531012 Aquatic Supplies		4,300	4,300	4,300
First aid, safety supplies and swim diapers				
531013 Aquatic Chemicals		13,000	13,000	13,000
531014 Sport Supplies		38,000	38,000	38,000
Seasonal items such as softballs, soccer balls, scorecards, league & tournament awards				
531015 Special Event Supplies		31,065	31,065	31,065
Bike to Work Day	500			
22511 Senior Center	3,500			
33010 City wide special events	5,755			
33020 Youth Commission	3,500			
33023 Spring egg scramble & breakfast	3,800			
33024 Tree lighting & breakfast	5,400			
33051 Summer concerts	500			
33052 Juried art fair	1,610			
33053 Ranger program	1,000			
33056 Nature Center	1,000			
33057 Halloween events	2,000			
61007 Supplies and signage for 4th of July	2,500			
531016 Program Supplies		59,250	59,250	59,250
Supplies for contract classes	500			
22511 Senior Center	3,300			
33013 Aquatics	3,000			
33014 Preschoolers RAA	21,000			
33016 Adventure Day Camp	17,000			
33053 Ranger program	13,000			
33054 Community Garden	850			
33056 Nature Center	600			
531020 Uniform Expense		14,000	14,000	14,000
22511 Senior Center	750			
22518 Community Center	600			
33009 Sports	1,500			
33013 Aquatics	2,500			
33014 Preschoolers RAA	2,150			
33016 Adventure Day Camp	2,500			
33053 Outdoor Adventures	4,000			
532000 Printing & Duplicating		11,500	11,500	11,500
Printer, toner and copy center charges				
532001 Memberships & Subscriptions		9,995	9,995	9,995
General	3,100			
22511 Senior Center	3,650			
33010 City wide special events	3,160			
33053 Outdoor Adventures	85			
532013 Promotional Services		11,100	11,100	11,100
General	10,300			
33013 Aquatics	800			

PARKS AND RECREATION - #106161 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532017 Taxi Vouchers		25,500	25,500	25,500
541000 Building Repair & Maintenance		3,000	3,000	3,000
22511 Senior Center	2,000			
22518 Community Center	1,000			
542004 Sports Equipment Repair		17,500	17,500	17,500
551000 Electric & Gas		4,000	4,000	4,000
33009 Sports				
561000 Capital Equipment		19,000	19,000	19,000
General	17,000			
33013 Aquatics	2,000			
571003 Coop Agreement Expense		2,000	2,000	2,000
Palomar college joint use for facilities				
581000 Travel & Training		15,800	15,800	15,800
General training	5,000			
22511 Senior Center	600			
22518 Community Center	200			
33009 Sports	200			
33013 Aquatics	2,300			
33014 Preschoolers RAA	4,500			
33053 Outdoor Adventures	3,000			
581040 Permit Fees		5,152	5,152	5,152
33010 City wide special events	2,250			
33013 Aquatics	2,202			
33024 Tree lighting & breakfast	350			
61007 Supplies and signage for 4th of July	350			
Totals		\$ 3,599,137	\$ 3,599,137	\$ 3,599,137

GAS TAX FUND

PURPOSE:

This Fund accounts for the Highway Users Tax revenues received from the State of California under Sections 2105, 2106, 2107, & 2107.5 of the California Streets and Highways Code. These funds are used by the Public Works Street Maintenance Division and are earmarked for the maintenance, rehabilitation or improvement of public streets.

GAS TAX FUND - #200

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,977,512	2,254,940	2,476,828	2,476,901	2,476,901	2,476,901
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	51,738	74,983	25,000	34,000	34,000	34,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,029,250	2,329,923	2,501,828	2,510,901	2,510,901	2,510,901
OPERATING EXPENDITURES						
Salaries & Wages	934,762	931,977	709,585	1,117,050	1,191,056	1,191,056
Health Benefits	136,100	169,489	192,078	236,125	252,581	252,581
Retirement Benefits	109,408	114,601	102,481	102,925	108,938	108,938
Other Personnel Expenses	85,489	86,561	92,089	108,558	113,806	113,806
Contractual Services	159,247	109,102	350,000	338,000	338,000	338,000
Supplies & Services	193,538	166,501	165,000	165,000	165,000	165,000
Repair & Maintenance	40,703	43,350	50,050	50,050	50,050	50,050
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,659,245	1,621,581	1,661,283	2,117,708	2,219,431	2,219,431
CIP PROJECT EXPENDITURES	71,514	(1,325)	-	-	-	-
TOTAL EXPENDITURES	1,730,759	1,620,256	1,661,283	2,117,708	2,219,431	2,219,431
REVENUE OVER/(UNDER) EXPENDITURES	298,490	709,668	840,545	393,193	291,470	291,470
FUND BALANCE						
Beginning Balance - July 1	1,549,858	1,848,348	2,558,016	3,398,561	3,398,561	3,398,561
Revenue Over/(Under) Expenditures	298,490	709,668	840,545	393,193	291,470	291,470
Ending Balance - June 30	1,848,348	2,558,016	3,398,561	3,791,754	3,690,031	3,690,031
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	1,776,273	752,591	1,753,916	2,641,468	2,641,468	2,641,468
CIP New Appropriations	100,000	1,000,000	887,552	1,150,000	1,150,000	1,150,000
CIP Appropriation Adjustments	(1,052,168)	-	-	-	-	-
Capital Projects - Ending Balance	752,591	1,753,916	2,641,468	3,791,468	3,791,468	3,791,468
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,095,758	\$ 804,100	\$ 757,093	\$ 286	\$ (101,437)	\$ (101,437)

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,056,854	\$ 1,125,441	\$ 1,125,441
511006 Stipends		38,035	43,454	43,454
511009 Bilingual Pay		7,260	7,260	7,260
511100 Salary & Wages (Part-Time)		14,901	14,901	14,901
512000 Social Security		65,581	69,834	69,834
512001 Medicare		15,338	16,333	16,333
512004 Health Insurance		236,125	252,581	252,581
512010 PERS		102,794	108,807	108,807
512012 PARS		131	131	131
512013 EBAP		23,940	23,940	23,940
512015 RHS		3,699	3,699	3,699
521012 Contract Maintenance Services			338,000	338,000
Radar feedback sign vandalism repair & replacement	20,000			338,000
Install new streetlights	8,000			
Concrete sidewalk repair program	180,000			
Traffic control and roadway maintenance	25,000			
Thermal plastic work	35,000			
Guardrail repair & replacement	70,000			
531009 Construction Materials		165,000	165,000	165,000
Materials for road & maintenance repair				
544000 Sign Maintenance		50,050	50,050	50,050
Maintenance of traffic and roadway signs				
Totals		\$ 2,117,708	\$ 2,219,431	\$ 2,219,431

TRAFFIC SAFETY FUND

PURPOSE:

This Fund is used to account for traffic safety expenditures. Financing is provided by the City assessed traffic signal fees and traffic fines collected by the State.

TRAFFIC SAFETY FUND - #201

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	163,208	140,919	59,000	125,000	125,000	125,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	44,991	32,601	(10,000)	6,000	6,000	6,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	208,198	173,520	49,000	131,000	131,000	131,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	8,000	8,000
Health Benefits	-	-	-	-	24	24
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	612	612
Contractual Services	47,089	56,862	235,636	185,000	185,000	185,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	47,089	56,862	235,636	185,000	193,636	193,636
CIP PROJECT EXPENDITURES	747,690	(267,648)	8,000	-	-	-
TOTAL EXPENDITURES	794,779	(210,786)	243,636	185,000	193,636	193,636
REVENUE OVER/(UNDER) EXPENDITURES	(586,580)	384,306	(194,636)	(54,000)	(62,636)	(62,636)
FUND BALANCE						
Beginning Balance - July 1	1,416,935	830,354	1,214,661	1,020,025	1,020,025	1,020,025
Revenue Over/(Under) Expenditures	(586,580)	384,306	(194,636)	(54,000)	(62,636)	(62,636)
Ending Balance - June 30	830,354	1,214,661	1,020,025	966,025	957,389	957,389
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	278,747	935,934	1,271,782	626,230	626,230	626,230
CIP New Appropriations	1,304,877	(31,800)	(637,552)	-	-	-
CIP Appropriation Adjustments	100,000	100,000	-	-	-	-
Capital Projects - Ending Balance	935,934	1,271,782	626,230	626,230	626,230	626,230
AVAILABLE FUND BALANCE - JUNE 30	\$ (105,579)	\$ (57,122)	\$ 393,794	\$ 339,794	\$ 331,158	\$ 331,158

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

TRAFFIC SAFETY FUND - #201

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ -	\$ 8,000	\$ 8,000
512000 Social Security			- 496	496
512001 Medicare			- 116	116
512004 Health Insurance			- 24	24
521001 Consulting Services Traffic on-call engineer		100,000	100,000	100,000
521002 Other Contract Services ADA compliant pedestrian devices Traffic services	35,000 50,000	85,000	85,000	85,000
Totals		\$ 185,000	\$ 193,636	\$ 193,636

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting and landscaping services to certain properties. The benefiting properties are assessed for a portion of the costs.

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET		CITY COUNCIL APPROVED
					CITY MANAGER RECOMMENDED		
REVENUES							
Taxes & Special Assessments	\$ 529,188	\$ 529,971	\$ 470,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000
Licenses & Permits	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	25,000	25,000	25,000	25,000
Fines & Forfeitures	-	-	-	-	-	-	-
Use of Money & Property	471	(2,528)	-	-	-	-	-
Developer Fees	13,940	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-	-
Other Financing Sources	668,178	828,241	660,000	660,000	660,000	660,000	660,000
TOTAL REVENUES	1,211,777	1,355,684	1,130,000	1,215,000	1,215,000	1,215,000	1,215,000
OPERATING EXPENDITURES							
Salaries & Wages	133,020	142,710	124,485	125,748	129,748	129,748	129,748
Health Benefits	13,951	17,152	16,654	19,463	19,475	19,475	19,475
Retirement Benefits	16,229	17,556	13,965	12,165	12,165	12,165	12,165
Other Personnel Expenses	12,012	12,974	12,134	12,666	12,972	12,972	12,972
Contractual Services	676,948	786,436	689,183	647,448	647,448	647,448	647,448
Supplies & Services	-	17	-	250	250	250	250
Repair & Maintenance	3,751	1,136	-	5,700	5,700	5,700	5,700
Utilities	330,365	324,385	447,079	371,558	371,558	371,558	371,558
Capital Expenditures (Non CIP)	-	-	-	-	-	-	-
Debt Service	25,502	25,502	25,503	24,588	24,588	24,588	24,588
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,211,778	1,327,870	1,329,003	1,219,586	1,223,904	1,223,904	1,223,904
CIP PROJECT EXPENDITURES							
TOTAL EXPENDITURES	1,211,778	1,327,870	1,329,003	1,219,586	1,223,904	1,223,904	1,223,904
REVENUE OVER/(UNDER) EXPENDITURES	-	27,814	(199,003)	(4,586)	(8,904)	(8,904)	(8,904)
FUND BALANCE							
Beginning Balance - July 1	-	-	27,814	(171,189)	(171,189)	(171,189)	(171,189)
Revenue Over/(Under) Expenditures	-	27,814	(199,003)	(4,586)	(8,904)	(8,904)	(8,904)
Ending Balance - June 30	-	27,814	(171,189)	(175,775)	(180,093)	(180,093)	(180,093)
RESERVED FUND BALANCE							
Lighting and Landscaping	-	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 27,814	\$ (171,189)	\$ (175,775)	\$ (180,093)	\$ (180,093)	\$ (180,093)	\$ (180,093)

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 123,145	\$ 127,145	\$ 127,145
511006 Stipends		1,523	1,523	1,523
511009 Bilingual Pay		1,080	1,080	1,080
512000 Social Security		7,632	7,880	7,880
512001 Medicare		1,783	1,841	1,841
512004 Health Insurance		19,463	19,475	19,475
512010 PERS		12,165	12,165	12,165
512013 EBAP		2,869	2,869	2,869
512015 RHS		382	382	382
521001 Consulting Services		60,441	60,441	60,441
LMD-A Discovery Hills	27,419			
LMD-B The Laurels	10,767			
LMD-C Santa Fe Hills	13,837			
LMD-D Twin Oaks Valley Ranch I	955			
LMD-E Summer Hill	1,697			
LMD-F Mixed median & parkway areas	5,766			
521006 Administrative Fees		1,200	1,200	1,200
LMD-A Discovery Hills				
521012 Contract Maintenance Services		585,807	585,807	585,807
LMD-A Discovery Hills				
Landscape maintenance	203,269			
Tree trimming	15,000			
Custodial service	3,398			
DG trail restoration	3,000			
LMD-B The Laurels				
Landscape maintenance	69,625			
Tree trimming	12,000			
Custodial service	1,505			
Slope restoration and fuel management	13,000			
LMD-C Santa Fe Hills				
Landscape maintenance	101,939			
Tree trimming	12,000			
Custodial service	3,272			
LMD-D Twin Oaks Valley Ranch I				
Landscape maintenance	17,232			
Tree trimming	4,000			
LMD-E Summer Hill				
Landscape maintenance	19,968			
Tree trimming	4,000			
Custodial service	1,762			
LMD-F Mixed median & parkway areas				
Landscape maintenance	67,837			
Tree trimming	8,000			
Landscape restoration	25,000			
531009 Construction Materials		250	250	250
Sand bags, DG & straw waddles				

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544004	Tree & Landscape	5,700	5,700	5,700
551000	Electric & Gas	29,560	29,560	29,560
551001	Electric-Street Lighting	46,238	46,238	46,238
552000	Water	295,760	295,760	295,760
571002	Principal-Other Streetlight LED conversion loan	22,340	22,340	22,340
572002	Interest-Other Streetlight LED conversion loan	2,248	2,248	2,248
Totals		\$ 1,219,586	\$ 1,223,904	\$ 1,223,904

CITY AFFORDABLE HOUSING FUND

PURPOSE:

This Fund is used to account for inclusionary housing fees received from developers to provide affordable housing under City Ordinance, Chapter 20.129.

CITY AFFORDABLE HOUSING FUND - #203

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	192,853	422,837	79,805	81,000	81,000	81,000
Developer Fees	2,227,671	1,990,200	1,348,500	2,585,400	2,585,400	2,585,400
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	142,500	4,965,426	142,500	142,500	142,500	142,500
TOTAL REVENUES	2,563,025	7,378,463	1,570,805	2,808,900	2,808,900	2,808,900
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	6,535	2,000	2,500	2,500	2,500
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	128,803	125,000	1,745,000	6,535,000	6,535,000	6,535,000
TOTAL OPERATING EXPENDITURES	128,803	131,535	1,747,000	6,537,500	6,537,500	6,537,500
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	128,803	131,535	1,747,000	6,537,500	6,537,500	6,537,500
REVENUE OVER/(UNDER) EXPENDITURES	2,434,222	7,246,928	(176,195)	(3,728,600)	(3,728,600)	(3,728,600)
FUND BALANCE						
Beginning Balance - July 1	7,829,419	10,263,641	17,510,569	17,334,374	17,334,374	17,334,374
Revenue Over/(Under) Expenditures	2,434,222	7,246,928	(176,195)	(3,728,600)	(3,728,600)	(3,728,600)
Ending Balance - June 30	10,263,641	17,510,569	17,334,374	13,605,774	13,605,774	13,605,774
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	-	-	30,000	30,000	30,000
CIP New Appropriations	-	-	30,000	-	-	-
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	-	-	30,000	30,000	30,000	30,000
AVAILABLE FUND BALANCE - JUNE 30	\$ 10,263,641	\$ 17,510,569	\$ 17,304,374	\$ 13,575,774	\$ 13,575,774	\$ 13,575,774

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY AFFORDABLE HOUSING FUND - #203

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services Affordable Housing in-lieu fee study		\$ 2,500	\$ 2,500	\$ 2,500
581017 Developer Loan Mariposa II (Phase I) Mariposa II (Phase II) Villa Serena II	4,300,000 390,000 1,600,000	6,290,000	6,290,000	6,290,000
581019 Housing Rehab Loans		120,000	120,000	120,000
581037 Housing Support		125,000	125,000	125,000
Totals		\$ 6,537,500	\$ 6,537,500	\$ 6,537,500

CFD 98-02 LIGHTING AND LANDSCAPING FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting, traffic signals, and landscape services including parks, medians, parkways and trails, to certain properties. Properties within CFD 98-02 are assessed for a portion of the annual costs and legally required operating and capital replacement reserves.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 7,184,612	\$ 7,639,192	\$ 6,480,000	\$ 6,610,000	\$ 6,610,000	\$ 6,610,000
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	1,942	2,891	2,500	2,500	2,500	2,500
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	412,928	457,823	100,000	238,000	238,000	238,000
Developer Fees	13,940	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	7,613,422	8,099,905	6,582,500	6,850,500	6,850,500	6,850,500
OPERATING EXPENDITURES						
Salaries & Wages	1,173,180	1,151,015	1,016,347	1,080,615	1,122,546	1,122,546
Health Benefits	166,435	193,450	211,408	221,635	224,168	224,168
Retirement Benefits	136,432	137,206	113,565	101,807	102,660	102,660
Other Personnel Expenses	103,362	102,918	101,131	107,452	110,601	110,601
Contractual Services	2,063,511	2,484,442	2,286,952	2,604,063	2,606,160	2,606,160
Supplies & Services	56,900	56,764	90,073	47,720	47,720	47,720
Repair & Maintenance	207,049	207,225	401,755	349,349	349,349	349,349
Utilities	1,432,357	1,446,985	1,861,867	463,696	463,696	463,696
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	71,465	71,465	61,256	71,465	71,465	71,465
Other Operating Expenses	278,606	1,833,776	-	-	-	-
TOTAL OPERATING EXPENDITURES	5,689,298	7,685,248	6,144,355	5,047,802	5,098,365	5,098,365
CIP PROJECT EXPENDITURES						
	22,687	45,188	40,000	-	-	-
TOTAL EXPENDITURES	5,711,985	7,730,436	6,184,355	5,047,802	5,098,365	5,098,365
REVENUE OVER/(UNDER) EXPENDITURES	1,901,437	369,469	398,145	1,802,698	1,752,135	1,752,135
FUND BALANCE						
Beginning Balance - July 1	12,814,083	14,715,520	15,084,989	15,483,134	15,483,134	15,483,134
Revenue Over/(Under) Expenditures	1,901,437	369,469	398,145	1,802,698	1,752,135	1,752,135
Ending Balance - June 30	14,715,520	15,084,989	15,483,134	17,285,832	17,235,269	17,235,269
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	117,272	182,086	20,648	5,648	5,648	5,648
CIP New Appropriations	87,500	-	25,000	-	-	-
CIP Appropriation Adjustments	-	(116,250)	-	-	-	-
Capital Projects - Ending Balance	182,086	20,648	5,648	5,648	5,648	5,648
AVAILABLE FUND BALANCE - JUNE 30	\$ 14,533,433	\$ 15,064,340	\$ 15,477,486	\$ 17,280,184	\$ 17,229,621	\$ 17,229,621

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 1,025,458	\$ 1,066,626	\$ 1,066,626
511006 Stipends		20,254	21,017	21,017
511007 Auto Allowance		48	48	48
511008 Uniform Allowance		80	80	80
511009 Bilingual Pay		10,056	10,056	10,056
511100 Salary & Wages (Part-Time)		24,719	24,719	24,719
512000 Social Security		63,174	65,726	65,726
512001 Medicare		15,596	16,193	16,193
512004 Health Insurance		221,635	224,168	224,168
512010 PERS		99,883	100,736	100,736
512011 PERS-Fire		1,292	1,292	1,292
512012 PARS		632	632	632
512013 EBAP		26,165	26,165	26,165
512015 RHS		2,517	2,517	2,517
521001 Consulting Services		157,851	159,948	159,948
Z-B Traffic signals	1,446			
Z-C Median/parkway landscaping (maintenance)	25,446			
Z-D Citywide parks (maintenance)	20,100			
Z-E Citywide trails (maintenance)	5,102			
F-1 Rose Ranch (maintenance)	464			
F-2 Bel Esprit (maintenance)	407			
F-3 Rancho Vera Cruz (maintenance)	2,781			
F-4 Santa Fe Hills (maintenance)	11,743			
F-6 Twin Oaks Valley Ranch (maintenance)	6,062			
F-8 Tesoro (maintenance)	2,622			
F-9 San Elijo Hills (maintenance)	2,198			
F-10 Buena Vida (maintenance)	1,114			
F-11 Rancho Dorado (trail restoration)	5,341			
F-12 Twin Oaks Estates (maintenance)	791			
F-13 Keystone (maintenance)	636			
F-14 Cedar Hills (maintenance)	1,796			
F-15 Park Lane (maintenance)	1,140			
F-16 Willow Creek (maintenance)	103			
F-17 Chapman Trail (maintenance)	424			
F-19 Stone Canyon (maintenance)	190			
F-20 KRC Rock (maintenance)	134			
F-21 Richland Estates (maintenance)	2,387			
F-22 Olive Hills (maintenance)	4,005			
F-23 University Commons (maintenance)	13,083			
F-24 Rancho Coronado (maintenance)	1,472			
F-25 Glen Park (maintenance)	898			
F-26 Loma Alta (maintenance)	2,827			

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services (Cont'd)				
F-27 Pinehurst (maintenance)	1,591			
F-28 Rosemont Estates (maintenance)	1,406			
F-29 Walnut Hills (maintenance)	4,745			
F-30 Chesapeake (maintenance)	690			
F-32 Vallecitos Ridge (maintenance)	815			
F-33 Rosemont Village (maintenance)	902			
F-34 Joy Court (maintenance)	1,622			
F-35 Carriage Walk (maintenance)	955			
F-36 Crescent Court (maintenance)	1,114			
F-38 Venzano (maintenance)	1,426			
F-39 Rancho Santalina (maintenance)	5,312			
F-40 Starling at Rock Springs (maintenance)	157			
F-41 Grand Plaza (maintenance)	656			
F-42 Twin Oaks Town Center Retail (maintenance)	159			
F-44 Windy Point (maintenance)	782			
F-45 Arbor Ranch (maintenance)	5,141			
F-46 Nordahl Medical Center (maintenance)	157			
F-47 Autumn Terrace (maintenance)	822			
F-48 Sierra Madre Academy (maintenance)	343			
F-49 CVS Las Posas (maintenance)	578			
F-51 Campus Pointe (maintenance)	228			
F-52 Westlake Village (maintenance)	5,700			
F-53 Armorlite (maintenance)	3,315			
F-55 Rancho Coronado (maintenance)	6,620			
521002 Other Contract Services			85,600	85,600
Z-A Streetlights recycling services	500			
Z-B Traffic signal recycling services	5,000			
Z-B Traffic signal video detection maintenance	29,000			
Z-B Traffic signal monitor replacement	50,600			
Z-B Linda Vista/Poinsettia & La Mirada traffic signal	500			
521006 Administrative Fees			28,700	28,700
Consulting special tax district administration				28,700
521012 Contract Maintenance Services			2,324,407	2,324,407
<u>Special Improvement Areas</u>				
Z-A Street lights (maintenance)	22,677			
Z-A Street lights (streetlight knockdown repair)	50,000			
Z-B Traffic signals	317,750			
Z-C Median/parkway landscaping (maintenance)	299,363			
Z-C Median/parkway landscaping (tree trimming)	30,000			
Z-D Park asphalt maintenance	832			
Z-D Backflow maintenance	7,962			
Z-D Landscape maintenance	76,281			
Z-D Ball fields: lighting	3,659			
Z-D Electrical: maintenance and repairs	5,626			
Z-D Hardscape: park concrete maintenance & repairs	1,894			
Z-D Pool repair & maintenance materials	6,085			
Z-D Tree trimming & maintenance	12,906			
Z-D Irrigation: controller replacement	8,969			
Z-D Landscape: restoration	663			
Z-D Ball fields: field maintenance	39,382			
Z-D Playgrounds: engineered wood fiber	2,703			
Z-D Portable toilet service	2,172			

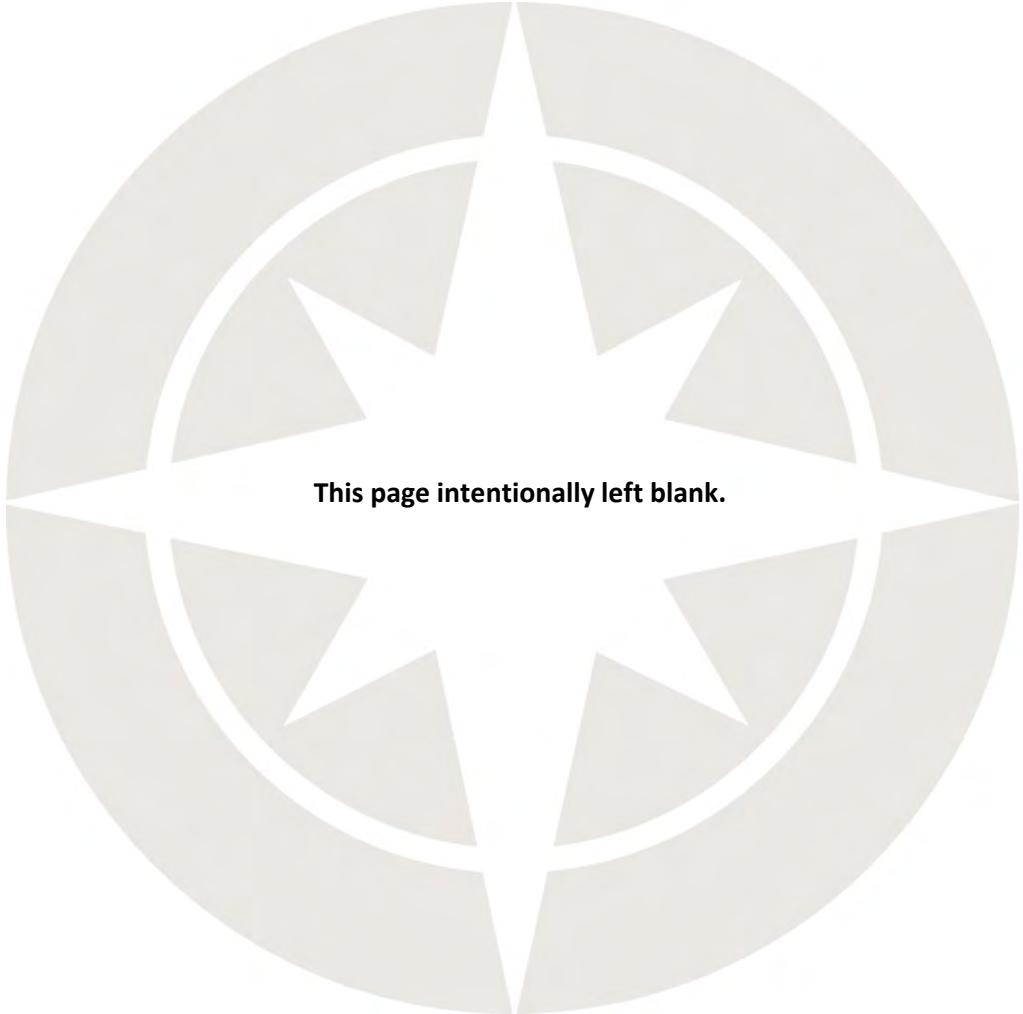
ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
Z-D Splash pads: maintenance & repairs	1,626			
Z-D Custodial service: COVID	12,798			
Z-D Electrical: meter pedestal replacement	3,750			
Z-D Irrigation & plant materials upgrades	7,750			
Z-D Well maintenance	13,491			
Z-D Landscape: Woodland Park pond maintenance	2,533			
Z-D Playgrounds: maintenance & repairs	1,488			
Z-D Ball fields: laser leveling	2,773			
Z-D Custodial service: parks	83,321			
Z-D Park plumbing repairs	1,394			
Z-D Sportsfield & arena maintenance	2,072			
Z-D Plumbing: maintenance & repairs	48			
Z-D Paint & coating maintenance	875			
Z-E Trails (maintenance & repairs)	3,549			
Z-E Trails (asphalt maintenance)	61,252			
Z-E Trails (maintenance)	1,119			
F-1 Rose Ranch (maintenance)	4,368			
F-2 Bel Esprit (maintenance)	3,432			
F-3 Rancho Vera Cruz (maintenance)	32,723			
F-4 Santa Fe Hills (maintenance)	142,700			
F-5 Ashbrook (maintenance)	1,051			
F-6 Twin Oaks Valley Ranch (maintenance)	71,313			
F-7 Home Depot/Commerce Square (maintenance)	1,051			
F-8 Tesoro (maintenance)	44,760			
F-9 San Elijo Hills (maintenance)	28,752			
F-10 Buena Vida (maintenance)	11,934			
F-11 Rancho Dorado (trail restoration)	13,104			
F-12 Twin Oaks Estates (maintenance)	66,896			
F-13 Keystone (maintenance)	9,310			
F-14 Cedar Hills (maintenance)	7,488			
F-15 Park Lane (maintenance)	40,437			
F-16 Willow Creek (maintenance)	13,416			
F-17 Chapman Trail (maintenance)	2,140			
F-18 Stone Canyon (maintenance)	4,992			
F-19 KRC Rock (maintenance)	2,740			
F-20 Richland Estates (maintenance)	1,092			
F-21 Olive Hills (maintenance)	28,080			
F-22 University Commons (maintenance)	51,604			
F-23 Rancho Coronado (maintenance)	153,913			
F-24 Glen Park (maintenance)	17,316			
F-25 Loma Alta (maintenance)	9,154			
F-26 Pinehurst (maintenance)	33,264			
F-27 Rosemont Estates (maintenance)	18,720			
F-28 Walnut Hills (slurry park parking lots)	19,950			
F-29 Chesapeake (maintenance)	57,713			
F-30 Grand Estates (maintenance)	400			
F-31 Valleccitos Ridge (maintenance)	8,112			
F-32 Rosemont Village (maintenance)	105			
F-33 Joy Court (maintenance)	9,594			
F-34 Carriage Walk (maintenance)	10,608			
F-35 Crescent Court (maintenance)	19,087			
F-36 Venzano (maintenance)	11,232			
F-37 Rancho Santalina (maintenance)	13,900			
F-38 Starling at Rock Springs (maintenance)	14,110			
F-39 Grand Plaza (maintenance)	62,496			
F-40 Twin Oaks Town Center Retail (maintenance)	1,848			
F-41 Windy Point (maintenance)	7,722			
F-42 Twin Oaks Valley Ranch (maintenance)	4,210			
F-43 Twin Oaks Town Center Retail (maintenance)	7,520			

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012 Contract Maintenance Services (Cont'd)				
F-45 Arbor Ranch (maintenance)	53,070			
F-46 Nordahl Medical Center (maintenance)	1,848			
F-47 Autumn Terrace (maintenance)	9,672			
F-48 Sierra Madre Academy (maintenance)	4,032			
F-49 CVS Las Posas (maintenance)	6,804			
F-51 Campus Pointe (maintenance)	2,688			
F-52 Westlake Village (maintenance)	7,220			
F-53 Armorlite (maintenance)	40,510			
F-55 Rancho Tesoro (maintenance)	45,443			
521016 Pest Control Services		7,505	7,505	7,505
Z-D Citywide parks				
531004 Janitorial Services		14,170	14,170	14,170
Z-D Citywide parks				
531008 Fertilizers/Herbicides		22,079	22,079	22,079
Z-D Citywide parks				
531009 Construction Materials		6,205	6,205	6,205
Construction and BMP materials				
531010 Small Tools		4,891	4,891	4,891
Z-B Traffic signals (traffic signal tools)	4,000			
Z-D Citywide parks (maintenance & hand tools)	391			
Z-D Citywide parks (inspection tools)	500			
532010 Equipment Rental		375	375	375
Z-D Citywide parks (general equipment)				
541000 Building Repair & Maintenance		48,842	48,842	48,842
Z-D Citywide park fence repair	3,325			
Z-D Citywide drinking fountain replacement	1,780			
Z-D Citywide fiber play resurfacing materials	21,000			
Z-D Citywide playground replacement materials	2,689			
Z-D Citywide park site furniture	4,439			
Z-D Citywide materials for parks facilities	15,609			
541002 Electrical Repair & Maintenance		600	600	600
541005 Plumbing Repair & Maintenance		3,010	3,010	3,010
541006 Pool Repair & Maintenance		6,085	6,085	6,085
544000 Sign Maintenance		1,365	1,365	1,365
Z-D Citywide parks (new and replacement signs)				
544001 Traffic Signal Maintenance		246,525	246,525	246,525
Z-B Traffic signals (materials and supplies)	31,525			
Z-B Traffic signals (batteries)	20,000			
Z-B Traffic signals (knockdown cabinet replacements)	80,000			
Z-B Traffic signals (labeling materials)	3,000			
Z-B Traffic signals (utility power supply replacements)	112,000			
544002 Street Lighting		20,000	20,000	20,000
Z-A Street lighting (maintenance materials)				

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544004 Tree & Landscape Z-D Citywide parks (tree and shrub materials)		11,461	11,461	11,461
544005 Irrigation Systems Z-D Citywide parks		11,461	11,461	11,461
551000 Electric & Gas		122,410	122,410	122,410
551001 Electric-Street Lighting Z-A Street lighting		134,806	134,806	134,806
551002 Electric-Traffic Signals Z-B Traffic signals		103,240	103,240	103,240
552000 Water Includes CFD parks, trails, medians, street lights, traffic signals and F zones		103,240	103,240	103,240
571002 Principal-Other Streetlight LED conversion loan		65,166	65,166	65,166
572002 Interest-Other Streetlight LED conversion loan		6,299	6,299	6,299
Totals		\$ 5,047,802	\$ 5,098,365	\$ 5,098,365



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SENIOR NUTRITION GRANT FUND

PURPOSE:

This Fund is used to account for Federal grant revenues received through the County of San Diego for the operation of the Senior Nutrition meals program.

SENIOR NUTRITION GRANT FUND - #206

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	79,989	91,455	65,000	86,000	86,000	86,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(2,463)	(1,036)	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	29,142	19,472	6,000	30,700	30,700	30,700
Other Financing Sources	185,000	183,000	183,000	181,000	181,000	181,000
TOTAL REVENUES	291,669	292,891	254,000	297,700	297,700	297,700
OPERATING EXPENDITURES						
Salaries & Wages	117,976	125,683	122,765	139,179	139,179	139,179
Health Benefits	20,272	25,861	28,463	28,890	28,890	28,890
Retirement Benefits	11,554	13,664	12,946	13,747	13,747	13,747
Other Personnel Expenses	8,550	9,734	10,530	12,461	12,461	12,461
Contractual Services	62,775	22,150	-	64,150	64,150	64,150
Supplies & Services	64,300	83,321	5,050	87,460	87,460	87,460
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	702	753	-	800	800	800
TOTAL OPERATING EXPENDITURES	286,129	281,167	179,754	346,687	346,687	346,687
REVENUE OVER/(UNDER) EXPENDITURES	5,540	11,724	74,246	(48,987)	(48,987)	(48,987)
FUND BALANCE						
Beginning Balance - July 1	19	5,559	17,283	91,529	91,529	91,529
Revenue Over/(Under) Expenditures	5,540	11,724	74,246	(48,987)	(48,987)	(48,987)
Ending Balance - June 30	5,559	17,283	91,529	42,542	42,542	42,542
RESERVED FUND BALANCE						
Senior Nutrition Grant Program	-	-	-	-	-	-
AVAILABLE BALANCE - JUNE 30	\$ 5,559	\$ 17,283	\$ 91,529	\$ 42,542	\$ 42,542	\$ 42,542

SENIOR NUTRITION GRANT FUND - #206

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 111,729	\$ 111,729	\$ 111,729
511006 Stipends		450	450	450
511100 Salary & Wages (Part-Time)		27,000	27,000	27,000
512000 Social Security		6,927	6,927	6,927
512001 Medicare		1,882	1,882	1,882
512004 Health Insurance		28,890	28,890	28,890
512010 PERS		13,067	13,067	13,067
512013 EBAP		3,040	3,040	3,040
512012 PARS		680	680	680
512015 RHS		612	612	612
521002 Other Contract Services		64,150	64,150	64,150
Entertainment	1,650			
55059 Senior transportation	62,500			
531015 Special Event Supplies		1,500	1,500	1,500
531016 Program Supplies		6,960	6,960	6,960
General	3,160			
55060 Nutrition program: raw food	3,800			
532012 Nutrition Meals		79,000	79,000	79,000
581040 Permit Fees		800	800	800
Annual permit of environmental health				
Totals		\$ 346,687	\$ 346,687	\$ 346,687

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

PURPOSE:

This Fund is used to account for transactions relating to the Community Development Block Grant Program provided by the Federal Government. Funds are mostly utilized for capital improvement projects, fair housing services, and non-profit coordination benefiting low and moderate income areas within the City.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	441,521	746,744	1,538,466	1,976,645	1,976,645	1,976,645
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	441,521	746,744	1,538,466	1,976,645	1,976,645	1,976,645
OPERATING EXPENDITURES						
Salaries & Wages	84,540	108,208	99,929	150,962	150,962	150,962
Health Benefits	12,932	13,640	19,407	8,314	8,314	8,314
Retirement Benefits	10,177	10,455	10,989	4,768	4,768	4,768
Other Personnel Expenses	6,900	8,583	9,264	14,281	14,281	14,281
Contractual Services	44,973	51,513	83,642	120,851	120,851	120,851
Supplies & Services	2,778	2,501	2,500	2,000	2,000	2,000
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	176	605	120,000	933,015	933,015	933,015
TOTAL OPERATING EXPENDITURES	162,477	195,504	345,731	1,234,191	1,234,191	1,234,191
CIP PROJECT EXPENDITURES	384,581	74,285	90,000	-	-	-
TOTAL EXPENDITURES	547,058	269,789	435,731	1,234,191	1,234,191	1,234,191
REVENUE OVER/(UNDER) EXPENDITURES	(105,537)	476,955	1,102,735	742,454	742,454	742,454
FUND BALANCE						
Beginning Balance - July 1	91,496	(14,041)	462,914	1,565,649	1,565,649	1,565,649
Revenue Over/(Under) Expenditures	(105,537)	476,955	1,102,735	742,454	742,454	742,454
Ending Balance - June 30	(14,041)	462,914	1,565,649	2,308,103	2,308,103	2,308,103
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	193,443	317,591	958,306	2,100,856	2,100,856	2,100,856
CIP New Appropriations	508,729	715,000	1,310,377	528,911	528,911	528,911
CIP Appropriation Adjustments	-	-	(77,827)	-	-	-
Capital Projects - Ending Balance	317,591	958,306	2,100,856	2,629,767	2,629,767	2,629,767
AVAILABLE FUND BALANCE - JUNE 30	\$ (331,632)	\$ (495,392)	\$ (535,207)	\$ (321,664)	\$ (321,664)	\$ (321,664)

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves.
See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 150,664	\$ 150,664	\$ 150,664
511006 Stipends		60	60	60
511007 Auto Allowance		238	238	238
512000 Social Security		9,342	9,342	9,342
512001 Medicare		2,184	2,184	2,184
512004 Health Insurance		8,314	8,314	8,314
512010 PERS		4,768	4,768	4,768
512013 EBAP		2,755	2,755	2,755
521001 Consulting Services		120,851	120,851	120,851
Fair housing	26,850			
Translation services	1,500			
Non-profit coordination	56,792			
Other public services	35,709			
532002 Legal & Other Advertising		2,000	2,000	2,000
581000 Travel & Training		1,400	1,400	1,400
581001 Intergovernmental Support Accounting		931,615	931,615	931,615
Rental assistance program				
Totals		\$ 1,234,191	\$ 1,234,191	\$ 1,234,191

CENTER DR MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street maintenance services to certain properties. The benefiting properties are assessed for a portion of the costs.

CENTER DR MAINTENANCE DISTRICT FUND - #211

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET		CITY COUNCIL APPROVED
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
REVENUES							
Taxes & Special Assessments	\$ 15,196	\$ 33,337	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000
Licenses & Permits	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-
Use of Money & Property	3,324	3,376	680	2,000	2,000	2,000	2,000
Developer Fees	-	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
TOTAL REVENUES	18,520	36,714	21,680	23,000	23,000	23,000	23,000
OPERATING EXPENDITURES							
Salaries & Wages	-	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-	-
Contractual Services	4,940	4,478	-	28,350	28,350	28,350	28,350
Supplies & Services	-	-	-	500	500	500	500
Repair & Maintenance	-	-	-	-	-	-	-
Utilities	1,028	1,023	890	1,070	1,070	1,070	1,070
Capital Expenditures (Non CIP)	-	-	-	-	-	-	-
Other Operating Expenses	34,344	15,932	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	40,312	21,432	890	29,920	29,920	29,920	29,920
CIP PROJECT EXPENDITURES							
TOTAL EXPENDITURES	40,312	21,432	890	29,920	29,920	29,920	29,920
REVENUE OVER/(UNDER) EXPENDITURES	(21,792)	15,281	20,790	(6,920)	(6,920)	(6,920)	(6,920)
FUND BALANCE							
Beginning Balance - July 1	111,434	89,642	104,924	125,714	125,714	125,714	125,714
Revenue Over/(Under) Expenditures	(21,792)	15,281	20,790	(6,920)	(6,920)	(6,920)	(6,920)
Ending Balance - June 30	89,642	104,924	125,714	118,794	118,794	118,794	118,794
RESERVED FUND BALANCE							
Street Maintenance	-	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 89,642	\$ 104,924	\$ 125,714	\$ 118,794	\$ 118,794	\$ 118,794	\$ 118,794

CENTER DR MAINTENANCE DISTRICT FUND - #211

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521006 Administrative Fees Consulting special tax district administration		\$ 6,400	\$ 6,400	\$ 6,400
521012 Contract Maintenance Services VTC-A Signal maintenance: Nordahl/Ave Ric VTC-B Signal maintenance: Ave Ric/Pub Term VTC-C Signal maintenance: Nordahl/Center Dr VTC-D Signal maintenance: Nordahl/Montiel VTC-E Signal maintenance: Center Drive/Ave. Ricardo		7,000 5,000 2,750 1,900 5,300	21,950	21,950
531009 Construction Materials Lighting equipment & materials		500	500	500
551002 Electric-Traffic Signals VTC-C Nordahl/Center Dr VTC-D Nordahl/Montiel VTC-E Center Drive/Ave. Ricardo		290 80 700	1,070	1,070
Totals		\$ 29,920	\$ 29,920	\$ 29,920

CALHOME GRANT FUND

PURPOSE:

This Grant Fund is used to account for transactions related to the CalHOME Grant provided by the State of California. The grant is used to help fund the San Marcos Mortgage Assistance Program.

CALHOME GRANT FUND - #214

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	1,609	21,308	1,200	11,000	11,000	11,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	791	105,540	182,000	150,000	150,000	150,000
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,400	126,848	183,200	161,000	161,000	161,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	114,840	112,000	150,000	150,000	150,000
TOTAL OPERATING EXPENDITURES	-	114,840	112,000	150,000	150,000	150,000
REVENUE OVER/(UNDER) EXPENDITURES	2,400	12,009	71,200	11,000	11,000	11,000
FUND BALANCE						
Beginning Balance - July 1, restated	2,681	5,081	17,090	88,290	88,290	88,290
Revenue Over/(Under) Expenditures	2,400	12,009	71,200	11,000	11,000	11,000
Ending Balance - June 30	5,081	17,090	88,290	99,290	99,290	99,290
RESERVED FUND BALANCE						
Affordable Housing Loan Program	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 5,081	\$ 17,090	\$ 88,290	\$ 99,290	\$ 99,290	\$ 99,290

CALHOME GRANT FUND - #214

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581016 Affordable Housing Loan DAP loans for Cal Home Grant		\$ 150,000	\$ 150,000	\$ 150,000
Totals		\$ 150,000	\$ 150,000	\$ 150,000

CFD 2011-01 CONGESTION MANAGEMENT FUND

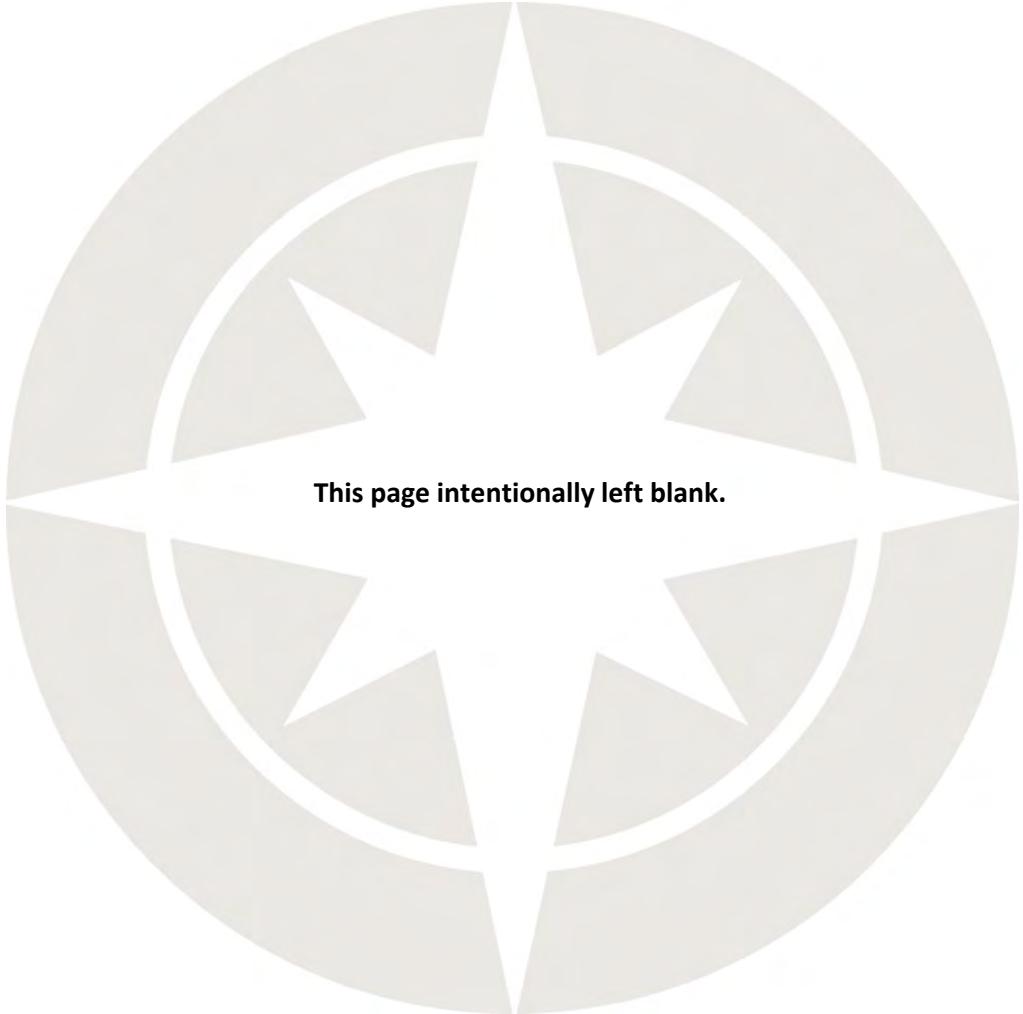
PURPOSE:

This Fund is used to account for the future costs of providing intra City public transportation services, facilities, and equipment. Properties within CFD 2011-01 are assessed for a portion of the costs.

CFD 2011-01 CONGESTION MANAGEMENT FUND - #215

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 513,912	\$ 537,175	\$ 523,000	\$ 533,000	\$ 533,000	\$ 533,000
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	39,808	62,807	12,000	12,000	12,000	12,000
Developer Fees	20,478	7,756	152,000	10,000	10,000	10,000
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	574,198	607,737	687,000	555,000	555,000	555,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	20,000	2,382	-	2,000	2,000	2,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	20,000	2,382	-	2,000	2,000	2,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	20,000	2,382	-	2,000	2,000	2,000
REVENUE OVER/(UNDER) EXPENDITURES	554,198	605,356	687,000	553,000	553,000	553,000
FUND BALANCE						
Beginning Balance - July 1	1,114,838	1,669,036	2,274,391	2,961,391	2,961,391	2,961,391
Revenue Over/(Under) Expenditures	554,198	605,356	687,000	553,000	553,000	553,000
Ending Balance - June 30	1,669,036	2,274,391	2,961,391	3,514,391	3,514,391	3,514,391
RESERVED FUND BALANCE						
Congestion Management	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,669,036	\$ 2,274,391	\$ 2,961,391	\$ 3,514,391	\$ 3,514,391	\$ 3,514,391



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PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND

PURPOSE:

The Public, Educational and Governmental (PEG) Fund accounts for revenue received from local cable operators in San Marcos. PEG payments are calculated as 1 percent of gross receipts received by cable operators and may be used for capital equipment purchases that support airing public meetings on the City's PEG channel.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND - #216

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	150,323	49,190	88,392	130,000	130,000	130,000
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	50,213	50,513	6,557	30,000	30,000	30,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	200,536	99,703	94,949	160,000	160,000	160,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	1,106	-	100,000	100,000	100,000	100,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	12,097	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,106	12,097	100,000	100,000	100,000	100,000
CIP PROJECT EXPENDITURES	-	539,595	60,000	-	-	-
TOTAL EXPENDITURES	1,106	551,691	160,000	100,000	100,000	100,000
REVENUE OVER/(UNDER) EXPENDITURES	199,430	(451,988)	(65,051)	60,000	60,000	60,000
FUND BALANCE						
Beginning Balance - July 1	1,594,800	1,794,229	1,342,241	1,277,190	1,277,190	1,277,190
Revenue Over/(Under) Expenditures	199,430	(451,988)	(65,051)	60,000	60,000	60,000
Ending Balance - June 30	1,794,229	1,342,241	1,277,190	1,337,190	1,337,190	1,337,190
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	500,000	710,405	750,405	750,405	750,405
CIP New Appropriations	500,000	500,000	100,000	-	-	-
CIP Appropriation Adjustments	-	250,000	-	-	-	-
Capital Projects - Ending Balance	500,000	710,405	750,405	750,405	750,405	750,405
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,294,229	\$ 631,836	\$ 526,785	\$ 586,785	\$ 586,785	\$ 586,785

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND - #216

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002	Other Contract Services	\$ 100,000	\$ 100,000	\$ 100,000
	Totals	\$ 100,000	\$ 100,000	\$ 100,000

ART IN PUBLIC PLACES FUND

PURPOSE:

Established as a provision in the Heart of the City specific plan, a public art in-lieu fee was created to assist in promoting art and cultural initiatives that enrich the artistic and educational climate of San Marcos. Beginning in FY 2009-10 and each year thereafter, the City of San Marcos will make available funding to eligible organizations for the purposes of implementing artistic and cultural events and/or activities that generally benefit the San Marcos community. The San Marcos City Council designated the San Marcos Community Foundation to implement the art and cultural grant program.

ART IN PUBLIC PLACES FUND - #217

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	30,178	30,732	6,710	13,000	13,000	13,000
Developer Fees	41,895	(32,587)	17,000	20,000	20,000	20,000
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	72,073	(1,855)	23,710	33,000	33,000	33,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	3,410	27,322	124,819	185,000	185,000	185,000
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	3,410	27,322	124,819	185,000	185,000	185,000
REVENUE OVER/(UNDER) EXPENDITURES	68,663	(29,178)	(101,109)	(152,000)	(152,000)	(152,000)
FUND BALANCE						
Beginning Balance - July 1	962,511	1,031,174	1,001,996	900,887	900,887	900,887
Revenue Over/(Under) Expenditures	68,663	(29,178)	(101,109)	(152,000)	(152,000)	(152,000)
Ending Balance - June 30	1,031,174	1,001,996	900,887	748,887	748,887	748,887
RESERVED FUND BALANCE						
Heart of the City Art Program	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,031,174	\$ 1,001,996	\$ 900,887	\$ 748,887	\$ 748,887	\$ 748,887

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581009 Art in Public Places North City Public Art Plan		\$ 185,000	\$ 185,000	\$ 185,000
Totals		\$ 185,000	\$ 185,000	\$ 185,000

ROAD MAINTENANCE AND REHABILITATION ACCOUNT (RMRA) FUND

PURPOSE:

This Fund accounts for the Road Maintenance and Rehabilitation Account (RMRA) revenues received from the State of California under Section 2032 of the California Streets and Highways Code. These funds are earmarked for specific capital improvement program projects involving the rehabilitation or improvement of public streets.

RMRA FUND #219

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,756,212	1,703,739	1,320,354	1,922,592	1,922,592	1,922,592
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	32,079	87,371	22,047	25,000	25,000	25,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,788,292	1,791,109	1,342,401	1,947,592	1,947,592	1,947,592
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES	51,343	750,166	1,050,000	-	-	-
TOTAL EXPENDITURES	51,343	750,166	1,050,000	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	1,736,949	1,040,943	292,401	1,947,592	1,947,592	1,947,592
FUND BALANCE						
Beginning Balance - July 1	550,157	2,287,105	3,328,049	3,620,450	3,620,450	3,620,450
Revenue Over/(Under) Expenditures	1,736,949	1,040,943	292,401	1,947,592	1,947,592	1,947,592
Ending Balance - June 30	2,287,105	3,328,049	3,620,450	5,568,042	5,568,042	5,568,042
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	527,125	1,992,448	2,192,282	3,900,162	3,900,162	3,900,162
CIP New Appropriations	1,516,666	700,000	3,657,880	-	-	-
CIP Appropriation Adjustments	-	250,000	(900,000)	-	-	-
Capital Projects - Ending Balance	1,992,448	2,192,282	3,900,162	3,900,162	3,900,162	3,900,162
AVAILABLE FUND BALANCE - JUNE 30	\$ 294,657	\$ 1,135,767	\$ (279,712)	\$ 1,667,880	\$ 1,667,880	\$ 1,667,880

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



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SAN MARCOS SUCCESSOR HOUSING AGENCY FUND

PURPOSE:

This Fund is used to account for the low and moderate income housing assets of the former San Marcos Redevelopment Agency which was dissolved as of February 1, 2012 under State Legislature Assembly Bill 1X 26.

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

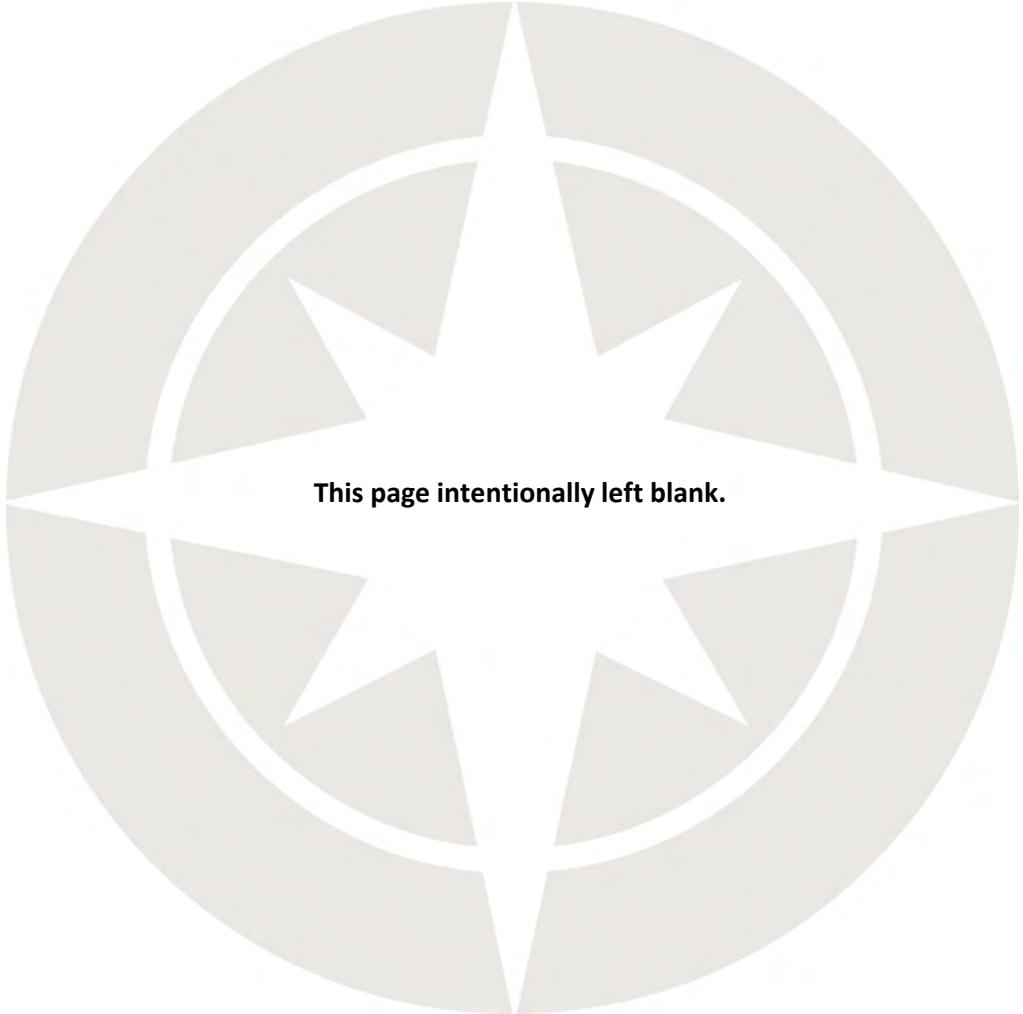
BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ 265,243	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	212,296	205,226	571,423	210,000	210,000	210,000
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	1,812,603	1,873,504	722,275	1,935,000	1,935,000	1,935,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	1,000	1,350	2,000	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,025,900	2,345,324	1,295,698	2,145,000	2,145,000	2,145,000
OPERATING EXPENDITURES						
Salaries & Wages	317,647	361,835	186,355	349,444	349,444	349,444
Health Benefits	22,407	27,029	27,217	23,744	23,744	23,744
Retirement Benefits	40,677	45,437	33,953	36,788	36,788	36,788
Other Personnel Expenses	26,436	29,445	27,539	33,701	33,701	33,701
Contractual Services	182,860	198,932	225,000	301,000	301,000	301,000
Supplies & Services	730	608	350	450	450	450
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	683,221	4,970,807	5,467,250	218,500	218,500	218,500
TOTAL OPERATING EXPENDITURES	1,273,979	5,634,092	5,967,664	963,627	963,627	963,627
REVENUE OVER/(UNDER) EXPENDITURES	751,921	(3,288,769)	(4,671,966)	1,181,373	1,181,373	1,181,373
FUND BALANCE						
Beginning Balance - July 1	30,281,145	31,033,066	27,744,298	23,072,332	23,072,332	23,072,332
Revenue Over/(Under) Expenditures	751,921	(3,288,769)	(4,671,966)	1,181,373	1,181,373	1,181,373
Ending Balance - June 30	31,033,066	27,744,298	23,072,332	24,253,705	24,253,705	24,253,705
RESERVED FUND BALANCE						
Restricted for Affordable Housing	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 31,033,066	\$ 27,744,298	\$ 23,072,332	\$ 24,253,705	\$ 24,253,705	\$ 24,253,705

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 347,799	\$ 347,799	\$ 347,799
511006 Stipends		840	840	840
511007 Auto Allowance		625	625	625
511009 Bilingual Pay		180	180	180
512000 Social Security		21,463	21,463	21,463
512001 Medicare		5,398	5,398	5,398
512004 Health Insurance		23,744	23,744	23,744
512010 PERS		35,854	35,854	35,854
512012 PARS		934	934	934
512013 EBAP		6,840	6,840	6,840
521000 City Attorney Services		40,000	40,000	40,000
521001 Consulting Services		186,000	186,000	186,000
Affordable housing services information	126,000			
Housing support services	50,000			
Miscellaneous	10,000			
521015 MH Rent Review/Litigation		75,000	75,000	75,000
531000 Office Supplies Oversight meeting		200	200	200
531002 Postage		250	250	250
581000 Travel & Training		1,500	1,500	1,500
581017 Developer Loan Richmar Station Mariposa II	100,000 100,000	200,000	200,000	200,000
581030 Misc. Expenditures MHP HOA dues MHP trash MHP landscape maintenance	13,000 1,000 3,000	17,000	17,000	17,000
Totals		\$ 963,627	\$ 963,627	\$ 963,627



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LEASE REVENUE DEBT SERVICE FUND

PURPOSE:

This Fund is used to accumulate lease revenue from the Safety Center and pay principal and interest on the 2017 Lease Revenue Refunding Bonds issued to finance the Safety Center.

LEASE REVENUE BONDS - #301

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	538,242	570,864	516,594	551,000	551,000	551,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	538,242	570,864	516,594	551,000	551,000	551,000
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	399,988	382,522	385,057	-	392,395	392,395
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	399,988	382,522	385,057	-	392,395	392,395
REVENUE OVER/(UNDER) EXPENDITURES	138,255	188,342	131,537	551,000	158,605	158,605
FUND BALANCE						
Beginning Balance - July 1, restated	(59,809)	78,445	266,788	398,325	398,325	398,325
Revenue Over/(Under) Expenditures	138,255	188,342	131,537	551,000	158,605	158,605
Ending Balance - June 30	78,445	266,788	398,325	949,325	556,930	556,930
RESERVED FUND BALANCE						
Reserve for Debt Service	78,445	266,788	398,325	949,325	556,930	556,930
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* During FY 2017-18, the City refinanced the 2006 Lease Revenue Refunding Bonds with proceeds from the issuance of the 2017 Lease Revenue Refunding Bonds. Due to the timing of the transactions, excess cash on hand was transferred to the Trustee. The negative fund balance is not representative of a cash shortfall for debt service requirements.

LEASE REVENUE BONDS - #301

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571000 Principal-Bonds 2017 Lease Revenue Refunding Bonds		\$ -	\$ 335,000	\$ 335,000
572000 Interest-Bonds 2017 Lease Revenue Refunding Bonds		-	57,395	57,395
Totals		\$ -	\$ 392,395	\$ 392,395

PUBLIC FACILITIES FEES FUND

PURPOSE:

This fund is used to account for fees received under the City's Public Facilities Financing Plan and the related capital improvements. The plan identifies facilities necessary to accommodate growth and ensure funding is available to pay for developer's share of public facilities.

PUBLIC FACILITIES FEES FUND - #402

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	307,123	947,777	206,103	547,000	547,000	547,000
Developer Fees	2,161,459	4,658,638	5,069,464	14,708,714	14,708,714	14,708,714
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,468,582	5,606,415	5,275,567	15,255,714	15,255,714	15,255,714
OPERATING EXPENDITURES						
Salaries & Wages	-	256	28,355	32,571	32,571	32,571
Health Benefits	-	24	2,457	2,698	2,698	2,698
Retirement Benefits	-	31	3,041	2,962	2,962	2,962
Other Personnel Expenses	-	17	2,366	2,720	2,720	2,720
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	74,650	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	74,978	36,219	40,951	40,951	40,951
CIP PROJECT EXPENDITURES	53,756	2,699,702	2,504,294	-	-	-
TOTAL EXPENDITURES	53,756	2,774,681	2,540,513	40,951	40,951	40,951
REVENUE OVER/(UNDER) EXPENDITURES	2,414,826	2,831,734	2,735,054	15,214,763	15,214,763	15,214,763
FUND BALANCE						
Beginning Balance - July 1, restated	33,181,009	35,595,835	38,427,570	41,162,624	41,162,624	41,162,624
Revenue Over/(Under) Expenditures	2,414,826	2,831,734	2,735,054	15,214,763	15,214,763	15,214,763
Ending Balance - June 30	35,595,835	38,427,570	41,162,624	56,377,387	56,377,387	56,377,387
RESERVED FUND BALANCE *						
Flood Control	1,406,181	1,758,268	1,969,165	12,202,997	12,202,997	12,202,997
Circulation Element Streets	6,463,354	6,669,831	8,796,544	10,781,762	10,781,762	10,781,762
SR 78 Interchange Improvements	31,947,921	31,812,979	31,419,071	32,583,577	32,583,577	32,583,577
Parks/Trails	(5,696,321)	(3,477,839)	(2,631,186)	(908,186)	(908,186)	(908,186)
GIS	68,208	92,829	65,617	74,225	74,225	74,225
NPDES	1,148,989	1,256,799	1,245,969	1,317,741	1,317,741	1,317,741
Habitat Conservation	257,503	314,703	297,443	325,270	325,270	325,270
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

PUBLIC FACILITIES FEES FUND- #402

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 31,813	\$ 31,813	\$ 31,813
511006 Stipends		45	45	45
511007 Auto Allowance		713	713	713
512000 Social Security		1,973	1,973	1,973
512001 Medicare		462	462	462
512004 Health Insurance		2,698	2,698	2,698
512010 PERS		2,962	2,962	2,962
512013 EBAP		285	285	285
Totals		\$ 40,951	\$ 40,951	\$ 40,951

TRANSNET - STREETS FUND

PURPOSE:

This fund is used to account for receipts and expenditures of money associated with the widening of State Highway 78 and other local public capital improvements.

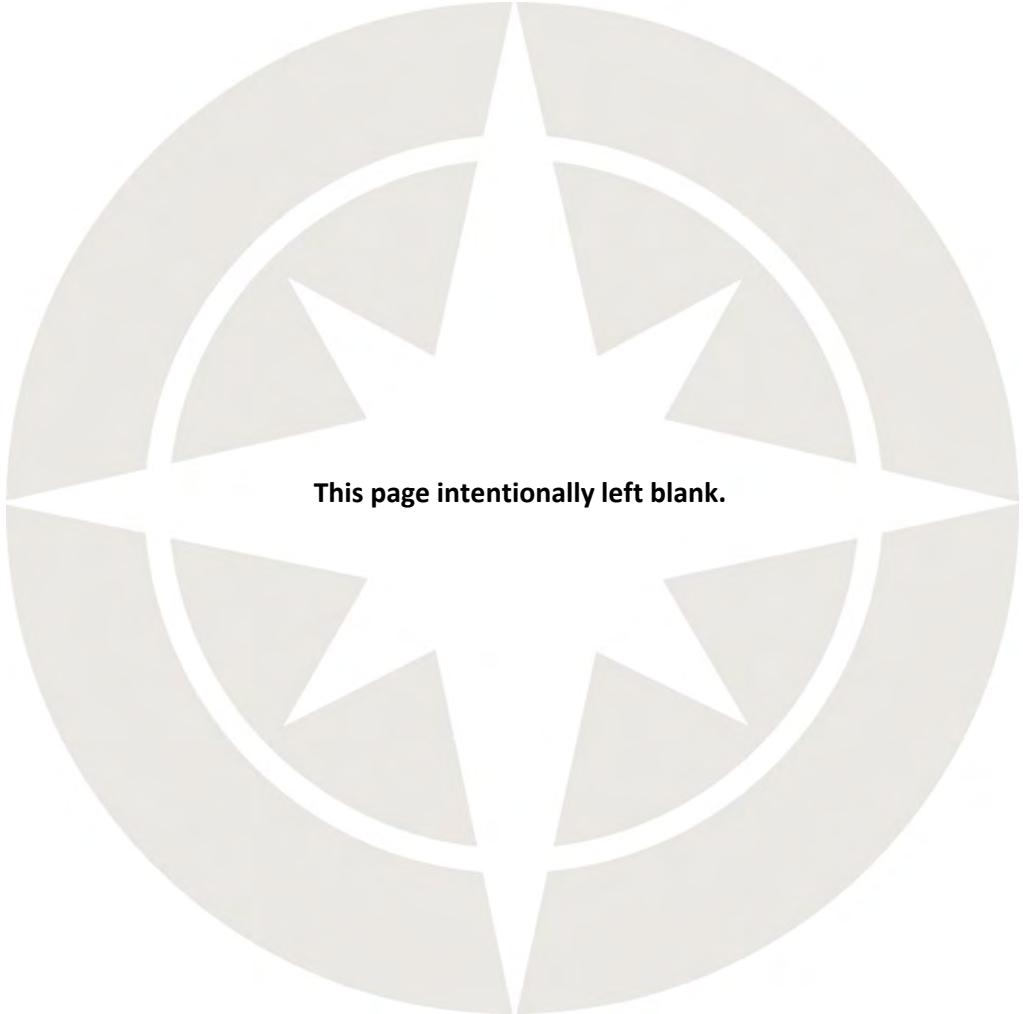
TRANSNET - STREETS FUND - #404

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	345,101	4,781,474	1,485,000	1,485,000	1,485,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	439	386	100	100	100
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	345,540	4,781,860	1,485,100	1,485,100	1,485,100
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	31,470	39,470	39,470
Health Benefits	-	-	-	426	450	450
Retirement Benefits	-	-	-	696	696	696
Other Personnel Expenses	-	-	-	3,169	3,781	3,781
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	35,761	44,397	44,397
CIP PROJECT EXPENDITURES	354,501	1,494,307	2,575,000	-	-	-
TOTAL EXPENDITURES	354,501	1,494,307	2,575,000	35,761	44,397	44,397
REVENUE OVER/(UNDER) EXPENDITURES	(354,501)	(1,148,767)	2,206,860	1,449,339	1,440,703	1,440,703
FUND BALANCE						
Beginning Balance - July 1, restated	149,623	(204,878)	(1,353,645)	853,215	853,215	853,215
Revenue Over/(Under) Expenditures	(354,501)	(1,148,767)	2,206,860	1,449,339	1,440,703	1,440,703
Ending Balance - June 30	(204,878)	(1,353,645)	853,215	2,302,554	2,293,918	2,293,918
RESERVED FUND BALANCE						
Committed - Capital Projects *	(204,878)	(1,353,645)	853,215	2,302,554	2,293,918	2,293,918
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Does not reflect cash on hand at SANDAG programmed in the RTIP. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 31,470	\$ 39,470	\$ 39,470
512000 Social Security		1,952	2,448	2,448
512001 Medicare		457	573	573
512004 Health Insurance		426	450	450
512010 PERS		696	696	696
512013 EBAP		760	760	760
Totals		\$ 35,761	\$ 44,397	\$ 44,397



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REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM

PURPOSE:

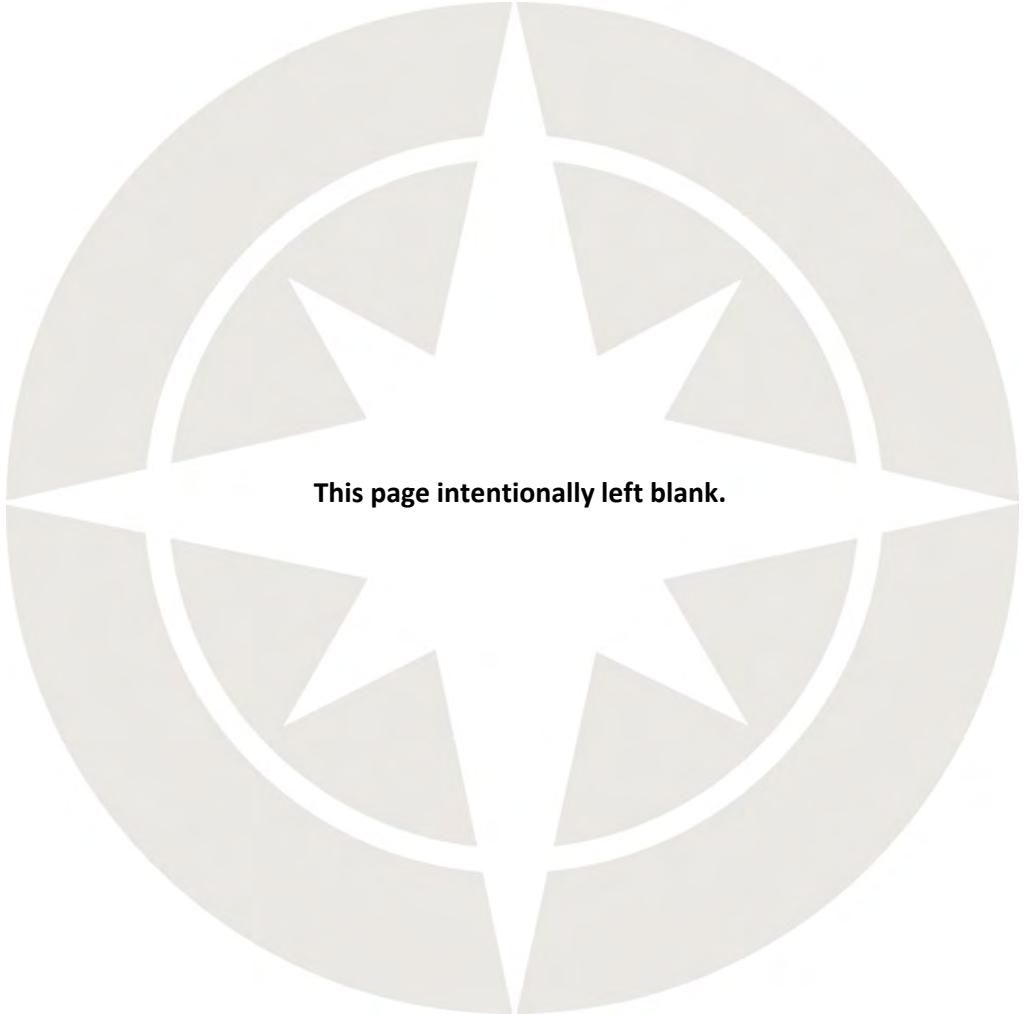
This fund is used to account for receipts and expenditures to construct improvements on the Regional Arterial System, such as new or widened arterials, traffic signal coordination and other traffic improvements that contribute to the Regional Transportation Congestion Improvement Program (RTCP), as required by the TransNet Extension Ordinance.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FUND - #408

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	136,509	173,760	40,941	84,000	84,000	84,000
Developer Fees	466,033	890,385	325,000	756,389	756,389	756,389
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	602,543	1,064,145	365,941	840,389	840,389	840,389
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES	-	15,031	-	-	-	-
TOTAL EXPENDITURES	-	15,031	-	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	602,543	1,049,114	365,941	840,389	840,389	840,389
FUND BALANCE						
Beginning Balance - July 1, restated	4,192,043	4,794,585	5,843,699	6,209,640	6,209,640	6,209,640
Revenue Over/(Under) Expenditures	602,543	1,049,114	365,941	840,389	840,389	840,389
Ending Balance - June 30	4,794,585	5,843,699	6,209,640	7,050,029	7,050,029	7,050,029
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	1,782,300	1,782,300	6,941,297	6,941,297	6,941,297	6,941,297
CIP New Appropriations	-	5,174,028	-	-	-	-
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	1,782,300	6,941,297	6,941,297	6,941,297	6,941,297	6,941,297
AVAILABLE FUND BALANCE - JUNE 30	\$ 3,012,285	\$ (1,097,598)	\$ (731,657)	\$ 108,732	\$ 108,732	\$ 108,732

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



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TRUST/AGENCY DEPOSITS

PURPOSE:

This fund is used to account receipts and expenditures associated with various agency deposits, including but not limited to funds earmarked for special uses such as developer deposits, event deposits and Senior Center Legacy Club donations.

TRUST/AGENCY DEPOSITS - #501

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	31,883	-	50,000	50,000	50,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	29,000	70,000	-	-	-	-
TOTAL OPERATING EXPENDITURES	29,000	101,883	-	50,000	50,000	50,000
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	29,000	101,883	-	50,000	50,000	50,000
REVENUE OVER/(UNDER) EXPENDITURES	(29,000)	(101,883)	-	(50,000)	(50,000)	(50,000)
FUND BALANCE						
Beginning Balance - July 1, restated	2,789,894	2,737,970	2,636,087	2,636,087	2,636,087	2,636,087
Revenue Over/(Under) Expenditures	(29,000)	(101,883)	-	(50,000)	(50,000)	(50,000)
Ending Balance - June 30	2,760,894	2,636,087	2,636,087	2,586,087	2,586,087	2,586,087
RESERVED FUND BALANCE *						
Reserve for Trust/Agency Deposits	2,760,894	2,636,087	2,636,087	2,586,087	2,586,087	2,586,087
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TRUST/AGENCY DEPOSITS - #501

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002	Other Contract Services	\$ 50,000	\$ 50,000	\$ 50,000
	Totals	\$ 50,000	\$ 50,000	\$ 50,000

REDEVELOPMENT PROPERTY TAX TRUST FUND

PURPOSE:

This fund is used to account for the administrative costs to administer the enforceable obligations of the Former Redevelopment Agency which is reported annually, as the Recognized Obligation Payments Schedule (ROPS), to the State of California Department of Finance for approval.

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET		CITY COUNCIL APPROVED
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
REVENUES							
Taxes & Special Assessments	\$ 27,800,131	\$ 27,813,577	26,239,211	\$ 25,160,146	\$ 25,121,016	\$ 25,121,016	
Licenses & Permits	-	-	-	-	-	-	
Intergovernmental	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Fines & Forfeitures	-	-	-	-	-	-	
Use of Money & Property	930,000	730,000	12,656	205,479	205,479	205,479	
Developer Fees	-	-	-	-	-	-	
Miscellaneous Revenues **	132,070	130,000	140,153	142,956	3,156,408	3,156,408	
Other Financing Sources	-	-	-	-	-	-	
TOTAL REVENUES	28,862,201	28,673,577	26,392,020	25,508,581	28,482,903	28,482,903	
OPERATING EXPENDITURES							
Salaries & Wages	270,472	135,132	138,321	124,190	124,190	124,190	
Health Benefits	34,542	16,209	19,035	15,000	15,000	15,000	
Retirement Benefits	35,000	14,851	15,106	13,000	13,000	13,000	
Other Personnel Expenses	24,616	3,800	13,814	12,300	12,300	12,300	
Contractual Services	62,821	109,256	128,976	146,855	146,855	146,855	
Supplies & Services	-	513	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	
Capital Expenditures (Non CIP)	-	-	-	-	-	-	
Debt Service	28,094,365	27,334,164	27,132,620	24,868,800	27,882,253	27,882,253	
Other Operating Expenses	78,000	-	-	-	-	-	
TOTAL OPERATING EXPENDITURES	28,599,816	27,613,925	27,447,872	25,180,145	28,193,598	28,193,598	
CIP PROJECT EXPENDITURES	2,932,750	3,533,631	3,608,725	-	-	-	
TOTAL EXPENDITURES	31,532,566	31,147,556	31,056,597	25,180,145	28,193,598	28,193,598	
REVENUE OVER/(UNDER) EXPENDITURES	(2,670,365)	(2,473,979)	(4,664,577)	328,436	289,305	289,305	
FUND BALANCE							
Beginning Balance - July 1, restated	58,599,758	55,929,394	53,455,415	48,790,838	48,790,838	48,790,838	
Revenue Over/(Under) Expenditures	(2,670,365)	(2,473,979)	(4,664,577)	328,436	289,305	289,305	
Ending Balance - June 30	55,929,394	53,455,415	48,790,838	49,119,275	49,080,143	49,080,143	
RESERVED FUND BALANCE *							
Enforceable Obligations	19,004,104	19,298,773	18,242,921	18,451,357	18,412,226	18,412,226	
Capital Projects - Beginning Balance	39,858,040	36,925,290	34,156,642	30,547,917	30,547,917	30,547,917	
CIP New Appropriations	-	1,340,000	-	120,000	120,000	120,000	
CIP Appropriation Adjustments	-	(575,017)	-	-	-	-	
Capital Projects - Ending Balance	36,925,290	34,156,642	30,547,917	30,667,917	30,667,917	30,667,917	
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

** Increase in miscellaneous revenue related to ROPS 2018 pass though tax revenue refunding bond issuance for SMUSD

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000 Salary & Wages (Full-Time)		\$ 117,900	\$ 117,900	\$ 117,900
511002 Holiday Pay		5,000	5,000	5,000
511006 Stipends		90	90	90
511007 Auto Allowance		1,200	1,200	1,200
512000 Social Security		7,400	7,400	7,400
512001 Medicare		1,800	1,800	1,800
512004 Health Insurance		15,000	15,000	15,000
512010 PERS		13,000	13,000	13,000
512013 EBAP		2,100	2,100	2,100
512015 RHS		1,000	1,000	1,000
521000 City Attorney Services		35,000	35,000	35,000
521001 Consulting Services		69,000	69,000	69,000
521002 Other Contract Services		11,000	11,000	11,000
521007 Bond Service		31,855	31,855	31,855
571000 Principal-Bonds		14,664,848	15,890,048	15,890,048
571002 Principal-Other		2,500,000	2,500,000	2,500,000
571005 Amortization of Def Charges		20,000	20,000	20,000
572000 Interest-Bonds		7,457,952	9,246,205	9,246,205
572002 Interest-Other		226,000	226,000	226,000
Totals		\$ 25,180,145	\$ 28,193,598	\$ 28,193,598

CREEKSIDE MARKETPLACE ENTERPRISE FUND

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of the Creekside Marketplace.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	792,638	600,973	650,041	712,200	712,200	712,200
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,833,558	4,218,137	3,594,601	4,246,100	4,246,100	4,246,100
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	15,183	17,778	12,045	30,000	30,000	30,000
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	5,641,378	4,836,888	4,256,687	4,988,300	4,988,300	4,988,300
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	275,290	299,094	316,414	284,700	284,700	284,700
Supplies & Services	150,703	153,617	169,513	172,750	172,750	172,750
Repair & Maintenance	300,268	567,635	839,907	410,900	410,900	410,900
Utilities	91,872	146,965	138,876	138,800	138,800	138,800
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	4,501,406	3,671,915	3,399,936	3,400,000	3,500,000	3,500,000
TOTAL OPERATING EXPENDITURES	5,319,539	4,839,226	4,864,646	4,407,150	4,507,150	4,507,150
CIP PROJECT EXPENDITURES						
TOTAL EXPENDITURES	5,319,539	4,839,226	4,864,646	4,407,150	4,507,150	4,507,150
REVENUE OVER/(UNDER) EXPENDITURES	321,840	(2,339)	(607,959)	581,150	481,150	481,150
FUND BALANCE						
Beginning Balance - July 1, restated*	94,972,154	95,293,993	95,291,655	94,683,695	94,683,695	94,683,695
Revenue Over/(Under) Expenditures	321,840	(2,339)	(607,959)	581,150	481,150	481,150
Ending Balance - June 30	95,293,993	95,291,655	94,683,695	95,264,845	95,164,845	95,164,845
RESERVED FUND BALANCE - JUNE 30						
Restricted Reserves	95,293,993	95,291,655	94,683,695	95,264,845	95,164,845	95,164,845
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Beginning balance has been restated to comply with Government Accounting Standards Board Statement No. 72.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services		\$ 6,000	\$ 6,000	\$ 6,000
521002 Other Contract Services		24,000	24,000	24,000
521003 Insurance/Liability		117,100	117,100	117,100
521014 Property Management Services		137,600	137,600	137,600
531004 Janitorial Services		172,750	172,750	172,750
541000 Building Repair & Maintenance		244,400	244,400	244,400
544004 Tree & Landscape		166,500	166,500	166,500
551000 Electric & Gas		43,600	43,600	43,600
552000 Water		95,200	95,200	95,200
582000 Operating Transfers Out Transfer out to General Fund		3,400,000	3,500,000	3,500,000
Totals		\$ 4,407,150	\$ 4,507,150	\$ 4,507,150

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and purchase of City capital equipment.

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	26,855	65,456	16,000	31,000	31,000	31,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	78,202	-	-	-	-	-
Other Financing Sources	57,788	-	-	-	-	-
Annual Replacement/Rehab Transfers	582,521	1,568,342	-	-	-	-
TOTAL REVENUES	745,365	1,633,798	16,000	31,000	31,000	31,000
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	648,117	655,786	659,743	796,385	796,385	796,385
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	1,385,769	1,263,167	300,000	1,109,270	1,109,270	1,109,270
Debt Service	373,053	481,712	613,390	616,591	616,591	616,591
Other Operating Expenses	142,500	177,163	142,500	142,500	142,500	142,500
TOTAL OPERATING EXPENDITURES	2,549,439	2,577,828	1,715,633	2,664,746	2,664,746	2,664,746
REVENUE OVER/(UNDER) EXPENDITURES	(1,804,074)	(944,030)	(1,699,633)	(2,633,746)	(2,633,746)	(2,633,746)
FUND BALANCE						
Beginning Balance - July 1	1,869,966	1,199,448	607,461	2,261,789	2,261,789	2,261,789
Equity Balance Transfer Adjustments	1,133,556	352,043	3,353,961	-	400,000	400,000
Revenue Over/(Under) Expenditures	(1,804,074)	(944,030)	(1,699,633)	(2,633,746)	(2,633,746)	(2,633,746)
Ending Balance - June 30	1,199,448	607,461	2,261,789	(371,957)	28,043	28,043
RESERVED FUND BALANCE						
Vehicle & Equipment Replacement	1,199,448	607,461	2,261,789	(371,957)	28,043	28,043
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521024	Vehicle Rental & Maintenance Services Public Works: Light duty vehicle lease		\$ 796,385	\$ 796,385 \$ 796,385
561000	Capital Equipment Fire: EMS-Ambulance Rechassis Command Vehicle EMS Cardiac Monitors Type III Engine Equipment Total Fire		1,109,270	1,109,270 1,109,270
571002	Principal-Other Fire: Tiller & Engine Type III Engine Type I Engines (2) Total Fire		552,780	552,780 552,780
572002	Interest-Other Fire: Tiller & Engine Type III Engine Type I Engines (2) Total Fire		63,811	63,811 63,811
582000	Operating Transfers Out Fire: 800 MHz radios and equipment loan repayment		142,500	142,500 142,500
Totals			\$ 2,664,746	\$ 2,664,746 \$ 2,664,746

CITY FACILITIES REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City facilities.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	DEPARTMENT REQUESTED	FY 2021-22 BUDGET	
					CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	146,306	121,687	(40,000)	68,469	50,000	50,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	29,000	-	-	-	-	-
Annual Replacement/Rehab Transfers	1,165,042	-	-	-	-	-
TOTAL REVENUES	1,340,348	121,687	(40,000)	68,469	50,000	50,000
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	498,259	68,260	264,171	495,000	245,000	245,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	204,254	271,144	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	51,340	75,000	185,000	185,000	185,000
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	498,259	323,853	610,315	680,000	430,000	430,000
CIP PROJECT EXPENDITURES	1,156,321	3,519	1,000,000	-	-	-
TOTAL EXPENDITURES	1,654,580	327,372	1,610,315	680,000	430,000	430,000
REVENUE OVER/(UNDER) EXPENDITURES	(314,231)	(205,685)	(1,650,315)	(611,531)	(380,000)	(380,000)
FUND BALANCE						
Beginning Balance - July 1	4,355,892	4,041,660	3,835,975	4,093,581	4,093,581	4,093,581
Equity Balance Transfer Adjustments	-	-	1,907,921	400,000	-	-
Revenue Over/(Under) Expenditures	(314,231)	(205,685)	(1,650,315)	(611,531)	(380,000)	(380,000)
Ending Balance - June 30	4,041,660	3,835,975	4,093,581	3,882,050	3,713,581	3,713,581
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	2,866,431	1,775,110	1,506,591	906,591	906,591	906,591
CIP New Appropriations	365,000	400,000	1,375,000	650,000	650,000	650,000
CIP Appropriation Adjustments	(300,000)	(665,000)	(975,000)	-	-	-
Capital Projects - Ending Balance	1,775,110	1,506,591	906,591	1,556,591	1,556,591	1,556,591
AVAILABLE FUND BALANCE - JUNE 30	\$ 2,266,550	\$ 2,329,384	\$ 3,186,990	\$ 2,325,459	\$ 2,156,990	\$ 2,156,990

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002	Other Contract Services	\$ -	\$ 150,000	\$ 150,000
521012	Contract Maintenance Services Fire Station 1 Cabinet replacements		495,000	95,000
561000	Capital Equipment Biometric wall safes in fire stations Ergonomic requests and replacements PW: new/replacement furniture	100,000 10,000 75,000	185,000	185,000
Totals		\$ 680,000	\$ 430,000	\$ 430,000

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City infrastructure.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	182,842	165,762	105,000	89,000	35,000	35,000
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	1,165,042	-	-	-	-	-
TOTAL REVENUES	1,347,884	165,762	105,000	89,000	35,000	35,000
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	133,144	52,361	557,825	309,000	709,000	709,000
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	133,144	52,361	557,825	309,000	709,000	709,000
CIP PROJECT EXPENDITURES	483,946	-	25,000	-	-	-
TOTAL EXPENDITURES	617,090	52,361	582,825	309,000	709,000	709,000
REVENUE OVER/(UNDER) EXPENDITURES	730,794	113,401	(477,825)	(220,000)	(674,000)	(674,000)
FUND BALANCE						
Beginning Balance - July 1	5,087,763	5,818,557	5,579,915	4,610,011	4,610,011	4,610,011
Equity Balance Transfer Adjustments	-	(352,043)	(492,079)	(400,000)	(400,000)	(400,000)
Revenue Over/(Under) Expenditures	730,794	113,401	(477,825)	(220,000)	(674,000)	(674,000)
Ending Balance - June 30	5,818,557	5,579,915	4,610,011	3,990,011	3,536,011	3,536,011
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	1,336,050	2,455,853	2,112,103	2,147,103	2,147,103	2,147,103
CIP New Appropriations	1,753,750	150,000	60,000	400,000	400,000	400,000
CIP Appropriation Adjustments	(150,000)	(493,750)	-	(650,000)	(650,000)	(650,000)
Capital Projects - Ending Balance	2,455,853	2,112,103	2,147,103	1,897,103	1,897,103	1,897,103
AVAILABLE FUND BALANCE - JUNE 30	\$ 3,362,704	\$ 3,467,812	\$ 2,462,908	\$ 2,092,908	\$ 1,638,908	\$ 1,638,908

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521010	Central Dispatch Services		\$ 102,000	\$ 102,000
521012	Contract Maintenance Services		207,000	607,000
	Sunset park splash pad repairs	100,000		607,000
	Park shade sail replacements (annual)	60,000		
	Hollandia skate park repairs	47,000		
	Playground replacements	400,000		
	Totals		\$ 309,000	\$ 709,000
				\$ 709,000

REAL PROPERTY MANAGEMENT FUND

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of non-Creekside Marketplace City-Owned Property.

REAL PROPERTY MANAGEMENT FUND - #605

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	293,758	481,247	436,750	436,750	436,750
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	4,314,895	4,562,250	5,391,600	5,591,600	5,591,600
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	3,328	50,571	18,350	18,350	18,350
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
TOTAL REVENUES	-	4,611,981	5,094,068	5,846,700	6,046,700	6,046,700
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	964,463	1,009,849	1,018,350	1,018,350	1,018,350
Supplies & Services	-	320,622	391,441	596,100	425,100	425,100
Repair & Maintenance	-	435,797	886,015	1,680,950	1,680,950	1,680,950
Utilities	-	781,742	822,900	976,200	976,200	976,200
Capital Expenditures (Non CIP)	-	1,223	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	2,309,012	1,806,695	1,750,400	1,950,400	1,950,400
TOTAL OPERATING EXPENDITURES	-	4,812,858	4,916,901	6,022,000	6,051,000	6,051,000
REVENUE OVER/(UNDER) EXPENDITURES	-	(200,877)	177,166	(175,300)	(4,300)	(4,300)
FUND BALANCE						
Beginning Balance - July 1	-	-	(200,877)	(23,711)	(23,711)	(23,711)
Equity Balance Transfer Adjustments	-	-	-	-	-	-
Revenue Over/(Under) Expenditures	-	(200,877)	177,166	(175,300)	(4,300)	(4,300)
Ending Balance - June 30	-	(200,877)	(23,711)	(199,011)	(28,011)	(28,011)
RESERVED FUND BALANCE						
Restricted Reserves	-	(200,877)	(23,711)	(199,011)	(28,011)	(28,011)
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

REAL PROPERTY MANAGEMENT FUND - #605

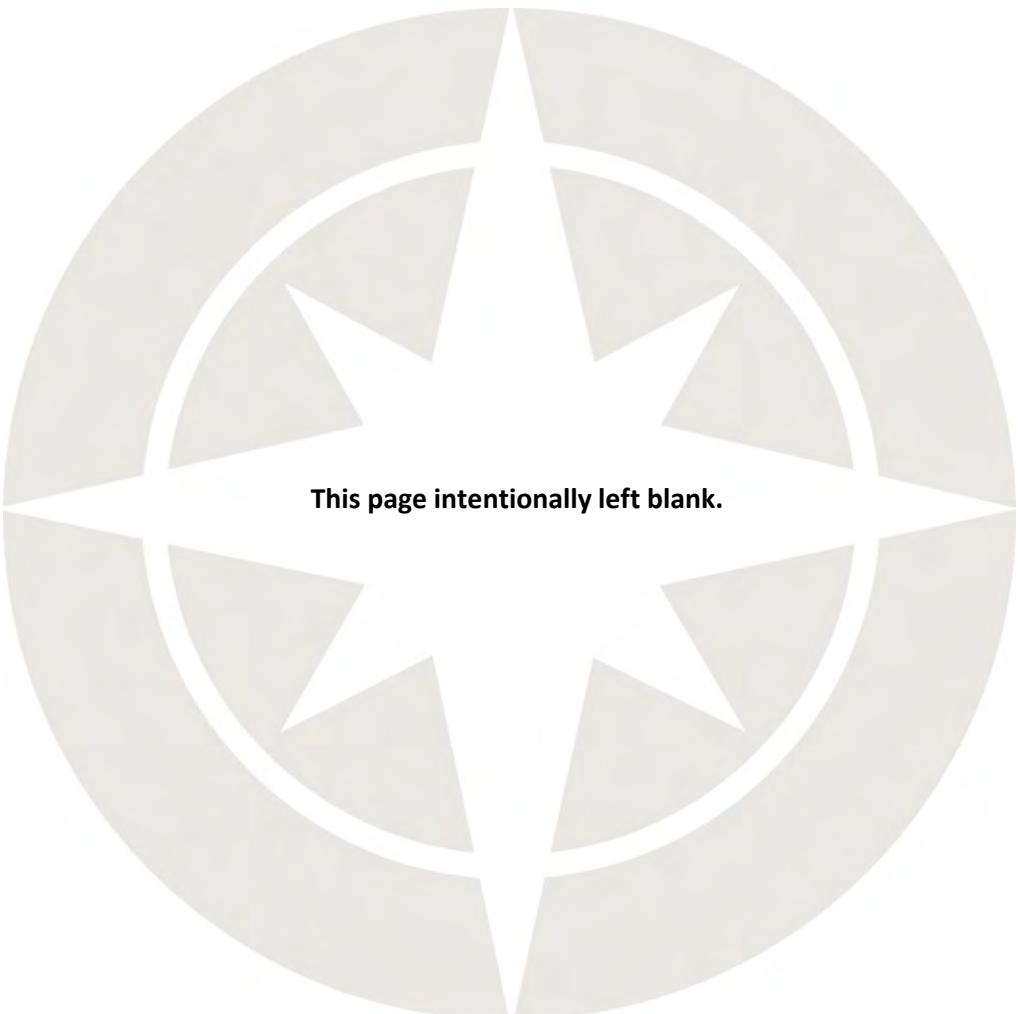
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000 City Attorney Services Sites			\$ 29,000	\$ 29,000
650591 Cell Sites	2,000			
650592 Ground Leases	6,000			
650593 Industrial Leases	2,000			
650594 Civic Center	19,000			
521002 Other Contract Services Sites		137,000	137,000	137,000
650592 Ground Leases	42,000			
650593 Industrial Leases	15,000			
650594 Civic Center	80,000			
521003 Insurance/Liability Sites		288,750	288,750	288,750
650592 Ground Leases	48,500			
650593 Industrial Leases	62,900			
650594 Civic Center	177,350			
521004 Security Guard Services Sites		118,400	118,400	118,400
650594 Civic Center				
521012 Contract Maintenance Services Sites		37,800	37,800	37,800
650594 Civic Center				
521014 Property Management Services Sites		407,400	407,400	407,400
650591 Cell Sites	9,250			
650592 Ground Leases	90,650			
650593 Industrial Leases	38,500			
650594 Civic Center	269,000			
531004 Janitorial Services Sites		596,100	425,100	425,100
650593 Industrial Leases	24,600			
650594 Civic Center	400,500			
541000 Building Repair & Maintenance Sites		1,525,550	1,525,550	1,525,550
650592 Ground Leases	44,650			
650593 Industrial Leases	119,900			
650594 Civic Center	1,361,000			
544003 Tenant Improvements Sites		1,600	1,600	1,600
650592 Ground Leases				
544004 Tree & Landscape Sites		153,800	153,800	153,800
650592 Ground Leases	800			
650593 Industrial Leases	52,800			
650594 Civic Center	100,200			
551000 Electric & Gas Sites		918,500	918,500	918,500
650593 Industrial Leases	174,500			
650594 Civic Center	744,000			

REAL PROPERTY MANAGEMENT FUND - #605 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
552000 Water Sites		57,700	57,700	57,700
650593 Industrial Leases	7,300			
650594 Civic Center	50,400			
581010 Property Taxes & Special Assessments Sites		43,500	43,500	43,500
650592 Ground Leases	9,900			
650593 Industrial Leases	2,000			
650594 Civic Center	31,600			
581022 Broker/Lease Expense Sites		6,900	6,900	6,900
650594 Civic Center				
582000 Operating Transfers Out		1,700,000	1,900,000	1,900,000
Totals		\$ 6,022,000	\$ 6,051,000	\$ 6,051,000



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PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2020-21

	Fund Balances 7/1/2020	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2021
GENERAL FUND *	\$ 51,975,161	\$ (5,729,145)	\$ 78,741,372	\$ (78,690,372)	\$ 51,000	\$ 46,297,016
SPECIAL REVENUE FUNDS						
Gas Tax *	2,558,016	-	2,501,828	(1,661,283)	840,545	3,398,561
Traffic Safety *	1,214,661	-	49,000	(235,636)	(186,636)	1,028,025
Lighting & Landscaping Maintenance District	27,814	-	1,130,000	(1,329,003)	(199,003)	(171,189)
City Affordable Housing *	17,510,569	-	1,570,805	(1,747,000)	(176,195)	17,334,374
CFD 98-02 Lighting & Landscaping *	15,084,989	-	6,582,500	(6,144,355)	438,145	15,523,134
Senior Nutrition Grant	17,283	-	254,000	(179,754)	74,246	91,529
CDBG *	462,914	-	1,538,466	(345,731)	1,192,735	1,655,649
Center Dr Maintenance District	104,924	-	21,680	(890)	20,790	125,714
CALHOME Grant	17,090	-	183,200	(112,000)	71,200	88,290
CFD 2011-01 Congestion Management	2,274,391	-	687,000	-	687,000	2,961,391
PEG *	1,342,241	-	94,949	(100,000)	(5,051)	1,337,190
Art in Public Places	1,001,996	-	23,710	(124,819)	(101,109)	900,887
RMRA *	3,328,049	-	1,342,401	-	1,342,401	4,670,450
San Marcos Successor Housing Agency	27,744,298	-	1,295,698	(5,967,664)	(4,671,966)	23,072,332
DEBT SERVICE FUND						
Lease Revenue Bonds	266,788	-	516,594	(385,057)	131,537	398,325
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	38,427,570	-	5,275,567	(36,219)	5,239,348	43,666,918
Transnet - Streets *	(1,353,645)	-	4,781,860	-	4,781,860	3,428,215
RTCIP *	5,843,699	-	365,941	-	365,941	6,209,640
FIDUCIARY FUND						
Trust/Agency Deposits	2,636,087	-	-	-	-	2,636,087
Redevelopment Property Tax Trust Fund *	53,455,415	-	26,392,020	(27,447,872)	(1,055,852)	52,399,563
ENTERPRISE FUND						
Creekside Marketplace	95,291,655	-	4,256,687	(4,864,646)	(607,959)	94,683,695
Real Property Management	(200,877)	-	5,094,068	(4,916,901)	177,166	(23,711)
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	607,461	3,353,961	16,000	(1,715,633)	(1,699,633)	2,261,789
City Facilities Replacement/Rehabilitation *	3,835,975	1,907,921	(40,000)	(610,315)	(650,315)	5,093,581
City Infrastructure Replacement/Rehabilitation *	5,579,915	(492,079)	105,000	(557,825)	(452,825)	4,635,011
TOTALS - ALL FUNDS	\$ 329,054,435	\$ (959,342)	\$ 142,780,346	\$ (137,172,975)	\$ 5,607,371	\$ 333,702,464

* See Capital Improvement Program - Summary by Funding Source for FY 2021-22 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2021-22

	Projected Fund Balances 7/1/2021	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2022
GENERAL FUND *	\$ 46,297,016	\$ -	\$ 77,744,631	\$ (80,306,022)	\$ (2,561,391)	\$ 43,735,626
SPECIAL REVENUE FUNDS						
Gas Tax *	3,398,561	-	2,510,901	(2,219,431)	291,470	3,690,031
Traffic Safety *	1,028,025	-	131,000	(193,636)	(62,636)	965,389
Lighting & Landscaping Maintenance District	(171,189)	-	1,215,000	(1,223,904)	(8,904)	(180,093)
City Affordable Housing *	17,334,374	-	2,808,900	(6,537,500)	(3,728,600)	13,605,774
CFD 98-02 Lighting & Landscaping *	15,523,134	-	6,850,500	(5,098,365)	1,752,135	17,275,269
Senior Nutrition Grant	91,529	-	297,700	(346,687)	(48,987)	42,542
CDBG *	1,655,649	-	1,976,645	(1,234,191)	742,454	2,398,103
Center Dr Maintenance District	125,714	-	23,000	(29,920)	(6,920)	118,794
CALHOME Grant	88,290	-	161,000	(150,000)	11,000	99,290
CFD 2011-01 Congestion Management	2,961,391	-	555,000	(2,000)	553,000	3,514,391
PEG *	1,337,190	-	160,000	(100,000)	60,000	1,397,190
Art in Public Places	900,887	-	33,000	(185,000)	(152,000)	748,887
RMRA *	4,670,450	-	1,947,592	-	1,947,592	6,618,042
San Marcos Successor Housing Agency	23,072,332	-	2,145,000	(963,627)	1,181,373	24,253,705
DEBT SERVICE FUND						
Lease Revenue Bonds	398,325	-	551,000	(392,395)	158,605	556,930
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	43,666,918	-	15,255,714	(40,951)	15,214,763	58,881,681
Transnet - Streets *	3,428,215	-	1,485,100	(44,397)	1,440,703	4,868,918
RTCIP *	6,209,640	-	840,389	-	840,389	7,050,029
FIDUCIARY FUND						
Trust/Agency Deposits	2,636,087	-	-	(50,000)	(50,000)	2,586,087
Redevelopment Property Tax Trust Fund *	52,399,563	-	28,482,903	(28,193,598)	289,305	52,688,868
ENTERPRISE FUND						
Creekside Marketplace	94,683,695	-	4,988,300	(4,507,150)	481,150	95,164,845
Real Property Management	(23,711)	-	6,046,700	(6,051,000)	(4,300)	(28,011)
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	2,261,789	400,000	31,000	(2,664,746)	(2,633,746)	28,043
City Facilities Replacement/Rehabilitation *	5,093,581	-	50,000	(430,000)	(380,000)	4,713,581
City Infrastructure Replacement/Rehabilitation *	4,635,011	(400,000)	35,000	(709,000)	(674,000)	3,561,011
TOTALS - ALL FUNDS	\$ 333,702,464	\$ -	\$ 156,325,975	\$ (141,673,520)	\$ 14,652,455	\$ 348,354,919

* See Capital Improvement Program - Summary by Funding Source for FY 2021-22 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

FY 2020-21 Balanced Scorecard Report

Administration - City Manager

Goal	Metric	Goal	Actual	Status
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	15	0 - Meetings delayed due to COVID.	
Increase crime prevention education and resources	Number of business security assessments conducted	10	0 - In-person assessments delayed due to COVID.	
Assist homeowners with the repair of health and safety deficiencies	Number of home rehab loans issued	2	0 - Program revision underway, moved to DS-Housing.	

FY 2020-21 Balanced Scorecard Report

Communications and Marketing

Goal	Metric	Goal	Actual	Status
Increase city e-notification and social media reach	Percentage change in digital reach	Media Relations: Strengthen relationships with journalists and producers to generate favorable news coverage for the City's programs and services. METRIC: Earn 25 positive news articles and tv segments.	Completed: Created robust, targeted media distribution list and process through Granicus to garner earned media. Approximately 50+ favorable broadcast, print and media mentions including KPBS, KUSI, Univision, News 8, Union-Tribune and Coast News Group.	
Enhance video outreach	Update the City's brand guidelines	Branding: Enhance the quality and consistency of internal and external City communications.	Completed: Updated City's brand guidelines.	
Enhance public transparency and access to public information	Percentage increase of website users	Engagement: Reduce costs while keeping residents engaged and informed. METRIC: Reduce communications budget by 10% and introduce innovative ways to keep residents informed.	Completed: Social media traffic up 22% year-over year; website traffic up 32%; operating budget reduced by 14.6%	

FY 2020-21 Balanced Scorecard Report

Economic Development				
Goal	Metric	Goal	Actual	Status
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	60	10 - Business visits delayed due to COVID.	
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	Completed	Completed	
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed	Completed	
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	4	3	

FY 2020-21 Balanced Scorecard Report

City Clerk

Goal	Metric	Goal	Actual	Status
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	three inter-departmental meetings	3	
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	65%	52%	
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 50,000 scanned images	27,867	
Provide public access to the City's Official records and legislative documents online	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add two additional document types to Laserfiche records depository	0	

FY 2020-21 Balanced Scorecard Report

Human Resources

Goal	Metric	Goal	Actual	Status
Update and extend the Telecommuting Program Policy Citywide	Successfully pilot the Telecommuting Program citywide adapting to a more flexible and innovative way of conducting business	30% Citywide participation	Completed	
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees.	Conduct survey of supervisor satisfaction with new online performance management system.	70% satisfaction rating on survey	Survey on hold during COVID pandemic	
Continue to refine and automate mandated hours tracking for part time employees.	Evaluate currently available options in Munis Time Entry module and explore automated options for this critical function.	Automated tracking method identified and implemented.	Reviewed with Munis, unable to automate	
Continue to develop and refine the payroll administration and processing functions.	Evaluate and research updated payroll administration procedures to streamline payroll administration and processing functions by significantly decreasing manual processing and utilizing the Munis system to its full capacity.	Manual Personnel Action Forms (PAFs) decreased by 60%.	Completed	
Continue to develop employment branding to promote a culture of innovation and inclusion.	Successfully pilot three non-traditional, employee focused programs citywide that demonstrate a flexible, innovative and inclusionary employment brand.	Three pilot programs successfully launched and tested for employee and organization impact and effectiveness.	Completed	

FY 2020-21 Balanced Scorecard Report

Finance				
Goal	Metric	Goal	Actual	Status
Accept all business license applications and payments online to reduce/eliminate business license paper/in-person process.	Upgrade the City business license process to accept online applications and payments for all business license permits.	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year.	Conduct annual internal audit and unannounced site visits at various locations handling cash.	1 annual audit and 1 to 3 unannounced visits at each location	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Automate the Budget Amendment/Transfer process.	Create workflow business rules in the City's financial system.	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Improve workflows by enhancing and refreshing the knowledge of financial process and procedures at the department level through regular training.	Number of trainings offered on the City's financial processes and procedures.	2	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Improve efficiency of recording and reconciling receipts to reduce multiple entries in various systems by accepting all payments in a central receiving system.	Upgrade the City's cashiering system to accept and automatically post payments for multiple software applications.	Completed	Delayed due to COVID-19	<div style="width: 100%; background-color: #ffcc00; height: 10px; border-radius: 5px;"></div>

FY 2020-21 Balanced Scorecard Report

Information Technology

Goal	Metric	Goal	Actual	Status
Deploy next-generation FP2130 security gateway architecture	Successfully complete requirements as defined	Completed	Completed	<div style="width: 100%; background-color: #4CAF50; height: 10px; border-radius: 5px;"></div>
Design/Deploy REMOTE WORK architecture City-wide	Successfully complete requirements as defined	Completed	Completed	<div style="width: 100%; background-color: #4CAF50; height: 10px; border-radius: 5px;"></div>
Design/Deploy W10/O365 upgrades City-wide	Successfully complete requirements as defined	Completed	85%	<div style="width: 85%; background-color: #FFC107; height: 10px; border-radius: 5px;"></div>
Define, deploy RFP, then integrate all new enterprise applications SME role	Successfully complete requirements as defined	Completed	Completed	<div style="width: 100%; background-color: #4CAF50; height: 10px; border-radius: 5px;"></div>
Design then deploy all-new EPR and DOCUSIGN "no touch" solutions	Successfully complete requirements as defined	Completed	Completed	<div style="width: 100%; background-color: #FFC107; height: 10px; border-radius: 5px;"></div>
Successfully deploy and integrate all new FY-21 approved supplemental IT requests	Successfully plan, design, and deploy city department automation requirements	Completed	50%	<div style="width: 50%; background-color: #E91E63; height: 10px; border-radius: 5px;"></div>
MS4 compliance data/form	Successfully complete process revisions and integration as defined	Completed	10%	<div style="width: 10%; background-color: #E91E63; height: 10px; border-radius: 5px;"></div>
Special fee areas (reimbursement districts) capture	Successfully complete data collection and integration	Completed	100%	<div style="width: 100%; background-color: #4CAF50; height: 10px; border-radius: 5px;"></div>

FY 2020-21 Balanced Scorecard Report

Real Property Services				
Goal	Metric	Goal	Actual	Status
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 80% Retail: 80% Industrial: 100% Ground: 100%	Occupancy Rates: Office: 91.1% Retail: 86% Industrial: 100% Ground: 100%	
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed	Completed	
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	3	4	

FY 2020-21 Balanced Scorecard Report

Public Works

Goal	Metric	Goal	Actual	Status
Revisit/review 1 existing PW safety policy and/or section of the IIPP every quarter to ensure documents and staff are current on proper safety procedures/protocol	Number of policies reviewed	4 policies reviewed	4 policies reviewed	
Formalize the Construction Project Closure Policy and Procedures	Update the CIP Manual with the completed policy by March 2021	Complete	Complete	
Reduce initial review timeframes for right-of-way (ROW) permits	Percentage of ROW permits processed within three weeks of a complete application	100%	85%	
Reduce usage of HVAC maintenance contract by 15% by performing more maintenance in-house	Comparison of fund usage between FY20 and FY21	15%	No reduction in contract use	
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 days	Percent of PM work orders completed within 15 business days	80%	86% of PMs completed within 15 business days	
Replacement of Mission Sports Park synthetic turf on all four baseball infields.	Number of baseball fields with turf replaced	4	4	
High Priority Structural BMP Inspection	Percentage of Inventory	100% of High Priority Structural BMPs	100%	
Assess, inventory and abate all sidewalk lifts in one service sector	Percentage of sidewalk lifts abated in service sector	100%	100%	
Complete cleaning of all street inlets in all 5 service sectors	Percentage of total street drain inlets cleaned	1	100%	

FY 2020-21 Balanced Scorecard Report

Public Works

Goal	Metric	Goal	Actual	Status
Complete annual preventative maintenance of all 137 traffic signals throughout the City	Percent of traffic signals serviced	100%	100%	

FY 2020-21 Balanced Scorecard Report

Development Services				
Goal	Metric	Goal	Actual	Status
Continue to assist existing MAP/DAP/SMAHP homeowners and first-time homebuyers	Facilitate 5 loans	5	19	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5	5	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Facilitate affordable housing production	Facilitate 9% TCAC application for Affordable Housing Development (Villa Serena)	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Maintain annual reporting requirements	Reports completed and posted in timeframe required	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Meet annual professional training hour goals	Each staff member must complete a minimum of 16 annual hours of professional growth-oriented training	Completed	Mandatory training requirements have been met. Limited training opportunities due to COVID and budget restrictions	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Provide response to customer inquiries for information/assistance within City policy	Percent of inquiries receiving preliminary response within 2 business days of receipt	95%	0.90 Some delays due to COVID related volumes and pivot to hybrid virtual and paper processing.	<div style="width: 95%; background-color: #ffcc00; height: 15px; border-radius: 5px;"></div>
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts, document established procedures and implement project management tools	Completed	In Process	<div style="width: 100%; background-color: #ffcc00; height: 15px; border-radius: 5px;"></div>
Continuous Improvement - Process Streamlining	Advance major projects forward on time and on budget	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts or ordinance updates	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 15px; border-radius: 5px;"></div>

FY 2020-21 Balanced Scorecard Report

Fire				
Goal	Metric	Goal	Actual	Status
Maintain staff preparedness	Number of Annual Training Hours	17280	36888	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Delivery of Service with First-in Unit within 7 minutes	Percent of Time	90%	96%	<div style="width: 96%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%	100%	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Evaluate and make recommendation regarding potential First Responder Fees	Research and Analyze the Impact of Implementing a First Responder Fee Program	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Evaluate EMS Deployment Model	Research and Analyze Alternative Deployment Models for EMS Services	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Facility Needs Assessment	Evaluate Fire Department Facility Needs and Improvements	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>
Evaluate and make recommendation regarding ALS Transport Fees	Research and Analyze ALS Transport Fee Update	Completed	Completed	<div style="width: 100%; background-color: #6aa84f; height: 10px; border-radius: 5px;"></div>

FY 2020-21 Balanced Scorecard Report

Parks and Recreation

Goal	Metric	Goal	Actual	Status
Begin Implementation of Department Strategic Plan	Use initiatives, strategies and goals derived from the recently developed department strategic plan to implement individual and group objectives for staff to work towards in short and long-term projects.	Complete	In Process	
Complete and submit the Trails Master Plan Update for Commission and Council review.	Complete the Trails Master Plan update and submit to the appropriate commissions and City Council	Complete	Completed	
Complete and implement a revised park reservation policy to help increase efficiency in booking time and improve standardization of use at park shelters.	Develop and launch a new park reservation policy.	Complete	Completed	
Update Parks and Recreation commission statistics.	Revamp and increase efficiency of statistics collection and presentation for monthly Parks and Recreation Commission packet.	Complete	Completed	
Develop department-wide sponsorship policy.	Work with City Manager's office to develop a department-wide sponsorship policy to help increase opportunities for revenue generation and community support.	Complete	50%	
Complete the Bradley Bike Park Design.	Work with internal and external stakeholders to complete a design for the Bike Park and begin construction.	Complete	Completed	

CAPITAL IMPROVEMENT PROJECTS PROGRAM

INTRODUCTION AND OVERVIEW:

The FY 2022- 2026 Capital Improvement Projects (CIP) Program is a five-year appropriation plan that provides the City with a financial strategy for infrastructure improvements. Major capital improvements can require multiple years to strategically plan, design, fund, and eventually construct or execute. The CIP is updated annually to add new appropriations and/or projects, while evaluating priorities, new requirements and new sources of funding. The program as a whole coordinates the identification of dependable funding sources with the implementation of projects for currently evaluated needs and priorities.

PROCESS:

The CIP process is a cooperative effort involving several departments within the City. The budget staff begins the process annually in December. A form is completed for projects and includes a project description, schedule, and requested funding. Projects are then grouped into nine major categories including Bridges, Creek District, Environmental, Landscape, Parks, Planning, Storm Drain, Streets and Traffic.

Concurrently, staff works to estimate the revenues for each funding source over the five-year span of the program. Based on available funding by category, and priority ranking, projects are then programmed as funding allows. Final adoption of the CIP occurs during a public meeting in June. All changes made during the public process are incorporated into the adopted budget document which is published on the City website and distributed to City Staff.

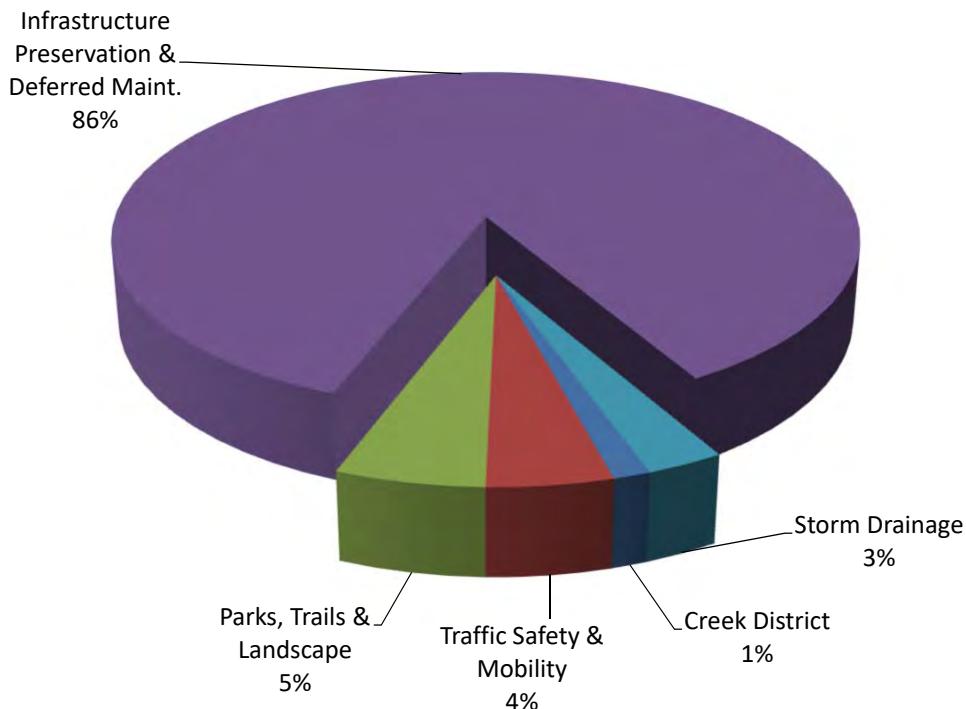
FUNDING SOURCES:

Funding for the CIP comes from a variety of funding sources including Federal, State, developer and local funding. Most of these funds are earmarked for a specific purpose and cannot be used to offset operating costs.

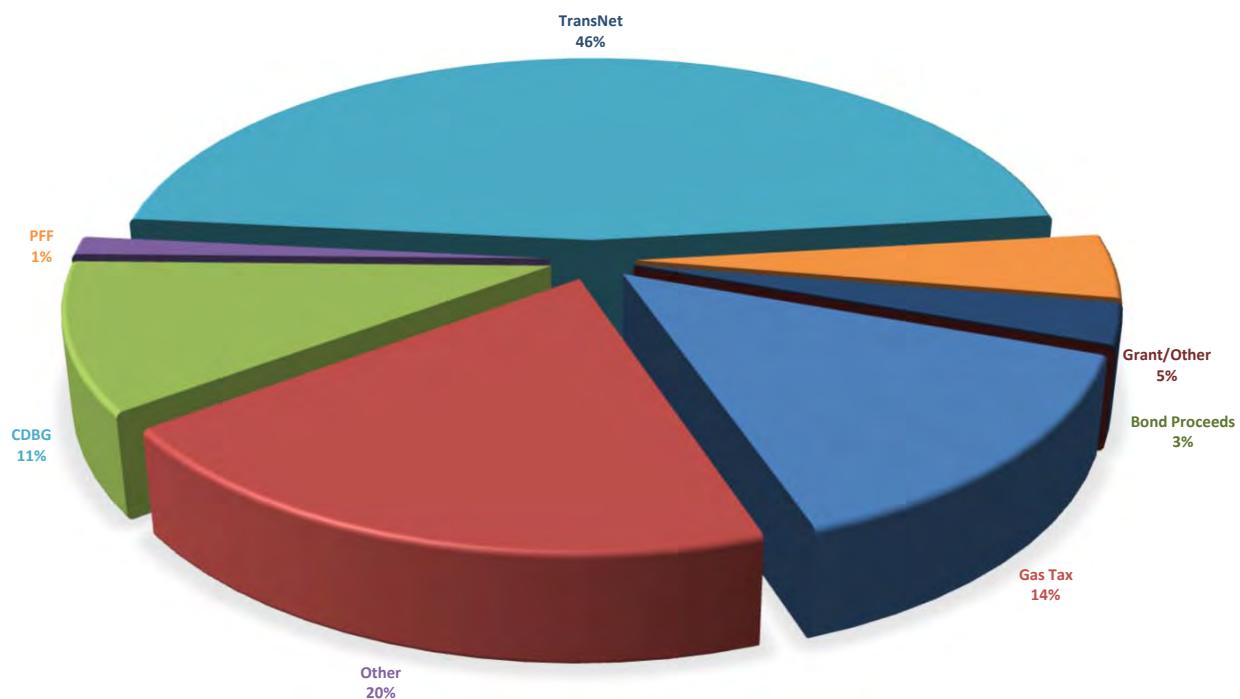
PROPOSED BUDGET APPROPRIATIONS:

The proposed Fiscal Year 2021-22 CIP appropriations are approximately \$6.7 million. The forecasted five-year appropriations are \$14.8 million. The FY 2022- 2026 CIP program reflects the actions taken by Council and developed in accordance with Council adopted policies and guiding documents (such as, but not limited to the City's General Plan, Master Plans, Specific Plans, Regional Transportation Plan) as well as generally accepted accounting principles. The CIP includes funding for projects and programs in various geographic areas of the City.

CIP PROJECT BY TYPE- PLANNED FUTURE APPROPRIATIONS



CIP PROJECT BY FUNDING SOURCE - PLANNED FUTURE APPROPRIATIONS



*Other includes Tax Districts & RTCIP

CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
CREEK DISTRICT						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	28,034,472	-	-	-	28,034,472
88264	San Marcos Creek Specific Plan: Via Vera Cruz	38,424,911	-	-	-	38,424,911
88265	San Marcos Creek Specific Plan: Discovery St.	11,611,028	-	-	-	11,611,028
88505	San Marcos Creek Specific Plan: Creekside	14,613,449	-	-	-	14,613,449
88507	San Marcos Creek Specific Plan: Promenade	4,344,690	-	-	-	4,344,690
88529	San Marcos Creek Specific Plan: Environmental	11,734,886	-	100,000	200,000	12,034,886
TOTAL CREEK DISTRICT		108,763,436	-	100,000	200,000	109,063,436
FACILITIES						
FC002	Exterior Metal Painting	500,000	(250,000)	(250,000)	-	250,000
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC005	Underground Storage Tank & Clarifier Feasibility	50,000	50,000	50,000	-	100,000
FC006	Apparatus Storage: Fire Station 3	600,000	-	-	-	600,000
FC007	Community Center Audio/Visual Improvements	850,000	-	-	-	850,000
FC008	Roof Replacement/Retrofit 187 Santar & Site	400,000	-	-	-	400,000
FC009	Civic Center & SMETC Complex Improvements	975,000	-	-	-	975,000
FC010	Fire Station 3 Upgrades	-	100,000	100,000	-	100,000
FC011	Las Posas Pool Storage	-	250,000	250,000	-	250,000
FC012	Mobile Emergency Operations	-	400,000	400,000	-	400,000
TOTAL FACILITIES		3,495,000	550,000	550,000	-	4,045,000
PARKS						
PK001	Sunset Park & Mission Sports Park Synthetic	324,187	100,000	100,000	-	424,187
PK004	Discovery Lake Remediation	250,000	25,000	25,000	-	275,000
PK006	Rancho Coronado Park Improvements	1,481,500	-	-	-	1,481,500
PK007	Southlake Phase 2	1,575,000	-	-	-	1,575,000
PK008	Richmar Park Phase 2	-	-	-	800,000	800,000
PK009	Bradley Park Pump Track	236,484	-	-	-	236,484
PK010	Connors Park Synthetic Turf	400,000	-	400,000	-	800,000
TOTAL PARKS		4,267,171	125,000	525,000	800,000	5,592,171
PLANNING						
84003	Public Facility Financing Plan Update	625,000	-	-	-	625,000
84004	Asset Management Program Development	200,000	150,000	150,000	-	350,000
PL001	General Plan Amendment	2,219,936	-	-	-	2,219,936
PL002	Housing, Environmental Justice & Safety	450,000	-	-	-	450,000
PL003	Electronic Plan Reviews	310,000	-	-	-	310,000
PL004	Trash Amendment	-	250,000	250,000	-	250,000
TOTAL PLANNING		3,804,936	400,000	400,000	-	4,204,936
STORM DRAINS						
88214	Channel Widening South of Grand Avenue	4,146,261	-	20,000	415,000	4,581,261
TOTAL STORM DRAINS		4,146,261	-	20,000	415,000	4,581,261

CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
STREETS						
86002	San Marcos Boulevard at Discovery Street	2,825,170	600,000	600,000	-	3,425,170
88005	Woodland Parkway Hwy 78 Interchange and	17,419,943	-	-	-	17,419,943
88179	South Santa Fe - Smilax to Bosstick	7,199,808	-	-	-	7,199,808
ST001	Annual Surface Seal Project FY19 - FY23	5,736,856	900,000	100,000	350,000	6,186,856
ST002	Sidewalk Repair & Replacement	200,000	-	-	-	200,000
ST004	Mission/Mulberry Drainage Improvement	1,864,132	-	-	-	1,864,132
ST005	San Marcos Blvd. Reconstruction	722,000	-	2,411,000	8,467,000	11,600,000
ST007	Discovery St. from Craven to Twin Oaks	21,000,000	-	-	-	21,000,000
ST008	Twin Oaks Valley Rd. & Barham Dr.	8,500,000	-	-	-	8,500,000
ST009	Citywide ADA Infrastructure Improvements	2,082,550	(65,935)	528,911	751,450	3,362,911
ST010	Palomar College/Mission Pedestrian	400,000	-	-	-	400,000
ST011	Annual Surface Seal Project FY24-FY27	-	2,000,000	-	2,000,000	2,000,000
ST012	Olive Street Bridge	-	1,700,000	600,000	1,100,000	1,700,000
ST013	Sycamore Drive Road Improvements	-	200,000	200,000	-	200,000
TOTAL STREETS		67,950,459	5,334,065	4,439,911	12,668,450	85,058,820
TRAFFIC						
88532	Traffic Management System Enhancement	1,625,600	-	500,000	-	2,125,600
TR001	Rancho Santa Fe & Grandon Traffic Signal	300,000	-	-	-	300,000
TR004	Grand Avenue Traffic Improvements	310,715	-	-	-	310,715
TR005	Adaptive Traffic Control System/Citywide	100,000	89,000	89,000	-	189,000
TR006	Cycle Track on TOVR near DP K-8 School	250,000	-	-	-	250,000
TR008	Retroreflective Backplate	-	724,000	50,000	674,000	724,000
TOTAL TRAFFIC		2,586,315	813,000	639,000	674,000	3,899,315
TOTAL CIP		\$ 195,013,578	\$ 7,222,065	\$ 6,673,911	\$ 14,757,450	\$ 216,444,939

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GENERAL FUND (100)						
88507	San Marcos Creek Specific Plan: Promenade	55,000	-	-	-	55,000
PK001	Sunset Park & Mission Sports Park Synthetic Turf	243,140	100,000	100,000	-	343,140
PL001	General Plan Amendment	2,219,936	-	-	-	2,219,936
PL002	Housing, Environmental Justice & Safety	120,000	-	-	-	120,000
ST008	Twin Oaks Valley Rd. & Barham Dr.	4,182,169	-	-	-	4,182,169
TR004	Grand Avenue Traffic Improvements	310,715	-	-	-	310,715
TOTAL GENERAL FUND (100)		7,130,960	100,000	100,000	-	7,230,960
GAS TAX FUND (200)						
88179	South Santa Fe - Smilax to Bosstick	1,445,000	-	-	-	1,445,000
88532	Traffic Management System Enhancement	637,552	-	-	-	637,552
ST001	Annual Surface Seal Project FY19 - FY23	329,542	-	100,000	100,000	529,542
ST005	San Marcos Blvd. Reconstruction	350,000	-	850,000	-	1,200,000
ST011	Annual Surface Seal Project FY24-FY27	-	2,000,000	-	2,000,000	2,000,000
ST013	Sycamore Drive Road Improvements	-	200,000	200,000	-	200,000
TOTAL GAS TAX FUND (200)		2,762,094	2,200,000	1,150,000	2,100,000	6,012,094
TRAFFIC SAFETY FUND (201)						
88179	South Santa Fe - Smilax to Bosstick	4,284	-	-	-	4,284
88532	Traffic Management System Enhancement	-	-	-	-	-
ST001	Annual Surface Seal Project FY19 - FY23	413,200	-	-	-	413,200
TR005	Adaptive Traffic Control System/Citywide Traffic	100,000	-	-	-	100,000
TOTAL TRAFFIC SAFETY FUND (201)		517,484	-	-	-	517,484
CITY AFFORDABLE HOUSING FUND (203)						
PL002	Housing, Environmental Justice & Safety	30,000	-	-	-	30,000
TOTAL CITY AFFORDABLE HOUSING FUND (203)		30,000	-	-	-	30,000
CFD 98-02 LIGHTING & LANDSCAPING FUND (205)						
PK001	Sunset Park & Mission Sports Park Synthetic Turf	81,047	-	-	-	81,047
TOTAL CFD 98-02 LIGHTING & LANDSCAPING FUND (205)		81,047	-	-	-	81,047
CDBG FUND (207)						
PK008	Richmar Park Phase 2	-	-	-	800,000	800,000
ST009	Citywide ADA Infrastructure Improvements	1,947,550	(65,935)	528,911	751,450	3,227,911
TOTAL CDBG FUND (207)		1,947,550	(65,935)	528,911	1,551,450	4,027,911
PEG FUNDS (216)						
FC007	Community Center Audio/Visual Improvements	850,000	-	-	-	850,000
TOTAL PEG FUNDS (216)		850,000	-	-	-	850,000
RMRA FUNDS (219)						
ST001	Annual Surface Seal Project FY19 - FY23	4,485,005	900,000	-	-	4,485,005
ST012	Olive Street Bridge	-	1,100,000	-	1,100,000	1,100,000
TOTAL RMRA FUNDS (219)		4,485,005	2,000,000	-	1,100,000	5,585,005

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
PUBLIC FACILITIES FEES FUND (402)						
84003	Public Facility Financing Plan Update	625,000	-	-	-	625,000
86002	San Marcos Boulevard at Discovery Street Interse	995,000	520,000	520,000	-	1,515,000
88005	Woodland Parkway Hwy 78 Interchange and Barb	16,236,720	-	-	-	16,236,720
88179	South Santa Fe - Smilax to Bosstick	1,463,910	-	-	-	1,463,910
88214	Channel Widening South of Grand Avenue	1,422,752	-	-	190,000	1,612,752
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	24,708	-	-	-	24,708
88264	San Marcos Creek Specific Plan: Via Vera Cruz Br	6,173,601	-	-	-	6,173,601
88529	San Marcos Creek Specific Plan: Environmental H	208,800	-	-	-	208,800
88505	San Marcos Creek Specific Plan: Creekside Drive a	-	-	-	-	-
PK007	Southlake Phase 2	1,575,000	-	-	-	1,575,000
PK004	Discovery Lake Remediation	250,000	25,000	25,000	-	275,000
ST004	Mission/Mulberry Drainage Improvement	1,864,132	-	-	-	1,864,132
ST007	Discovery St. from Craven to Twin Oaks	19,025,972	-	-	-	19,025,972
ST008	Twin Oaks Valley Rd. & Barham Dr. Improvement:	4,317,831	-	-	-	4,317,831
ST009	Citywide ADA Infrastructure Improvements	135,000	-	-	-	135,000
TOTAL PUBLIC FACILITIES FEES FUND (402)		54,318,426	545,000	545,000	190,000	55,053,426
TRANSNET - HIGHWAY FUNDS (403)						
88179	South Santa Fe - Smilax to Bosstick	580,000	-	-	-	580,000
TOTAL TRANSNET - HIGHWAY FUNDS (403)		580,000	-	-	-	580,000
TRANSNET - STREETS FUNDS (404)						
86002	San Marcos Boulevard at Discovery Street	350,000	-	-	-	350,000
88005	Woodland Parkway Hwy 78 Interchange and	600,000	-	-	-	600,000
88179	South Santa Fe - Smilax to Bosstick	308,156	-	-	-	308,156
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	1,324,723	-	-	-	1,324,723
88264	San Marcos Creek Specific Plan: Via Vera Cruz	4,754,174	-	-	-	4,754,174
88265	San Marcos Creek Specific Plan: Discovery St.	3,954,800	-	-	-	3,954,800
88505	San Marcos Creek Specific Plan: Creekside Drive	2,771,603	-	-	-	2,771,603
88532	Traffic Management System Enhancement	988,048	-	500,000	-	1,488,048
ST001	Annual Surface Seal Project FY19 - FY23	-	-	-	250,000	250,000
ST005	San Marcos Blvd. Reconstruction	372,000	-	1,561,000	6,611,172	8,544,172
ST012	Olive Street Bridge	-	600,000	600,000	-	600,000
TR001	Rancho Santa Fe & Grandon Traffic Signal	300,000	-	-	-	300,000
TR006	Cycle Track on TOVR near DP K-8 School	250,000	-	-	-	250,000
TOTAL TRANSNET - STREETS FUNDS (404)		15,973,504	600,000	2,661,000	6,861,172	25,495,676
REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM (408)						
88265	San Marcos Creek Specific Plan: Discovery St.	4,982,300	-	-	-	4,982,300
ST005	San Marcos Blvd. Reconstruction	-	-	-	1,855,828	1,855,828
ST007	Discovery St. from Craven to Twin Oaks	1,974,028	-	-	-	1,974,028
TOTAL REGIONAL TRANSPORTATION CONGESTION IMPROV		6,956,328	-	-	1,855,828	8,812,156
DEVELOPER CONTRIBUTION/IN-LIEU (410)						
86002	San Marcos Boulevard at Discovery Street	1,480,170	-	-	-	1,480,170
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	124,700	-	-	-	124,700
88507	San Marcos Creek Specific Plan: Promenade	1,430,000	-	-	-	1,430,000
PK006	Rancho Coronado Park Improvements	141,500	-	-	-	141,500
ST010	Palomar College/Mission Pedestrian	400,000	-	-	-	400,000
TR005	Adaptive Traffic Control System/Citywide Traffic	-	89,000	89,000	-	89,000
TOTAL DEVELOPER CONTRIBUTION/IN-LIEU (410)		3,576,370	89,000	89,000	-	3,665,370

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GRANT/OTHER FUNDING (411)						
86002	San Marcos Boulevard at Discovery Street	-	80,000	80,000	-	80,000
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	19,561,943	-	-	-	19,561,943
88264	San Marcos Creek Specific Plan: Via Vera Cruz	24,522,102	-	-	-	24,522,102
88507	San Marcos Creek Specific Plan: Promenade	1,000,000	-	-	-	1,000,000
88529	San Marcos Creek Specific Plan: Environmental	1,937,803	-	-	-	1,937,803
FC012	Mobile Emergency Operations Communications	-	400,000	400,000	-	400,000
PL002	Housing, Environmental Justice & Safety	300,000	-	-	-	300,000
PL003	Electronic Plan Reviews	310,000	-	-	-	310,000
PK009	Bradley Park Pump Track	236,484	-	-	-	236,484
TR008	Retroreflective Backplate	-	724,000	50,000	674,000	724,000
TOTAL GRANT/OTHER FUNDING (411)		47,868,332	1,204,000	530,000	674,000	49,072,332
TIF FUNDS (412)						
88179	South Santa Fe - Smilax to Bosstick	82,000	-	-	-	82,000
TOTAL TIF FUNDS (412)		82,000	-	-	-	82,000
HOA REVENUE (443)						
ST002	Sidewalk Repair & Replacement	80,000	-	-	-	80,000
TOTAL HOA REVENUE (443)		80,000	-	-	-	80,000
SUCCESSOR AGENCY NO. 2 BOND (560552)						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	1,801,484	-	-	-	1,801,484
88264	San Marcos Creek Specific Plan: Via Vera Cruz	57	-	-	-	57
88505	San Marcos Creek Specific Plan: Creekside Drive	9,578,244	-	-	-	9,578,244
88507	San Marcos Creek Specific Plan: Promenade	1,740,015	-	-	-	1,740,015
88529	San Marcos Creek Specific Plan: Environmental	3,882,800	-	-	-	3,882,800
TOTAL SUCCESSOR AGENCY NO. 2 BOND (560552)		17,002,600	-	-	-	17,002,600
SUCCESSOR AGENCY NO. 3 BOND (560553)						
88214	Channel Widening South of Grand Avenue	2,272,908	-	20,000	225,000	2,517,908
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	5,196,914	-	-	-	5,196,914
88264	San Marcos Creek Specific Plan: Via Vera Cruz	2,969,727	-	-	-	2,969,727
88265	San Marcos Creek Specific Plan: Discovery St.	2,652,900	-	-	-	2,652,900
88505	San Marcos Creek Specific Plan: Creekside Drive	2,263,602	-	-	-	2,263,602
88507	San Marcos Creek Specific Plan: Promenade	117,935	-	-	-	117,935
88529	San Marcos Creek Specific Plan: Environmental	5,705,483	-	100,000	200,000	6,005,483
PK006	Rancho Coronado Park Improvements	1,340,000	-	-	-	1,340,000
TOTAL SUCCESSOR AGENCY NO. 3 BOND (560553)		22,519,469	-	120,000	425,000	23,064,469
FACILITIES REPLACEMENT/REHABILITATION FUND (603)						
84004	Asset Management Program Development	-	150,000	150,000	-	150,000
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC008	Roof Replacement/Retrofit 187 Santar & Site	400,000	-	-	-	400,000
FC009	Civic Center & SMETC Complex Improvements	975,000	-	-	-	975,000
PK010	Connors Park Synthetic Turf	400,000	-	400,000	-	800,000
PL004	Trash Amendment	-	250,000	250,000	-	250,000
TOTAL FACILITIES REPLACEMENT/REHABILITATION FUND (603)		1,895,000	400,000	800,000	-	2,695,000
INFRASTRUCTURE FUNDS (604)						
84004	Asset Management Program Development	200,000	-	-	-	200,000
FC002	Exterior Metal Painting	500,000	(250,000)	(250,000)	-	250,000
FC005	Underground Storage Tank & Clarifier Feasibility	50,000	50,000	50,000	-	100,000
FC006	Apparatus Storage: Fire Station 3	600,000	-	-	-	600,000

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
FC010	Fire Station 3 Upgrades	-	100,000	100,000	-	100,000
FC011	Las Posas Pool Storage	-	250,000	250,000	-	250,000
ST001	Annual Surface Seal Project FY19 - FY23	509,109	-	-	-	509,109
ST002	Sidewalk Repair & Replacement	120,000	-	-	-	120,000
TOTAL INFRASTRUCTURE FUNDS (604)		1,979,109	150,000	150,000	-	2,129,109
FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)						
88005	Woodland Parkway Hwy 78 Interchange and	583,223	-	-	-	583,223
88179	South Santa Fe - Smilax to Bosstick	3,316,458	-	-	-	3,316,458
88214	Channel Widening South of Grand Avenue	450,601	-	-	-	450,601
88264	San Marcos Creek Specific Plan: Via Vera Cruz	5,250	-	-	-	5,250
88265	San Marcos Creek Specific Plan: Discovery St.	21,028	-	-	-	21,028
88507	San Marcos Creek Specific Plan: Promenade	1,740	-	-	-	1,740
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)		4,378,300	-	-	-	4,378,300
TOTAL CIP		\$ 195,013,578	\$ 7,222,065	\$ 6,673,911	\$ 14,757,450	\$ 216,444,939



Public Facility Financing Plan Update

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84003	Planning	Improvement	Summer 2022	Finance
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2015-16	Design		\$625,000	N/A

Project Description:

This project plans to update the City Public Facility Financing Plan to establish a revised impact fee structure for future development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 625,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 625,000
Expended/Encumbered as of June 30, 2021	\$ 261,544
Available Budget as of June 30, 2021	\$ 363,456

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
PFF (FC PFF)	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (HC PFF)	\$ 47,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,500
PFF (NPDES PFF)	\$ 92,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,500
PFF (Streets PFF)	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (SR78 PFF)	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (Parks PFF)	\$ 92,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,500
PFF (GIS PFF)	\$ 47,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,500
Totals	\$ 625,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 625,000
Future Years							\$ 0
Total Project Cost							\$625,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

Asset Management Program Development

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84004	Planning	Improvement	Fall 2024	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Design		\$350,000	N/A

Project Description:

This project will develop a comprehensive program to understand the City's long-term infrastructure maintenance and replacement needs. This will ensure proper prioritization and efficiency when it comes to maintaining and replacing city assets in the long term.



Budget & Expense Summary:

Prior Approved Budget:	\$ 200,000
Budget Appropriation Increase/(Decrease):	\$ 150,000
FY21-22 Budget:	\$ 350,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 350,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned																
Funding Source Summary																			
Infrastructure R&R	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000		
Facilities R&R	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000		
Totals	\$ 200,000	\$ 150,000	\$ -	\$ 350,000															
Future Years																	\$ 0		
Total Project Cost																	\$350,000		



SAN MARCOS

DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Boulevard at Discovery Street Intersection Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86002	Streets	Improvement	Summer 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2014-15	Design		\$3,425,170	SM67

Project Description:

This project will adjust the intersection at San Marcos Boulevard and Discovery Street to eliminate the free-right turn from San Marcos Boulevard to Discovery Street. The project will also widen San Marcos Boulevard in the westbound (towards Carlsbad) direction, for approximately 900 feet approaching the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,825,170
Budget Appropriation Increase/(Decrease):	\$ 600,000
FY21-22 Budget:	\$ 3,425,170
Expended/Encumbered as of June 30, 2021	\$ 352,921
Available Budget as of June 30, 2021	\$ 3,072,249

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned			
Funding Source Summary																			
PFF (Streets PFF)	\$ 995,000	\$ 520,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,515,000			
TNet LSI	\$ 350,000	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	350,000			
Develop Deposit	\$ 1,480,170	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,480,170			
Other Agency	\$ -	\$ 80,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	80,000			
Totals	\$ 2,825,170	\$ 600,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	3,425,170			
Future Years																	\$0		
Total Project Cost																	\$3,425,170		



SAN MARCOS

DISCOVER LIFE'S POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - STREETS

Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88005	Streets	Improvement	Summer 2026	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2010-11	Design		\$17,419,943	SM24

Project Description:

This project includes reconstruction of the State Route 78 overcrossing at Woodland Parkway, reconfiguration of on/off ramps, widening and realigning portions of Woodland Parkway, Barham Drive and Rancheros Drive. The City is working in conjunction with Caltrans on completing this project and future funding amounts, as well as the total project cost, are still being determined based on ongoing discussions between the agencies.



Budget & Expense Summary:

Prior Approved Budget:	\$ 17,419,943
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 17,419,943
Expended/Encumbered as of June 30, 2021	\$ 11,475,035
Available Budget as of June 30, 2021	\$ 5,944,908

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned			
Funding Source Summary																			
PFF (SR78 PFF)	\$ 16,236,720	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	16,236,720			
TNet LSI	\$ 600,000	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	600,000			
SM Redevelop	\$ 583,223	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	583,223			
Totals	\$ 17,419,943	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	17,419,943			
Future Years																	\$0		
Total Project Cost																	\$17,419,943		



South Santa Fe - Smilax to Bosstick

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88179	Streets	Improvement	Winter 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2007-08	Design		\$7,199,808	SM22

Project Description:

This project will reconfigure and signalize the existing roadway intersection at Smilax Road and South Santa Fe Road. This project will also widen South Santa Fe in the westbound (towards Vista) direction. This project will enhance the traffic operations and wellbeing of motorists at the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 7,199,808
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 7,199,808
Expended/Encumbered as of June 30, 2021	\$ 4,410,210
Available Budget as of June 30, 2021	\$ 2,789,598

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Gas Tax	\$ 1,445,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,445,000
Traffic Safety	\$ 4,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,284
PFF (Streets PFF)	\$ 1,463,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,463,910
TNet Highway	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
TNet LSI	\$ 308,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 308,156
TIF Funds	\$ 82,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,000
SM Redevelop	\$ 3,316,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,316,458
Totals	\$ 7,199,808	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,199,808
Future Years							\$0
Total Project Cost							\$7,199,808



CAPITAL IMPROVEMENT PROJECT - STREETS

Channel Widening South of Grand Avenue

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88214	Storm Drains	Improvement	Winter 2025	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2011-12	Construction		\$4,581,261	N/A

Project Description:

This project includes the widening of the existing drainage channel south of Grand Avenue, west of Linda Vista Drive, and the creation of riparian habitat on City-owned land. This project also includes the construction of a precast bridge over the widened channel for future access to Linda Vista Drive and Grand Avenue. Improvements are needed to relieve local flooding and promote the development of the site.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,581,261
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 4,581,261
Expended/Encumbered as of June 30, 2021	\$ 4,079,743
Available Budget as of June 30, 2021	\$ 501,518

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	Planned	
Funding Source Summary								
PFF (Streets PFF)	\$ 1,322,752	\$ -	\$ -	\$ -	\$ -	\$ 190,000	\$ -	\$ 1,512,752
No. 3 Bond	\$ 2,272,908	\$ 20,000	\$ 20,000	\$ 20,000	\$ 185,000	\$ -	\$ -	\$ 2,517,908
SM Redevelop	\$ 450,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,601
PFF (FC PFF)	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ 4,146,261	\$ 20,000	\$ 20,000	\$ 20,000	\$ 375,000	\$ -	\$ 4,581,261	
Future Years								\$0
Total Project Cost								\$4,581,261



San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88263	Creek District	Improvement	Winter 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$28,034,472	SM56

Project Description:

This grant-funded project will construct a 500-foot long 2-lane bridge along Bent Avenue over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace the existing low water crossing, which is inadequate to convey flows during storm events resulting in local flooding and blocked access for emergency vehicles.



Budget & Expense Summary:

Prior Approved Budget:	\$ 28,034,472
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 28,034,472
Expended/Encumbered as of June 30, 2021	\$ 23,094,085
Available Budget as of June 30, 2021	\$ 4,940,387

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	Planned	
Funding Source Summary								
PFF (Streets PFF)	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,708
TNet LSI	\$ 1,324,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,324,723
Develop Deposit	\$ 124,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,700
Federal HBP	\$ 19,561,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,561,943
AC Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
No. 2 Bond	\$ 1,801,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,801,484
No. 3 Bond	\$ 5,196,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,196,914
Totals	\$ 28,034,472	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,034,472
Future Years								\$0
Total Project Cost								\$28,034,472



San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88264	Creek District	Improvement	Fall 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$38,424,911	SM32

Project Description:

This grant-funded project will construct a 445-foot long 4-lane bridge along Via Vera Cruz over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace an existing timber bridge, which is inadequate during storm events resulting in local flooding and blocked access for emergency vehicles and will improve pedestrian safety.



Budget & Expense Summary:

Prior Approved Budget:	\$ 38,424,911
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 38,424,911
Expended/Encumbered as of June 30, 2021	\$ 31,075,678
Available Budget as of June 30, 2021	\$ 7,349,233

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
PFF (Streets PFF)	\$ 6,173,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,173,601
TNet LSI	\$ 4,754,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,754,174
Federal HBP	\$ 2,832,960	\$ 17,706,000	\$ 3,983,142	\$ -	\$ -	\$ -	\$ 24,522,102
AC Funds	\$ 21,689,142	\$ (17,706,000)	\$ (3,983,142)	\$ -	\$ -	\$ -	\$ -
No. 2 Bond	\$ 57	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57
No. 3 Bond	\$ 2,969,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,969,727
SM Redevelop	\$ 5,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,250
Totals	\$ 38,424,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,424,911
Future Years							\$0
Total Project Cost							\$38,424,911



San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88265	Creek District	Improvement	Spring 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$11,611,028	SM31

Project Description:

This project will widen Discovery Street to a 4-lane secondary arterial and install a levee from Via Vera Cruz to Bent Avenue. In addition, it will raise the intersections at Bent Avenue and Discovery Street approximately 8 feet. The goal is to implement a general mobility element and allow the construction of the bridge abutments at Bent and Via Vera Cruz. The bridges at Bent and Via Vera Cruz will be constructed concurrently with this project.



Budget & Expense Summary:

Prior Approved Budget:	\$ 11,611,028
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 11,611,028
Expended/Encumbered as of June 30, 2021	\$ 10,869,388
Available Budget as of June 30, 2021	\$ 741,640

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
PFF (Streets PFF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TNet Bond	\$ 1,997,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,648
TNet LSI	\$ 1,957,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,957,152
RTCIP	\$ 4,982,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,982,300
No. 3 Bond	\$ 2,652,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,652,900
SM Redevelop	\$ 21,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,028
Grant / Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 11,611,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,611,028
Future Years							\$0
Total Project Cost							\$11,611,028



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CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Creekside Drive and Pad Grading

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88505	Creek District	Improvement	Spring 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$14,613,449	SM48

Project Description:

This project will construct a development pad and grade the promenade along the north side of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. The project will fill part of the north bank between Via Vera Cruz and Bent Avenue and raise the bank approximately 2 feet above 100 year flood elevation. The project is necessary to channelize the water flow and allows the construction of the north abutments for Bent Avenue Bridge and Via Vera Cruz Bridge.



Budget & Expense Summary:

Prior Approved Budget:	\$ 14,613,449
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 14,613,449
Expended/Encumbered as of June 30, 2021	\$ 8,659,096
Available Budget as of June 30, 2021	\$ 5,954,353

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
TNet Bond	\$ 1,384,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,384,313
TNet LSI	\$ 1,387,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,387,290
No. 2 Bond	\$ 9,578,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,578,244
No. 3 Bond	\$ 2,263,602	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,263,602
PFF (Streets PFF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 14,613,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,613,449
Future Years							\$0
Total Project Cost							\$14,613,449



San Marcos Creek Specific Plan: Promenade Construction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88507	Creek District	Improvement	Spring 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$4,344,690	N/A

Project Description:

This project will construct the pedestrian promenade on both sides of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. It will provide a pedestrian connection on both sides of the creek linking with Bent Avenue Bridge and Via Vera Cruz Bridge. Additionally, the promenade will provide multi-use space intended to maximize public enjoyment of the area's natural resources while restoring the natural habitat surrounding San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,344,690
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 4,344,690
Expended/Encumbered as of June 30, 2021	\$ 3,933,303
Available Budget as of June 30, 2021	\$ 411,387

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
City In-Kind	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Develop Deposit	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,430,000
Prop 84 Grant	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
No. 2 Bond	\$ 1,740,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740,015
No. 3 Bond	\$ 117,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,935
SM Redevelop	\$ 1,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740
Totals	\$ 4,344,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,344,690
Future Years							\$0
Total Project Cost							\$4,344,690



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CAPITAL IMPROVEMENT PROJECT - CREEK DISTRICT

San Marcos Creek Specific Plan: Environmental Habitat and Mitigation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88529	Creek District	Improvement	Spring 2028	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Construction		\$12,034,886	N/A

Project Description:

This project will provide approximately 64 acres of wetland habitat including establishment, enhancement, and preservation at San Marcos Creek from Discovery Street to Echo Lane. The project will be maintained in perpetuity according to the environmental permit requirements (401 San Diego Water Board, 404 Army Corps of Engineers, and 1602 California Department of Fish and Wildlife) for the San Marcos Creek Specific Plan development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 12,034,886
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 12,034,886
Expended/Encumbered as of June 30, 2021	\$ 10,376,493
Available Budget as of June 30, 2021	\$ 1,658,393

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	Planned	
Funding Source Summary								
PFF (HC PFF)	\$ 208,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 208,800
SANDAG Land Deed	\$ 1,937,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,937,803
No. 2 Bond	\$ 3,882,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,882,800
No. 3 Bond	\$ 5,705,483	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 6,005,483
Totals	\$ 11,734,886	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 12,034,886
Future Years								\$0
Total Project Cost								\$12,034,886



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Traffic Management System Enhancement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88532	Traffic	Improvement	Summer 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Design		\$2,125,600	SM68

Project Description:

This project will consolidate the construction of a new TMC bringing the TMC up to date with current technologies. This project will also install new supporting infrastructure for the TMC including the installation of new traffic signal controllers at various locations throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,125,600
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 2,125,600
Expended/Encumbered as of June 30, 2021	\$ 1,067,099
Available Budget as of June 30, 2021	\$ 1,058,501

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Traffic Safety	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TNet SAFE	\$ 244,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,048
TNet LSI	\$ 744,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,244,000
Gas Tax	\$ 637,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 637,552
Totals	\$ 1,625,600	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,125,600
Future Years							\$0
Total Project Cost							\$2,125,600



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Exterior Metal Painting

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC002	Facilities	Maintenance	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Construction		\$250,000	N/A

Project Description:

This project includes exterior metal painting at the Civic Center, Public Works, and Fire Station 1.



Budget & Expense Summary:

Prior Approved Budget:	\$ 500,000
Budget Appropriation Increase/(Decrease):	\$ (250,000)
FY21-22 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 250,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Infrastructure R&R	\$ 500,000	\$ (250,000)	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ 500,000	\$ (250,000)	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$0
Total Project Cost							\$250,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Structure Removal Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC004	Facilities	Maintenance	Fall 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$120,000	N/A

Project Description:

This project will remove four structures at parks throughout the City currently at the end of their useful life. Two structures, a caretaker residence and garage, are proposed to be removed at Bradley Park. A former daycare structure is proposed to be removed at Woodland Park. And a caretaker unit is proposed to be removed at Walnut Grove Park.



Budget & Expense Summary:

Prior Approved Budget:	\$ 120,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 120,000
Expended/Encumbered as of June 30, 2021	\$ 32,968
Available Budget as of June 30, 2021	\$ 87,032

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Facilities R&R	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Future Years							\$0
Total Project Cost							\$120,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Underground Storage Tank & Clarifier Feasibility Study & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC005	Facilities	Maintenance	Fall 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$100,000	N/A

Project Description:

The Underground Storage Tank/Fueling facility and the clarifier are nearing the end of their useful life and a course of action needs to be taken to determine the feasibility of repairing and/or replacing the current facilities with a new system, either underground, above-ground, or off site. The potential replacement costs are estimated to be over a million dollars and no funding is identified at this time.



Budget & Expense Summary:

Prior Approved Budget:	\$ 50,000
Budget Appropriation Increase/(Decrease):	\$ 50,000
FY21-22 Budget:	\$ 100,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 100,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned			
Funding Source Summary																			
Infrastructure R&R	\$ 50,000	\$ 50,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	100,000			
Totals	\$ 50,000	\$ 50,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	100,000			
Future Years																	\$0		
Total Project Cost																	\$100,000		



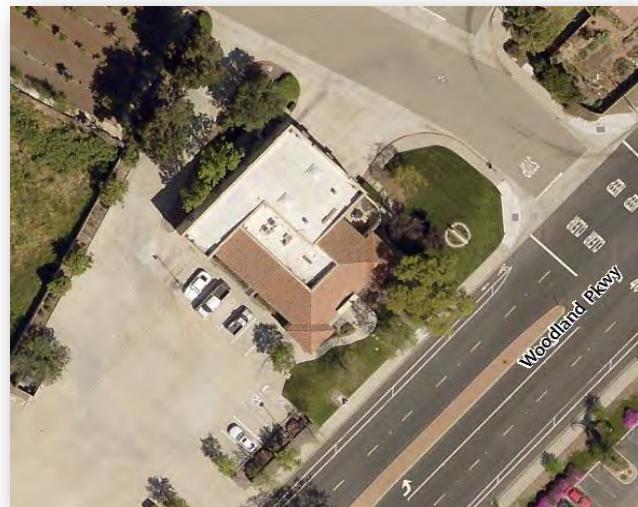
CAPITAL IMPROVEMENT PROJECT - FACILITIES

Apparatus Storage: Fire Station 3

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC006	Facilities	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$600,000	N/A

Project Description:

This project includes the addition of an emergency apparatus storage structure on the Fire Station 3 site and the replacement of the apparatus bay doors on the existing fire station building



Budget & Expense Summary:

Prior Approved Budget:	\$ 600,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 600,000
Expended/Encumbered as of June 30, 2021	\$ 169,790
Available Budget as of June 30, 2021	\$ 430,210

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Infrastructure R&R	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Totals	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Future Years							\$0
Total Project Cost							\$600,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Community Center Audio/Visual Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC007	Facilities	Maintenance	Summer 2022	Administration
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$850,000	N/A

Project Description:

This project improves the broadcasting and audio/visual setup of the dining and main hall in the Community Center due to an increased demand for audio, video, lighting and broadcasting capabilities.



Budget & Expense Summary:

Prior Approved Budget:	\$ 850,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 850,000
Expended/Encumbered as of June 30, 2021	\$ 567,575
Available Budget as of June 30, 2021	\$ 282,425

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
PEG Funds	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Totals	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Future Years							\$0
Total Project Cost							\$850,000



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CAPITAL IMPROVEMENT PROJECT - FACILITIES

Roof Replacement/Retrofit 187 Santar & Site Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC008	Facilities	Maintenance	Summer 2021	Real Property Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Construction		\$400,000	N/A

Project Description:

This project will investigate the conditions of the existing roof of the City-owned building located at 187 Santar Road. This project will also evaluate any necessary site repairs that may be needed to keep the property in a serviceable condition. If needed, the project will replace the roof or make necessary repairs to the roof and site.



Budget & Expense Summary:

Prior Approved Budget:	\$ 400,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2021	\$ 300,015
Available Budget as of June 30, 2021	\$ 99,985

Funding Source Summary	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Facilities R&R	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$0
Total Project Cost							\$400,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Civic Center & SMETC Complex Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC009	Facilities	Maintenance	Summer 2022	Real Property Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Feasibility		\$975,000	N/A

Project Description:

This project will replace and repair several elements reaching the end of their useful life at the Civic Center & SMETC Complex. Improvements will include building and site improvements needed for optimal operating condition.



Budget & Expense Summary:

Prior Approved Budget:	\$ 975,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 975,000
Expended/Encumbered as of June 30, 2021	\$ 308,703
Available Budget as of June 30, 2021	\$ 666,297

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned																
Funding Source Summary																			
Facilities R&R	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000			
Totals	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000			
Future Years																	\$0		
Total Project Cost																	\$975,000		



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Fire Station 3 Upgrades

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC010	Facilities	Maintenance	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Feasibility		\$1,200,000	N/A

Project Description:

This project includes a feasibility analysis for improvements to Fire Station 3. Improvements to be evaluated include a reworking of the interior to better utilize the existing space, a minor building addition, installation of mechanical ventilation in the apparatus bays, site security fencing, and minor parking lot changes.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 100,000
FY21-22 Budget:	\$ 100,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 100,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Infrastructure R&R	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Future Years							\$1,100,000
Total Project Cost							\$1,200,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Las Posas Pool Storage

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC011	Facilities	Maintenance	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$250,000	N/A

Project Description:

This project will construct a small addition to the existing pool site to provide additional onsite storage for pool supplies.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 250,000
FY21-22 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 250,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Infrastructure R&R	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$0
Total Project Cost							\$250,000



CAPITAL IMPROVEMENT PROJECT - FACILITIES

Mobile Emergency Operations Communications (MEOC) Tow Vehicle

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC012	Facilities	Maintenance	Spring 2023	Fire
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$400,000	N/A

Project Description:

This project will replacement the tow vehicle for the Mobile Emergency Operations Communications (MEOC) trailer. The current vehicle has limited towing capacity that reduces the opportunities to utilize the MEOC throughout the State.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 400,000
FY21-22 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 400,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Grant / Other	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$0
Total Project Cost							\$400,000



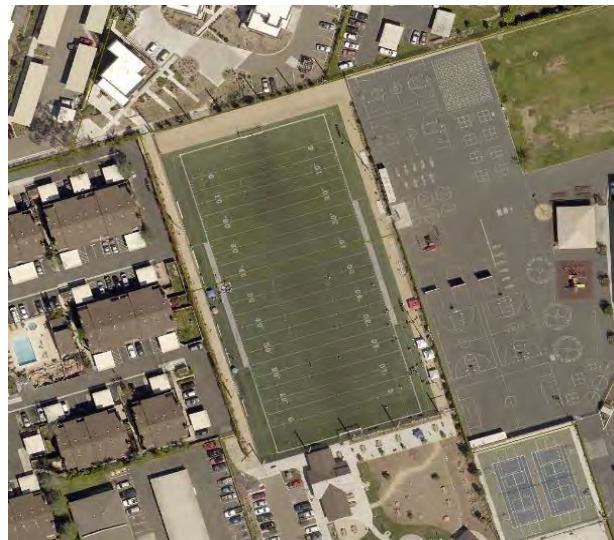
CAPITAL IMPROVEMENT PROJECT - PARKS

Sunset Park & Mission Sports Park Synthetic Turf Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK001	Parks	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$424,187	N/A

Project Description:

This project will replace synthetic turf at the Sunset Park and Mission Sports Park soccer arenas at the end of their useful life.



Budget & Expense Summary:

Prior Approved Budget:	\$ 324,187
Budget Appropriation Increase/(Decrease):	\$ 100,000
FY21-22 Budget:	\$ 424,187
Expended/Encumbered as of June 30, 2021	\$ 281,157
Available Budget as of June 30, 2021	\$ 143,030

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned																
Funding Source Summary																			
General Fund	\$ 243,140	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,140			
CFD 98-02	\$ 81,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81,047			
Totals	\$ 324,187	\$ 100,000	\$ -	\$ 424,187															
Future Years																	\$ 0		
Total Project Cost																	\$ 424,187		



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DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - PARKS

Discovery Lake Remediation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK004	Parks	Improvement	Spring 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Feasibility		\$275,000	N/A

Project Description:

This project will evaluate various remediation techniques to improve water quality in Discovery Lake. The project will investigate the effectiveness of various remediation methods and implement those with the best potential to improve water quality.



Budget & Expense Summary:

Prior Approved Budget:	\$ 250,000
Budget Appropriation Increase/(Decrease):	\$ 25,000
FY21-22 Budget:	\$ 275,000
Expended/Encumbered as of June 30, 2021	\$ 59,128
Available Budget as of June 30, 2021	\$ 215,872

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
PFF (NPDES PFF)	\$ 250,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Totals	\$ 250,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Future Years							\$0
Total Project Cost							\$275,000



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DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - PARKS

Rancho Coronado Park Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK006	Parks	Improvement	Fall 2021	Development Services
Initial Funding Year			Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$1,481,500	N/A

Project Description:

This project will plan and construct a portion of the Rancho Coronado Park.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,481,500
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 1,481,500
Expended/Encumbered as of June 30, 2021	\$ 534,965
Available Budget as of June 30, 2021	\$ 946,535

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Develop Deposit	\$ 141,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,500
No. 3 Bond	\$ 1,340,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,340,000
Totals	\$ 1,481,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,481,500
Future Years							\$0
Total Project Cost							\$1,481,500



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DISCOVER LIFE's POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - PARKS

Southlake Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK007	Parks	Improvement	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$1,575,000	N/A

Project Description:

This project will construct additional amenities at South Lake Park connected to the lower parking lot constructed as part of the Rancho Tesoro development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,575,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 1,575,000
Expended/Encumbered as of June 30, 2021	\$ 163
Available Budget as of June 30, 2021	\$ 1,574,837

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
PFF (Parks PFF)	\$ 1,575,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000
Totals	\$ 1,575,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000
Future Years							\$0
Total Project Cost							\$1,575,000



CAPITAL IMPROVEMENT PROJECT - PARKS

Richmar Park Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK008	Parks	Improvement	Spring 2024	Development Services
Initial Funding Year			Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$800,000	N/A

Project Description:

This project will construct the remainder of Richmar Park including a shade structure, half basketball court, sidewalk, and landscaping.



Budget & Expense Summary:

Prior Approved Budget:	\$ 800,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 800,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 800,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
CDBG	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 800,000
Totals							
Future Years							\$0
Total Project Cost							\$800,000



Bradley Park Pump Track

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK009	Parks	Improvement	Spring 2022	Development Services
Initial Funding Year	Total Project Cost		RTIP Project Code	
FY 2020-21	Design		\$236,484	N/A

Project Description:

This grant funded project will construct a dirt bike pump track on currently vacant land on the southeast corner of Bradley Park.



Budget & Expense Summary:

Prior Approved Budget:	\$ 236,484
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 236,484
Expended/Encumbered as of June 30, 2021	\$ 1,115
Available Budget as of June 30, 2021	\$ 235,369

Funding Source Summary	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Grant / Other	\$ 236,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,484
Totals	\$ 236,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,484
Future Years							\$0
Total Project Cost							\$236,484



CAPITAL IMPROVEMENT PROJECT - PARKS

Connors Park Synthetic Turf

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK010	Parks	Maintenance	Fall 2022	Public Works
Initial Funding Year			Total Project Cost	RTIP Project Code
FY 2020-21	Not Started		\$800,000	N/A

Project Description:

This project will replace the synthetic turf at the Connors Park football field at the end of its useful life.



Budget & Expense Summary:

Prior Approved Budget:	\$ 800,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 800,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 800,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Facilities R&R	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Future Years							\$0
Total Project Cost							\$800,000



CAPITAL IMPROVEMENT PROJECT - PLANNING

General Plan Amendment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL001	Planning	Improvement	Fall 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$2,219,936	N/A

Project Description:

This project will update the General Plan and will include the development of implementation documents including but not limited to the zoning ordinance, master plans, policy documents, etc.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,219,936
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 2,219,936
Expended/Encumbered as of June 30, 2021	\$ 441,768
Available Budget as of June 30, 2021	\$ 1,778,168

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
General Fund	\$ 2,219,936	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,219,936
Totals	\$ 2,219,936	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,219,936
Future Years							\$0
Total Project Cost							\$2,219,936



CAPITAL IMPROVEMENT PROJECT - PLANNING

Housing, Environmental Justice & Safety Element Updates

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL002	Planning	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$450,000	N/A

Project Description:

This grant funded project will update the housing element, safety element and environmental justice as statutorily required.



Budget & Expense Summary:

Prior Approved Budget:	\$ 450,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 450,000
Expended/Encumbered as of June 30, 2021	\$ 336,193
Available Budget as of June 30, 2021	\$ 113,807

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Grant / Other	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
City Affordable Housing	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
General Fund	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Future Years							\$0
Total Project Cost							\$450,000



Electronic Plan Reviews

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL003	Planning	Improvement	Spring 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Construction		\$310,000	N/A

Project Description:

This project includes acquiring and implementing citywide electronic plan reviews.



Budget & Expense Summary:

Prior Approved Budget:	\$ 310,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 310,000
Expended/Encumbered as of June 30, 2021	\$ 248,112
Available Budget as of June 30, 2021	\$ 61,888

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Grant / Other	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Totals	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Future Years							\$0
Total Project Cost							\$310,000



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DISCOVER LIFE'S POSSIBILITIES

CAPITAL IMPROVEMENT PROJECT - PLANNING

Trash Amendment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL004	Stormwater	Improvement	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$250,000	N/A

Project Description:

The project includes an evaluation of possible locations for full capture trash facilities as part of the City's strategy to reduce trash as required by the Municipal Separate Storm Sewer System (MS4) permit.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 250,000
FY21-22 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 250,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Facilities R&R	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals							
Future Years							\$0
Total Project Cost							\$250,000



Annual Surface Seal Project FY19 - FY23

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST001	Streets	Maintenance	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Ongoing		\$6,186,856	SM62

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ 7,436,856
Budget Appropriation Increase/(Decrease):	\$ (1,250,000)
FY21-22 Budget:	\$ 6,186,856
Expended/Encumbered as of June 30, 2021	\$ 3,915,369
Available Budget as of June 30, 2021	\$ 2,271,487

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23		FY 2023-24		FY 2024-25		FY 2025-26		Total
			Planned	Planned	Planned	Planned	Planned	Planned	Planned		
Funding Source Summary											
Gas Tax	\$ 329,542	\$ 100,000	\$ 100,000	\$	-	\$	-	\$	-	\$ 529,542	
Traffic Safety	\$ 413,200	\$ -	\$ -	\$	-	\$	-	\$	-	\$ 413,200	
RMRA Funds	\$ 4,485,005	\$ -	\$ -	\$	-	\$	-	\$	-	\$ 4,485,005	
TNet LSI	\$ -	\$ -	\$ 250,000	\$	-	\$	-	\$	-	\$ 250,000	
Infrastructure R&R	\$ 509,109	\$ -	\$ -	\$	-	\$	-	\$	-	\$ 509,109	
Totals	\$ 5,736,856	\$ 100,000	\$ 350,000	\$	-	\$	-	\$	-	\$ 6,186,856	
Future Years										\$0	
Total Project Cost										\$6,186,856	



CAPITAL IMPROVEMENT PROJECT - STREETS

Sidewalk Repair & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST002	Streets	Maintenance	Winter 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Ongoing		\$200,000	N/A

Project Description:

Continued repair and replacement of damaged sidewalks every other year. This project helps with constant maintenance of city sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$ 200,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 200,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 200,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
HOA Revenue	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Infrastructure R&R	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$0
Total Project Cost							\$200,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Mission/Mulberry Drainage Improvement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST004	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$1,864,132	N/A

Project Description:

This project includes the installation of a new storm drain facility from an existing outfall located on the 400 block of Mulberry Dr., to the box culvert on Mission Rd. and the elimination of the current drop structure. The proposed new storm drain facility will connect to an existing storm drain line that runs under Mission Rd. and ultimately into San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,864,132
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 1,864,132
Expended/Encumbered as of June 30, 2021	\$ 291,368
Available Budget as of June 30, 2021	\$ 1,572,764

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
PFF (FC PFF)	\$ 1,864,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,864,132
Totals	\$ 1,864,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,864,132
Future Years							\$0
Total Project Cost							\$1,864,132



CAPITAL IMPROVEMENT PROJECT - STREETS

San Marcos Blvd. Reconstruction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST005	Streets	Improvement	Fall 2026	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$11,600,000	SM64

Project Description:

This project includes the reconstruction of San Marcos Blvd. from Grand Ave. to Rancho Santa Fe Rd., including the removal and replacement of deteriorated pavement, removal of pavers at intersections, the installation of new signals throughout the corridor, updated pedestrian ramps for ADA compliance, and the repair and replacement of damaged and uplifted curbs, gutters and uplifted sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$ 11,600,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 11,600,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 11,600,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned			
Funding Source Summary																			
Gas Tax	\$ 350,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000			
TNet LSI	\$ 372,000	\$ 1,561,000	\$ 1,985,586	\$ 1,902,586	\$ 2,723,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,544,172			
RTCP	\$ -	\$ -	\$ -	\$ -	\$ 1,855,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,855,828			
Totals	\$ 722,000	\$ 2,411,000	\$ 1,985,586	\$ 1,902,586	\$ 4,578,828	\$ -	\$ 11,600,000												
Future Years																\$0			
Total Project Cost																\$11,600,000			



CAPITAL IMPROVEMENT PROJECT - STREETS

Discovery St. from Craven to Twin Oaks

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST007	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$21,000,000	SM42

Project Description:

The project includes the design and construction of all intersections, signals, utilities, drainage and water quality components of Discovery St., as a four lane arterial, from Bent Ave. to Craven Dr. and east to Twin Oaks Valley Rd.



Budget & Expense Summary:

Prior Approved Budget:	\$ 21,000,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 21,000,000
Expended/Encumbered as of June 30, 2021	\$ 1,040,687
Available Budget as of June 30, 2021	\$ 19,959,313

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23		FY 2023-24		FY 2024-25		FY 2025-26		Total
			Planned								
Funding Source Summary											
PFF (Streets PFF)	\$ 6,585,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,585,072
RTCIP	\$ 1,974,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,974,028
PFF (SR78 PFF)	\$ 12,440,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,440,900
Totals	\$ 21,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,000,000
Future Years											\$0
Total Project Cost											\$21,000,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Twin Oaks Valley Rd. & Barham Dr. Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST008	Streets	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$8,500,000	SM69

Project Description:

The project involves surface improvements including asphalt, concrete, medians, sidewalks, signage traffic lights and underground improvements including utility and drainage improvements, relocations and water treatment within the public right of way to accommodate the construction of additional lanes.



Budget & Expense Summary:

Prior Approved Budget:	\$ 8,500,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 8,500,000
Expended/Encumbered as of June 30, 2021	\$ 7,963,634
Available Budget as of June 30, 2021	\$ 536,366

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned																
Funding Source Summary																			
General Fund	\$ 4,182,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,182,169		
PFF (SR78 PFF)	\$ 4,317,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,317,831		
Totals	\$ 8,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000		
Future Years																	\$0		
Total Project Cost																	\$8,500,000		



CAPITAL IMPROVEMENT PROJECT - STREETS

Citywide ADA Infrastructure Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST009	Streets	Improvement	Ongoing	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Ongoing		\$3,362,911	N/A

Project Description:

This project is mostly funded by HUD. The goal is to implement ADA Transition Plan improvements for access within public right-of-way, City-owned facilities, services and activities for individuals with disabilities. This is an annual allotment of funds based on the CDBG funding available used for as-needed improvements and upgrades. This project is in compliance with Americans with Disabilities Act of 1990, Title II, Public Services.



Budget & Expense Summary:

Prior Approved Budget:	\$ 3,428,846
Budget Appropriation Increase/(Decrease):	\$ (65,935)
FY21-22 Budget:	\$ 3,362,911
Expended/Encumbered as of June 30, 2021	\$ 1,630,285
Available Budget as of June 30, 2021	\$ 1,732,626

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
CDBG	\$ 1,947,550	\$ 528,911	\$ 117,150	\$ 117,150	\$ 517,150	\$ -	\$ 3,227,911
PFF (Streets PFF)	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Totals	\$ 2,082,550	\$ 528,911	\$ 117,150	\$ 117,150	\$ 517,150	\$ -	\$ 3,362,911
Future Years							\$0
Total Project Cost							\$3,362,911



CAPITAL IMPROVEMENT PROJECT - STREETS

Palomar College/Mission Pedestrian Enhancements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST010	Streets	Improvement	Fall 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$400,000	N/A

Project Description:

This project will construct at grade pedestrian improvements to enhance the existing crossing located on Mission between Palomar College and the Sprinter Station.



Budget & Expense Summary:

Prior Approved Budget:	\$ 400,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 400,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Develop Deposit	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$0
Total Project Cost							\$400,000



Annual Surface Seal Project FY24-FY27

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST011	Streets	Maintenance	Fall 2027	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$10,000,000	SM72

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 2,000,000
FY21-22 Budget:	\$ 10,000,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 10,000,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Gas Tax	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Totals	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Future Years							\$8,000,000
Total Project Cost							\$10,000,000



CAPITAL IMPROVEMENT PROJECT - STREETS

Olive Street Bridge

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST012	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$2,200,000	SM74

Project Description:

This project includes preliminary planning and environmental tasks associated with replacement of the existing Olive Street Bridge. The results of past inspections by the State have identified elements of the bridge that require repair. The project will also include trail and/or bicycle improvements consistent with the mobility element of the City's General Plan.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 1,700,000
FY21-22 Budget:	\$ 2,200,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 2,200,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned			
Funding Source Summary																			
TNet LSI	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000			
RMRA Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000		
Totals	\$ -	\$ 600,000	\$ 1,100,000	\$ -	\$ 1,700,000														
Future Years																	\$500,000		
Total Project Cost																	\$2,200,000		



CAPITAL IMPROVEMENT PROJECT - STREETS

Sycamore Drive Road Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST013	Streets	Improvement	Spring 2024	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$850,000	N/A

Project Description:

This project includes an evaluation of the existing road surface and preliminary engineering for pavement repair and roadside drainage improvements on Sycamore Drive west of Olive Street.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 200,000
FY21-22 Budget:	\$ 850,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 850,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Gas Tax	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Totals	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$650,000
Total Project Cost							\$850,000



SAN MARCOS

DISCOVER LIFE'S POSSIBILITIES



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Rancho Santa Fe & Grandon Traffic Signal Modification

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR001	Traffic	Improvement	Fall 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$300,000	SM63

Project Description:

This project will modify traffic signals at the intersection of Rancho Santa Fe and Grandon by replacing traffic signal poles and mast arms. ADA improvements include the installation of a new crosswalk, an APS system, pedestrian signal heads, push buttons, pedestrian ramps and new vehicle detection loops.



Budget & Expense Summary:

Prior Approved Budget:	\$ 300,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 300,000
Expended/Encumbered as of June 30, 2021	\$ 266,760
Available Budget as of June 30, 2021	\$ 33,240

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned			
Funding Source Summary																			
TNet LSI	\$ 300,000	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 300,000		
Totals	\$ 300,000	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 300,000		
Future Years																	\$0		
Total Project Cost																	\$300,000		



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Grand Avenue Traffic Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR004	Traffic	Improvement	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$310,715	N/A

Project Description:

This project will install various improvements along Grand Ave to mitigate traffic impacts.



Budget & Expense Summary:

Prior Approved Budget:	\$ 310,715
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 310,715
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 310,715

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
General Fund	\$ 310,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,715
Totals	\$ 310,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,715
Future Years							\$0
Total Project Cost							\$310,715



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Adaptive Traffic Control System/Citywide Traffic Study

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR005	Traffic	Improvement	Summer 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$189,000	N/A

Project Description:

This project will evaluate adaptive systems along corridors throughout the City and determine the feasibility of future adaptive projects.



Budget & Expense Summary:

Prior Approved Budget:	\$ 100,000
Budget Appropriation Increase/(Decrease):	\$ 89,000
FY21-22 Budget:	\$ 189,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 189,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23				FY 2023-24				FY 2024-25				FY 2025-26				Total
			Planned																
Funding Source Summary																			
Traffic Safety	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000			
Develop Deposit	\$ -	\$ 89,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,000			
Totals	\$ 100,000	\$ 89,000	\$ -	\$ 189,000															
Future Years																	\$0		
Total Project Cost																	\$189,000		



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Cycle Track on TOVR near DP K-8 School

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR006	Traffic	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$250,000	SM71

Project Description:

Construction of a Class IV Protected One-Way Cycle Track within the school zone for Double Peak K-8. This project will enhance roadway safety and operations by providing a visual barrier for cyclists and pedestrians.



Budget & Expense Summary:

Prior Approved Budget:	\$ 250,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2021	\$ 28,811
Available Budget as of June 30, 2021	\$ 221,189

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
TNet LSI	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$0
Total Project Cost							\$250,000



Local Roadway Safety Plan

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR007	Traffic	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$80,000	N/A

Project Description:

This project will develop a Local Roadway Safety Plan to identify and prioritize roadway safety improvements on roadways throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ 80,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 80,000
Expended/Encumbered as of June 30, 2021	\$ 31,138
Available Budget as of June 30, 2021	\$ 48,862

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Traffic Safety	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Other State Grant	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000
Totals	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Future Years							\$0
Total Project Cost							\$80,000



Retroreflective Backplate

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR008	Traffic	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$724,000	N/A

Project Description:

This grant funded project will add retroreflective backplates to existing traffic signal heads to increase visibility at intersections throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 724,000
FY21-22 Budget:	\$ 724,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 724,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
			Planned	Planned	Planned	Planned	
Funding Source Summary							
Other State Grant	\$ -	\$ 50,000	\$ 674,000	\$ -	\$ -	\$ -	\$ 724,000
Totals	\$ -	\$ 50,000	\$ 674,000	\$ -	\$ -	\$ -	\$ 724,000
Future Years							\$0
Total Project Cost							\$724,000